



ARCHIE MILLER

ARENA PLAN REPORT

June 6, 2025

Leisure Services Department

Land Acknowledgement

The City of Lloydminster acknowledges that it is located on Treaty 6 Territory and respects the histories, languages, and cultures of First Nations, Métis, Inuit, and all First Peoples of Canada, whose presence continues to enrich our vibrant community.

Acknowledgement

The development of this plan has been a collaborative effort involving the insights, expertise, and dedication of numerous individuals and organizations. We wish to express our deepest gratitude to all those who have contributed to this comprehensive study.

First and foremost, we extend our sincere thanks to the community members and stakeholders who participated in surveys, focus groups, and public meetings. Their input has been instrumental in shaping this study, ensuring that it reflects the needs, desires, and aspirations of the community.

Thank you to the City of Lloydminster Council and Administration for their collaboration on the development of this study. Their outstanding commitment to this project and their dedication to the community must be acknowledged. They worked tirelessly with the project team to bring this project to life and always made themselves available. Their passion for enhancing recreational opportunities in the City of Lloydminster and for the Archie Miller Arena has been a driving force behind this project.

Thanks also to our project partners and consultants for their expertise and dedication throughout the research and analysis process. Their professional insights have significantly enriched the quality and depth of this study.

Furthermore, we would like to acknowledge the past work and studies that have been completed and were shared with us for consideration, all of which helped to inform the recommendations in this plan.

The City of Lloydminster is led by true recreation professionals, passionate recreation advocates, and leaders who hold themselves accountable to the highest standards. When we have the opportunity to work alongside such amazing people, and meet with passionate stakeholders and community members, it makes our work a lot easier. Our sincere gratitude goes to all those who contributed to shaping a vision that will serve as a roadmap for the future of this beloved facility.

Resources

- Recreational, Cultural and Parks Facilities Master Plan Report (2016)
- City Community Facilities Building Report (2019)
- Lloydminster Recreation Facilities Feasibility Study (2020)
- Lloydminster report to the community
- Archie Miller Facility Assessment
- Municipal Development Plan
- Martin Browne Area Redevelopment Plan
- City of Lloydminster Comprehensive Growth Study (2013)

TABLE OF CONTENTS

	Land Acknowledgement	1
	Acknowledgement	2
	Resources	3
1	EXECUTIVE SUMMARY	6
	1.1 Purpose and Objectives	6
	1.2 Report Highlights	6
	1.3 Recommendations	7
	1.4 Conclusion	8
2	STRATEGIC CONTEXT	9
	2.1 The Why	9
	2.2 Prior Studies	9
3	ABOUT	10
	3.1 The Client.....	10
	3.2 'The Archie'	10
	3.3 The Consulting Team.....	11
4	PURPOSE.....	12
	4.1 Desired Outcomes	13
	4.2 Strategic Game Plan.....	13
	4.3 Risk Management	18
5	PUBLIC AND STAKEHOLDER ENGAGEMENT.....	21
	5.1 The Engagement Process	21
	5.2 What We Learned: Stakeholder Engagement and Consultation	24
	5.3 Key Findings	28
	5.4 Engagement Final Key Takeaways	29
6	ANALYSIS OF CURRENT STATE AND CURRENT PROGRAMMING NEEDS.....	30
	6.1 Demographic Analysis	30
	6.2 Current Arena Amenities.....	32
	6.3 Current Arena Utilization.....	37
	6.4 Hours of Operation Analysis.....	42
	6.5 Price Analysis and Price Comparative Analysis in Competing Regions.....	43



7	FUTURE AND OTHER PROGRAMMING NEEDS	47
	7.1 Local Market Influences	47
	7.2 Trends in Sport and Recreation Analysis	48
	7.3 Local and Regional Trend Analysis	50
	7.4 Supply and Demand Analysis	50
	7.5 Short, Medium, and Long-Term Ice/Dry Floor Requirements	55
	7.6 Analysis of Other Programming Needs.....	56
	7.7 Opportunities to Respond to Growth	57
8	INFRASTRUCTURE IMPROVEMENT.....	58
	8.1 Asset Review	58
	8.2 Infrastructure Analysis	61
	8.3 Recommendations	69
9	CONCLUSIONS.....	80
	9.1 Recommended Programming	81
	9.2 Operational Model.....	82
	9.3 Project Cost Estimates.....	82
	9.4 Risk Management	83
10	RECOMMENDATIONS	85
	10.1 Short Term Strategic Actions (0-12 Months).....	85
	10.2 Mid Term Strategic Actions (13-60 Months).....	85
	10.3 Long Term Strategic Actions (60+ Months)	86
	10.4 Maintaining Service Levels Across Lloydminster.....	87
	10.5 Preservation of Legacy	87
11	APPENDICIES	88
	A Full Engagement Report	88

1 EXECUTIVE SUMMARY

Constructed in 1966, the Archie Miller Arena has been a cornerstone of Lloydminster's recreational amenity portfolio for nearly six decades. However, as the city grows, the facility faces increasing demands and aging infrastructure, necessitating a forward-looking plan to preserve its role as a community hub.

1.1 Purpose and Objectives

This study evaluates the current state of the arena and presents recommendations to ensure its sustainability and relevance in meeting the city's evolving needs by addressing the following objectives:

1. Assess the facility's current infrastructural and operational condition.
2. Identify current and future community needs for recreational and ice-related programming.
3. Engage with stakeholders to align the arena's future with public priorities.
4. Provide actionable recommendations for short-term improvements and long-term planning.

The overarching goal of this study was to create a phased approach to modernization and eventual replacement that balances financial constraints with the city's growth trajectory.

1.2 Report Highlights

Community Value

The Archie Miller Arena is deeply woven into Lloydminster's social and cultural fabric, having hosted generations of families and fostered community pride for decades. Beyond sports, the facility supports broader community events, enhancing its versatility and value.

Current Utilization and Demand

The Archie Miller Arena has high prime-time ice utilization, which averages approximately 88%. This reflects the city's high demand for hockey, figure skating, and public skating programs. Moreover, Lloydminster's growing population is projected to require additional ice surfaces by 2031 to maintain service standards, with participation in these sports on the rise. With few alternative facilities within a 50 km radius, the Archie Miller Arena is a critical asset for regional sports and recreation, and local and regional dependence upon the facility is likely to continue.

Infrastructure and Financial Analysis

The arena currently operates at a 48% cost recovery rate. Moreover, the arena's ice plant and sand-based slab are nearing the end of their operational life and, while much of the building is presently functioning well, maintenance needs for these aging building components are more likely to arise over time. In other words, significant investment is needed to modernize the facility, improve its overall efficiency, and address deferred maintenance.

Community Engagement

Extensive community engagement was foundational to this study. Nearly 1,900 residents participated in survey opportunities, sharing their views on the arena's importance as well as areas for improvement. Input was also gathered from sports organizations, user groups, and civic leaders.

The engagement process reinforced the arena's significance as a community landmark and highlighted areas requiring attention to sustain its role. Key insights from the public and stakeholder process included overwhelming public support for retaining the arena as a dedicated ice facility, concerns about accessibility, aging infrastructure, and limited prime-time ice availability. Suggestions for modernization opportunities included a variety of stakeholder priorities such as upgraded locker rooms and spectator areas, as well as improving the arena's capability to service multipurpose needs.

1.3 Recommendations

Infrastructure Needs and Recommendations

While the Archie Miller Arena is still capable of providing for the community for many years to come, aging infrastructure (particularly the ice plant) will likely require replacement in the near future. This is therefore an appropriate time to consider how (or if) investment in the future of the building will continue to support the community.

Three main options/pathways forward have been identified for the Archie Miller Arena: the modernization option, which proposes investments to maintain the facility's current use; the redevelopment option, which contains two different pathways to support alternate uses; and the replacement option, which involves the demolition of the facility and redevelopment of the site. Capital costing estimates have been provided not only for each of these options, but also for the individual scope items that they require. The intent of presenting the information in this way is so that the selected option can be completed in a phased approach to address the arena's challenges while balancing whatever budget is available to the project at the time of completion.

1. Modernization Option (8.3.1)

The modernization of the facility proposes investments that would maintain ice as the primary program use of the facility. Investments are identified incrementally based on the results of the condition assessment as well as which primary components are required for the facility to remain functional.

2. Redevelopment Options (8.3.2 and 8.3.3)

Redevelopment of the facility proposes investment options which could be considered if the end goal of maintaining the asset is to supply a programming use which is different than ice programming.

3. Replacement Option (8.3.4)

The replacement option is proposed as the demolition of the facility for the development of the site as something different than the Archie Miller Arena currently offers.

Based on the results of stakeholder engagement and the data analytics that form this report, the team suggests that the best option for the community will be the modernization option (8.3.1). However, it will be up to City Council and Administration to continue to examine the options and determine which will best serve the community. Looking toward more long-term needs, a plan should also be developed for the arena's eventual replacement by 2040–2050. This plan should consider Lloydminster's population growth and recreational demands and include considerations for a multipurpose facility that retains the historical and emotional legacy of the Archie Miller Arena while incorporating modern design elements.

Strategic Recommendations

Short-, Mid-, and Long-term strategic actions have been outlined within the Recommendations section of this report. These recommendations are intended to cover, in the most general terms, the steps that may be required by City Council and/or Administration to advance this study into action from the immediate future into the next 5-6+ years.

In the short term (0-12 months), next steps for City Council should include:

1. Finalizing a Decision on the Future of the Archie Miller Arena
2. The establishment of an Ice Plant Funding Strategy
3. Allocating a Budget to Support the Design Development of a Multi-Phase and Multi-Year Enhancement Strategy

Mid-term strategic actions (13-60 months) for City Administration should focus on the following:

1. Evaluating the Impact of Commissioning the Cenovus Energy Centre on Ice Utilization
2. The Detailed Design of Archie Miller Modernizations
3. Sourcing Funding Partners and Grant Possibilities to Support the Necessary Phased Capital Investment
4. Replacing the Ice Plant
5. Replacing the Ice Slab and Dasherboards

Long-term strategic actions (60+ months) should include the initiation of a review of indoor arena performance, utilization, and service levels. This study may be conducted internally or can be produced by engaging an external consultant to support the review. Implementing both the recommended infrastructural upgrades and the strategic actions outlined in this plan is likely to yield several benefits including:

- **Sustained Ice Programming:** Meeting current and future demand for hockey, figure skating, and other ice sports.
- **Enhanced User Experience:** Providing improved amenities, accessibility, and spectator comfort.
- **Operational Efficiency:** Reducing maintenance costs and increased revenue through energy-efficient systems and expanded programming opportunities.
- **Community Pride:** Preserving the arena's legacy and ensuring its continued role as a community hub and source of local pride.

1.4 Conclusion

The Archie Miller Arena is more than just an ice facility—it is a symbol of community spirit and connection in Lloydminster. By investing in its modernization and planning for its future replacement, the City can address current challenges while ensuring that the arena continues to serve generations to come. This phased approach balances fiscal responsibility with community priorities, making it a sustainable and forward-looking solution.

2 STRATEGIC CONTEXT

2.1 The Why

The City of Lloydminster Council and Administration recognizes that recreation plays a vital role in enhancing the quality of life for residents and visitors alike. It fosters community well-being, promotes physical and mental health, and contributes to the economic vitality of our towns and cities. As the City looks to the future, it is crucial to develop a comprehensive and strategic approach to ensure that recreational offerings meet the evolving needs and aspirations of the local community and Region. In light of this, the City commissioned a study to determine the future plans for the Archie Miller Arena.

The City of Lloydminster operates following their vision, mission, and values statements:

Vision:	Canada's border city, a proud community with opportunity for all.
Mission:	Providing quality programs and services to the community.
Values:	Accountability Diversity Innovation Respect Transparency

The City of Lloydminster, through a Request for Proposal process, partnered with a consultancy team for the development of an Archie Miller Arena Plan to determine the immediate and future needs relative to the facility within the city and the surrounding Region. Working with the administration team, the consultant team was tasked with developing a detailed study that provides a summary of findings and recommendations to include future priorities, programming, and facility investment related to the Archie Miller Arena.

Through this study, the City seeks to develop a plan for the much-loved Archie Miller Arena. City Council and Administration believe that by investing in recreation, they are investing in the health, happiness, and future of the community. The Study represents the City's commitment to providing accessible, inclusive, and diverse recreational opportunities. It is the result of extensive research, community engagement, and a thorough analysis of the current facilities, programs, and services. It aims to guide the City's efforts over the coming years to create a vibrant and sustainable recreational landscape that reflects the unique character and aspirations of the community.

2.2 Prior Studies

The project team began with a review of prior studies and their outcomes or recommendations to determine how they align with the current needs and considerations. These studies included:

- Recreational, Cultural and Parks Facilities Master Plan Report (2016)
- City Community Facilities Building Report (2019)
- Lloydminster Recreation Facilities Feasibility Study (2020)
- Lloydminster Report to the Community
- Archie Miller Facility Assessment
- Municipal Development Plan
- City of Lloydminster Comprehensive Growth Study (2013)
- Martin Browne Area Redevelopment Plan (2020)

3 ABOUT

3.1 The Client

The City of Lloydminster is a unique and vibrant community that straddles the provincial border between Alberta and Saskatchewan. Known as “Canada’s Border City,” Lloydminster is incorporated as a single City by both provinces, offering a distinctive blend of cultures and governance.

The city is renowned for its rich history, diverse economy, and strong sense of community. It serves as a regional hub for commerce, healthcare, and education, attracting businesses and visitors from both provinces.

Lloydminster is committed to fostering a high quality of life for its residents through various initiatives and services. The city offers a range of recreational facilities, parks, and cultural events, ensuring a vibrant and engaging environment for all ages. Additionally, Lloydminster is dedicated to sustainable development and environmental stewardship, continually working toward a greener future.

With its strategic location, dynamic economy, and welcoming community, the City of Lloydminster stands as a testament to the strength and resilience of its people. The city continues to grow and evolve, making it an ideal place to live, work, and invest.

The 2021 Census of Population conducted by *Statistics Canada* stated that the Alberta portion of Lloydminster had a population of 19,739, while the Saskatchewan portion of the city had a population of 11,843, giving a total of 31,582 at that time.

3.2 ‘The Archie’

Built in 1966, the Archie Miller Arena has served the community for almost 60 years. In 2019, the City Community Facilities Building Report stated that the lifespan of the arena was between five to ten years, with a cost of replacing the ice plant somewhere between \$600,000 and \$1.5 M. This report determined that the building presents no significant structural defects. The ice plant was also shown to be in good repair and operating well at the time. However, it was recommended that it should be changed to a suitable alternate refrigeration system.

Six years later, the City is now looking at the future plans for the 60-year-old facility to determine how it can continue to serve the community.



3.3 The Consulting Team



Through a request for proposal process, The City of Lloydminster partnered with TBD Architecture + Urban Planning (TBD) and Orange Crow Leadership (OCL) for the development of a Regional Recreation Feasibility Study to advance the city's recreational offerings. Working with City administration and the Steering Committee, the project team was tasked with developing a detailed study that provided a market assessment for a multi-purpose facility, an analysis of competing / complementary recreation facilities, a financial analysis, a site analysis, and go-forward recommendations.

The team is carefully crafted by merging operational leadership services from Orange Crow Leadership (OCL) with creative design services by TBD Architecture + Urban Planning (TBD), based in Edmonton Alberta. TBD is committed to providing design excellence and the highest level of project delivery. The TBD team has experience in a broad range of project typologies and experiences that assist clients in delivering excellent projects that are on time and on budget. OCL has assembled some of the best operators in the field - people who live the business of sport, recreation, parks, event, and live experience every day. Each member has led under the pressure of making a facility, an event, or an experience come to life and has been accountable for the day-to-day operations of facilities across Canada. Each member of their team has dealt with a leaking roof, a staffing challenge, a budget shortfall, or the pressures of being in the spotlight of a major event. OCL brings real life experience to projects with the goal of maximizing the results for the client.

The partnership between OCL and TBD has been in place for over 20 years, and together they focus on delivering projects that enhance the quality of life for communities. Together, they have successfully delivered projects across Canada, the US, Kingston, and Jamaica. They have led development projects as small as a few thousand dollars to as large as Rogers Place in Edmonton, with a budget of over \$500 M. From an operations perspective, the team has led projects such as small parks and golf courses but also operating budgets in excess of \$220 M in annual operations. Their unique perspective combining operational experience and major project management is their secret to success. This team understands the unique experience of working within smaller cities, towns, and First Nations communities across Canada.

Services offered by TBD Architecture + Urban Planning include:

- | | | |
|---------------------------------------|-------------------------------|----------------------|
| ▪ Full Service Architectural Practice | ▪ Studies and Master Planning | ▪ Community Services |
| ▪ Sports and Recreation | ▪ Sustainability | ▪ Urban Planning |
| ▪ Industrial | ▪ Residential | |
| ▪ Commercial | ▪ Institutional | |

Services offered by OCL include:

- | | | |
|----------------------------------|--------------------------------|------------------------------|
| ▪ Strategic Planning | ▪ Needs Assessment | ▪ Owners Representative |
| ▪ Feasibility Studies | ▪ Public Engagement | ▪ Design Support |
| ▪ Stakeholder Consultation | ▪ Business Plan Development | ▪ Bids and Buys |
| ▪ Site Master Planning | ▪ Sponsorship and Partnerships | ▪ Economic Impact Assessment |
| ▪ Facility Audits | ▪ Business Performance Audits | ▪ Commissioning Support |
| ▪ Operational Performance Audits | ▪ Facility Master Planning | |

4 PURPOSE

The purpose of the Archie Miller Arena Plan Study is to deliver a comprehensive strategy for the future use and development of the Archie Miller Arena – a nearly 60-year-old facility that has served the Lloydminster community since 1966. The objective is to assess the current condition of the arena, evaluate its potential for continued use, and explore opportunities for enhancement or redevelopment as may be appropriate.

This study aims to provide a detailed analysis of the arena’s structural integrity, operational efficiency, and community value. By gathering input from residents, stakeholders, and industry experts, it will identify the most viable options for the arena’s future, ensuring that it continues to meet the needs of the community while aligning with the City’s long-term goals.

This report offers actionable recommendations for short-term, medium-term, and long-term plans, addressing both operational and capital investment considerations. Our goal is to support the City of Lloydminster in making informed decisions that will enhance the quality of life of its residents and preserve the legacy of the Archie Miller Arena.

Some key objectives for the Archie Miller Arena Plan Study include:

1. **Assessing its Current Condition:** Conducting an evaluation of the arena’s structural integrity, mechanical systems, and overall condition to determine its current state and identify any immediate repair needs.
2. **Conducting Community Engagement:** Gathering input from residents, user groups, and stakeholders through surveys, public meetings, and consultations to understand their needs, preferences, and vision for the arena’s future.
3. **Conducting a Usage Analysis:** Analyzing current usage patterns, including attendance, scheduling, and user demographics to identify trends and areas for improvement.
4. **Conducting a Feasibility Study:** Exploring various options for the arena’s future, including renovation, expansion, or redevelopment, and assessing the feasibility of each option in terms of cost, benefits, and alignment with community needs.
5. **Providing Sustainability and Accessibility Recommendations:** Ensuring that any proposed plans incorporate sustainable practices and improve accessibility for all users, aligning with the City’s commitment to environmental stewardship and inclusivity.
6. **Conducting Financial Planning:** Developing a comprehensive financial plan that outlines costs and funding sources, ensuring fiscal responsibility and long-term viability.
7. **Providing Strategic Recommendations:** Providing clear, actionable recommendations for short-term, medium-term, and long-term plans, including timelines, priorities, and implementation strategies.
8. **Preservation of Legacy:** Honoring the historical significance of the Archie Miller Arena by incorporating elements that preserve its legacy (if modernizing the facility).

These objectives guided this study and contributed to ensuring that the final recommendations are well-informed, community-focused, and aligned with the City of Lloydminster’s goals.

4.1 Desired Outcomes

These desired outcomes provide a clear vision for what the Archie Miller Arena plan aims to achieve, guiding the study's focus and helping to measure its success.

1. **Enhanced Facility:** A modernized and well-maintained arena that meets current safety standards and provides a high-quality experience for all users.
2. **Increased Usage:** Higher attendance and participation rates due to improved facilities, programming, and accessibility, making the arena a central hub for community activities.
3. **Community Satisfaction:** Positive feedback from residents and stakeholders, reflecting their satisfaction with the improvements and the arena's alignment with their needs and preferences.
4. **Sustainable Operations:** Implementation of environmentally friendly practices, contributing to the City's sustainability goals.
5. **Financial Viability:** A financially sustainable plan that ensures the arena can operate effectively within budget constraints, with identified funding sources for any necessary investments.
6. **Preserved Heritage:** Retention of the arena's historical significance and community legacy, with elements that honour its past.
7. **Improved Accessibility:** Enhanced accessibility features that ensure the arena is welcoming and usable for individuals of all abilities, promoting inclusivity.

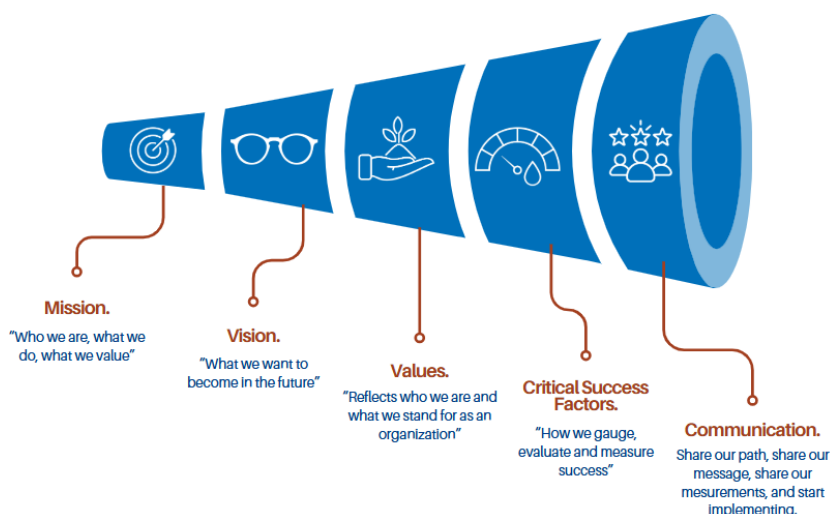
4.2 Strategic Game Plan

The Archie Miller Arena stands as a cornerstone of the community, providing a space for recreation, sports, and community gatherings. OCL hosted a strategic planning session with members from the City of Lloydminster Leisure Services Department, where focus was on developing a comprehensive plan to enhance the arena's facilities, programs, and overall user experience.

This section outlines the key themes from the planning session, aimed at ensuring the Archie Miller Arena continues to meet the evolving needs of the community. The strategic game plan for the Archie Miller Arena is a pivotal component of the efforts to elevate the facility's impact on the Lloydminster community.

During the planning session, key areas for improvement and growth were identified. The goal is to create a dynamic and sustainable plan that enhances the arena's offerings, fosters community engagement, and supports the long-term vision for recreation in Lloydminster.

Figure 1 Strategic Game Plan Summary



The City of Lloydminster operates following their vision, mission, and values statements:

- Vision:** Canada’s border city, a proud community with opportunity for all.
Mission: Providing quality programs and services to the community.
Values: Accountability
Diversity
Innovation
Respect
Transparency

SWOT Analysis

The SWOT analysis for the Archie Miller Arena is a critical tool in the strategic planning process. By examining the arena’s Strengths, Weaknesses, Opportunities, and Threats, we can gain a comprehensive understanding of its current position and future potential.

This section of the report presents the insights gathered during our strategic planning session with the Leisure Services Department. Our analysis aims to identify key areas for improvement, leverage existing strengths, capitalize on opportunities, and mitigate potential risks. Through this thorough examination, we are better equipped to develop strategies that will enhance the arena’s value to the Lloydminster community.

Table 1 SWOT Analysis

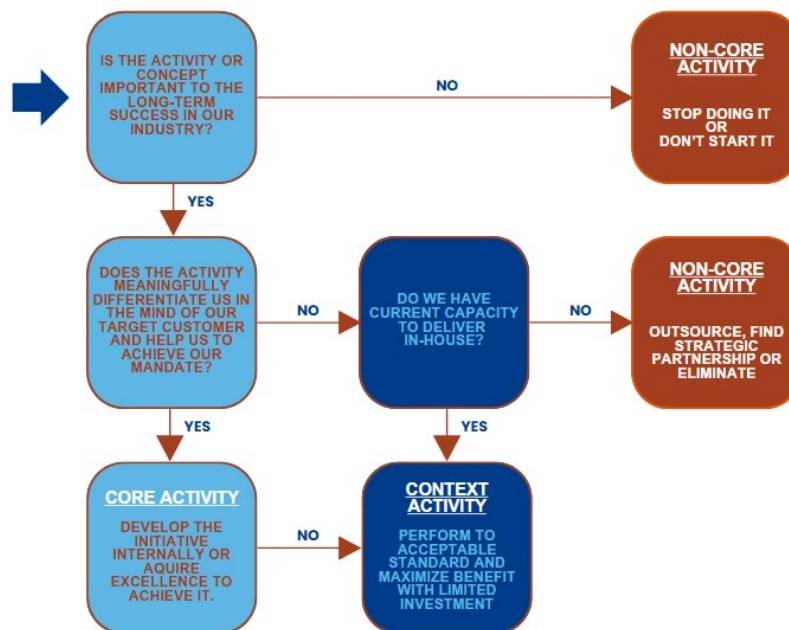
STRENGTHS: Maintaining your strengths should be your priority.	WEAKNESSES: Ignoring your weaknesses is a path to failure. Build a clear and decisive plan to manage.	OPPORTUNITIES: Low hanging fruit, these are a chance to improve and grow, but you need a plan.	THREATS: Monitor, track, and pay close attention. You need a plan to manage the ‘what ifs.’
Structurally sound	Availability of Municipal recreation funding	Onboarding of Cenovus Energy Hub	Perception of the lack of ice
Lots of user groups	Not a year-round facility	Nostalgia	Public opinion
Strong community engagement	Not a standard size ice surface	Generational asset	No decision
Cost effective building	Plant needs to be upgraded/replaced	Hometown feel	R22 leak – sourcing
Important to the neighbourhood	Temperature – it’s cold		Other aged facilities funding competition
			Federal funding availability

Strategic Decision-Making Matrix

As part of our strategic planning session, we conducted an operational decision-making matrix exercise with the team. This exercise was designed to systematically evaluate and prioritize various operational decisions based on their potential impact and feasibility. By using this structured approach, we aimed to identify the most effective strategies for enhancing the arena's operations and services. This section of the report outlines the priorities to consider for informed decision-making and strategic action.

Figure 2 Strategic Decision-Making Matrix

- **Core Activities** are those that are vital to the organization in meeting its vision, mission, values, and critical success factors.
- **Context Activities** are those that are not vital to the organization meet its vision, mission, values, or critical success factors, but provide current value or benefit to the organization with limited investment or resourcing.
- **Non-Core Activities** are those that do not help the organization meet its vision, mission, values or critical success factors.



Operational Decision-Making Matrix

For this process, an operational decision-making matrix was utilized to guide the evaluation and prioritization of key decisions. The five key pillars identified by the team must be thoroughly analyzed, reviewed, and evaluated before making any decisions or taking action. The process involved gathering relevant data and assigning a rating to each key pillar. Based on these ratings, a summary score is calculated, along with an overall score out of 100. The matrix provides a structured approach to decision-making, ensuring that all aspects are considered and aligned through discussion.

The scoring system is as follows:

- 0-50%: Do not advance the project
- 51-74%: Rework the project
- 75+%: Advance the project

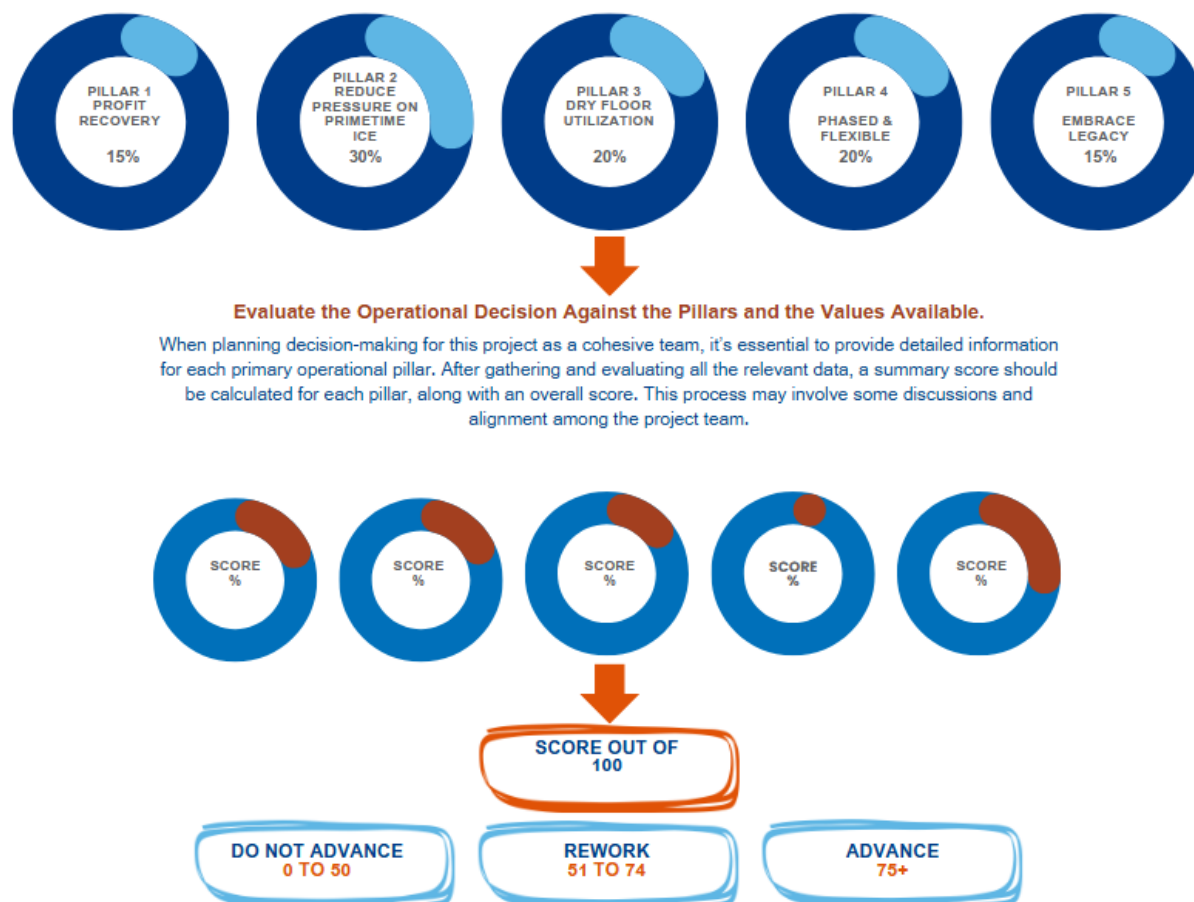
Figure 3 Operational Decision-Making Matrix



The pillars and percentage values associated with identified by the team were:

- Pillar 1 **Maximize Cost/Profit Recovery** 15%
 The project result will be sensitive to the sustainable operational funding on an annual basis that will be required within the Cities operating budget.
- Pillar 2 **Reduce Pressure on Primetime Ice** 30%
 The project results will enhance the availability of prime-time ice and non-prime time ice to alleviate current demand and provide opportunities to meet sport and recreational membership and participation growth and the anticipated population growth within the city.
- Pillar 3 **Dry Floor Utilization** 20%
 The project results will enhance the availability of dry floor multi-purpose space for recreation and other community needs. This will support increasing dry floor space demands.
- Pillar 4 **Phased and Flexible** 20%
 The project results will be administrable with a phased approach to reducing the dispersal of the capital funding needs over time and the project scope will be flexible to respond to improved understanding of market demand and service levels once the Cenovus Energy Hub is activated.
- Pillar 5 **Embrace Legacy** 15%
 The project results will celebrate and honour the history of the Archie Miller Arena and the multiple generations that have a passionate and emotional connection to the historic facility and experience.

Figure 4 Built-Out Operational Decision-Making Matrix



Facilitating the discussion and alignment process for the operational decision-making matrix involves several key steps to ensure that all necessary staff and stakeholders (if required) are engaged and that decisions are made collaboratively. Some strategies to guide this process include:

1. **Preparation:**
 - Gather Data: Ensure all relevant data and information are collected and organized before the discussion.
 - Define Objectives: Clearly outline the goals and objectives of the discussion to keep everyone focused.
2. **Structured Meetings:**
 - Agenda Setting: Create a detailed agenda that includes time for each key pillar to be discussed.
 - Facilitator Role: Assign a facilitator to guide the discussion, keep it on track, and ensure that all voices are heard.
3. **Open Communication:**
 - Encourage Participation: Foster an environment where all participants feel comfortable sharing their insights and opinions.
 - Active Listening: Practice active listening to understand different perspectives and build consensus.
4. **Evaluation and Scoring:**
 - Discuss Ratings: Review the ratings assigned to each key pillar and discuss the rationale behind them.
 - Consensus Building: Work towards a consensus on the ratings and any necessary adjustments.

5. **Summary and Alignment:**

- Summarize Findings: Summarize the key points and decisions made during the discussion.
- Alignment Check: Ensure that all participants are aligned with the final scores and the resulting action plan.

6. **Documentation:**

- Record Decisions: Document the discussion, ratings, and final decisions for future reference.
- Action Plan: Develop a clear action plan based on the outcomes of the discussion.

By following these steps, you can facilitate a productive and collaborative discussion that leads to well-informed and aligned decisions.

4.3 Risk Management

Introduction to Risk Management

Risk management is a crucial aspect of any strategic planning process, especially for facilities like the Archie Miller Arena. The process involves identifying, assessing, and prioritizing potential risks that could impact the arena's operations, finances, and reputation. By proactively managing risks, we can mitigate their effects and ensure the arena's long-term success and sustainability.

Effective risk management helps to:

- **Protect Assets:** Safeguard the arena's physical and financial resources from unforeseen events.
- **Enhance Decision-Making:** Make informed decisions by understanding potential risks and their implications.
- **Ensure Compliance:** Adhere to legal and regulatory requirements, reducing the likelihood of penalties and liabilities.
- **Improve Resilience:** Build resiliency that can quickly adapt and recover from disruptions.
- **Foster Trust:** Maintain the trust and confidence of stakeholders, including the community, staff, and partners.

For this exercise, a Likelihood (that the risk will occur) vs. Impact (that the risk would have if it did occur) approach was used to build out the risk table:

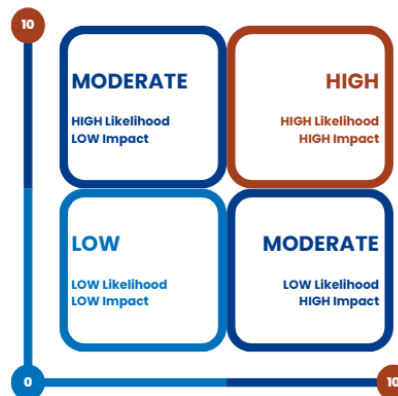
Figure 5 Risk Matrix Likelihood and Impact Analysis

Likelihood

1. Low likelihood of this risk occurring, unlikely to happen.
5. 50% chance of this risk occurring will need to be monitored and a mitigation plan developed.
10. Risk will occur and management will need a strategy to manage it.

Impact

1. Low impact if this risk occurs, it will not impact our overall success.
5. Moderate impact if this risk occurs, it will take time, energy, and financial resources to manage but will not cause a failure in our plan.
10. Risk will derail the plans in place and may impact the sustainability of a successful plan.



Based on the criteria on the previous page (Figure 5), the team built out a risk management table for the Archie Miller Arena that can be used as a reference tool going forward. Here are some strategies that could be considered for effective risk management:

1. **Risk Identification:**
 - Conduct Risk Assessments: Regularly assess potential risks across all areas of operations.
 - Engage Stakeholders: Involve staff, management, and external experts to identify risks from different perspectives.
2. **Risk Analysis:**
 - Evaluate Severity and Likelihood: Assess the impact and probability of each identified risk.
 - Prioritize Risks: Focus on the most critical risks that could significantly affect operations.
3. **Risk Mitigation:**
 - Develop Contingency Plans: Create plans to address potential risks, including backup systems and emergency procedures.
 - Implement Controls: Put in place measures to reduce the likelihood or impact of risks, such as safety protocols and insurance.
4. **Monitoring and Review:**
 - Continuous Monitoring: Regularly track risk indicators and review the effectiveness of mitigation strategies.
 - Adjust Plans: Update risk management plans based on new information and changing circumstances.
5. **Communication:**
 - Transparent Reporting: Keep stakeholders informed about risks and mitigation efforts.
 - Training and Awareness: Educate staff on risk management practices and their roles in mitigating risks.
6. **Risk Response:**
 - Accept, Transfer, Mitigate, or Avoid: Decide on the appropriate response for each risk, whether it's accepting the risk, transferring it (e.g., through insurance), mitigating it, or avoiding it altogether.
7. **Scenario Analysis:**
 - Simulate Potential Events: Use scenario analysis to anticipate and plan for various risk scenarios.
 - War-Gaming: Conduct exercises to evaluate responses to hypothetical risk events.

Implementing these strategies can create a robust risk management framework that helps protect the Archie Miller Arena and ensure its long-term success.

Table 2 Risk Evaluation Matrix

RISK ITEM	Likelihood	Impact	Risk Rating
Major Failure of the Existing Archie Miller Structure	2	8	10
Failure of the Archie Miller Ice Plant	8	8	16
Inability to Find Replacement Parts for Aged Mechanical at the Archie Miller	5	8	13
Inability to Source Refrigerant for the Archie Miller Ice Plant	4	7	11
Closure of the Archie Miller public negativity	6	10	16
Closure of the Archie Miller and inability to meet growth demands	8	8	16
Material Decline in Ice Sport User Groups	3	8	11
Ability to Service Financial investment required to maintain the Archie Miller	8	8	16
Competing investment priorities with other non-ice recreational needs	7	7	14
Competing investment priorities with other infrastructure projects	8	8	16
The on-going cost and investment needs of maintaining the Archie Miller	6	6	12
That no decision on the Archie will be made in a timely manner	3	9	12
Inability to access support for Capital at other levels of Government	7	7	14
Cost of ongoing operational funding	8	7	15
An R22 chemical leak	5	9	14
Safety augmentation should the plan be renovated to ammonia	6	6	12
Ability to program non-prime ice additional capacity	7	7	14
Ability to maximize prime ice use demand	4	8	12

5 PUBLIC AND STAKEHOLDER ENGAGEMENT

We are pleased to share the findings from our community engagement process, conducted as part of the development of the Archie Miller Arena Plan. In January 2025, a stakeholder and public engagement process was launched, and the project team engaged with City Council members, administration, residents, and stakeholders to gain a comprehensive understanding of the community's sentiment and need relative to the Archie Miller Arena.

Through social media, a dedicated email address, digital and paper surveys, focused stakeholder meetings, and open houses, valuable feedback and ideas were gathered to help guide the future of this much-loved facility.

The key themes and priorities that emerged from the engagement process are summarized in the sections that follow. These insights form the foundation of the study, ensuring that it reflects the voices, needs, and aspirations of the community.

Figure 6 Newspaper Article about Public Open House



5.1 The Engagement Process

Creating a comprehensive community engagement process was crucial to ensuring that the Archie Miller Arena Plan reflects the community's needs, priorities, and values. Orange Crow Leadership led this process using the following framework:

Identify Engagement Objectives

- **Objective:** Gather community input to identify current and future recreational needs, understand preferences, and prioritize investments.
- **Goals:** Inform the community, listen to their needs, encourage active participation, and build a sense of shared ownership in the Master Plan.

Identify Stakeholders

- **Residents:** Engage all age groups (youth, adults, seniors), families, newcomers, and long-time residents.
- **Community Groups, Organizations and Indigenous:** Engage with the local sports clubs, recreational organizations, arts and cultural groups, and accessibility groups.
- **Key Decision-Makers:** Engage Municipal and Regional officials, elected representatives, planning committees, and recreation commissions.

Select Engagement Methods

Use a mix of in-person, digital, and remote methods to ensure wide reach and accessibility.

- **Online Survey:** Digital survey that can capture quantitative and qualitative data about residents' recreational needs, current usage of facilities, and improvement suggestions.
- **Open Houses:** Host interactive events where community members can provide input and engage in group discussions.
- **Stakeholder Interviews:** Conduct one-on-one or group interviews with leaders from local organizations, sports leagues, and community groups for more in-depth insights.
- **Social Media Campaigns:** Use the City's website, Facebook, Instagram, and X to engage digitally, sharing updates, collecting comments, and reaching residents who may not attend in-person events.

Engagement Timeline

Phase 1: Information Gathering (1–2 months)

- Develop the digital survey.
- Develop the materials needed for open houses.
- Announce the engagement process via social media, Lloydminster’s municipal website, flyers, and newsletters.
- Go live with the survey and social media. Conduct open houses, focus groups, and stakeholder interviews.

Phase 2: Analysis and Concept Development (1 month)

- Analyze the community’s input to identify key themes and develop initial concepts.
- Discuss preliminary findings with City administration and the Steering Committee.

Phase 3: Finalization and Approval (1 month)

- Develop the feasibility study with strong considerations for community feedback.
- Share the finalized plan with the public and seek formal approval from municipal leaders.

The project team’s plan for engagement included the use of on-line and in-person strategies and opportunities that endeavored to maximize the accessibility of engagement as well as an abundance of data and information to support future decision making. Engagement strategies ensured accessibility in a safe and welcoming space that provided participants with opportunities for contribution.

It was the intent of the project team to engage with user groups and the public throughout the various stages of the project. To encourage broad participation, various methods were used to gather feedback. The City of Lloydminster’s Communications Department advertised the engagement process through social media channels, local newsletters, radio and TV advertisements, a dedicated page on our website, and printed material that was displayed in various high-traffic areas across the city. The team also hosted in-person meetings with various stakeholders and two (2) all-day public open houses at the Servus Sports Centre.



All participants across the engagement spectrum were encouraged to complete the survey either on-line or by using a paper copy. Participants were also encouraged to write open comments on boards that were made available at the open house sessions.

Based on the public interest assessment, participation was centered on the Inform and Consult dimensions on the IAP2 Spectrum for Public Participation (Figure 7) to gain feedback on the needs, visions and aspirations for the future of the Archie Miller Arena.

The community engagement process brought forward valuable insights into the strong advocacy for this aged but beloved facility.

Our thanks go to everyone who contributed to this process, helping us create a study that will benefit the community for years to come.

Figure 7 IAP2 Engagement Increasing Levels of Participation

	 Inform	 Consult	 Involve	 Collaborate	 Empower
Public Participation Goal	To provide the public with balanced and objective information to assist them in understanding the problem, alternatives, opportunities, and/or solutions	To obtain public feedback on analysis, alternatives and/or decisions	To work directly with the public throughout the process to ensure that public concerns and aspirations are consistently understood and considered.	To partner with the public in each aspect of the decision including the development of alternatives and the identification of the preferred solution.	To place the final decision making in the hands of the public.
Promise to the Public	We will keep you informed.	We will keep you informed, listen to and acknowledge concerns and aspirations, and provide feedback on how public input influenced the decision.	We will work with you to ensure that your concerns are directly reflected in the alternatives developed and provide feedback on how public input influenced the decision.	We will look to you for advice in formulating solutions and incorporate your advice and recommendations into the decisions to the maximum extent possible.	We will implement what you decide.
Example of Tools	Fact sheets, websites, open houses, mailings, social media	Public comment, focus groups, surveys, public meetings	Workshops, deliberative polling	Stakeholder advisory committees, consensus-building, participatory decision-making	Stakeholder Resident juries, ballots, delegated decisions



5.2 What We Learned: Stakeholder Engagement and Consultation

A vital component of this study was the engagement with the community and key stakeholders. Understanding the perspectives, needs, and aspirations of those who live, work, and play in the region is essential for developing a plan that truly resonates with the community and serves its intended purpose.

Through a comprehensive engagement process, the team connected with residents, stakeholders, and elected officials to gather a diverse range of insights. This involved a digital survey, public open house meetings, and focus groups, creating a platform for open dialogue and collaborative input. These efforts provided us with a wealth of information about current facility usage, perceived gaps, and desired enhancements.

The feedback collected throughout this process has been instrumental in shaping the recommendations and priorities outlined in this study relative to the future of the Archie Miller Arena. By listening to the voices of the community and stakeholders, we have gained a deeper understanding of what works well, what could be improved, and where future opportunities lie. This inclusive approach ensures that the resulting plan is not only reflective of the community's needs but also enjoys broad support and shared ownership.

In the following sections, we will delve into the key themes and findings that emerged from our public and stakeholder engagement efforts, highlighting the areas of consensus and identifying the diverse perspectives that will guide our path forward.

Figure 8 Image from Public Open House Session



Online Survey

The goal for the Community Engagement was established with a 95% confidence level, based on the population size of 36,508 and a 5% margin of error to support a statistically relevant outcome. The results in this case required the participation of 381 residents. The process delivered an overwhelming participation rate of 1,887 survey respondents as well as approximately 216 in-person engagements at the open house and stakeholder meetings. The survey was open from January 6, 2025, to February 16, 2025, and resulted in an average completion rate of 76%. The average time to complete the questions was five minutes. Most survey responses were collected between January 6th – January 16th, 2025.

Demographics of participants in the Online Survey

Participants that live in the City of Lloydminster totaled 1,486, while 253 respondents live within 20 Km, 69 within 40 Km, and the remaining 79 live 40 Km or more outside of the city. A total of 1,391 (73.71%) participants have lived in the region for over 15 years, 261 (13.83%) for over 10 - 15 years, 112 (5.94%) for 5 - 10 years, and the remaining 123 (6.52%) participants have lived in the region for 5 years or less.

There is work to do on engaging the newer population demographic.

Youth participation was also low at 3.6%, with the highest age demographic of participants being aged 35-54 years old (67%). Participants over the age of 55 came in at just over 12% and those aged between 25-34 represented 12.5%. The City should consider ways to engage youth and those aged between 18-34 years old.

Full results of the survey can be found in the Engagement Appendix.

Social Media Interactions

A diverse audience was engaged through the various platforms to foster meaningful interactions and encourage active participation over the duration of the project. The City advertised the survey and open houses by leveraging their social media assets and advertising in public display areas, the City's website, and via flyers and local print assets to connect with the community. By utilizing the various digital assets available to the City, the team sought to create a vibrant online dialogue.

The campaign included posts on Facebook, X (Twitter), Instagram, and LinkedIn, which had an overall reach of just under 17,000 with almost 400 impressions, over 1,900 clicks, just under 20 shares and over 20 comments.

Open Houses and Public Engagement

The Public Open House and Stakeholder engagement process invited community members and stakeholders to actively participate in shaping the future of the Archie Miller Arena. This inclusive approach ensured that diverse voices were heard, and that the plans reflect the community's desires and requirements.

During the open house events, residents had the opportunity to provide input, share ideas, and discuss their preferences directly with planners and decision-makers. This collaborative process fostered transparency and trust, while also gathering valuable feedback that can guide the development of a well-loved and well-used recreational space.

The project team ran two (2) open houses, one of which was active for five (5) hours on Wednesday January 15, 2025, with the second was active for seven (7) hours on Thursday January 16, 2025, to allow for a fulsome public participation and consultation process. The open house sessions provided an informal setting to share information with the public while also gathering input. The sessions provided information cafeteria-style, allowing participants to rotate through and interact with a series of information display boards and discuss specific topics of interest with the project team, Councilors, and City Administration staff.

Here is an example of some of the interactive open house boards that required interaction with the attendees (below).

Figure 9 Images from Public Open House



Stakeholder Engagement

Orange Crow Leadership and TBD Architecture + Urban Planning, working with City Administration, also developed an approach to the engagement of key stakeholder groups. These focused stakeholder meetings took place between January 15 – 17, 2025.

As part of the assessment of the Archie Miller Arena's future, focused discussions were held with key stakeholders, including representatives from youth hockey, adult recreational hockey, private leagues, lacrosse, and the equestrian community. These conversations provided valuable insights into the current challenges and future vision for the Archie Miller Arena, as well as the anticipated impact of the new Cenovus Energy Hub ice sheets.

Below is a summary of the discussions that were held:

1. Current Challenges Facing User Groups

Across all stakeholder groups, there was a strong consensus that ice time in Lloydminster is already in short supply, making scheduling difficult for both youth and adult sports organizations. The primary challenges identified include:

a) Ice Availability and Scheduling Constraints

- Demand Exceeds Supply: Many teams struggle to secure adequate ice time for games, practices, and player development.
- Inconvenient Practice Times: Some teams must schedule early morning or late-night practices due to the lack of available ice.
- Traveling for Ice: Certain leagues are forced to travel to neighboring communities (e.g., Kitscoty, Paradise Valley) for ice time, increasing costs and logistical challenges.
- Competition for Ice Time: Youth hockey, adult leagues, and private leagues often compete for the same limited resources.

b) Accessibility and Cost Concerns

- Affordability: Stakeholders expressed concern that if Archie Miller Arena is removed, ice rental fees at newer facilities could be higher, making hockey and other ice sports less accessible.
- Geographic Considerations: The loss of Archie Miller would limit access to ice in certain areas of the city, requiring users to travel farther to other facilities.

c) Non-Hockey Ice Users Face Additional Challenges

- Lacrosse and Off-Season Sports: Lacrosse and other dry-floor sports have limited access to multi-use indoor facilities.
- Equestrian Community Needs Indoor Riding Space: The equine community noted a lack of an indoor arena in Lloydminster and suggested that the Archie Miller Arena could be repurposed for year-round riding.

2. Stakeholders' Vision for the Archie Miller Arena

Despite some operational and maintenance concerns, all stakeholder groups were overwhelmingly in favor of keeping the Archie Miller Arena open. Key reasons included:

- Additional Ice Surfaces Are Needed, Not Fewer: Given Lloydminster's hockey demand, removing Archie Miller would negate any benefits from adding two ice sheets at the Cenovus Energy Hub.
- Well-Loved, Functional Facility: Many stakeholders praised the quality of ice at the Archie Miller Arena, its large dressing rooms, and its strong community feel.
- Historical and Community Value: The arena has been a staple in Lloydminster for decades, with generations of families using it for hockey and recreation.
- Potential for Multi-Use Adaptation: While maintaining it as an ice facility was the primary preference, some stakeholders suggested that, in the future, it could be repurposed for other recreational uses, such as indoor lacrosse, roller hockey, or equestrian activities.

3. Impact of the New Ice Sheets at Cenovus Energy Hub

While the addition of two new ice sheets at the Cenovus Energy Hub was seen as beneficial, stakeholders did not believe this would fully address the community's ice needs. Key points included:

- **Not a Net Gain in Ice Surfaces:** With the planned closure of the Centennial Civic Centre, the total number of ice sheets in Lloydminster would remain the same, meaning ice shortages would persist.
- **Demand Will Continue to Outpace Supply:** The city's growing hockey community, along with other ice sports, means the new ice sheets will not create surplus availability.
- **Concerns About Accessibility and Cost:** There was speculation that ice time at the Cenovus Hub could be more expensive than at older facilities, which might limit access for recreational leagues and lower-income families.
- **Potential Scheduling Conflicts:** While the new ice sheets will help accommodate some of the demand, stakeholders worry that high-level teams' youth hockey will take priority, leaving local leagues and recreational players still competing for limited ice slots.
- **Geographic Considerations:** With the Cenovus Energy Hub located on the south side of the city, some stakeholders expressed concerns about accessibility for residents in the north and central areas, especially for families with young players.
- **Lost Ice Time:** Concerns were expressed about ice time being lost for set-up/take down for major events at the Hub.

Overall, while the two new ice sheets are welcome additions, they do not fully resolve the existing and growing demand for ice time. Stakeholders stressed that losing the Archie Miller Arena would result in no net gain in ice availability and could further exacerbate scheduling challenges for various user groups.

4. Ideal Booking Schedules: If Ice Availability Was Not an Issue

To better understand user demand, stakeholders were asked what their ideal booking schedule would look like if ice time was not restricted by availability. Key themes included:

- Youth hockey and Youth Development: More weekday afternoon and early evening slots for practices to avoid late-night or early-morning ice times for young players.
 - Adult Recreational Leagues: More consistent evening slots, as many currently get limited or inconvenient time slots due to competition with youth hockey.
- Competitive Leagues: Additional time for team practices, skills development, and conditioning that is currently difficult to schedule.
- Non-Hockey Users (Lacrosse and Equestrian Groups): More multi-use scheduling options to accommodate off-season sports and indoor riding needs, particularly in the spring and summer months.

Stakeholders agreed that if the Archie Miller Arena remains operational, it could help alleviate scheduling pressures by providing an additional venue for practices, development sessions, and community skating activities.

Conclusion

The stakeholder discussions confirmed that ice time is already in high demand, and the loss of the Archie Miller Arena would significantly impact user groups. While the new ice sheets at the Cenovus Energy Hub are seen as a positive step, they will not fully resolve the current scheduling issues. There was a clear and unanimous preference for retaining the Archie Miller Arena, either as a dedicated ice facility or, in the long term, as a multi-use community space. Stakeholders emphasized the arena's historical value, affordability, and importance to local sports, reinforcing its continued role in supporting Lloydminster's growing recreation needs.

5.3 Key Findings

Maintain and Upgrade (64.39% Support)

The majority of survey respondents favor retaining the arena as an ice facility while making necessary upgrades. Key areas of improvement include:

Facility Upgrades

Heating and Insulation Improvements:

- Many respondents mentioned that the arena is too cold for spectators and players.
- Better insulation could enhance comfort and energy efficiency.

Upgrading to a Cement Floor:

- A cement base would allow for dry-floor sports in the off-season (lacrosse, ball hockey, pickleball).
- Respondents noted that a sand base limits versatility, making it difficult to repurpose the space in warmer months.

Seating and Spectator Comfort:

- Many respondents requested improved seating and expanded lobby space to reduce congestion.
- Enhanced concessions and amenities were also suggested.

Ice Plant and Refrigeration System Updates:

- A common concern was the need to upgrade the ice plant to maintain high-quality ice.
- Some suggested reusing equipment from the Centennial Civic Centre to reduce costs.

Accessibility and Player Facilities

Locker Room Improvements:

- Many players and parents highlighted cramped and outdated locker rooms.
- Requests included additional rooms, better showers, and improved ventilation.

Better Accessibility:

- Respondents advocated for wheelchair-accessible seating, ramps, and improved parking.
- The lack of sufficient public skating times was also mentioned as a barrier to accessibility.

Expanded Community Use

More Open Ice Time for Public Use:

- Many feel that youth hockey dominates the ice schedule, leaving little availability for public skating.
- Suggestions included dedicated times for family skating, shinny, and stick and puck sessions.

Technology and Infrastructure Enhancements:

- Better lighting, a new sound system, and an upgraded scoreboard were suggested.



Alternative Uses (Limited Support)

A smaller percentage of respondents supported repurposing the arena, but only if ice time remains available in winter. Suggestions included:

Dry-Floor Sports and Recreation (62.85%)

- Convert the arena for summer sports, including Lacrosse, Ball hockey, Roller skating and roller hockey, Pickleball, and indoor soccer.
- Synthetic Turf (21.73%): Some respondents proposed installing removable turf for soccer, flag football, and multi-sport training.

Event and Community Space (25.33%)

- Several suggested using the arena for:
 - Farmers' markets, trade shows, and concerts.
 - Exhibitions and cultural events to create a community hub.

Non-Sport Uses (Minority Support)

- Equestrian Facility: Some respondents recommend repurposing the arena into an indoor riding facility due to a lack of equestrian spaces in Lloydminster.
- Dog Sports Facility: A few respondents suggested using the space for dog agility competitions and training programs.

Strong Opposition to Closure or Repurposing

A large portion of respondents opposed any proposal to remove the ice surface, citing the following reasons:

Lack of Ice Surfaces in Lloydminster

- The closure of the Centennial Civic Centre has already reduced ice availability.
- User groups struggle to secure practice time.

Historical and Emotional Value

- Many emphasized that the arena has been a community hub for decades.
- Many have strong personal connections, with generations of families using the facility.

Concerns Over City Spending

- Respondents expressed frustration with City spending priorities, including feeling that new projects get funding while older facilities are neglected. They also wanted more transparency on costs and funding options before decisions are made.



5.4 Engagement Final Key Takeaways

- Archie Miller Arena is widely regarded as an essential community hub.
- There is overwhelming support to keep the Archie as an ice facility.
- There is high demand for ice time, with concerns about a shortage of local rinks.
- The arena is frequently used by residents, with many traveling outside Lloydminster for additional ice access.
- There is strong support for a modernization approach rather than repurposing.
- Cost-effective improvements should be prioritized, and more City planning should be completed toward meeting community needs.

6 ANALYSIS OF CURRENT STATE and CURRENT PROGRAMMING NEEDS

6.1 Demographic Analysis

Understanding the demographic profile of the region is essential for developing a recreation plan that meets the needs and preferences of the community and region. Demographics data provides insights into the composition of the population, including age, gender, income levels, and other key characteristics. They also provide the opportunity for comparison to other towns and cities of a similar size. This information is crucial in identifying trends, forecasting future demands, and ensuring that recreational facilities and programs are accessible, inclusive, and relevant to all residents.

In this section, we present an analysis of the region's current demographic data, highlighting key factors that influence recreational needs and participation rates. By examining population growth, age distribution, household composition, and socio-economic indicators, we can better understand the community's evolving landscape. This understanding helps in making informed decisions about the types of facilities, services, and programs that will be most beneficial and sustainable in the long term.

The demographics serve as foundational data for this study, guiding our assessment of current recreational offerings and informing our recommendations for future development. As the community continues to grow and change, staying attuned to these demographic shifts will be vital in creating a dynamic and responsive recreation network that enriches the quality of life for all.

The region we studied included all communities within a one-hour drive of Lloydminster that feature arena facilities. Among these communities, Lloydminster stands out as the largest by a significant margin. Geographically, at 42 kilometers, Lloydminster is approximately seven times larger than its neighboring communities. In terms of population, Lloydminster has nearly nine times the regional average, which is about 3,700 residents. Despite its higher population, Lloydminster's density is only about twice that of surrounding communities, with approximately 740 people per square kilometer compared to their average of 311.

In more densely populated areas, the location of facilities becomes crucial, as they need to be strategically situated for easy public access. In such regions, transportation systems play a vital role in enhancing utilization, especially for multiplexes or aquatic centers, where convenient public transport can facilitate attendance. However, for an arena, public transport is less critical, as most users typically drive themselves or carpool to the venue.

Nearly all communities in the region have seen a decline in population since the 2016 census, with an average decrease of 4% from 2016 to 2021. In contrast, Lloydminster's population grew by 6% during the same period and is expected to continue increasing in the future. As a result, developing and maintaining recreation facilities such as arenas will be crucial, as the user base for these facilities is projected to expand.

The distribution of age cohorts in Lloydminster is near to the regional average. While the proportion of adolescents (0-19) and middle-aged individuals (40-65) mirrors the regional average, the community is home to slightly less seniors (65+) and slightly more younger adults (20-39), with the average age in Lloydminster being 35 years old (which is about 3 years lower than the average age of the region). This suggests that, at least in the short term, recreational amenities and programming should be geared toward a younger and physically active population. However, it is important to remember that, in the long term, these large cohorts of middle-aged adults will eventually become large cohorts of seniors and will need recreation opportunities and programs to incentivize them to remain in Lloydminster.

Residents of Lloydminster have generally higher incomes than those of the greater region. Individual before-tax income in Lloydminster is \$58,500, which is about \$6,500 higher than the average of the region (\$51,980). Expectedly, household before-tax income is also \$15,000 higher, at \$100,700 as opposed to \$85,270 throughout the region. Since the average household size in Lloydminster is only slightly higher than throughout the region at

2.6 persons per household compared to 2.5, we can surmise that the typical household does have reasonably more disposable income to spend on recreation than other communities. This means that the utilization of facilities and participation in sport is less dependent on lower prices, and there may be opportunities to raise facility prices above the regional average to increase the cost recovery ratios of the arenas.

Table 3 Demographics Summary

DEMOGRAPHICS (SOURCE: STATISTICS CANADA 2021)	Kitscoy, AB	Lashburn, SK	Hillmond, SK	Maidstone, SK	Chauvin, AB	Edgerton, AB	Marwayne, AB	Dewberry, AB	Vermillion, AB	Onion Lake, SK	Turtleford, SK	Paradise Valley, AB	Paradise Hill, SK	Lloydminster	Summary Average
Total Area (SQ KM)	1.51	3.05	N/A	4.39	2.22	2.01	1.60	0.82	12.72	N/A	1.66	0.63	2.28	42.04	6.24
Population Density (Per SQ KM)	564.3	285.1	N/A	275.1	138.2	191.3	339.3	138.2	310.4	N/A	302.2	243.6	206.9	739.5	311.2
Current Census Population (2021)	852	870	N/A	1,209	304	385	543	N/A	3,948	N/A	503	153	471	31,582	3,711
Prior Census (2016)	925	983	N/A	1,185	355	384	564	186	4,084	N/A	496	179	491	31,410	3,437
Population Change (2016 to 2021)	-73	-113	N/A	24	-51	1	-21	N/A	-136	N/A	7	-26	-20	172	-21
Total Change as a Percent	-8%	-12%	N/A	2%	-4%	0%	-4%	N/A	-3%	N/A	-1%	-15%	-4%	6%	-4%
Male	425	465	N/A	575	164	185	280	N/A	1,915	N/A	240	75	220	15,715	1,842
Female	430	405	N/A	635	140	200	265	N/A	2,030	N/A	260	75	250	15,860	1,868
Percent Male (%)	50%	53%	N/A	48%	54%	48%	52%	N/A	49%	N/A	48%	49%	47%	50%	50%
Percent Female (%)	50%	47%	N/A	53%	46%	52%	49%	N/A	51%	N/A	52%	49%	53%	50%	50%
0-19	310	270	N/A	320	N/A	95	140	N/A	950	N/A	130	55	125	9,185	1,158
20-39	235	250	N/A	275	N/A	80	140	N/A	975	N/A	110	35	100	9,255	1,146
40-64	279	265	N/A	330	N/A	120	185	N/A	1,160	N/A	175	55	100	9,770	1,244
65+	75	85	N/A	270	N/A	85	85	N/A	860	N/A	90	15	140	3,575	528
0-19 (%)	36%	31%	N/A	26%	N/A	25%	26%	N/A	24%	N/A	26%	36%	27%	29%	29%
20-39 (%)	28%	29%	N/A	23%	N/A	21%	26%	N/A	25%	N/A	22%	23%	21%	29%	25%
40-64 (%)	33%	30%	N/A	27%	N/A	31%	34%	N/A	29%	N/A	35%	36%	21%	31%	31%
65+ (%)	9%	10%	N/A	22%	N/A	22%	16%	N/A	22%	N/A	18%	10%	30%	11%	17%
Average Age	34.3	34.3	N/A	42	N/A	41.7	38.4	N/A	42.3	N/A	40.5	35.2	41.7	35.3	38.57
Average Individual Income Before Tax	\$57.1K	\$53.8K	N/A	\$51.5K	N/A	\$44K	\$51K	N/A	\$52.3K	\$44K	\$51.6K	N/A	\$56K	\$58.5K	\$52K
Average Household Size	2.8	2.7	N/A	2.4	2.3	2.2	2.4	N/A	2.3	N/A	2.4	2.7	2.4	2.6	2.5
Average Household Income Before Tax	\$118K	\$10.8K	N/A	\$90.4K	N/A	\$77K	\$93K	N/A	\$93.8K	\$77K	\$90K	N/A	\$102K	\$100K	\$85.3K

Source: Statistics Canada. <https://www12.statcan.gc.ca/census-recensement/2021/dp-pd/prof/index.cfm?Lang=E>

The summary takeaways from the demographic analysis are that Lloydminster is:

1. The largest geographic size amongst comparable regional communities and has more than twice the population density per square Km of the average position of other considered communities.
2. Experiencing growth, leading to an expanding recreational user base.
3. Younger than the average regional population.
4. Home to incomes that are 12.5% higher than those of its regional counterparts.

Investments in sports, recreation, and cultural amenities are being appropriately explored to support future needs. Attracting and retaining jobs and residents will require facilities that offer youth opportunities for skill development and meaningful experiences, as well as promote active lifestyles and community connections for older adults.

6.2 Current Arena Amenities

The City of Lloydminster currently operates five active synthetic indoor ice surfaces to meet the programming needs of the community. These include the Archie Miller Arena, the Russ Robertson, the Centennial Civic Centre, and the two arena facilities within the Servus Sports Centre (the Robert B. Holmes Arena and the Rusway Construction Arena).

The City of Lloydminster maintains an arena-to-population ratio of 1:6,262. In Canada, the common standard suggests one indoor arena for every 5,000 to 10,000 people. The City of Lloydminster currently does not have a policy position on an Arena to Population benchmark but, given the precedent that has been set by current services, it should be considered that the City of Lloydminster currently provides an arena to population ratio of 1:6,500. This ratio may warrant consideration by the City of Lloydminster for future planning as the community continues to grow. The following table provides insight into the current arena facility service provision relative to population within Alberta and Saskatchewan markets.

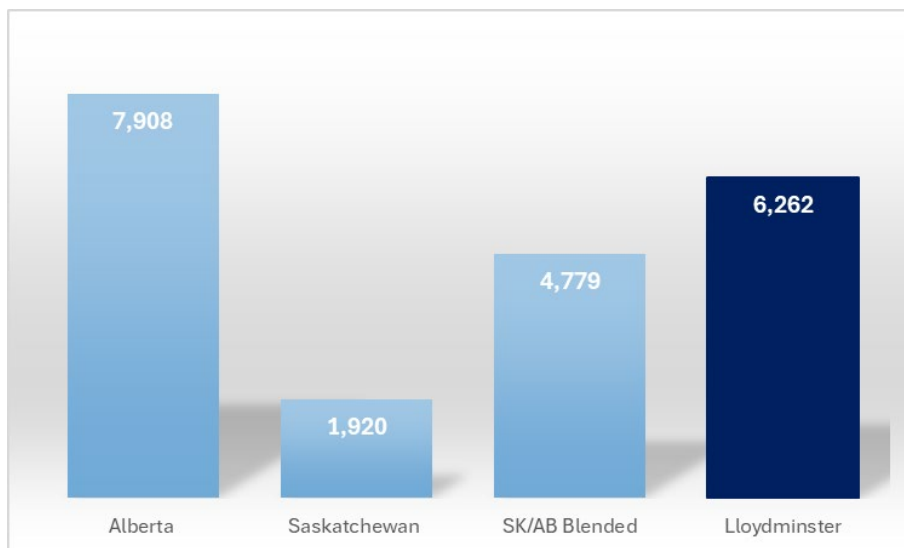
Table 4 Type and Number of Indoor Ice Facilities Per Person

LOCATION	Population 2021	# Indoor Ice Facilities	People/Indoor Ice Facilities
Canada	36,991,981	3,294	11,230
Saskatchewan	1,132,505	590	1,920
Alberta	4,262,635	539	7,908
Manitoba	1,342,153	279	4,811
British Columbia	5,000,879	302	16,559

Sources: Statistics Canada. Table 98-10-0001-01 Population and dwelling counts: Canada, provinces and territories <https://www150.statcan.gc.ca/t1/tbl1/en/tv.action?pid=9810000101>; and Statistics Canada. Table 34-10-0065-01 Inventory of publicly owned culture, recreation and sport facilities, Infrastructure Canada, <https://www150.statcan.gc.ca/t1/tbl1/en/tv.action?pid=3410006501>

When examining the current arena-to-population ratio in Alberta and Saskatchewan, it is noteworthy that Saskatchewan offers more arena facilities per resident. This is largely due to the higher percentage of the population living in rural communities. With Saskatchewan's population being less concentrated in large urban centers, rural communities significantly influence the availability of facilities per capita. Given Lloydminster's unique position on the border of both provinces, it may benefit from considering ice rink availability standards from both Alberta and Saskatchewan to effectively evaluate its own provisions.

Figure 10 Population to Indoor Arena Ratio



The table above highlights the current ratio of indoor arena facilities to population in Alberta and Saskatchewan, as well as a calculated blend of both provinces to better reflect Lloydminster's border position. It also presents the status within the City of Lloydminster. It is worth noting that Lloydminster's provision of indoor ice facilities is in alignment with overall best practices. This data is sourced from Statistics Canada and Infrastructure Canada reports.

The City Administration provided the consultant team with an overview of the current operational demand for ice facilities within the City of Lloydminster portfolio. To assess the community's core ice needs, the project team evaluated the performance of several facilities: the Archie Miller Arena, Centennial Civic Arena, Russ Robertson Arena, and the Robert B. Holmes and Rusway Construction Arenas. While there are no established standards, best practices in Alberta and Saskatchewan typically target prime time ice usage between 85% to 95%, and non-prime time usage between 50% to 70%. Various factors can influence ice usage, including population size, proximity to alternative venues, facility age, memberships in user groups, and independent leagues.

The analysis reveals exceptionally high usage of current ice amenities during both prime and non-prime periods. For this analysis, prime time ice was defined as the hours from 4 p.m. to 11 p.m. on Monday to Friday and from 6 a.m. to 11 p.m. on weekends, while non-prime times were assessed from 6 a.m. to 3 p.m. during weekdays. Based on existing programming, findings show that prime time ice is currently utilized at rates of 86.2% on weekdays and 88.4% on weekends, resulting in an average prime time usage of approximately 88%. This indicates that only about 12% of prime-time ice remains available to accommodate the growing demands from user memberships and population increases, placing Lloydminster's prime ice utilization in the high-usage category and nearing capacity.

Furthermore, utilization trends over recent years demonstrate a steady increase in demand across all indoor facilities, rising from roughly 71% during the 2021/2022 winter season to 88% in 2023/2024. Given that all engaged user groups reported consistent year-over-year growth and demand that surpasses available supply, the City of Lloydminster can expect continued high utilization levels in the future.

In terms of non-prime time utilization across all facilities, performance stands at 66%, leaving only 23% available to meet future growth needs, once again reflecting strong utilization and performance. Notably, only five days across all facilities show ice utilization below 75%, considering prime time and non-prime time availability. Overall, based on market best practices and standards for ice usage, Lloydminster's current arena situation is characterized by high utilization with limited growth potential based on available ice.

Table 5 Current Arena Scheduling

TIME	Archie Miller							Centennial Civic							Russ Robertson							Holmes Arena							Rusway Arena						
	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S	S
6:00 AM	✓	✓	✓	✓	-	-	-	✓	✓	✓	✓	-	-	-	✓	✓	✓	✓	-	-	-	✓	✓	✓	✓	-	-	-	✓	✓	✓	✓	✓	-	-
7:00 AM	-	✓	✓	✓	-	-	-	✓	✓	✓	✓	-	-	-	-	✓	✓	✓	-	-	-	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
8:00 AM	✓	-	-	-	-	✓	✓	✓	✓	✓	✓	✓	✓	-	-	-	-	✓	✓	✓	✓	-	-	-	-	✓	✓	-	-	-	-	✓	✓		
9:00 AM	✓	-	-	-	-	✓	✓	✓	-	-	-	-	✓	✓	-	-	-	-	✓	✓	✓	-	-	-	-	✓	✓	✓	✓	✓	✓	✓	✓		
10:00 AM	✓	-	-	-	-	✓	✓	✓	-	-	-	-	✓	✓	✓	✓	✓	✓	✓	✓	✓	-	✓	-	✓	✓	✓	✓	✓	✓	✓	✓	✓		
11:00 AM	✓	-	-	-	-	✓	✓	✓	-	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	-	-	-	-	✓	✓	✓	-	-	✓	✓	✓			
12:00 PM	-	-	-	-	-	✓	✓	✓	✓	✓	✓	✓	✓	-	-	-	-	✓	✓	✓	✓	-	✓	-	✓	✓	-	-	✓	-	✓	✓			
1:00 PM	-	-	-	-	-	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	-	✓	✓	-	✓	-	✓	✓	✓	-	✓	-	✓	✓	✓			
2:00 PM	-	-	-	-	-	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	-	✓	✓	-	-	✓	-	✓	✓	-	-	✓	-	✓	✓			
3:00 PM	-	-	-	-	-	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	-	✓	✓	-	-	-	-	✓	✓	-	-	-	-	✓	✓			
4:00 PM		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	-	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓			
5:00 PM	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓			
6:00 PM	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓			
7:00 PM	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓			
8:00 PM	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓			
9:00 PM	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	-	✓	✓	✓	✓	✓	✓			
10:00 PM	✓	✓	✓	✓	✓	✓	-	✓	✓	✓	✓	✓	✓	-	✓	✓	✓	-	-	✓	✓	✓	-	✓	-	-	✓	✓	-	✓	✓	-			
11:00 PM	-	✓	-	✓	-	-	-	-	-	✓	-	-	✓	-	-	-	✓	-	-	-	✓	-	-	-	-	-	-	-	✓	✓	✓	-			
12:00 AM	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	✓	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
Total Use	12	10	9	10	7	15	14	17	14	15	15	13	15	16	12	14	14	16	10	14	15	15	11	10	11	9	14	16	12	12	14	13	15	15	16
Total Available	17	17	17	17	17	17	17	17	17	17	17	17	17	17	17	17	17	17	17	17	17	17	17	17	17	17	17	17	17	17	17	17	17	17	17
% of Total Day Used	71	59	53	59	41	88	82	100	82	88	88	76	88	94	71	82	82	94	59	82	88	88	65	59	65	53	82	94	71	71	82	76	88	88	94
Prime Time Used	7	8	7	8	7	15	14	7	7	7	7	7	15	15	6	7	7	8	5	14	15	8	7	6	7	6	14	16	7	6	8	8	8	14	16
Total Prime Time	8	8	8	8	8	17	17	8	8	8	8	8	17	17	8	8	8	8	8	17	17	8	8	8	8	8	17	17	8	8	8	8	17	17	17
% of Total Prime Used	88	100	88	100	88	88	82	88	88	88	88	88	88	88	75	88	88	100	63	82	88	100	88	75	88	75	82	94	88	75	100	100	100	82	94
Prime Time Ice Available (%)	13	0	13	0	13	12	18	13	13	13	13	13	12	12	25	13	13	0	38	18	12	0	13	25	13	25	18	6	13	25	0	0	0	18	6
Average Amount of Prime-Time Ice Available All Days															12%																				
Average Amount of Ice Prime and Non-Prime Available															23%																				

Table 6 Current Arena Cost Recovery

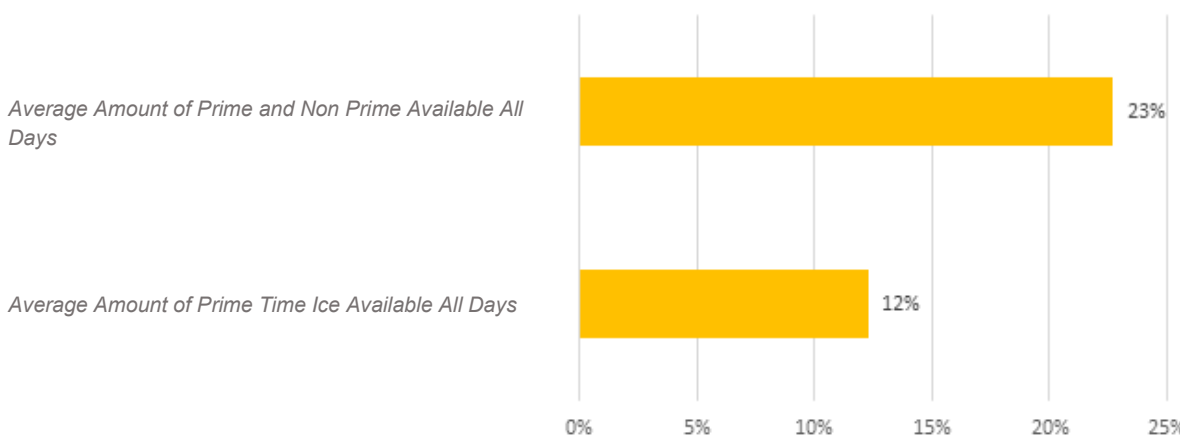
	Archie Miller	Centennial Civic	Russ Robertson	Holmes Arena	Rusway Arena
Revenue	\$125,218.00	\$301,200.00	\$208,411.00	\$346,808.00	\$346,808.00
Expenses	\$262,200.00	\$866,276.00	\$635,285.00	\$526,167.00	\$526,167.00
Earnings/Loss	\$(136,982.00)	\$(565,076.00)	\$(426,874.00)	\$(179,359.00)	\$(179,359.00)
Cost Recovery	48%	35%	33%	66%	66%

It is important to note that the Holmes Arena and the Rusway Arena are based on a square foot operational cost and, given the inclusion of these facilities in a multi-purpose recreation centre, this suggests that an assumption on operating expenses for these two arena amenities was provided by City Administration. Also worth noting is that the Russ Robertson Arena is the only facility currently carrying debt; these expenses include \$150,979 in principal and interest payments, which will be paid off in 2026. Once removed, the lack of these payments will improve the cost recovery of Russ Robertson greatly.

The position outlined in the table above is the most reasonable account of performance based on the available operational data, as the actual expense performance of the Holmes and Rusway Arenas are a calculation based on total facility size and individual amenity square feet. Ice surfaces carry a materially greater operational cost than dry floor amenities such as field houses, concessions, common space, and youth indoor play space.

The following table highlights the availability of prime time and non-prime time ice across the entire City of Lloydminster arena portfolio. This chart illustrates the current utilization of the arenas and serves as an indication of future capacity to meet growth, particularly if the Cenovus Energy Hub is introduced and the Archie Miller ceases operations. While the available non-prime time ice indicates potential for growth, the ability of user groups to schedule activities during these hours is limited, making it less effective for meeting the needs of school-aged participants or those with inflexible work schedules.

Figure 11 Available Ice - Prime and Non-Prime, All Facilities



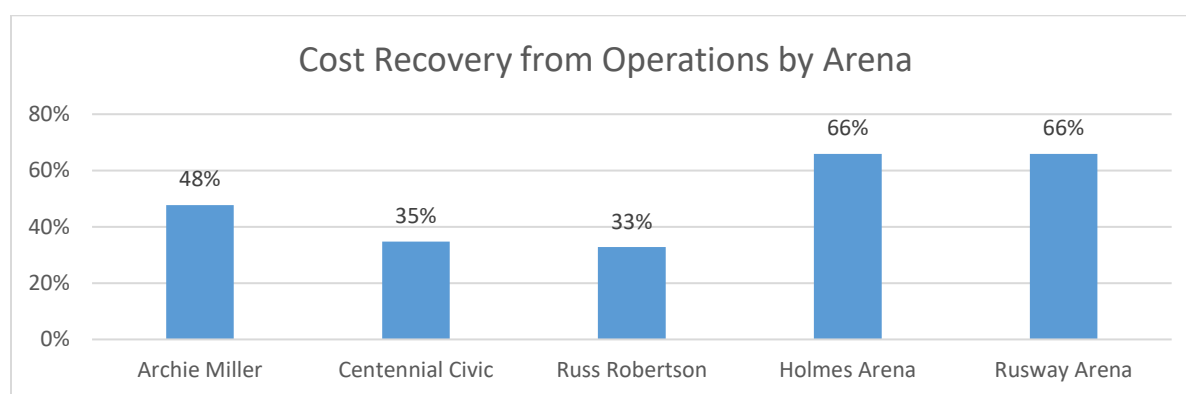
The key factor in assessing growth in the table is the availability of prime-time ice, which is crucial for maintaining service levels as both recreational memberships and the city's population continue to rise. These have been on an upward trajectory in recent years. For instance, minor hockey membership alone grew by 3.5% from 2023 to 2024. This heightened demand is reflected in the Archie Miller Arena's utilization rate, which has risen from 74% three years ago to 88% in the most recent ice season.

If the Centennial Civic Centre closes and the Archie Miller Arena is also decommissioned with the opening of the Cenovus Energy Hub, Lloydminster could see a 12% increase in Prime-Time ice demand, including bookings extending to 11 p.m. each night. Figure 11 underscores the limitation on growth that would occur if the Archie Miller Arena were not maintained to meet the demands of ice user groups once the Cenovus Energy Hub is operational.

Overall, this data suggests that there may be an opportunity for improved service provision, if ice availability were enhanced. This result is in keeping with the analysis of current utilization within the existing arena infrastructure in the City of Lloydminster.

In addition to the utilization analysis, the project team evaluated the current financial performance of the arena portfolio and analyzed the current cost recovery of each arena based on financial results. The Robert B. Holmes Arena and Rusway Construction Arena currently produce the highest cost recovery from operations, with 66% of operating expenses being recovered from revenue generation, where the Centennial Civic Centre and Russ Robertson facilities currently achieve the lowest cost recovery from operations.

Figure 12 Cost Recovery by Arena as % (Revenue/Expense)



Key takeaways from the current state needs analysis indicates a strong utilization of ice facilities in Lloydminster, with a need for improved service provision to accommodate the growing population and user demand:

Utilization Rates:

- Prime time utilization during weekdays is at 86.2% and 88.4% on weekends, resulting in an overall average of 88%. This indicates a demand with only 12% capacity remaining to meet future growth
- Non-prime time utilization stands at 66%, providing 23% capacity for future growth.

Facility Capacity:

- The analysis highlights that only five days across all facilities have prime time utilization below 75%, suggesting that ice facilities are currently highly utilized and nearing capacity. The growth potential is limited but still manageable.

Benchmark Planning:

- Consideration of the arena-to-population ratio may enhance planning efforts as the community expands, ensuring future recreational needs are effectively met.

Financial Performance:

- The Robert B. Holmes Arena and Rusway Construction Arena achieve the highest cost recovery at 66% of operating expenses recovered. In contrast, the Centennial Civic Centre and Russ Robertson Arena have lower cost recovery rates.
- The Centennial Civic Centre faces the highest annual operating cost at \$866,000. There may be an opportunity to redirect some of the annual operating expenses to sustain services at the Archie Miller Arena with minimal additional investment from the City's operating budget.

6.3 Current Arena Utilization

The Archie Miller Arena

Analyzing recreational facility utilization entails evaluating how frequently and to what extent the public engages with these facilities. This process typically involves metrics such as attendance figures, prime and non-prime usage times, and the variety of activities or events conducted. The aim of this analysis is to identify demand patterns, discover underutilized spaces, optimize scheduling, guide resource allocation, and make informed, data-driven decisions regarding facility improvements or expansions, ensuring that the facilities effectively and efficiently meet community needs.

Understanding ice utilization is essential for municipalities as they plan arena investments and strive to fulfill community requirements. High levels of utilization reflect the facility's significance, with prime-time usage in a well-utilized arena ideally averaging 85% - 95%. The effective management of ice utilization requires balancing availability for various community members and user groups, ensuring that ice time is accessible for activities like youth hockey, figure skating, and community skating events.

The Archie Miller Arena has experienced an upward trend in utilization during prime or prime scheduling hours following the pandemic. In 2021, the arena recorded a 74% prime-time utilization during its operational winter months, which was lower than average due to the effects of COVID-19 on sports participation. However, utilization improved to 83% in the 2022-2023 season and reached 88% in the 2023-2024 season. These are very reasonable utilization numbers given the nature of the Archie; the building has several limitations, including insufficient spectator space, small dressing rooms, and inadequate insulation, which can create uncomfortable player and spectator conditions during extreme weather. As a result, the arena is better suited for practices, skill development sessions, and community skating programs than larger events.

When considering all five indoor ice facilities in Lloydminster, prime-time utilization for the 2023-2024 season averaged 88%, with some rinks regularly reaching full capacity during the week. If the Archie Miller Arena were to be decommissioned or repurposed, the new Cenovus Energy Hub's second rink is expected to open at 88% capacity during prime scheduling times which would not significantly increase the available ice capacity within the city.

Currently, there are limits on ice availability during tournaments and other events with few alternatives but to cancel practices/skates or book ice outside the City. When minor hockey hosts tournaments, the preference is to utilize the Servus Sports Centre. However, capacity issues often require tournament games to be hosted at the Archie to accommodate other users' schedules. Increased ice availability should coincide with more ability to host tournaments within the City. There is some concern amongst user groups that, after the Cenovus Energy Hub opens, ice availability will be limited by the events that will be hosted there. Without the Archie to absorb youth and community activities, there may be even more canceled practices/skates than happens now.

Key takeaways from current ice utilization within Lloydminster show that:

- All five indoor ice arenas are experiencing an increase in utilization over the last several years, increasing from a combined 74% utilization in the 2021/2022 winter season to 88% in the 2023/2024 season. The Archie Miller Arena increased in utilization from 74% in 2021-2022 to 88% in 2023-2024.
- The overall prime utilization of all five indoor ice facilities in Lloydminster is high, averaging 88% in 2023-2024.
- Current limitations of the Archie affect its capacity for hosting larger events and programming. However, it is essential for absorbing practice and skate times while events are being hosted at other facilities.
- Decommissioning the Archie would mean that the opening of the community rink at the Cenovus Energy Hub would not enhance the city's overall ice capacity.
- The Cenovus Energy Hub is intended to offer entertainment and event programming, and this will cause the displacement of traditional users booked within the main arena. The more that entertainment and event

programming established within the Cenovus Energy Hub, the more demand will be required to meet the needs of existing users that may be displaced by entertainment and event programs.

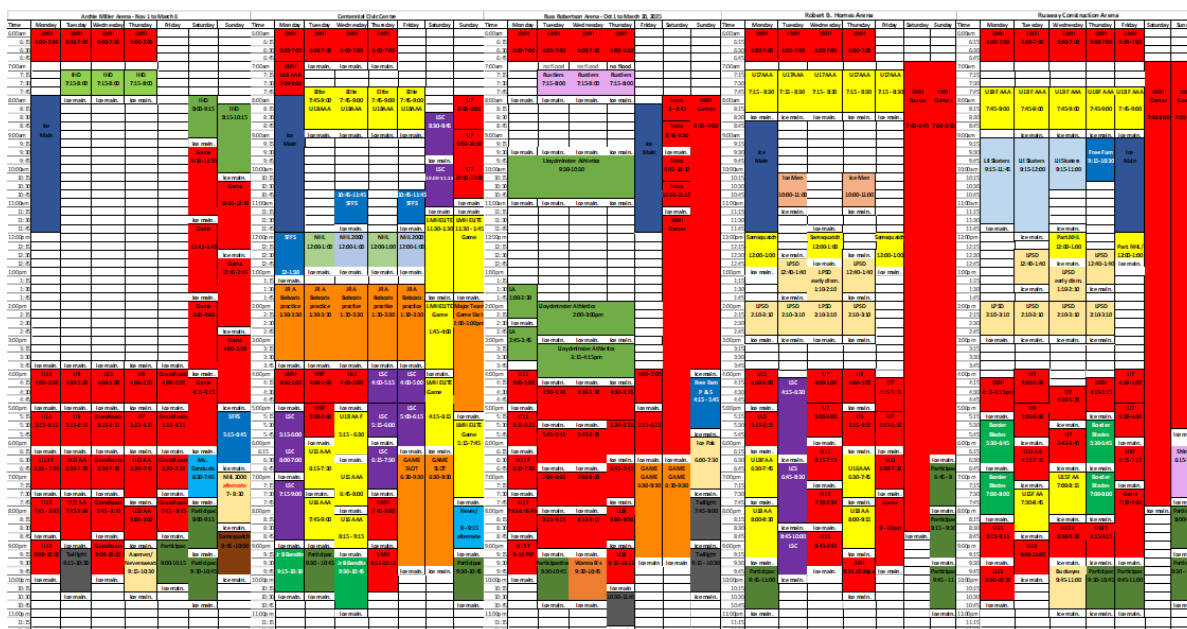
General Use: Lloydminster Ice/Dry Surfaces

In a review of the current program and utilization data across the arena portfolio in Lloydminster, the following trends have been identified:

- The Archie Miller Arena is currently scheduled primarily for youth hockey in the early mornings and offers limited morning programming on weekends. Weekend activities begin at 8 a.m. and run until 10-11 p.m., while weekday use features substantial non-prime time availability. Evening bookings start at prime time, beginning at 4 p.m., and conclude around 10-11 p.m. The programming mainly targets younger athletes in youth hockey, with adult and senior recreational leagues scheduled later in the evening. There is the potential to expand daytime programming, contingent on demand, and to consider extending evening ice rentals until midnight. Prime-time ice use at the Archie Miller Arena is fully booked, with expansion possibilities focused on availability from 10 p.m. to midnight and on early weekend mornings.
- The Centennial Civic Centre is scheduled from Monday to Thursday for youth hockey and is available for use in the mornings over the weekend. During non-prime daytime hours on weekdays, ice time is allocated to meet the needs of the Elite Hockey Program and the Bobcats. Prime time programming hosts high-caliber play, focusing on more competitive and older age groups. Evening ice time accommodates the Bobcats' game requirements as well as the Bandits' practice time, and generally extends until 11 p.m. most evenings. Figure skating also takes advantage of weekday prime-time, renting most of their ice time across the city at the Centennial Civic Centre between 4 p.m. and 9 p.m. Prime time ice at the Centennial Civic Centre is at full capacity, with potential expansion opportunities in early morning hours on weekends and by extending availability from 11 p.m. to midnight.
- The Russ Robertson Arena maintains a current morning ice standard experiences at other facilities with expansion opportunities in the early morning weekend slots. Daytime weekday ice is programed by the Lloydminster Athletic bookings and there are some expansion opportunities for weekend non-prime ice that would be comparable to other arena facilities in the community. Evening and weekend prime time has a primary focus on youth hockey needs, some Junior game play, and adult recreational league play. The primary opportunity for additional ice activity is the early morning times on the weekend and extending bookings into the 11 p.m. to midnight space.
- The Robert B. Holmes and Rusway Arena facilities currently have similar program allocations, featuring busy weekday mornings and availability during the early morning on weekends. Non-prime time weekday bookings typically include public skating sessions, school division reservations, and recreational play. Evenings and weekends are primarily dedicated to youth hockey at various levels, with a focus on game play during weekend bookings. Lloydminster's speed skating club (the Border Blades) also rent all their ice time during evening weekday prime time at Rusway Arena. There are opportunities to expand ice rentals, particularly on Friday evenings during prime time and in the 11 p.m. to midnight timeframe.

The table below presents the current utilization rates by booking group, based on the existing arena utilization models. This illustrates the diverse range of groups utilizing the ice, as well as the limited availability of prime-time ice and the strong demand for non-prime time ice. Additionally, both the Lloydminster Athletic Elite Hockey Group and Youth hockey have indicated a need for increased ice availability.

Figure 13 Standard Schedule



Understanding the primary users of ice time can allow city planners and facility managers to allocate resources effectively, maximizing access to programming for user groups. Summarizing the schedule information to quantify utilization by demographic and specific user groups provides greater insight into who is accessing the City's arenas. As highlighted in Table 7 below, the majority of the available ice at Lloydminster's indoor arenas is primarily used by youth and community groups.

Table 8 Prime Time Hours by User Group – All Arenas

ARCHIE MILLER ARENA	Weekday Prime Hours	Percent of Weekly Prime	Weekend Prime Hours	% of Weekend Prime	Total Weekly Hours	% of Total Weekly Hours
LMHA U15 and Under	80.75	46.1%	95	55.9%	175.75	50.9%
LMHA U16-U18	13.75	7.9%	0	0.0%	14	4.0%
Junior Hockey*	8.5	4.9%	6	3.5%	14.50	4.2%
Adult Hockey	4.25	2.4%	8	4.7%	12.25	3.6%
Women's Hockey	0	0.0%	1.25	0.7%	1.25	0.4%
Seniors Ice	1.25	0.7%	1.25	0.7%	2.5	0.7%
Participation	7.5	4.3%	8.75	5.1%	16.25	4.7%
Border Blades Speed Skating	4.5	2.6%	0	0.0%	4.5	1.3%
Lloydminster Skating Club	14.25	8.1%	2.5	1.5%	16.75	4.9%
IHD	0	0.0%	3.25	1.9%	3.25	0.9%
Shinny/Free Skate	0	0.0%	3	1.8%	3	0.9%
Lloydminster Athletics	0.75	0.4%	0	0.0%	0.75	0.2%
Maintenance	29.0	16.6%	12	7.1%	41	11.9%
Total	175	94.0%	170	75.9%	345	88.6%

Note: Table above considers only prime-time ice utilization. Junior Hockey denotes the Bobcats and the Bandits.

The table on the previous page (“Prime and Non-Prime Hours by User Group – All Arenas) also illustrates that a minimum of 29 prime-time hours during weekdays and 12 hours on weekends are required to maintain the various needs in the city. This constitutes nearly a fifth of weekday prime ice, and an eighth of total prime availability at minimum. Each arena typically devotes a three to four hour chunk out of a weekday to do more rigorous ice maintenance, but this does not stress non-prime availability.

Focusing specifically on the Archie Miller Arena reveals that an even higher percentage of youth and community programs are using this facility to fulfill their programming needs. In addition, the Archie Miller Arena predictably requires a comparable amount of maintenance to the average in the city. The arena requires 6.25 hours of maintenance during prime time in the week, and 3.75 hours of maintenance on weekends. This means that 10 hours per week (or roughly 14% of prime-time ice) is dedicated to maintenance.

Table 8 Prime Time Hours by User Group – Archie Miller Arena

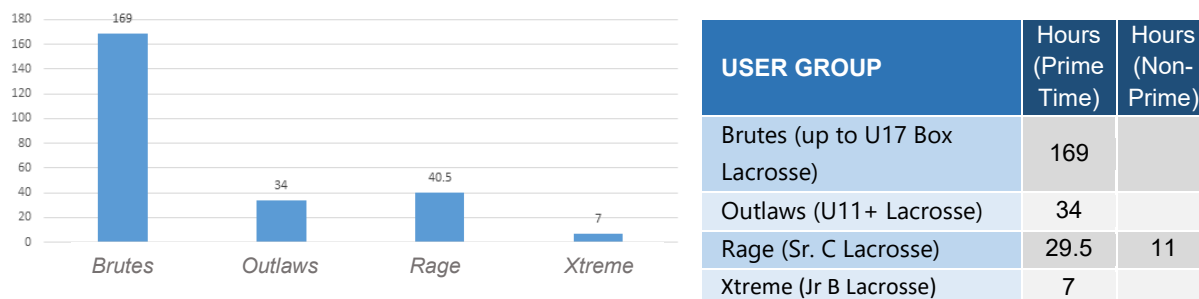
ARCHIE MILLER ARENA	Weekday Prime Hours	Percent of Weekly Prime	Weekend Prime Hours	Percent of Weekend Prime	Total Weekly Hours	% of Total Weekly Hours
LMHA U15 and Under	22.5	64.3%	14	41.2%	36.5	52.9%
LMHA U16-U18	0	0.0%	0	0.0%	0	0.0%
Junior Hockey*	0	0.0%	0	0.0%	0	0.0%
Adult Hockey	1.25	3.6%	3.75	11.0%	5	7.2%
Women’s Hockey	0	0.0%	1.25	3.7%	1.25	1.8%
Seniors Ice	1.25	3.6%	0	0.0%	1.25	1.8%
Participation	1.25	3.6%	2.5	7.4%	3.75	5.4%
Border Blades Speed Skating	0	0.0%	0	0.0%	0	0.0%
Lloydminster Skating Club	0	0.0%	0	0.0%	0	0.0%
IHD	0	0.0%	3.25	9.6%	3.25	4.7%
Shinny/Free Skate	0	0.0%	1.5	4.4%	1.5	2.2%
Lloydminster Athletics	0	0.0%	0	0.0%	0	0.0%
Maintenance	6	17.9%	4	11.0%	10	14.5%
Total	35.00	92.9%	34.00	88.2%	69	90.6%

Note: Table above considers only prime-time ice utilization. Junior Hockey denotes the Bobcats and the Bandits.

Such strong utilization suggests that the rink plays a critical role in supporting local sports, recreational activities, and community events. Extending its life would continue to offer recreational opportunities, promote physical health, and foster community engagement. Investing in updates or improvements could enhance the user experience, attract more visitors, and expand programming options, further increasing community involvement. Overall, given the rink’s high usage, maintaining and upgrading it represents a sound long-term investment that meets community needs.

Dry Floor Needs

Figure 14 Dry Floor Utilization Hours (Prime/Non-Prime)



The main challenge the City faces with meeting demand for dry floor space is the availability of dry floor opportunities. Currently, dry floor use is focused almost entirely on prime-time dry floor bookings and a relatively modest number of hours due to availability. In review of the dry floor utilization, it was found that the primary users are the Brutes (highest use), Outlaws, Rage, and Xtreme. Additionally, it should be noted that both ball hockey and lacrosse expressed a desire for more time, but it was currently unavailable. It is difficult to measure the demand from user groups who have no options for prime-time facility slots, but expressed demand for increased availability is consistent across user groups as well as from the public engagement.

Utilization Summary

There is an opportunity to grow utilization during non-prime hours although the Lloydminster facilities are currently performing well above industry standard for non-prime time ice use. Primetime ice should be considered at capacity with only Friday evening expandability being available at Servus, which would result in an additional 2-4 hours of availability.

A considerable number of users (based on the Community Engagement results) are accessing ice a few times a week for practice and game availability outside of the City of Lloydminster, suggesting that if there was more prime-time ice availability there would be market demand.

The main opportunities for increasing ice availability could be targeted towards early morning bookings on Friday, Saturday, and Sunday, as well as extending the booking schedule into late evening time slots until midnight. In summary, the potential for expansion within the current arena portfolio in the City of Lloydminster is limited, with the only available options being the less desirable early morning and late evening slots. Given the current schedule, the City of Lloydminster is at capacity, resulting in a limited ability to accommodate the prime-time ice demands of user groups.

When reviewing the demands of current dry floor user groups, the challenge is that the demand for ice in January, February, March, and April (when ice is installed) limits options for dry floor use. However, prime dry floor demand is in May and June and, as such, coordinating the removal of ice as early as possible in the spring might offer benefit within a collaborative programming model.



6.4 Hours of Operation Analysis

Selecting appropriate hours of operation is crucial for balancing community needs with operational efficiency. Ideally, a facility should maximize its availability during prime-time hours, which typically includes weekends and weekday evenings from around 4:00 p.m. to 10:00 p.m. However, providing access during non-prime hours is also important to accommodate individuals with unconventional schedules or those who prefer to avoid the congestion of prime times.

Understanding the demographic characteristics of the community can shed light on the needs of residents, as specific groups (such as seniors or parents with young children) may have greater availability during non-prime hours. While offering flexible hours can enhance access to the facility, it often results in higher operational costs and may eventually lead to diminishing returns on staying open. Arenas particularly benefit from operating as many prime-time hours as possible, since their primary users (hockey and figure skating groups) require large numbers of participants to assemble simultaneously. Nonetheless, non-prime hours remain valuable for public drop-in skating or providing ice time for local schools.

The Archie Miller Arena operates significantly longer hours than other facilities in the region. While the average operating time for nearby arenas is 13.9 hours per day, the Archie Miller Arena is open for 18 hours a day, available for bookings from 5:00 a.m. to 11:00 p.m. Most other facilities typically open at 8:00 or 9:00 a.m., with the earliest openings near Archie being the Kitscoty and Vermillion arenas at 6:30 a.m. Generally, arenas close around 10:00 p.m., coinciding with the end of prime time.

Although the Archie Miller Arena's extended hours give it a competitive edge, the situation in larger cities may be able to offer more flexibility in booking ice time due to less competition amongst smaller neighbouring communities. Additionally, the current utilization of the Archie Miller Arena shows that these extended hours are being effectively programmed. In the future, following the opening of the Cenovus Energy Hub, it may be worth considering a reduction in operational hours at the Archie Miller Arena. However, for now, maintaining its current hours is fully justified.

Table 9 Comparative Arena Hours of Operation

ARENAS	Kitscoty Arena	Lashburn Arena	Hillmond Redden Arena	Maidstone Arena	Chauvin Community Centre	Edgerton Skating Arena	Marwayne Arena	Dewberry Arena	Vermillion Arena	Onion Lake Arena	Turtleford Community Centre	Paradise Valley Skating Rink	Paradise Hill Arena	Archie Miller Arena	Summary Average
Opening Time (a.m.)	6:30	8:00	9:00	7:00	9:00	9:00	8:00	N/A	6:30	9:00	9:00	N/A	9:00	5:00	7:55
Closing Time (p.m.)	10:00	10:00	10:00	10:00	8:30	10:00	9:00	N/A	11:00	8:00	10:00	N/A	10:00	11:00	9:47
Hours Open	15.5	14.0	13.0	15.0	11.5	13.0	13.0	N/A	16.5	11.0	13.0	N/A	13.0	18.0	13.9

6.5 Price Analysis and Price Comparative Analysis in Competing Regions

Establishing appropriate pricing is essential for operating a sustainable facility that remains affordable for as many residents as possible. Implementing a dynamic pricing strategy, where prices fluctuate based on factors such as time, season, and demographic group, can be an effective approach. This strategy can be applied through differentiating prime and non-prime rental rates, as well as youth and adult rates. Interestingly, other facilities in the region that shared rental cost information do not distinguish between prime and non-prime hours, although they often charge different rates for youths and adults.

Current Dynamic Demographic Pricing Model

In Lloydminster, ice rental rates tend to be higher than those in neighboring regions, which is common for larger communities encircled by smaller towns. For instance, the average cost for adult ice in the region is \$130.19, while Lloydminster charges \$238 for prime time and \$188 for non-prime time, making the prime rental rate 80% higher and non-prime rates 40% higher than the regional average.

For youths, the average regional price is \$126.71, whereas in Lloydminster the prime youth rate is 20% higher at \$155, and the non-prime rate is 6% lower at \$122. Since youths are some of the most significant sources of utilization, adjusting youth rental rates can drastically impact utilization, especially since ice sports such as hockey are a significant expense for families (and even more so when they have multiple children in sports). Keeping these competitive youth rates has likely contributed to the high demand for ice in recent years.

Current Dynamic Seasonal Pricing Model

Lloydminster's dynamic pricing model is more developed than those of other regional facilities, featuring lower rates during early morning hours in winter and increased prices in the summer months when ice sports are off-season. The early morning winter rate for adults, from 6 a.m. to 8 a.m. Monday through Friday, is \$160, while youth rates are \$104. Despite this, the adult rate remains slightly higher than the regional average, whereas the youth rate is about 20% lower. Additionally, summer rates adjust slightly from \$238 during winter prime time to \$271 in summer for adults and see an increase for youth, from \$155 in winter to \$190 in summer.

While ice rental rates in the Lloydminster region may be higher, it is essential to compare these rates with those in larger urban centers, as they tend to reflect higher rink-to-population ratios and a greater necessity for cost recovery due to the larger number of rinks operated by those municipalities. Overall, Lloydminster's rental rates remain competitive, with prime-time rates notably lower than those of the larger cities. Compared to similarly sized cities such as Moose Jaw, Prince Albert, and Leduc, Lloydminster has slightly higher rates generally but lower rates than the average. However, the City also provides preferential rates to elite user groups like Junior Hockey during non-prime hours. This is ideal, since elite hockey groups are some of the most consistent users but are also more willing to travel for ice time. Preferential rates help make Lloydminster arenas more competitive with its rural counterparts. One reason Lloydminster may need to maintain higher rates than similarly sized communities is that these other communities like Moose Jaw and Leduc are near other large population centres and are not the largest arena providers in the region. This means they could draw ice users from the major cities by lowering prices, whereas Lloydminster is in a position more like the urban centres, where local ice users may travel to surrounding communities for cheaper and more available ice time. The high utilization in Lloydminster also allows for higher rates compared to other local facilities that see less use.

Table 10 Competitive Prime and Non-Prime Rental Rates

ARENAS	Adult Prime Ice Rate	Adult Non-Prime Ice Rate	Youth Prime Ice Rate	Youth Non-Prime Ice Rate	# of Indoor Pads Operated	Population (2021 Census)
City of Edmonton	\$335	\$200	\$335	\$200	22	1,010,899
City of Saskatoon	\$305	\$200	\$305	\$200	6	317,480
Lloydminster, SK/AB	\$238	\$188	\$155	\$122	5	31,582
City of Moose Jaw	\$219	\$164	\$142	\$142	4	33,665
City Leduc	\$264	\$161	\$138	\$84	3	34,094
City of St. Albert	\$245	\$145	\$145	\$102	5	68,232
City of Prince Albert	\$212	\$133	\$148	\$133	3	37,756
Average	\$260	\$170	\$195	\$140	7	219,101

Key Takeaways

The main takeaways from the pricing analysis should be that:

- Establishing a **dynamic pricing strategy is crucial** for maintaining affordability and operational sustainability. This approach allows price adjustments based on factors such as time, season, and demographic group, helping to optimize facility usage.
- Despite higher regional ice rental rates, it is important to contextualize Lloydminster's pricing against larger urban centers, which typically have higher rink-to-population ratios and a greater need for cost recovery. It is also true that higher demand for ice means that the municipality can price at a premium.
- **Lloydminster's prime-time rental rates are competitive** when compared to these larger cities, highlighting the importance of strategic pricing to attract users.

6.6 Best Practice and Competitive Analysis

To identify the best practices employed by competitor facilities, we conducted a comparative analysis of the fundamental characteristics of similar buildings. This involved calculating the averages for key statistics (including facility cost, size, and year of construction) to establish baseline expectations for recreation facilities in comparable communities.

Our study focused on arenas located within a one-hour drive of Lloydminster, aligning with the communities considered in our demographic analysis. All the facilities that were evaluated were single arenas featuring standard NHL-sized ice surfaces. These arenas tend to be older, with the oldest constructed in 1967 and the newest in 2017. The average year of construction amongst these facilities was 1989, indicating that the typical arena in the area is approximately 36 years old.

The average original construction cost for these arenas was \$1.9 Million (in original construction dollars), while their current valuation averaged \$4.1 million. The mean size of the arenas is around 33,500 square feet, with the largest facility (the Vermilion Arena) measuring 50,000 square feet. Based on the average building size and original construction cost, the average cost per square foot for arenas in the region was calculated to be \$58.88. While not all facilities included concessions, the majority did feature them.

Table 11 Arena Competitive Analysis

ARENAS	Kitscoty Arena	Lashburn Arena	Hillmond Redden Arena	Maldstone Arena	Chauvin Community Centre	Edgerton Skating Arena	Marwayne Arena	Dewberry Arena	Vermillion Arena	Onion Lake Arena	Turtleford Community Centre	Paradise Valley Skating Rink	Paradise Hill Arena	Summary Average
Ice Sheets	1	1	1	1	1	1	1	1	1	1	1	1	1	1
Ice Size	NHL	NHL	NHL	NHL	NHL	NHL	NHL	NHL	NHL	NHL	NHL	NHL	NHL	
Year Constructed	1974	2007	1988	N/A	N/A	2015	1967	2017	2001	1982	1975	N/A	1967	1989
Construction Cost	\$600K	\$5.2M	\$1.5M	N/A	N/A	\$2.8M	\$400K	\$3.9M	\$2.2M	\$1.2M	\$655K	N/A	\$400K	\$1,89 M
Present Value (2024 CAD)	\$3.55M	\$7.5M	\$3.35M	N/A	N/A	\$3.4M	\$4M	\$4.8M	\$3.66M	\$3.43M	\$3.52M	N/A	\$3.5M	\$4.07 M
Square Footage	22K	37K	22K	35K	N/A	20K	34.5K	35K	50K	50K	40K	30K	26K	33.5K
\$/Sqr Foot	27	141	68	N/A	N/A	140	12	111	44	24	16	N/A	15	60
Concession	1	1	1	1	1	1	-	1	1	1	1	-	-	0.8
Seats	300	670	500	N/A	N/A	500	600	300	2,500	750	N/A	N/A	N/A	765
Adult Prime Ice Rate	N/A	\$220	\$125.00	\$140	\$90	\$110	\$140	\$125	\$211	N/A	N/A	N/A	\$125	\$133
Adult Non-Prime Ice Rate	N/A	\$220	\$125	\$140	\$90	\$110	\$140	\$125	\$211	N/A	N/A	N/A	\$125	\$133
Youth Prime Ice Rate	N/A	\$220	\$125	\$140.00	\$90	\$110	\$140	\$125	\$159	N/A	N/A	N/A	\$125	\$127
Youth Non-Prime Ice Rate	N/A	\$220	\$125	\$140	\$90	\$110	\$140	\$125	\$159	N/A	N/A	N/A	\$125	\$127
Owner	Village of Kitscoty	Town of Lashburn	Hillmond Arena Board	Town of Maldstone	Village of Chauvin	Village of Edgerton	Village of Marwayne	Dewberry and District Agricultural Society	Town of Vermillion	Onion Lake Cree Nation	Turtleford and District Recreation Association Inc.	Village of Paradise Valley	Village of Paradise Hill	
Operator	The Kitscoty Arena Board	Town of Lashburn	Hillmond Arena Board	Town of Maldstone	Village of Chauvin	Village of Edgerton	Village of Marwayne	Dewberry and District Agricultural Society	Town of Vermillion, County of Vermillion	Onion Lake Cree Nation	Turtleford and District Recreation Association Inc.	Village of Paradise Valley	Village of Paradise Hill	

Table 12 Repurposed Arena Analysis

FACILITIES	Soldiers Arena	Memorial Arena and Erikson Arena	Bothwell Area Sports Centre	Gray Memorial Arena	Roland Michener Arena	Loucks Ice Centre	Maple Leaf Gardens	Montreal Forum	Summary Average
	Oromocto, NB	Chatham-Kent, ON	Chatham-Kent, ON	Dartmouth, NS	Winnipeg, MB	Lawrenceville, NJ	Toronto, ON	Montreal, QC	
Ice Sheets	1	1	1	1	1	1	1	1	1
Amenities	NHL-sized arena	NHL-sized arena	NHL-sized arena	NHL-sized Arena	NHL-sized arena	NHL-sized arena and basketball court	NHL-sized arena	NHL-sized arena	
Year Constructed	N/A	1949	1972	1975	1971	1951	1931	1924	1953
Original Cost	N/A	N/A	N/A	N/A	\$530K	N/A	\$1.5M	\$1.5M	\$1.2M
Repurposed For	Seasonal ice in winter and military and civilian training facility in the off-season	Twin NHL-sized ice arenas.	Seasonal ice in winter and dry floor in the off-season. Ice plant and Zamboni sold.	Ball Hockey/Dry floor facility, seasonal ice.	Year-round Farmers Market.	Became the Tsai Field House, with an indoor track and field, swimming pool, ice rink, basketball court, squash courts, and fitness centre.	Supermarket with 200-level NHL ice surface.	Downtown entertainment centre called the Pepsi Forum, with multiplex movie theater, shops, and restaurants.	
Repurposed in	N/A	N/A	2021	2023	TBD	2022	2011	2001	2016
Cost to Repurpose (2024 CAD)	N/A	\$63.8M	\$(139,000)	N/A	\$8M	\$100M	\$60M	\$75M	\$51.1M
Net Present Value	N/A	N/A	N/A	\$4M	\$4.1M	\$105M	\$130M	\$105M	\$69.6M
Square Footage	N/A	N/A	20,000	N/A	N/A	253,000	400,000	224,333	224,333
\$/Sq Ft	N/A	N/A	N/A	N/A	N/A	\$415.02	\$325.00	\$468.05	\$402.69
Seats	N/A	2,400	250	2,100	N/A	N/A	N/A	N/A	1,583
Owner	Town of Oromocto	Municipality of Chatham-Kent	Municipality of Chatham-Kent	Halifax Regional Municipality	City of Winnipeg	Lawrenceville School	Toronto Metropolitan University, Loblaw Companies Ltd.	City of Montreal	-
Operator	CFB Gagetown	Municipality of Chatham-Kent	Municipality of Chatham-Kent	Halifax Regional Municipality	City of Winnipeg	Lawrenceville School	Toronto Metropolitan University, Loblaw Companies Ltd.	Commercial Business	-

As part of our study, we also researched arenas which have been repurposed for other uses. In general, repurposing an arena to a completely different functionality is quite rare. Arenas and other recreation amenities have specific designs which require a lot of investment to convert into something suitable for another purpose. In rare cases, such as the Bothwell Area Sports Centre, it is reasonable to liquidate the ice plant and convert the arena to a full-time dry floor space. However, there are very few examples of arenas being converted into a completely non-sport activity center. It is typically more efficient to renovate and maintain the building and keep its original purpose. This allows the arena to be used by ball hockey and lacrosse leagues and, since the arena is also not used for ice sports, there is time available for other community gathering events as well.

Other examples include:

- The Royland Michener arena converted its dry-floor arena space into a farmers' market.
- The Loucks Ice Centre in New Jersey was converted to a multiplex with a gymnasium, aquatic center, arena, and other amenities.
- The Archie Simpson Arena in Fort Chippewan removed their ice surface and plant and replaced it with synthetic plastic ice, which provides similar functionality without the required upkeep.
- The Ernie Starr arena installed a concrete slab underneath the ice so that it could be used for dry floor events and renovated the building envelope.

7 FUTURE AND OTHER PROGRAMMING NEEDS

7.1 Local Market Influences

Understanding the future recreational needs of a community hinges on comprehending the long-term outlook of its key industries. By analyzing these industries, we can anticipate the potential growth or decline of the community and identify the demographic shifts that may shape its population. This insight is crucial for predicting the types of amenities that will be in current and future demand, and for assessing the value of reinvesting in existing amenities. For instance, if a community's primary industries are expected to grow, it may attract a younger, more dynamic population, increasing the demand for sports facilities, parks, and entertainment venues. Conversely, if key industries are projected to decline, more healthcare facilities, seniors' centers, and accessible recreational options typically become priorities. By understanding these trends, community planners and decision-makers can make informed choices about where to allocate resources, ensuring that the community remains vibrant and meets the evolving needs of its residents.

The oil and gas industry has undergone significant fluctuations in recent years, with projections of an uncertain future. In 2020, the price of Western Canadian Select oil dropped to an average of \$40 per barrel due to decreased demand during the Covid-19 pandemic. The price rebounded to over \$100 per barrel in 2022 before stabilizing at \$90 per barrel in 2024. Long-term challenges, however, have resulted in a 70% decline in extraction spending since 2014 (Statistics Canada). Consequently, employment in the industry has gradually decreased, from 167,000 people in 2015 to 146,000 by the end of 2024 (careersinenergy.ca). However, a shorter-term perspective reveals a 7% increase in energy employment from 2023 to 2024. Additionally, extraction spending has steadily risen since the pandemic. These factors suggest a positive short- and medium-term outlook for the energy industry, with growth anticipated in the near future.

Sources: Careers In Energy. <https://careersinenergy.ca/employment-and-labour-data/> Statistics Canada, author's calculation based on n Table 34-10-0035 .The oil and gas sector in Canada: A year after the start of the pandemic, <https://www150.statcan.gc.ca/n1/pub/36-28-0001/2021007/article/00003-eng.htm>

The agricultural industry in Alberta is strategically positioned to capitalize on favourable market conditions and pursue expansion. In 2020, Albertan farms generated \$22.2 billion in revenue, accounting for over a quarter of Canada's total agricultural revenue (Statistics Canada). Alberta is also one of only two provinces that saw an increase in the number of farms between 2016 and 2021, with a 2.1% rise. In 2022, grain prices surged, with canola experiencing monthly increases as high as 7%. Both canola and wheat prices rose by 61% compared to the previous year. Despite these positive market trends, agricultural employment in Alberta has shown erratic patterns, decreasing from an estimated 53,900 in 2011 to a prime of 64,200 in 2013, and then dropping to 35,900 in 2021. While employment has decreased in recent years, the agricultural market has continued to grow, making agricultural workers some of the most sought-after in the province.

Source: Statistics Canada. <https://www.jobbank.gc.ca/trend-analysis/job-market-reports/alberta/sectoral-profile-agriculture>

Despite these positive market trends, agricultural employment in Alberta has fluctuated significantly, decreasing from approximately 53,900 in 2011 to a prime of 64,200 in 2013, before dropping to 35,900 in 2021 (Statistics Canada). Although employment has declined in recent years, the agricultural market continues to grow, making agricultural workers some of the most in-demand professionals in the province. A major factor contributing to the employment gap is the insufficient influx of younger agricultural workers to replace the retiring workforce. This situation underscores the need for targeted strategies to attract and retain younger talent in the agricultural sector to support its growth and effectively meet future demands.

Source: Statistics Canada. <https://www.jobbank.gc.ca/trend-analysis/job-market-reports/alberta/sectoral-profile-agriculture>

With the recent tariffs imposed by the United States, industries across Canada are facing numerous challenges and uncertainties. The U.S. accounts for over 75% of all Canadian exports, which represents nearly 20% of Canada's GDP. In 2024, 85% of Canada's oil production was exported to the United States. The introduction of import tariffs on Canadian goods has led to a decrease in demand for common exports such as potash and non-CUSMA compliant energy, potentially resulting in significant layoffs in oil and energy-dependent regions like Alberta and Saskatchewan, thereby increasing unemployment rates. Canadian producers may have to sell crude oil at discounted prices on the global market to remain competitive.

Source: Angelo Kourkafas. U.S. Tariff Threats: Potential Impacts on Canada <https://www.edwardjones.ca/ca-en/market-news-insights/stock-market-news/market-pulse/potential-tariff-impact#:~:text=We%20would%20also%20expect%20the,to%20help%20support%20economic%20activity.andtext=This%20chart%20shows%20that%20the,a%20lower%2010%25%20tariff%20rate>.

Additionally, retaliatory tariffs have raised the costs of steel, iron, and technology used in both the oil and gas and agricultural industries, leading to increased production costs and diminished potential revenue, which could lower profit margins across these sectors. The decline in business confidence may also stifle investment across the board. For consumers, the trade war is likely to lead to higher energy prices, exacerbating inflationary pressures and reducing disposable income. However, a silver lining is that Canadian industries may be incentivized to establish domestic supply chains, providing some relief to local support industries. While demand is expected to be adversely affected by these tariffs, the impact could be mitigated if Canada successfully develops new trading partnerships with countries like China, Japan, and those in Europe.

7.2 Trends in Sport and Recreation Analysis

Engaging in sports offers numerous advantages for both communities and individuals. Beyond being a prevalent form of civic engagement, participating in sports brings significant health benefits. Participation in sports not only improves physical health, but for many people it provides mental health benefits as well. For children and youth, engaging in sports can be a good way to develop valuable life skills, such as teamwork, discipline, and leadership. According to a Statistics Canada survey, 55% of people aged 15 and older reported taking part in sports like soccer, hockey, swimming, and running. Swimming emerged as the most popular activity, with over one-third of Canadians having swum in the past year, followed by cycling and running. User groups across Lloydminster have reported growth in their organizations, demonstrating an upward trend in sport participation locally, and a reliable indicator of increasing community recreation needs. This coincides with growth trends in sport seen across the province and country.

Source: Hockey Alberta. Annual Report 2021 Edition. Annual Reports | Hockey Alberta

Hockey: Hockey is thriving in Canada, and it continues to hold a significant place in the country's sports landscape. According to Hockey Canada's 2023 annual report, there are currently 550,137 registered hockey players in the nation, including 75,370 in Alberta and 36,970 in Saskatchewan. While some provincial reports show fluctuations in growth rates, the overall level of engagement with hockey remains strong.

Source: Statistics Canada. Diving into the date: Sports participation in Canada. <https://www.statcan.gc.ca/o1/en/plus/4863-diving-data-sports-participation-canada>

Hockey Alberta's recent report from 2021 noted that the registration numbers for the previous season were 61,007, with potential for revitalization as the community rebounds from the impacts of the Covid-19 pandemic. Similarly,

Hockey Saskatchewan reported 48,244 players for the 2022-2023 season, indicating resilience in player participation following slight decreases from 2018-2019. These figures highlight the sport's ability to adapt and continue attracting players. Challenges such as rising equipment costs and the availability of ice time continue, but they also present opportunities; by investing in and maintaining ice facilities, stakeholders can enhance accessibility and stimulate interest among families, ensuring the continued growth and popularity of hockey. With strategic efforts, the future of the sport looks promising, as it remains a cherished and integral part of Canada's sporting identity.

Source: Hockey Alberta. Annual Report 2021 Edition. [https://www.hockeyalberta.ca/members/annual-general-meeting/annual-reports/Hockey Saskatchewan](https://www.hockeyalberta.ca/members/annual-general-meeting/annual-reports/Hockey%20Saskatchewan). Annual Report 2024 AGM

Ringette: In Alberta and Saskatchewan, the growth of ringette has shown promising trends. In Alberta, the number of registered ringette players increased from 5,977 in 2014 to 6,755 in 2019. Following a three-year downturn, the sport surpassed its previous peak, reaching 6,831 players in the 2023-2024 season. This reflects a growth of about 14% over the last decade, with a compound annual growth rate (CAGR) of 1.4%. Similarly, in Saskatchewan, ringette saw remarkable growth, with player numbers rising from 1,203 in 2013 to 1,590 in 2024, marking a 32.1% increase and a CAGR of 2.9%. Despite these impressive growth figures, ringette's overall participation is still a fraction of hockey enrollment, which might limit its representation of trends in ice sports as a whole. With that in mind, as with the case of hockey, it is possible that these growth rates could improve further if more and improved ice opportunities and programs were provided across both provinces.

Sources: Ringette Alberta. 2023-2024 Annual Report. <https://ringettealberta.com/content/general-meetings-amp-annual-reports>
Ringette Saskatchewan. 2022-2023 Annual Report. <http://www.ringettesask.com/about-us/agm/>

Soccer: Soccer is one of the most popular and fastest growing sports in Canada. Nationally, there are nearly 750,000 soccer players, making it a more popular sport than hockey. The key advantage of soccer over sports such as hockey or football is that there are very low equipment costs. It can also be played outdoors, but this poses an issue in the winter months when soccer teams must share the limited indoor turf facilities with each other as well as other seasonal sports. With these factors in mind, soccer has experienced significant regional growth. Registration in Alberta went from 87,468 athletes in 2014 to 115,065 in 2023, rising 32%. However, in the same period, registration in Saskatchewan faced a moderate decline. In 2014, there were 42,680 players, and by 2023 registration had fallen almost 16% to 35,901.

Sources: Soccer Alberta. 2023 Annual Report. <https://albertasoccer.com/annual-reports/>
Saskatchewan Soccer Association. 2023 Annual Report. <https://sasksoccer.com/content/annual-general-meeting>

Lacrosse: Lacrosse is another sport with less barriers to entry than sports like hockey (e.g., players do not need to learn to skate). That said, its relative accessibility has not led to significant growth of the sport in Canada. From 2004 to 2019, the total number of indoor lacrosse players, or "box" lacrosse players, went from 37,516 to 37,639. On the other hand, men's outdoor field lacrosse increased 45% from 5,776 to 8,361 players over the same period. Despite the impressive growth of the outdoor sport, it remains a minority of the national lacrosse scene (*thinklacrosse.ca*). The silver lining is that while the national game has struggled, the Alberta lacrosse scene has flourished. In 1999, Alberta had 1,867 box players, and by 2019, that number had shot up to 9,969 players.

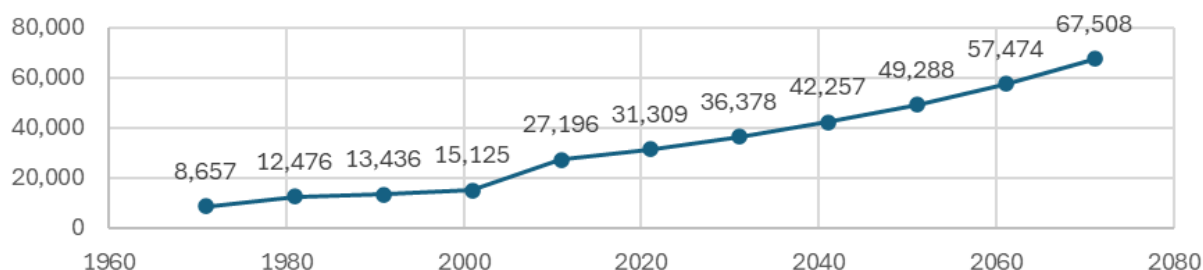
Source: Think Lacrosse. The Past, Present, and Future of Canadian Lacrosse. <https://www.thinklacrosse.ca/news/past-present-future>
Think Lacrosse. Can we Really Grow this Game?. <https://www.thinklacrosse.ca/news/can-we-really-grow-this-game>
Think Lacrosse. The Rise of Alberta Lacrosse. <https://www.thinklacrosse.ca/news/the-rise-of-alberta-lacrosse>

7.3 Local and Regional Trend Analysis

Municipal Recreation Projects are primarily designed to meet the local and regional needs of the communities they serve, while also promoting tourism and visitation as a secondary benefit. To effectively plan these initiatives, it is essential to understand the anticipated population growth within the community and region over the project’s anticipated lifespan. The accompanying graph illustrates expected growth in Lloydminster, using a 50-year infrastructure benchmark. Historically, the city has experienced consistent population growth, with notable increases following major local economic investments. This growth pattern should be factored into regional planning efforts.

The City of Lloydminster projects a population growth rate of 2% per year in the near term, driven by recent investments such as a recent \$900M sustainable fuel facility. However, for the purposes of projecting over a 50-year term, and utilizing the low-growth scenario from the *2013 City of Lloydminster Comprehensive Growth Study*, the annualized growth rate has been set at a more conservative 1.5%.

Figure 15 Lloydminster Population Growth Projection and Historical Trend



This trend of growth underscores the necessity of maintaining and enhancing current recreational services to meet future demands and align with community expectations.

7.4 Supply and Demand Analysis

Service Standards

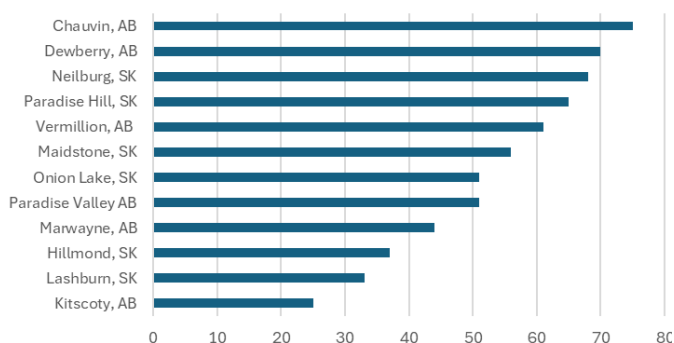
In the *2016 Recreational, Cultural, and Parks Facilities Master Plan Report*, it was outlined that the current standard of one indoor ice arena for approximately every 6,000 to 6,500 residents should be planned for with population growth monitored on an ongoing basis. There was no referenced standard within the 2016 report for access to ice outside of the city limits. However, there is traditionally a common expectation that amenities provided within a 30-minute drive time or within a 30–50-kilometre distance are acceptable alternatives. Although this is not a firm policy, a regional approach to service provision should be explored.

Table 13 Ice Availability: 50 KM

ICE AVAILABILITY WITHIN 50 KMS	Year Arena Constructed	Distance (Kms)	Weekly Prime Ice Utilization	% of Prime Ice Available	Hours Available/Wk
Kitscoty, AB	1974	25	80%	20%	6
Lashburn, SK	2007	33	100%	0%	0
Hillmond, SK	1988	37	83%	17%	4
Marwayne, AB	1967	44	80%	20%	5

The significant level of utilization with Lloydminster’s existing ice facilities means that there is little ability to absorb the demand that the Archie Miller Arena is currently meeting. The project team therefore researched the distance to reasonable alternative ice arenas given that the decision may be to forego re-investing in the Archie Miller Arena as an ice pad. This analysis highlights the importance of considering upgrades to the existing indoor ice amenities to maintain service offerings that are not reasonably available within a safe and time sensitive distance, particularly when considering winter driving conditions.

Figure 16 Distance (KMs) to Closest Alternative



The local minor hockey organization monitors bookings for Lloydminster teams that require ice time outside the city. It has been noted that there is often limited ice availability within a 50 km radius on weekends, with teams from as far away as Edmonton securing ice to host tournaments over an hour from their home jurisdiction. Additionally, more mature levels of minor hockey often must share ice time to accommodate their practice needs within the city limits which is not ideal for player development.

Public Engagement and Demand

The public engagement survey question #7 asked participants to identify the number of times that they travel out of town for Practices and Games. The results of this engagement suggested that it is a regular occurrence for current users to travel out of the City of Lloydminster to access practice and game opportunities. Although this may not be data that can easily be validated, the strong number of participants engaged in the survey does ensure that the results are representative of the community position.

- 214 respondents suggested that they travel out of town a couple of times a week for practice.
- 337 respondents suggested that they travel out of town a couple of times a week for play.
- 347 parents indicated that they travel out of town to meet the recreational needs of their children a couple of times a week.

Table 14 Survey Results: Identify the Number of Times You Travel Out of Town For Practices and Games

RESPONSE	Daily	A Couple Times a Week	A Couple Times a Month	A Couple Times a Year	N/A	Total
I travel out of town for Practice	21	214	214	175	1,170	1,811
I travel out of town for Play	15	337	545	197	727	1,821
As a Parent, I take my child(ren) out of town	22	347	505	171	775	1,820

The Lloydminster Minor Hockey Association (LMHA) was engaged in the *2020 Lloydminster Recreation Facilities Feasibility Study*, during which it was noted in that report that LMHA teams regularly book ice in the towns of Paradise Valley, Marwayne, and Lashburn to meet the demands of their membership. Additionally, the report adds, “With no option to grow or expand their current programs, due to limited ice availability, the LMHA risks losing players to Sport Schools.” Researching schedules for those arenas within a 50 km range clearly shows the limited availability of prime ice time slots for Lloydminster users.

The project team also met with representatives from Border Brutes Lacrosse to assess the demand and needs of their association. While participation for the U15 and U17 levels has not yet returned to pre-COVID-19 numbers, the U11 division has recovered to pre-COVID levels, with a projected growth of 10% anticipated for 2025. Drop-in sessions run from January to March, followed by a season that starts in April and extends until June. The players can utilize turf, concrete, or sport flooring. However, if they will be using concrete, it would require a grip-enhancing coating. Installing taller glass and new boards in the Archie would better accommodate their activities. Currently, the association must plan its schedule a year in advance to secure floor time, but they have indicated that they could effectively occupy the Archie from Monday to Friday between 5 p.m. and 9 p.m., requiring a total of 169 hours of floor time for the season.

Summary of Demand

The scheduling calendars for regional rinks within a 50 km radius of Lloydminster were analyzed to establish usage patterns for an "average" week during the winter season. This analysis assumes that practices, games, and ice-skating programs are regularly scheduled. The goal was to estimate the ice hours available for Lloydminster user groups to meet the prime-time demand, particularly considering that youth players and skaters typically need access from 5 p.m. to 9 p.m., to account for travel time and their age.

Prime-time utilization at these four rinks ranges from 80% to 100%, resulting in only 15 hours of available prime-time ice, including the 10 p.m. to 11 p.m. time slot. Notably, several of the rinks had "Lloydminster" user bookings within their monthly calendars and it was reported through the Minor Hockey Association and through the public engagement, that Lloydminster athletic user groups are regularly travelling outside of the City to access ice. There is very limited capacity outside of Lloydminster to accommodate the demand for practices and skill development, and it is assumed that there is no interest in hosting community skating programs beyond city limits.

City-Wide Supply

Since the construction of the Servus Sports Centre in 2006, the City of Lloydminster has maintained five indoor ice surfaces to serve community users. Over the years, the ratio of indoor ice surfaces to the population has evolved, changing from one ice surface per 5,439 residents in 2011 to one per 6,262 residents by 2021. The two new indoor surfaces at the Cenovus Energy Hub will be partially offset by the closure of the Centennial Civic Centre and the retirement of its ice surface.

With an anticipated steady (and conservative) annual population growth rate of 1.5%, projections for 2031 suggest an ice-to-population ratio of one surface per 6,063 residents, meeting the standard established for Lloydminster residents. Most concerning, however, is that if the Archie Miller Arena ice pad is retired during this period, the ratio would drop to one surface per 7,276 residents by 2031, even as demand from groups such as the youth hockey, ringette, and other user groups continues to grow.



Table 15 Indoor Ice Facilities to Population

YEAR	Population	# of Ice Pads (Retiring the Archie Miller Arena)	Resident/ Indoor Ice Surface	# of Ice Pads (Maintain Archie Miller)	Residents/ Indoor Ice Surface	Projecting # of Ice Pads (Maintain the Current Service Ratio)	Residents/ Indoor Ice Surface
2011	27,196	5	5,439	5	5,439	5	5,439
2021	31,309	5	6,262	5	6,262	5	6,262
2025	33,400	5	6,680	6	5,567	6	5,567
2031	36,378	5	7,276	6	6,063	6	6,063
2036	38,339	5	7,668	6	6,390	6	6,390
2041	42,257	5	8,451	6	7,043	7	6,037
2046	46,563	5	9,313	6	7,761	7	6,652
2051	49,288	5	9,858	6	8,215	8	6,161

Sources: Statistics Canada. Table 98-10-0001-01 Population and dwelling counts: Canada, provinces and territories <https://www150.statcan.gc.ca/t1/tb1/en/tv.action?pid=9810000101>; and Statistics Canada. Table 34-10-0065-01 Inventory of publicly owned culture, recreation and sport facilities, Infrastructure Canada, <https://www150.statcan.gc.ca/t1/tb1/en/tv.action?pid=3410006501>

Figure 17 Impact of Maintaining the Archie Miller Arena on Service Standards by Population Growth Projections



The graph on the previous page presents an alternative view of the data from the table, illustrating the trend lines associated with not adhering to the benchmark for the City's provision of indoor ice facilities. Based on the utilization analysis, users in search of prime-time ice within Lloydminster will find little availability, especially if the decision is to decommission the Archie Miller Arena when the Cenovus Energy Hub opens in late 2025. This change would lower the service standards that are currently enjoyed by the community, and these will continue to decline each year. By maintaining the Archie Miller Arena and extending its useful life, the City can maintain similar service standards to current circumstances until 2036 and even improve ice availability until at least 2031. This projection is entirely based on the ability to maintain the Archie Miller and Russ Robertson arenas, operating at their current levels.

It should be noted that the Archie Miller is currently 59 years old, and the Russ Robertson is 49 years old; both facilities, according to Infrastructure Canada, should have anticipated useful life of 41 years. As such, investment will be required to sustain these aged facilities over the next 15-20 years.

Neighbourhood Supply

In 2020, the City accepted the proposed *Martin Browne Area Redevelopment Plan* (which includes the Archie Miller Arena as one of the neighborhood's local amenities). The Arena is the only indoor rink facility in the well-established northwest residential quadrant of the city and contributes to the elements of a complete neighborhood. During engagement for this study, some stakeholders expressed concerns about accessibility for residents in the north and central areas, especially for families with young players. The analysis suggests that any medium- to long term replacement plan for the Archie should consider repurposing the arena to continue providing community benefit.

Increasing Supply to Meet Demand

The data would indicate that, by 2041, the City should be adding an additional ice pad to enhance the community's overall capacity. A replacement of the single ice pad at the Archie in the medium to long term should include a second rink. Given the significant benefits of clustering sports and recreational facilities—such as improved operational efficiencies and increased hosting opportunities—it would be advantageous to construct these additional ice surfaces adjacent to the Servus Sports Centre or Cenovus Energy Hub, should land be available. This would essentially create a rink four-plex, greatly enhancing the city's ability to accommodate large events and optimize facility operations.

Summary of Supply and Demand Analysis

The utilization and regional trend analyses indicate the importance of investing in the short- to medium-term maintenance of the Archie Miller Arena to enable the City of Lloydminster to address current needs while strategically planning for its future replacement. As illustrated earlier in the report, currently, the majority of ice across all facilities is being utilized by youth and community groups. All user groups that were engaged throughout this study report that they are experiencing growth, and that demand for their programming is outpacing the availability of ice. Specifically, when it comes to youth, prime-time ice is the only viable option for scheduling given their age and their limited availability due to school. Additionally, it should be noted that the Cenovus Energy Hub will also be programmed to host major events and entertainment, and when the facility is in use for these programs, there will be a displacement of current user groups for short-term entertainment bookings. This impact will support supply to other arenas in the community and the surrounding area.

Key takeaways from the local and regional trend analysis include:

- **Ice Arena Standards:** The established level of service standards suggests maintaining one indoor ice arena for every 6,000 to 6,500 residents, with ongoing monitoring of population growth to ensure that sufficient ice facilities are available to accommodate increased demand.
- **Demand for Ice Facilities:** If the Archie Miller Arena ice were to be taken offline without the provision of any additional ice surfaces, the ratio of ice surfaces to the population could decline significantly, projecting to one surface for every 7,276 residents by 2031. This scenario highlights the critical need to maintain sufficient ice capacity in light of increasing demand.

- **Regional Ice Availability:** Many residents regularly travel outside of Lloydminster for practices and games, highlighting a lack of sufficient local facilities. The analysis reveals limited capacity in surrounding areas to absorb the demand currently met by the Archie Miller Arena.
- **Future Infrastructure Needs:** Based on conservative population growth (1.5% per annum), the data indicates that Lloydminster should consider adding an ice pad by 2041 to enhance community capacity, and this is assumed that the Archie and the Russ Robertson Arena are in good working order.

7.5 Short, Medium, and Long-Term Ice/Dry Floor Requirements

During the public engagement process, the project team had the opportunity to engage with key user groups and stakeholders, including a local lacrosse organization. This group emphasized the potential for growth if additional dry floor space becomes available with the opening of the Cenovus Energy Hub, along with the continued operation of the Archie Miller Arena. They outlined their preferred scheduling needs, which the project team acknowledges that, due to existing ice demand, achieving these scheduling requirements during the prime ice usage months (highlighted in blue in the table below) may present challenges. Nevertheless, there is a significant opportunity to promote the growth and participation of lacrosse if more dry floor space is accessible.

Given the current space limitations, it is difficult to assess the feasibility of realizing the group's desired outcomes, so their needs have been documented as shared by the user group.

Table 16 Desired Brutes Booking Schedule

MONTH	Current Use (24/25)	Desired Use	Variance
January	-	6.0	6.0
February	6.0	16.0	10.0
March	6.0	58.0	52.0
April	52.5	53.0	0.5
May	57.0	125.0	68.0
June	44.5	186.0	141.5
July	3.0	20.0	17.0
August	-	20.0	20.0
September	-	-	-
October	-	-	-
November	-	-	-
December	-	-	-
Total Hours	169	484	315

The primary challenges for Dry Floor user groups include finding available space when there is ice installed which impacts some of the January, February, and March timeline. There may be an opportunity to meet the needs of the dry floor user groups with the introduction of the New Cenovus Energy Hub and potentially with the addition of a sixth arena facility to the overall portfolio as timing for ice installation and removal may be adjusted to support expanded dry floor availability while concurrently enhancing facility efficiency and maximizing utilization at other arena facilities.

7.6 Analysis of Other Programming Needs

As part of the public engagement process, community members and stakeholders were asked to provide input regarding additional programming needs and potential uses for the Archie. There was a goal to have 381 people engage with the survey and in-person open houses and both were met with an overwhelming public response resulting, with more than 1,887 people engaging with the process. The online survey alone garnered 1,486 responses with approximately 73% or 1,085 of those originating from inside the City limits. The process provided valuable insights into the community's desires and expectations. However, there was limited support for alternative uses of the Archie.

The majority response was to maintain the Archie as an ice surface, while a smaller percentage of respondents supported repurposing the arena but only if ice time remains available in winter. The open house sessions and survey did, however, push for an answer on an alternative use for the Archie and, although there is limited support for repurposing, the results are as follows:

Dry Floor Opportunities: Floor Sports

Dry Floor sports such as Lacrosse, Ball Hockey, Roller Skating, Roller Hockey, Pickleball flag football, multi-sport training, and indoor soccer all identified the need for additional space requirements. The continued operations of the Archie Miller Arena will not offer a mitigation strategy for elevated dry floor demand given the current sand base. However, modernizing the sand base to a concrete slab would support expanded play for most user groups identified in the non-ice season. The challenge for dry floor user groups remains that the current ice demands suggest that the Archie Miller Arena must be maintained to meet the demands of the ice user group community. Maintaining and upgrading the Archie Miller will provide some benefit for the dry floor user groups and should show additional revenue and utilization potential but, at the current dry floor rates, this will have a minimal revenue impact.

It must be noted that both prior recreational studies and this process have identified the lack of an indoor synthetic turf facility as a current programming limitation. As it relates to this project scope, it is not recommended that the City of Lloydminster consider the Archie Miller Arena as a solution to this challenge. However, consideration to this need should be maintained.

An additional programming opportunity identified through the engagement process was the need for additional space for community events and community spaces. These spaces would require dry solid floor infrastructure and access to basic utilities. Some respondents suggested an interest in opportunities such as Farmers Markets, Trade Shows, Car Shows, Concerts, Exhibitions and cultural events. Should the decision be to enhance the Archie Miller to a concrete slab, the non-ice seasons would be available to receive expanded community planning and support this opportunity. However, with the addition of the modern Cenovus Energy Hub, these opportunities may be best programmed within the newer and more modern facility space.

Sand Floor Opportunities: The Equine Community

One additional programming need was identified in a stakeholder meeting with the Equine Community, who noted a lack of an indoor riding arena in Lloydminster and suggested that the Archie Miller Arena could be repurposed for year-round riding and agricultural programming as well as 4H needs. Currently, members travel to Wainwright (a 102 Km distance from Lloydminster) where their old rink was repurposed into a riding arena. There is a large membership base amongst the equine community and very few options for arenas to ride in that are not privately owned. A public arena would be a benefit to the equine community. Moreover, this would alleviate the need for local sport and recreational members currently to travel out of the community to Wainwright or rely on private riding spaces that are not readily available to the public. There may be an opportunity for future planning related to the local equine needs and agricultural needs, and this should be a consideration in future planning (although it is probably not the most impactful option for the future of the Archie Miller Arena).

7.7 Opportunities to Respond to Growth

The previous section clearly outlines the impacts of anticipated growth on maintaining the Arena to Population model which has been set as precedent within the City of Lloydminster. Assuming the population continues to increase with the projected 1.5% annual growth (recognizing this is not always linear), and that membership and participation trends continue as anticipated amongst sport user groups, the planned arena model becomes the clear direction.

It is important to recognize that the current model relies on the ongoing operation and maintenance of the Russ Robertson Arena, which is now 49 years old, and the Archie Miller Arena (59 years old). Given the scope of this project, there is an opportunity to develop a robust plan for the future of the Archie Miller Arena that addresses community needs for the next 15 to 20 years. With the opening of the Cenovus Energy Hub and the anticipated closure of the Centennial Civic Centre, the Archie Miller Arena may see a slight increase in ice capacity. However, considering factors such as population growth, local users traveling out of market for ice time, and the expansion of recreational and sport memberships, it will be necessary to maintain current indoor ice service through the addition of a sixth operational arena by 2031. If the Archie Miller Arena were to be decommissioned, the City of Lloydminster would need to begin planning for a new single-sheet arena by 2026 or 2027 to ensure it is operational by 2031. Therefore, it is recommended that the Archie Miller Arena be maintained and that investments be made to sustain its operations, thereby continuing to serve the community effectively for the next 15 to 20 years.

The estimated cost to develop a new single-sheet arena is projected to be between **\$18 M and \$20 M** based on market pricing in March 2025. In contrast, renovating the existing Archie Miller Arena to improve service standards and keep it operational would only represent **10-15%** of the cost of building a new facility. The most effective approach to address current and short-term ice demand is to maintain the operations of the Archie Miller Arena while assessing its performance as the effects of the Cenovus Energy Hub and the closure of the Centennial Civic Centre become clearer.

8 INFRASTRUCTURE IMPROVEMENT

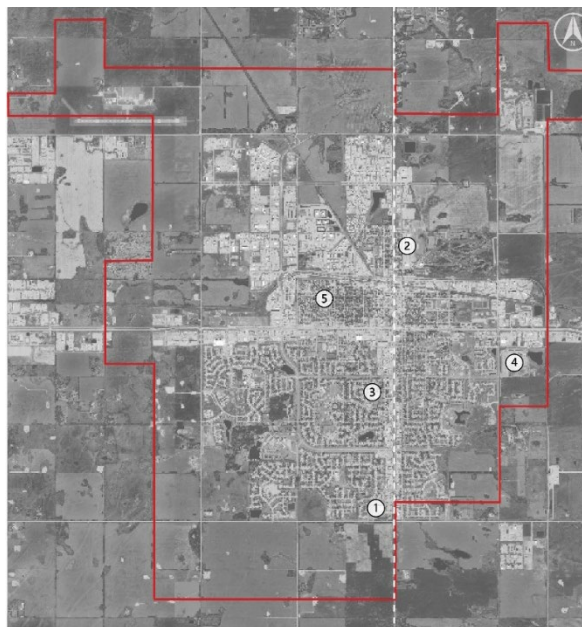
8.1 Asset Review

Currently the City of Lloydminster provides 5 indoor synthetic arena facilities and one indoor small pond leisure ice amenity to meet the indoor ice needs of both the community and surrounding region; the City of Lloydminster currently has a total of 5 sheets of indoor ice (some of which operate seasonally), distributed amongst the Servus Sports Centre, Centennial Civic Centre, Russ Robertson Arena, and Archie Miller Arena.

The Cenovus Energy Hub is currently under construction and, once complete by the fall of 2025, it would have added an additional 2 sheets of ice to the City's portfolio if not for the closing of the Centennial Civic Centre which is scheduled along the same timeline.

Aside from the Servus Sports Centre, all of the City's currently operational arenas were constructed approximately 50 years ago or more and will continue to require ongoing lifecycle maintenance to continue operations.

Figure 18 City-Wide Arena Amenities



Legend

1	Servus Sports Centre	4	Cenovus Energy Hub
2	Centennial Civic Centre	5	Archie Miller Arena
3	Russ Robertson Arena		



Servus Sports Centre (1)

The Servus Sports Centre features concrete floor construction.

Original Construction Date	Number of Ice Sheets	Spectator Seats
2005	2	Holmes Arena: 125 Seats Rusway Arena: 450 Seats

Built in 2006, this facility includes the Rusway Construction and Robert B. Holmes Arenas, along with a leisure small pond ice offering. Currently home to the U18AAA Steelers, it features two adjacent NHL-sized rinks, providing diverse programming options to accommodate various skill levels and a strong fan base.

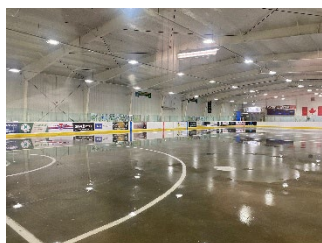


Centennial Civic Centre (2)

The Centennial Civic Centre is proposed to be closed upon the opening of the Cenovus Energy Hub.

Original Construction Date	Number of Ice Sheets	Spectator Seats
1967	1	1,700

Home to the Lloydminster Bobcats, U18AAA Lancers and bandits, this facility has a seating capacity of 1,700 and serves as the primary performance indoor ice facility. It is nearing the end of its life and will be replaced by the Cenovus Energy Hub, currently under construction. The Centennial Civic Centre opened in 1967.



Russ Robertson Arena (3)

The slab of the Russ Robertson Arena is being replaced in the summer of 2025.

Original Construction Date	Number of Ice Sheets	Spectator Seats
1976	1	100

Opened in 1976, this arena currently serves as the home of the Lakeland College Rustlers and hosts a wide range of activities throughout the year, including hockey, figure skating, lacrosse, community events, and private rentals. As part of the slab replacement project scheduled for 2025, new boards and seating will be installed, providing a total of 100 seats along with a standing rail. These seats will be repurposed from the Centennial Civic Centre.



Cenovus Energy Hub (4)

Construction on the Cenovus Energy Hub will be completed in the fall of 2025.

Original Construction Date	Number of Ice Sheets	Spectator Seats
2025	2	2,500 within Performance Rink, 500 within Community Rink

Scheduled to open in fall 2025, this new facility will feature a Primary Performance Arena with seating for 2,500 and event seating for up to 4,500, serving as a replacement for the aging Centennial Civic Centre. In addition, the facility will include the Lloydminster and District Co-op community arena, which will house a full-sized NHL synthetic ice surface.



Archie Miller Arena (5)

Original Construction Date	Number of Ice Sheets	Spectator Seats
1966	1	75

Constructed in 1966, this arena features a classic Alberta/Saskatchewan community feel with exposed beams, a sand base, artificial ice, and basic amenities. It serves as the primary venue for youth ice sports, drop-in activities, and some sanctioned league play, with a focus on recreational programming.

Infrastructure Canada Lifecycle Recommendations

Infrastructure Canada provides insights into the average useful life of cultural, recreational, and sports facilities, considering actual market conditions and geographical performance by region. We have applied these standards to our infrastructural analysis of the Archie Miller Arena.

The following table highlights several key factors for indoor ice arenas in the City of Lloydminster. It details the average useful life as per Infrastructure Canada, the remaining useful life based on the current age of these assets, their condition according to infrastructure reports, and the distance in kilometers to alternative amenities. Additionally, the table outlines the age of the current indoor ice arenas.

Table 17 Infrastructure Canada Lifecycle Recommendations

AMENITY TYPE	Average years	Archie Miller Arena	Servus Sports Centre	Centennial Civic Centre	Russ Robertson Arena	Genovus Energy Hub Events Centre	Useful Life Remaining*	Current Condition	Distance to Closest Alternative (km)
Indoor ice arenas, single pad	41	59	-	-	-	-	-18	Marginal to Poor	25-50
Indoor ice arenas, single pad	41	-	-	58	-	-	-17	End of Life	25-50
Indoor ice arenas, single pad	41	-	-	-	49	-	-8	Good	25-50
Indoor ice arenas: multiple pads (two or more)	50	-	19	-	-	-	31	Good	61
Indoor ice arenas: Performance /spectator	40	-	-	-	-	Under Construction	40	Excellent	61

** What is important to note when considering this data, is that any time there has been investment in capital maintenance, repair, upgrades, or replacement of equipment within a facility, the life of the facility is extended beyond the “average years” noted in the table below. A good example of this is the Russ Robertson Arena. The Russ has had regular maintenance and investment and according to the 2019 Building Report has more than 20+ years of remaining useful life. The considerable maintenance and modernization investments made by the City at each of the aging arena facilities will have a material impact on the life expectancy and operational performance of each venue. The table below is an infrastructure lifecycle assessment based on average years of service, but these numbers can be impacted by investment, use, maintenance, and wear in each unique community. It should be considered a benchmark measurement only and does not account for the unique management of an amenity within a specific community.*

Statistics Canada. Table 34-10-0182-01 Average expected useful life of new publicly owned culture, recreation and sport facilities, Infrastructure Canada.

<https://www150.statcan.gc.ca/t1/tb1/en/tv.action?pid=3410018201>, City Community Facilities 2019 Building Report

The Archie Miller Arena has surpassed the average useful lifespan of similar facilities. However, the City has effectively extended the life of the existing structure through regular maintenance. The 2022 Building Assessment report indicates that the mechanical, electrical, and roofing systems have a remaining lifespan of between 5 to 40 years. However, the most significant investment in the facility occurred in 2006 when the entrance and change rooms were expanded.

Key concerns regarding the Arena include the condition of the ice pad sand subgrade, insufficient insulation, the state of the shingles, and necessary general maintenance to address and prevent moisture damage. Additionally, there is considerable risk associated with the aging ice plant, which is now 41 years old. Despite these issues, recent building assessments indicate that no known structural repairs are currently needed for the facility.

The 2016 Recreational, Cultural and Parks Facilities Master Plan Report recommended that any obsolete or decommissioned rinks be considered for conversion into indoor artificial turf facilities, in response to expressed needs from the soccer community. However, many of the issues affecting the condition of the Archie Miller Arena would necessitate a similar level of investment for conversion, particularly concerning the sand subgrade, inadequate insulation, and essential maintenance required to repair and prevent moisture damage. The lack of insulation is especially critical; while ice users (and often spectators) may not complain about the rink's cooler temperatures, users of uninsulated indoor field spaces are likely to voice concerns about the lack of warmth during their activities.

8.2 Infrastructure Analysis

From the City Community Facilities 2019 Building Report

The following key findings from the City Community Facilities 2019 Building Report are relevant to this project:

- Given that the Archie Miller Arena was constructed in 1966, its anticipated remaining useable life at the time of publication (2019) was estimated to be between 5 to 10 years.
- The Plant Assessment evaluation conducted by ACI Architects indicates that the ice plant is in good repair and operating effectively. However, although in its current condition, it is recommended that the ice plant be upgraded to a suitable alternate refrigeration system. The existing system utilizes R22, which is no longer an allowable refrigerant, and should be replaced with an ammonia system – R171. This upgrade will require the installation of new compressors, heat exchangers, controls, safety alarms, and ventilation systems, among others. Additionally, other capital expenses may arise if the ice plant is replaced, including a capital upgrade to the concrete flooring.
- The 2015 Building Assessment showed that, structurally speaking, the building presents no significant defects. A further, more detailed examination of site drainage is recommended to rectify reported ground water issues, which are possibly due to site grading.

Current State of the Ice Plant

The typical life expectancy of an ice arena ice plant (also known as a chiller) is generally 25-30 years or longer with proper maintenance. Some systems, such as modular skid-mounted ones, are designed for even greater longevity – potentially exceeding 30 years. Factors including the quality of the equipment and the frequency and thoroughness of maintenance can significantly impact the lifespan of the ice plant. Based on the age of the existing asset, there should be little residual value remaining on the component, and new investment should consider useful economic lifespans per the standard identified above.

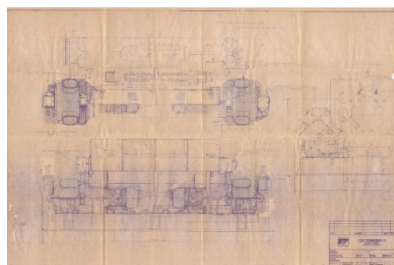
The ice plant that is currently in operation at the Archie Miller Arena was originally constructed by CBR Technologies (out of Beloeil Quebec) for the Agricultural Society in Delbourne, Alberta. In 1994, the Kinsmen Club of Lloydminster (in addition to local sponsors) fundraised to purchase this Freon ice plant, condenser, and piping second-hand. The original compressors were replaced on the system due to difficulties with parts acquisition.

Throughout the process of reviewing the potential future of the Archie Miller Arena, there has been considerable discussion about the use of R22 as the refrigerant. R22 (also known as HCFC-22, or Freon) is a refrigerant that was widely used in air conditioning and refrigeration systems. Due to the environmental impacts of the product, Canada has phased out its production as well as the import of the product in compliance with the Montreal Protocol¹. As such, it should be noted that although R22 is a meaningful discussion and potential risk, it is more likely that the Archie Miller Ice Plant will experience a major failure in advance of an inability to source R22 or a reasonable alternative.

Conversion from R22 as a refrigerant to an alternate is possible. R-438A (also known as Freon M099) is a common refrigerant that serves as a replacement for R-22. The following components/processes would be required to complete a retrofit: the replacement of the compressor shaft and seal, and the replacement of the expansion valves. It should be noted that, when modifications are made to a component(s) within this system, the system is then considered 'derated'. There will also likely be an experienced loss of capacity; if a plant has an existing capacity of 80 tones, a conversion would likely reduce that capacity down to 65 tones (20% loss). It is recommended that 4-5 'oil changes/system flushes' be conducted before the system would be fully clear of R22 and converted over to 438A. The cost of this is approximately \$175,000. However, this would only cover cost for new compressors, seals, expansion valves, refrigerant, and labour/disposal. Remaining core components as well as piping distribution would still be over 40-years old.

Given the age of the current ice plant, and the secondhand nature of the equipment, it is reasonable to assume that any planned extended use of the Archie Miller will require an investment in a modernized ice plant. This should be anticipated prior to the Montreal Protocol deadline/commitment to cease the use R22, given that it will have reached almost 65 years of service by the next phase of the Montreal Protocol in 2030.

Figure 19 Existing Ice Plant Schematic

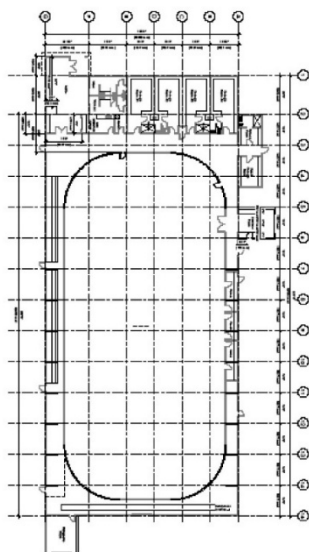


Note 1: The Montreal Protocol is an international treaty aimed at phasing out the production and consumption of substances such as chlorofluorocarbons (CFCs) and hydrochlorofluorocarbons (HCHCs). The treaty was adopted in September 1987 and came into effect on January 1, 1989. Within this treaty, R22 use in new equipment was banned in 2010, its production was completely prohibited in 2020, and existing systems can only use recycled or reclaimed R22 until 2030 but no new R22 is to be manufactured. Alternatives to R22 such as R410A and RED TEK 22a are commonly used as replacements.

Archie Miller Arena Site and Floor Plans

The following site plan identifies the location of the Archie Miller Arena (4715 57 Ave) as well as other key community amenities located nearby. The existing floor plan details the current configuration of the interior of the Archie Miller Arena.

Figure 20 Existing Current Site and Floor Plan



Legend

- Archie Miller Arena
- Ken Baker Park
- Co-Op Community Outdoor Pool
- Baseball Diamond
- Basketball Court
- Kin-Kinette Children's Playground



Current Condition - Photographs

The following photographs detail the current condition of the Archie Miller Arena:



Figure 21: NE Corner



Figure 22: NW Corner



Figure 23: SW Corner

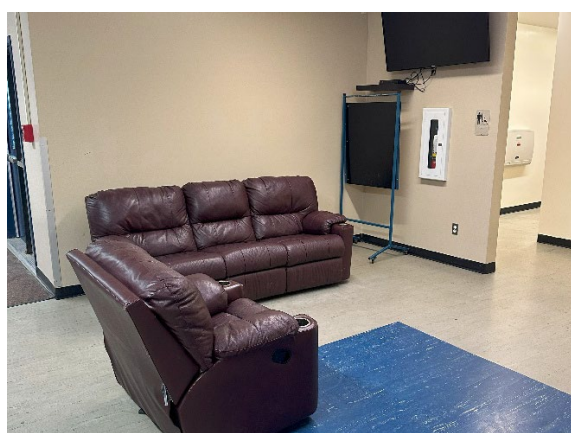


Figure 24: Lobby Seating



Figure 25: Lobby Vending Machines



Figure 26: Lobby Washrooms



Figure 27: Custodial Storage



Figure 28: Interior View of Roof

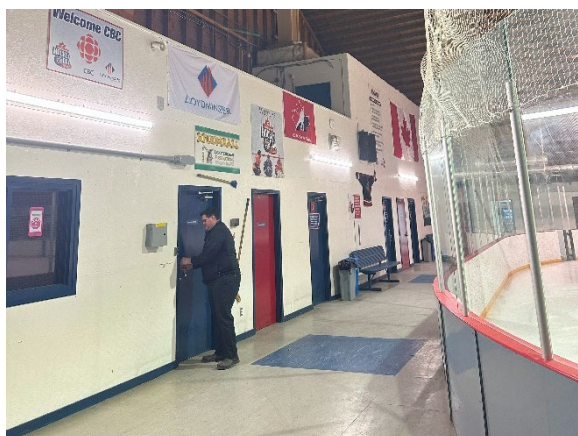


Figure 29: Hallway



Figure 30: Dashboard System



Figure 31: Gas Tube Heaters over Spectator Seating



Figure 32: Carpet Tiles (Seat Cushions)

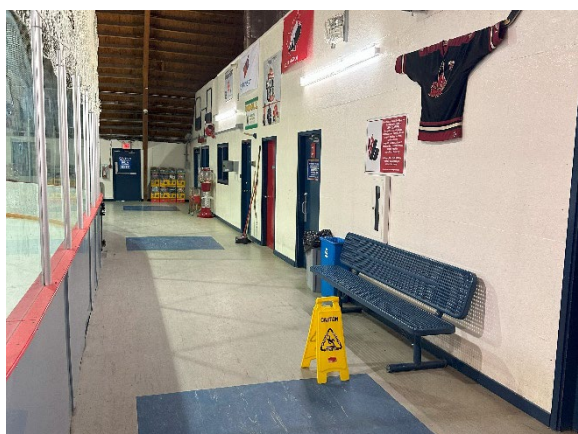


Figure 33: Access to Change Rooms from Lobby

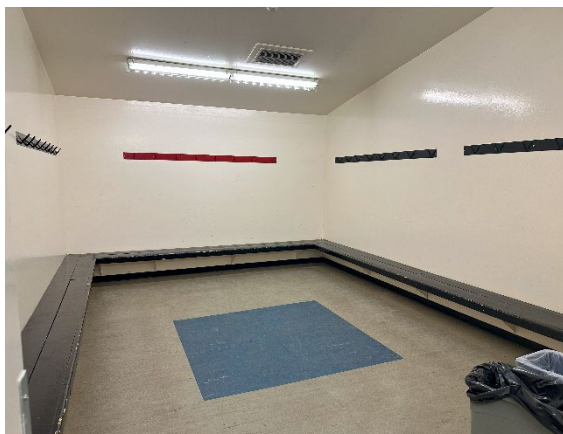


Figure 34: Typical Player Dressing Room

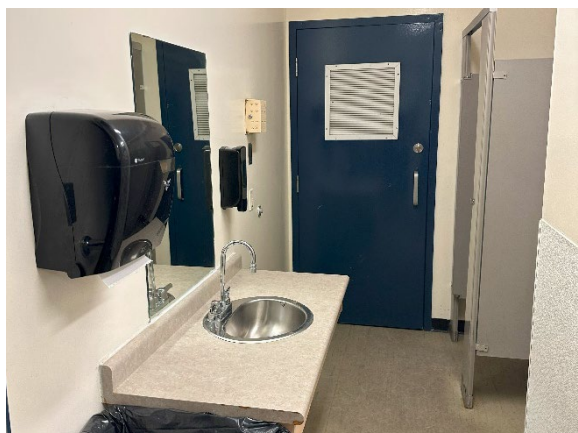


Figure 35: Shared Dressing Room Washrooms



Figure 36: Dressing Room Shower

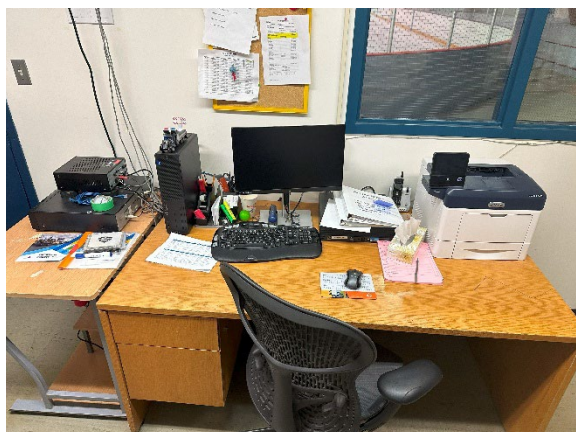


Figure 37: Arena Office Furniture



Figure 38: Arena Office View onto Ice



Figure 39: Arena Office Wiring



Figure 40: Player Benches



Figure 41: Score Keeper Box



Figure 42: Player Benches



Figure 43: Resurfacer Room, Exterior



Figure 44: Resurfacer Room, Interior

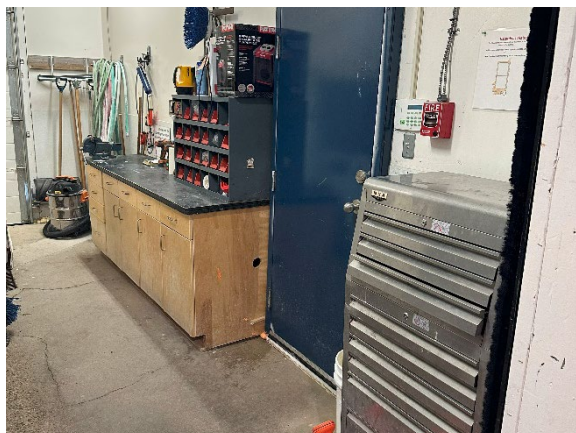


Figure 45: Resurfacer Room, Interior



Figure 46: Resurfacer Room, Interior



Figure 47: Resurfacer Room, Interior



Figure 48: Ice Plant



Figure 49: Header Trench within Apron Slab



Figure 50: Mezzanine (Inaccessible), Above Lobby



Figure 51: Mechanical Unit



Figure 52: Hot Water Tank



Figure 53: Hot Water Tank

8.3 Recommendations

Modernize, Retire, or Repurpose

There are several options that exist when exploring opportunities for the modernization of existing recreational infrastructure including remodeling, renovating, expanding, or replacing it. However, the cost of replacing or conducting major renovations and upgrades to recreational amenities can often be a barrier to advancement.

For clarity, the following definitions of the above terms have been used throughout this section:

- **Modernize:** Upgrading the current space with minimal alterations to the functional space and facility structure. This can be done by working within the existing facility shell and remodeling amenities, fixtures, and interior design. Remodeling is often the most budget-friendly approach and provides a refresh to a highly utilized asset that has useful life remaining.
- **Renovate:** The process of renovation includes major changes to interior spaces, with the intention to improve the function of the facility while respecting a fixed project boundary (exterior walls, or interior spaces, which cannot be modified). With this approach, it is common to consider new amenities developed in the new space to allow the current facility to improve its functional accessibility while maintaining its site footprint. This approach generally results in a considerable facility closure or downtime and is more costly than remodeling, but less costly than a full rebuild or expansion.
- **Expansion:** When space is the primary limitation due to high utilization or an aged design that does not support modernization to meet the current market standards, this approach becomes a reasonable alternative to a new facility. Adding square footage and new real estate comes at a premium cost and often requires major building code enhancements, particularly with aged assets. This approach blends new construction space with existing infrastructure where site availability and systems permit. One of the most important questions in this scenario is whether service can be interrupted and whether the business or service can recover from this interruption.
- **Replace:** The approach to replacement considers designing and constructing a full alternative to the current asset. This is often the costliest approach, as it requires the full construction of a new asset, but it does gain significant longevity in lifecycle in the form of a new facility that should last 50 years. As replacement is generally accommodated on a new site, this strategy generally allows for no interruption of service, and the new site selection allows the opportunity to explore alternative sites and locations that may have a greater community impact.
- **Functionality:** When reviewing opportunities to extend the life of existing assets, methods to achieve this are informed by the extent of investment required to continue the existing functional use of the space. This same evaluation should be utilized when reviewing a facility's suitability to be repurposed for an alternative use.

There is always a valuable discussion to be had and a decision to be made when considering the refurbishment, renovation, or retirement of Municipal Recreation Assets. This process should consider a few key evaluation criteria to support a strategic decision for the Municipal Owner.

In the case of the Archie Miller Arena, there has long been an understanding that the rink holds a special place in the hearts of Lloydminster residents:

“[...] The Archie Miller Arena is an important asset in the community because of its vintage architectural design and historic value. As such, the condition of the operational systems for this arena should continue to be monitored with the necessary investments made to keep it up-to-date and functional.”

Section 3.3.1 of the Recreational, Cultural and Parks Facilities Master Plan, June 2016.

As reported in an earlier section, the engagement undertaken in 2025 shows very strong support for investment in “The Archie.” In addition to sentiment, there is a need to preserve the rink’s capacity to service the needs of the user community, especially in a growing city.

Based on public feedback and condition of the facility, we have identified the following three options for the facility. They can be roughly categorized as following:

4. Modernization Option (8.3.1)

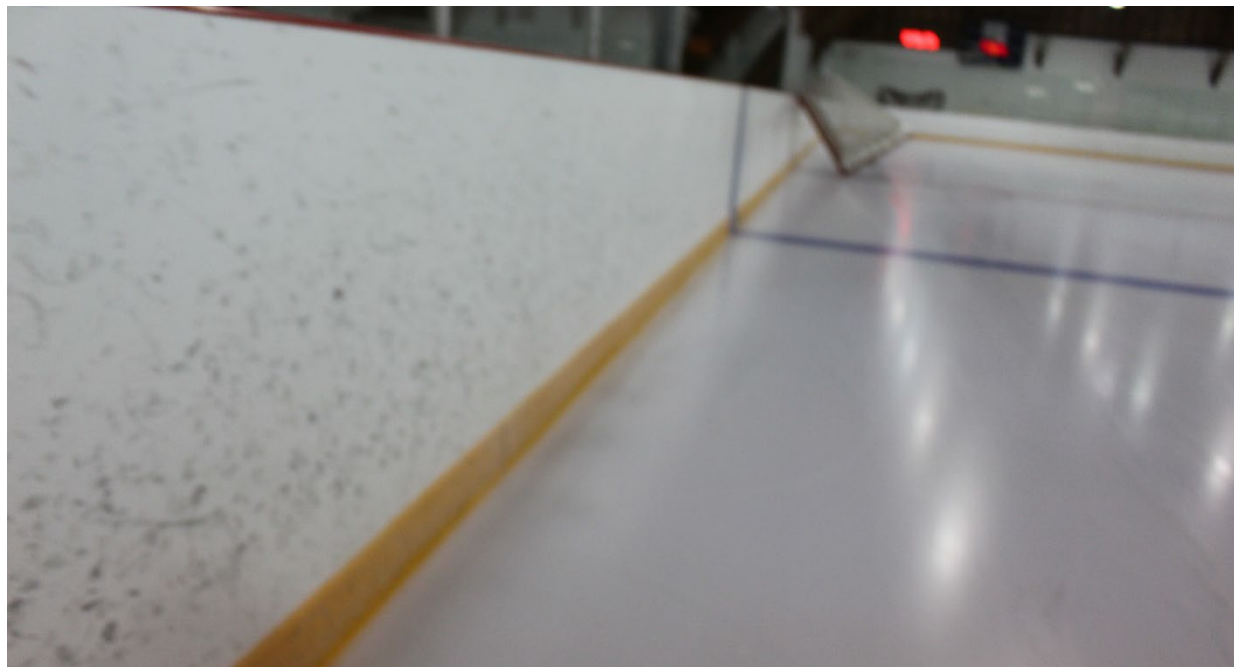
Modernization of the facility proposed investments which would maintain ice as the primary program use of the facility. Investments are identified incrementally based on the condition assessment and primary components required to function as a facility with this usage.

5. Redevelopment Options (8.3.2 and 8.3.3)

Redevelopment of the facility proposes investment options which could be considered if the end goal of maintaining the asset is to supply a programming use different than ice programming.

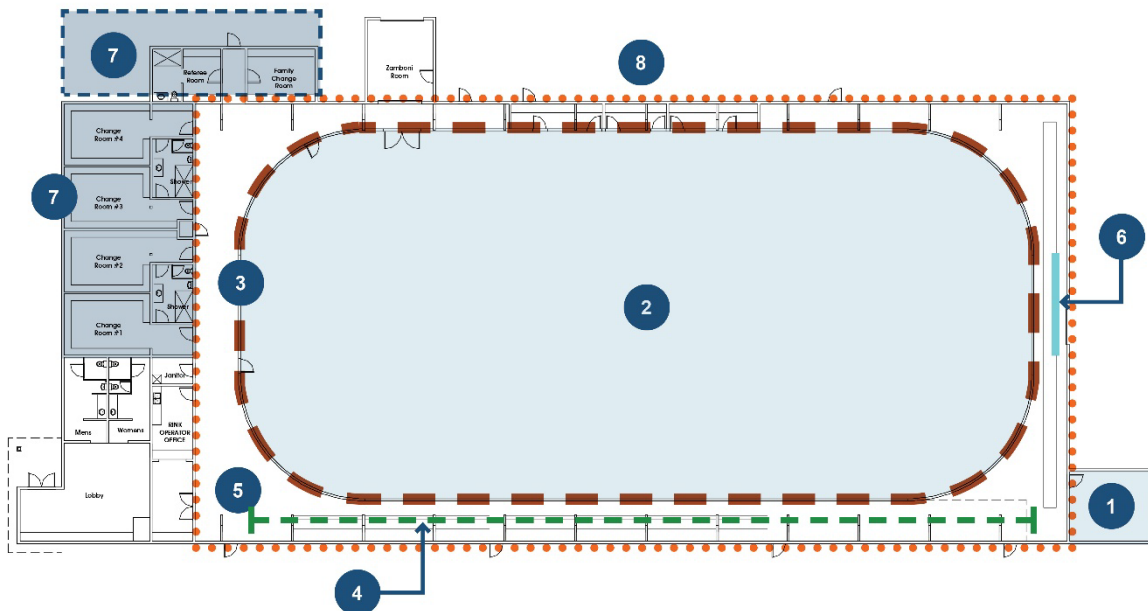
6. Replacement Option (8.3.4)

Replacement option is proposed as the demolition of the facility for development of the site as something different than the Archie Miller Arena offers.



8.3.1 Modernization Option

Figure 54 Option 8.3.1 (Modernization)



This option maintains the current winter ice programming, being its core use. The degree to which funding is available at the time of modernization (as well as within the future) may determine the degree to which the following scopes of work could be applied to a modernization process. When applied, they would incrementally modernize the facility and permit it to also be used for dry-land use in the summer months. A detailed description of the proposed scope of work is listed within the table below. These scopes were developed in part as a result of the asset summary analysis, but also as a result of public feedback.

To maintain the existing use and functionality of the building as an ice arena the minimum modernizations / investments must be planned for:

1. Replace Ice Plant

To increase the performance and expand summer use of the facility, the following minimum modernizations / investments must be planned for:

2. Concrete Floor
3. New Dashboards

The following modernizations would be considered 'nice-to-haves,' which would incrementally increase athlete and/or spectator use and enjoyment of the facility. However, these would not be considered required baseline investments to continue or permit summer usage of the facility:

4. Improved Spectator seating
5. Barrier-free Improvements
6. Improved Technology
7. Improved Dressing Rooms
8. Insulate and Condition the Arena

'Nice to have' improvements are not dependent upon investing in the order identified above, but the proposed ordering is based upon survey feedback received from the public stakeholder engagement and Open Houses.

Table 18 Option 1 - Modernize the Facility

ITEM	Scope Items	ROM Budget
1	Modernize/Replace the Ice Plant <ul style="list-style-type: none"> ▪ As the current ice plant is beyond 30-years in age, the system has reached its anticipated lifespan before significant investments and replacement of individual parts is anticipated. Given the existing plant also runs on R-22 refrigerant, any modernization of the base plant should consider adapting components to utilize a more commonly available refrigerant. ▪ While individual component modernization is a more economical option, the delta between modernization and a new plant is minimal when taking into account the extended lifespan a new plant would have over a converted and partially modernized plant. ▪ Purchase of a new plant is recommended. 	\$1.5M
Maintain Existing Use Subtotal Investment		\$1,500,000*
2	Remove the Existing Sand Floor and Rebuild with a Concrete Floor <ul style="list-style-type: none"> ▪ The removal of the existing sand floor and replacement with a modern concrete slab would greatly enhance the facility's use and maintenance, as it could be used during summer months. ▪ The concrete floor would also assist the process of putting the ice in and maintain skateable conditions as it would be less susceptible to 'cracking' during extreme cold events. 	\$1.0M
3	Replace the Dasher Boards as Part of the Slab Renovation <ul style="list-style-type: none"> ▪ Along with the floor replacement, replacing the dasherboards with a new modern system would increase player safety. 	\$300,000
Extend Summer Use Subtotal Investment		\$1,300,000*
4	Poor/Critical Building Condition Assessment Items <ul style="list-style-type: none"> ▪ Miscellaneous firestopping around penetrations and drywall patching ▪ Maintenance repair on door weatherstripping and misc exterior door hardware ▪ Replacement of all interior lighting to LED for energy and maintenance savings ▪ Replacement of lobby furnace and MUA/exhaust fan serving dressing rooms 	\$20,000 \$25,000 \$250,000 \$50,000
5	Improve Spectator Seating <ul style="list-style-type: none"> ▪ Replace the existing wood benches with bleacher seating and/or chairs 	\$200,000
6	Barrier Free Improvements <ul style="list-style-type: none"> ▪ Provide a barrier-free elevated platform for viewing within arena near current lobby entrance. 	\$50,000
7	Improved Technology <ul style="list-style-type: none"> ▪ Replace existing scoreboard and sound system with modern models and technology 	\$100,000
8	Improved Dressing Rooms <ul style="list-style-type: none"> ▪ Construct new 'alternate' dressing room to replace the current 'alternate' dressing room as the existing space is undersized and does not provide basic change room 	\$100,000

	<p>components including a washroom or shower within the dressing room compartment.</p> <ul style="list-style-type: none"> Construct a new referee dressing room to replace the current referee dressing room as the existing space is undersized and does not provide basic change room components, including a washroom or shower within the dressing room compartment. 	\$100,000
	<ul style="list-style-type: none"> Refinish existing change rooms with new finishes 	\$25,000
9	<p>Insulate and Condition the Arena</p> <p>As the current arena is not insulated, the ambient temperature within the arena is highly influenced by the exterior temperature. To better condition the interior temperature, the arena (walls and roof) would be required to be insulated, after which a mechanical HVAC (heating, ventilation, air-conditioning) system could be installed to provide temperature regulation for both summer and winter programming. Detailed scopes of work to accomplish this are as follows:</p> <ul style="list-style-type: none"> Demolition of existing roof paper and asphalt shingles on roof Lateral reinforcing of existing structure Addition of air/vapour roofing membrane, outboard insulation, furring, and standing seam metal roof Insulation and recladding of arena exterior walls Supply and installation of AHU (Air handling unit) to provide heating, cooling, and ventilation to the now insulated arena space Mechanical distribution through arena from units Power upgrades to unit(s) Adjustment of existing lighting to accommodate increased clear height requirements 	\$1.5M
'Nice to Have' Subtotal Investment		\$2,420,000*
Total Investment for Items 1-9		\$5,220,000*

*These values are representative of construction costs only and are not fully representative of total project costs, which should also include values for consulting fees to produce detailed design documents and monitoring through construction, as well as a project contingency of +/- 20%. Consulting fees should be estimated at 15% of the total value of construction.

8.3.2 Redevelopment Option: Sport Court Recreation

Figure 55 Option 8.3.2 (Redevelopment)

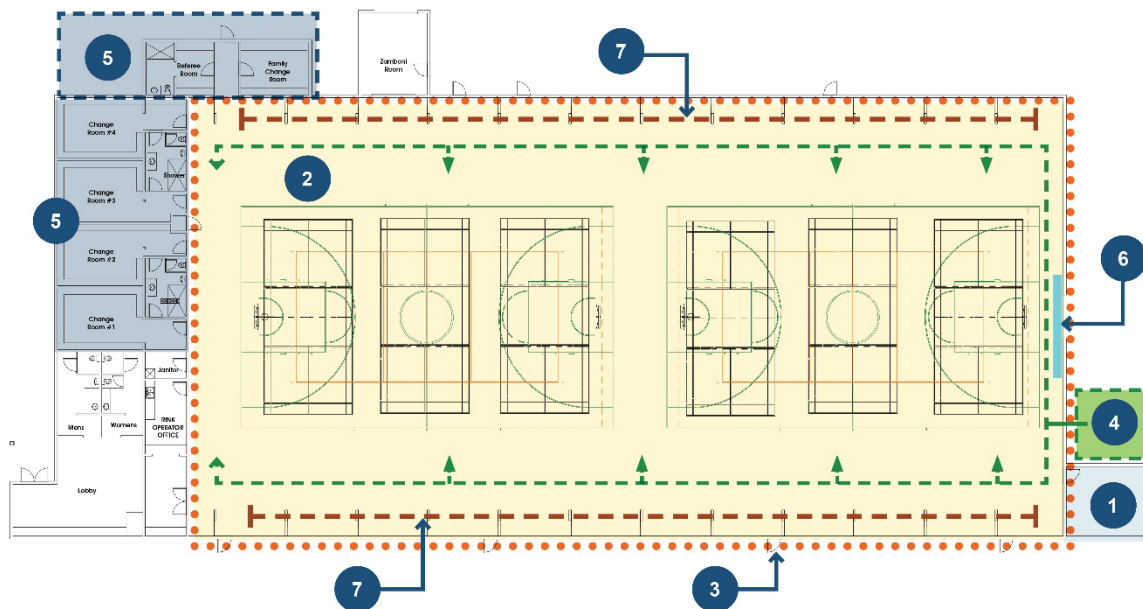
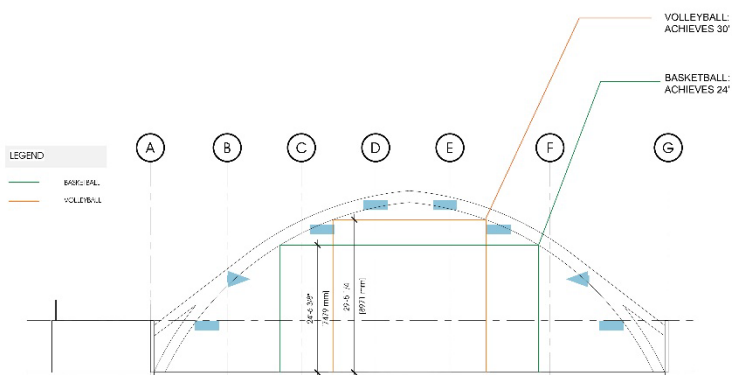


Figure 56 Lighting Configuration for Option 8.3.2



The intention of this option is to provide a facility which could continue to be used for recreation but would not include the incurred cost associated with a new Ice Plant and premium investment in the scope involved in a concrete ice slab and dasherboard replacement to facilitate ice usage.

This option does, however, require a significant renovation to insulate the arena and permit a conditioned space for recreational occupant comfort in both summer and winter months (heating and cooling). A detailed description of the proposed scope of work is listed within the table below. These scopes were developed in part as a result of the asset summary analysis, but also as a result of public feedback.

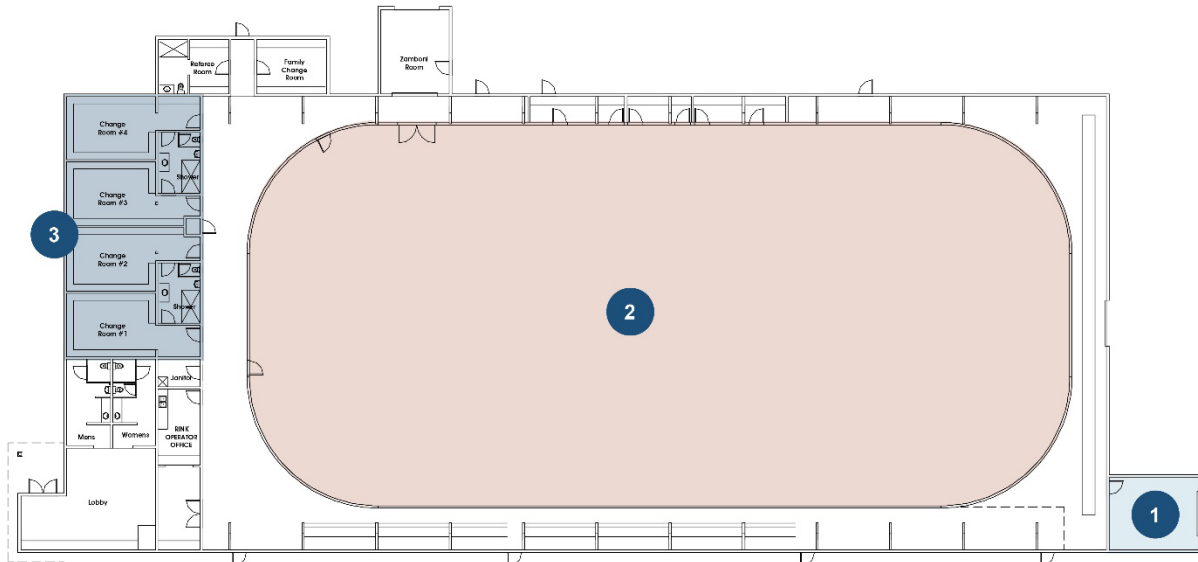
*The values in the following table are representative of construction costs only and are not fully representative of total project costs, which should also include values for consulting fees to produce detailed design documents and monitoring through construction, as well as a project contingency of +/- 20%. Consulting fees should be estimated at 15% of the total value of construction.

Table 19 Option 2A - Repurpose to Alternate Use (Dry Floor)

ITEM	Scope Items	ROM Budget
1	Decommissioning of Existing Arena Components <ul style="list-style-type: none"> The existing ice plant would be decommissioned and removed off site. The existing dashboards, players benches, arena shielding, and netting would be demolished and disposed of. The in-sand cooling lines would be removed from the event floor. 	\$200,000
2	Reconstruction of 'Event Floor' <ul style="list-style-type: none"> Sand would be removed from the existing 'floor structure' to allow for the construction of a 6" concrete floor slab. A poured sports court flooring would be proposed as a multi-functional sports flooring product for the delineation and accommodation of various dryland court usage. 	\$500,000
3	Insulating Arena <ul style="list-style-type: none"> Demolition of existing roof paper and asphalt shingles on roof Lateral reinforcing of existing structure Addition of air/vapour roofing membrane, outboard insulation, furring, and standing seam metal roof Insulation and recladding of arena exterior walls 	\$1.25M Demo\$100K Roof \$900K Wall \$250K
4	Poor/Critical Building Condition Assessment Items <ul style="list-style-type: none"> Miscellaneous firestopping around penetrations and drywall patching Maintenance repair on door weatherstripping and misc exterior door hardware Replacement of lobby furnace and MUA/exhaust fan serving dressing rooms 	\$95,000 Firestopping ...\$20K Doors \$25K Furnace/MUA . \$50K
5	Modified HVAC/Electrical to Support Conditioned Arena Space <ul style="list-style-type: none"> Supply and installation of AHU (Air handling unit) to provide heating, cooling, and ventilation to the now insulated arena space Mechanical distribution through arena from units Power upgrades to unit(s) Adjustment of existing lighting to accommodate increased clear height requirements and supply of more indirect lighting to accommodate gymnasium play/use. 	\$430,000 Distribution ... \$30K HVAC Units .. \$200K Electrical \$50K Lighting \$150K
6	Renovation and Expansion of Change Rooms <ul style="list-style-type: none"> Refinishing the existing change rooms with new finishes to act as 'team rooms' for team sports and tournament play Construction of traditional gymnasium locker rooms (including lockers, individual shower stalls, and washrooms) for spontaneous recreation drop-in usage. 	\$650,000 Refinishing... \$100K Expansion ... \$500K
7	Improved Technology <ul style="list-style-type: none"> Replace the existing scoreboard and sound system with modern models and technology allowing for the scorekeeping and timing of different sports 	\$100,000
8	Seating <ul style="list-style-type: none"> Seating in the form of tip and roll bleachers to allow for flexible spectator seating options based on courts being used. 	\$30,000
Total Investment for Items 1-8		\$3,255,000*

8.3.3 Redevelopment Option: Riding Arena

Figure 57 Option 8.3.3 (Redevelopment Option)



The intention of this option would be to minimize the construction costs of a hard-surfaced concrete floor as well as the associated mechanical and electrical investments associated with sport court usage, which would require heating and cooling for occupant comfort. Furthermore, mechanical investments would be limited to additional radiant tube heaters in localized areas, as well as additional ventilation, but would otherwise function as a non-heated facility similar to its current provisions. A detailed description of the proposed scope of work is listed within the table below. These scopes were developed in part as a result of the asset summary analysis, but also as a result of public feedback.

The current zoning of the site parcel is Parks & Utility (PU) District. The purpose of this classification is to provide opportunities for active and passive recreational uses indoors or outdoors. There is no specific classification of a use type in which a Riding Arena clearly falls into, which would already be defined as a permitted use within the current zoning bylaw. The closest permitted use would be Exhibition and Convention Facilities Development, which provides (but is not limited to): permanent facilities for indoor or outdoor meetings, seminars or conventions, carnivals, product or trade fairs, or other exhibitions which may include an agricultural component. This implies a more temporary use of a facility for various events as opposed to a permanent use of a facility and/or animals on-site for any defined duration of time. Further review of zoning acceptability for this option would need to occur with the City on acceptability if this option was to proceed.

Table 20 Option 2B - Repurpose to Alternate Use (Riding Arena)

ITEM	Scope Items	ROM Budget
1	Decommissioning of Existing Arena Components <ul style="list-style-type: none"> ▪ The existing ice plant would be decommissioned and removed off site. ▪ The existing players' benches, arena shielding, and netting would be demolished and disposed of. ▪ The existing dashboards would be proposed to remain, to maintain a separation between spectators and animals. ▪ The in-sand cooling lines would be removed from the event floor. 	\$200,000
2	Reconstruction of the Event Floor <ul style="list-style-type: none"> ▪ Sand would be removed from the existing 'floor structure' to allow an additional clay and dirt base to be brought in, creating a usable riding surface for agricultural use. 	\$200,000
3	Repurpose of Support Spaces <ul style="list-style-type: none"> ▪ Renovation of the existing resurfacer room to accommodate riding arena maintenance equipment. ▪ Renovation of the change rooms to accommodate the riding arena. ▪ Addition of south side overhead door to permit the loading/unloading of animals. 	\$100,000
4	Poor/Critical Building Condition Assessment Items <ul style="list-style-type: none"> ▪ Miscellaneous firestopping around penetrations and drywall patching ▪ Maintenance repair on door weatherstripping and misc exterior door hardware ▪ Replacement of all interior lighting to LED for energy and maintenance savings ▪ Replacement of lobby furnace and MUA/exhaust fan serving dressing rooms 	\$345,000 Firestopping ...\$20K Doors \$25K Lighting.....\$250K Furnace/MUA . \$50K
Total Investment for Items 1-3		\$845,000*

*These values are representative of construction costs only and are not fully representative of total project costs, which should also include values for consulting fees to produce detailed design documents and monitoring through construction, as well as a project contingency of +/- 20%. Consulting fees should be estimated at 15% of the total value of construction.

8.3.4 Replacement Option: Retire the Facility (Demolition)

The intention of this option would be to demolish the existing facility, returning the site footprint to Greenspace.

A detailed description of the proposed scope of work is listed within the table below. Specific site repurposing has not been included within the scope of this report and its future recommendations, although figures from the previous Neighbourhood Development Plan conducted by ISL have been included for reference further within this section.

If this option is selected, it is recommended that further community engagement should be completed to define the resultant redevelopment potential of the area.

Figure 58 Current Site Context



Table 21 Option 3 - Retire the Facility

ITEM	Scope Items	ROM Budget
1	Hazardous Abatement While no specific hazardous abatement report has been completed, based on the vintage of the facility, it would be expected some hazardous material abatement would need to be completed within various insulation components/materials, drywall compounds, and flooring products. An ROM budget has been established based on general facility area.	\$75,000-\$100,000
2	Demolish Structure <ul style="list-style-type: none"> ▪ Includes the bulk demolition and removal of building volume. ▪ A more detailed and controlled demolition of components would increase the cost 	\$360,000
3	Terminate Utilities <ul style="list-style-type: none"> ▪ All existing utilities (water, sanitary, gas, power) are to be pulled back to the property line and capped for future use. 	\$90,000
4	Regrade <ul style="list-style-type: none"> ▪ Regrading of the existing site footprint, tying into existing site grading for future development. ▪ The extent of resurfacing would include topsoil and seed, excluding any maintenance period. 	\$150,000

Total Investment for Items 1-4		\$700,000*
---------------------------------------	--	-------------------

*These values are representative of construction costs only and are not fully representative of total project costs, which should also include values for consulting fees to produce detailed design documents and monitoring through construction, as well as a project contingency of +/- 20%. Consulting fees should be estimated at 15% of the total value of construction.



Figure 59 ISL Engineering Report: Proposed Phase 1 Development

- 1.** Pedestrian Crosswalk and Temporary Curb Extensions
- 2.** Extension of Sidewalk Along 57th Avenue e
- 3.** Expand Kin-Kinette Playground
- 4.** Retain Current Constructed Off-Street Parking
- 5.** Retain Seasonal Outdoor Rink
- 6.** Retain School Playground Equipment
- 7.** Retain School Basketball Court
- 8.** Retain Toboggan Hill

Note: The site landscaping has been identified as conceptual only and is subject to changes as more detailed design for the site is completed.



Figure 60 ISL Engineering Report: Proposed Phase 2

- 1.** Permanent Paved Off-Street Parking
- 2.** New Multi-Purpose Outdoor Rink / Basketball Court
- 3.** New Internal Pathway Network
- 4.** New Central Park Hub (Rest/Picnic Area)
- 5.** New Children's Spray Park
- 6.** New Garden Community Plots
- 7.** New Multi-Purpose Community Centre
- 8.** New Skate Park
- 9.** Residential Development Area
- 10.** Eastern Park Entrance
- 11.** Existing Toboggan Hill

Note: The site landscaping has been identified as conceptual only and is subject to changes as more detailed design for the site is completed.

8.4 Capital and Repairs and Maintenance Plan

The Archie Miller Arena is a facility that has substantially useful life remaining. Although it has aged in design, it has been proven in its many years of service and the building structure and envelope remains in good condition. The greatest immediate risk for the continued operations of the Archie Miller Arena is the age of the ice plant and, given the age of the mechanical system, there is a high probability that a critical failure may be experienced. Although the team at the City of Lloydminster manage and service the mechanical systems to the highest standards, the ice plant was purchased second hand, is antiquated, and is end of life. The ice plant could fail tomorrow or years down the road, but it must be replaced at some point. In addition to the ice plant, there is likely a need to consider the modernization of the current sand floor with the modernization to a concrete slab and refrigeration lines. Other opportunities are available for the experience of the player and the guest as outlined within this report but, overall, the Archie Miller has many years of future service.

9 CONCLUSIONS

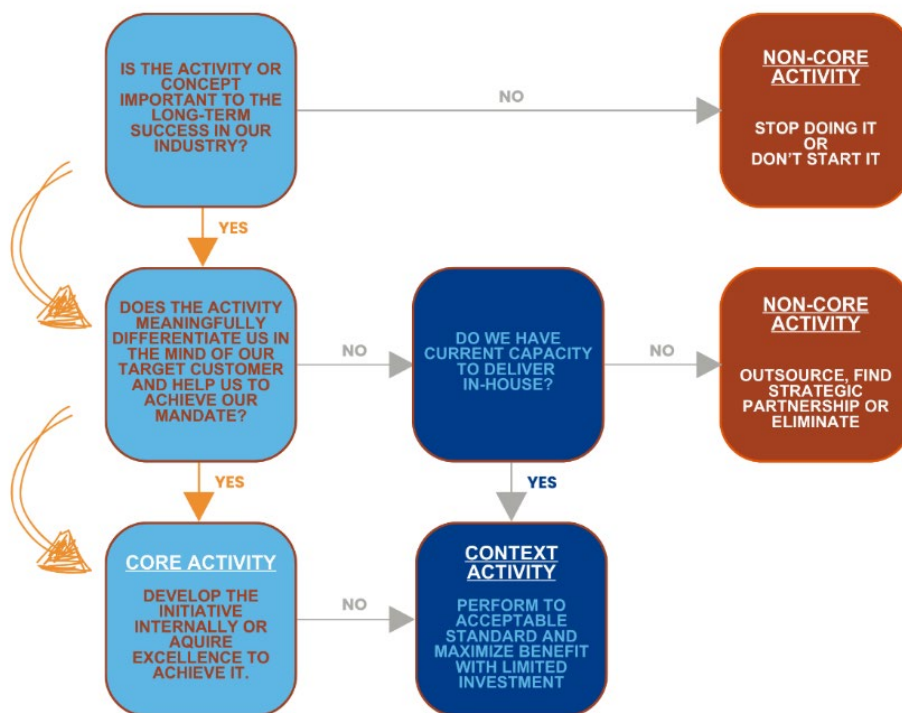
Based on the results of this report, the project team has developed a number of recommendations as they progress to a decision on the future of the Archie Miller Arena. In keeping with the City’s Mission Statement, the future of the Archie Miller Arena is truly about “Providing quality programs and services to the Community” and it is the endeavor of the project team and the administration involved in this project to deliver a report that is accountable to strong data and community feedback, innovative in approach and options, respectful of the community position and rich history of indoor ice facilities, and transparent at all times.

In Section 4.2 of this report, the consultancy team and the administrative leadership team shared a strategic discussion in the kickoff session for this planning work wherein a framework to support the strategic and operational decision making was established. To support the proposed recommendations, the project team revisited the Strategic and Operational decision-making framework that was established and outlined in Section 4.2.

Figure 61 Strategic Decision-Making Matrix

Strategic Decision Evaluation

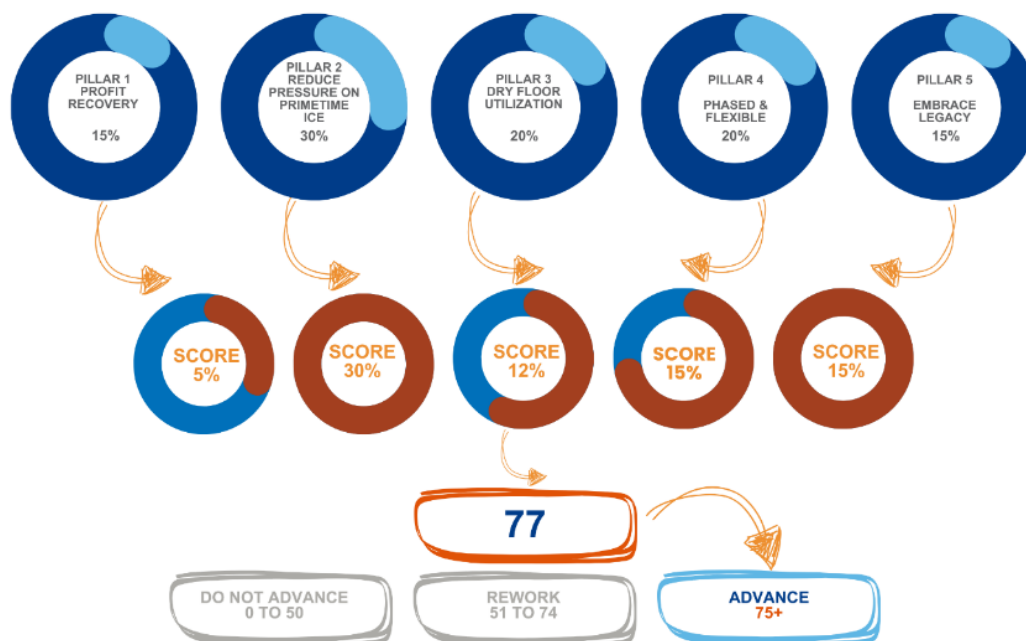
Based on the tool that was developed and the information that was gained throughout this report, it was determined that the Archie Miller Arena is strategically important to the long-term success of indoor synthetic ice service, meaningfully differentiating the ability of the community to access ice opportunities. As such, it is a core amenity to be maintained within the current City of Lloydminster portfolio.



Operational Decision Evaluation

Based on the tool that was developed and the information that was gained throughout the compilation of this report, it was determined that the Archie Miller Arena operationally scores low on Pillar 1 (“Profit Recovery”) as it requires an annual operational subsidy of approximately \$150K per year with a cost recovery position of 48%.

Figure 62 Operational Decision-Making Matrix



However, the continued operation of the Archie Miller Arena will significantly enhance prime-time ice availability within the community while maintaining an ice to population ratio that is reasonable within Alberta and Saskatchewan “Best Practice” models and supports further population growth and recreational membership growth. Additionally, there may be an opportunity, by maintaining the Archie Miller Arena and extending opportunities for prime-time ice, to limit the frequency with which local teams need to commute out of town to access ice in any given week (Pillar 2: “Reduce Pressure on Primetime Ice”). However, although there will be enhanced dry floor availability, the extended utilization may be limited to a small number of user groups. This may provide a long-term benefit to respond to dry floor sport needs, but it will be limited to sports that can participate on concrete of a temporary sport court.

The planned approach to a multi-year and multi-phase enhancement of the Archie Miller Arena scores high in Pillar 4 (“Phased and Flexible”). The continued operation of the Archie Miller with design considerations that maintain the foundational elements of the building will support a high score in Pillar 5 (“Embrace Legacy”). The overall results suggest that the continued operation of the Archie Miller Arena should be the recommended outcome.

9.1 Recommended Programming

The main recommendation of this report is to maintain the operations of the Archie Miller Arena as a primary indoor synthetic ice surface to meet the community ice requirements. It is recommended that the City of Lloydminster upgrade the refrigeration system, dashboards, and ice slab to extend the life of the Archie Miller Arena for the next 15-20 years of community use.

It is recommended that the Archie Miller programming model be maintained in the future based on current utilization practices. Given the current facility condition and the anticipated high desirability of the Cenovus Energy Hub, the Archie Miller Arena should be considered as a primary facility for community skates, public open skates, stick and puck pick up opportunities, and younger athletes in various sports. The programming model may grow in opportunity as elements such as a new ice plant, new dasher boards and glass, and improved climate controls are advanced.

9.2 Operational Model

Utilization

Within the City of Lloydminster, there is currently 1 ice surface for every 6,262 community members. The ratio for the Province of Alberta is 1:7900 and Province of Saskatchewan is 1:900 for a blended provincial ratio of 1 arena for every 4,800 people. The City of Lloydminster currently aligns with the Alberta ratio for ice surfaces to population and is lagging to the Saskatchewan ratio. With this noted, the precedent standard within the community has been established by common practice, and as such there is a public expectation that indoor ice availability remains comparable to current operations. Should the Archie Miller Arena be maintained after the opening of the Cenovus Energy Hub, the ratio of indoor ice facilities to population will shift to 1:5200, which is still comparable to the blended position of ice provision between Alberta and Saskatchewan.

The analysis of prime-time ice across the 5 current facilities shows 12% availability and 88% utilization. This should be considered in keeping with best practice and considered high utilization. Total ice availability for prime-time and non-prime time use currently has 23% availability, or 66% utilization, which should be considered very strong. There is a need for additional ice that will only grow with population and recreational membership growth. The use analysis suggests that there will be a need to have a sixth ice surface within the City of Lloydminster within the next decade to support current service levels.

Financial Planning

There are two core elements to the financial exposure related to the continued operation of the Archie Miller Arena. These relate to the ongoing operational investment and the funding required to support capital development.

Currently, the Archie Miller Arena generates \$125K in annual operating revenue, with an operational expense of \$262K, resulting in the need for approximately \$140-\$150K in annual sustainable funding. With anticipated risk associated with additional capacity, there may be an additional \$20-30K worth of ice capacity rental risk until population demand and recreational memberships can offset this short-term excess capacity. As such, the ongoing operational risk should be budgeted at a risk of \$180K per annual operating year. With the anticipation of annual increased ice use demand, this value will diminish in alignment with population and membership growth. Ultimately, the Archie Miller Arena should target a 50%-60% cost recovery position.

It should additionally be noted that the current Centennial Civic Centre demands the largest annual operating grant subsidy of \$565K per operating year. As such, should a net financial win be realized between the operations of the Cenovus Energy Hub and the prior demands of the Centennial Civic Centre, there may be an opportunity to partially or fully mitigate the operational needs of maintaining the Archie Miller. In addition, with the proposed modernization of the ice plant and potential extension of dry floor use with the installation of a concrete slab, the Archie Miller should realize an additional \$20K in revenue growth from dry floor rentals, and \$20K in ice plant efficiency savings on lost bookings and energy efficiency, further reducing the operating risk.

9.3 Project Cost Estimates

The Capital Investment has been outlined in prior sections of this report and will be dependent upon the phasing and final decision making. Given that there may be an opportunity to phase the Ice Plant modernization and the slab and board enhancements over a period of time, this will have an impact on required capital funds, pricing and construction timing. In anticipation of elections at varied levels of Government in the near future, there will also be a need to explore grant funding opportunities. It will be of critical importance to explore prior grant positions such as the Green Building Fund and Major Facility Enhancement Funds to offset the investment value for the City of Lloydminster. This will need to be explored in the future when grant availability is more certain and the timelines for modernization of the Archie Miller Arena are more clearly defined.

9.4 Risk Management

With consideration to the risk matrix produced in the pre-planning phase of this project (outlined in section 4.2) the project team has updated the proposed risk matrix based on the recommended renovation and enhancement plan included within this report. The following risk matrix outlines risk likelihood and impact that should be monitored and mitigated by the project management team as the process advances.

Table 22 Risk Matrix

RISK ITEM	Likelihood	Impact	Risk Rating
Major Failure of the Existing Archie Miller Structure	2.0	8.0	10.0
Failure of the Archie Miller Ice Plant	8.0	8.0	16.0
Inability to Find Replacement Parts for Aged Mechanical at the Archie	5.0	8.0	13.0
Inability to Source Refrigerant for the Archie Miller Ice Plant	4.0	7.0	11.0
Material Decline in Ice Sport User Groups	3.0	8.0	11.0
Competing investment priorities with other non-ice recreational needs	7.0	7.0	14.0
Competing investment priorities with other infrastructure projects	8.0	8.0	16.0
The on-going cost and investment need of maintaining the Archie Miller	6.0	6.0	12.0
Inability to access support for Capital at other levels of Government	7.0	7.0	14.0
Cost of ongoing operational funding	8.0	7.0	15.0
Safety augmentation should the plan be renovated to ammonia	6.0	6.0	12.0
Ability to program non-prime ice additional capacity	3.0	7.0	10.0
Ability to maximize prime ice use demand	6.0	6.0	12.0
Understanding the Operational Model for the Cenovus Energy Hub	7.0	5.0	12.0
Excess Ice Capacity within the Community until Population Growth	7.0	7.0	14.0
Excess dry floor capacity with the upgrade of the Archie to Concrete	8.0	4.0	12.0
Cost of Archie Miller Upgrades due to Inflation over time	8.0	8.0	16.0
Ability to secure necessary contractors to perform the planned work	3.0	7.0	10.0
Ability to perform the planned work during the summer downtime	7.0	8.0	15.0
Ability to maintain building code with planned enhancement	5.0	5.0	10.0
Impact on the neighbouring community during construction	5.0	5.0	10.0
Unforeseen Costs and Expenses during planned renovations	7.0	8.0	15.0

Example: Revenue Risk

When considering the financial impact of maintaining the Archie Miller Arena, there is an immaterial revenue risk anticipated in operations (a 10% revenue reduction) due to the additional ice availability that will be available within the community. However, this risk is anticipated to improve annually based on recovering current local users that travel out of market for improved ice availability, recreational membership and club growth, and population growth within the city. It is also anticipated that this short-term revenue decline will be offset by improved utility performance related to the installation of a new and more efficient ice plant. It should additionally be noted that the Cenovus Energy Hub is anticipated to be a centre of entertainment opportunities, and when the main arena is in use for special events, displacement caused by the hosting of these events will support improved operations of all arena facilities including the Archie Miller Arena. The maximum risk would be experienced in year one of continued operations of the Archie Miller, when ice capacity would be at its highest level and efficiency levels from the ice plant modernization would not yet be recognized. It is anticipated that the excess ice capacity gained within the community by keeping the Archie Miller Arena operational will rapidly be diminished and should only have a short-term impact on utilization and financial performance. Using a potential modernization timeline of 2027 for the Archie Miller Ice Plant, the annual financial risk due to arena capacity would represent between \$10-\$15K annually on the bottom-line performance, but some of this risk may be mitigated by the reduction in staffing requirements. This would also be offset immediately with the installation of the new ice plant and a net gain of between \$15K-\$20K would be realized. The short-term risk of maintaining the Archie Miller is immaterial to the greater operations of the City of Lloydminster, which offers significant short- and long-term programming value at a minimal capital investment in comparison to the development cost of a new arena.

Table 23 Cost Recovery Projections

	Revenue			Assumes New Ice Plant Installed - Efficiency Gained			
	Current	2025	2026	2027	2028	2029	2030
	-	90%	92%	94%	96%	98%	100%
	\$125,218.00	\$112,696.20	\$115,200.56	\$117,704.92	\$120,209.28	\$122,713.64	\$125,218.00
				90%	90%	90%	90%
Expense	\$262,200.00	\$262,200.00	\$262,200.00	\$235,980.00	\$235,980.00	\$235,980.00	\$235,980.00
Earnings	\$(136,982.00)	\$(149,503.80)	\$(146,999.44)	\$(118,275.08)	\$(115,770.72)	\$(113,266.36)	\$(110,762.00)
Variance to Current Earnings		\$(12,521.80)	\$(10,017.44)	\$18,706.92	\$21,211.28	\$23,715.64	\$26,220.00
Cost Recovery	48%	43%	44%	50%	51%	52%	53%

10 RECOMMENDATIONS

Community engagement on this project was exceptionally strong, with 1,887 people participating in the on-line survey and strong attendance at community open houses and stakeholder engagement sessions. The community position on this project was definitive: keep the Archie Miller as an indoor synthetic ice facility; celebrate the history of the facility and importance of the facility to the community; modernize the ice plant and ice surface with an economical approach and cost-effective strategy; consider enhancing the “niceties” as time and budget may exist. There is great value for money in keeping the existing asset, and it is an important community hub.

10.1 Short Term Strategic Actions (0-12 Months)

Finalize a Decision on the Future of the Archie Miller Arena

Decision by: City Council
 Recommended Time Frame: 0-6 Months
 Description: If the Decision is to advance, consider the need for operational subsidy of \$150K annual plus escalation.

Establishment of an Ice Plant Operational Reserve

Decision by: City Council
 Recommended Time Frame: 6-9 Months
 Description: Depending on the current treatment of funding should the Archie Miller Arena have an Ice Plant failure there may be a need to consider the creation of a reserve fund to support servicing. This fund could be used for emergency purposes of allocated future modernization.

Allocate a Budget to Support the Design Development of a Multi-Phase and Multi-Year Enhancement Strategy

Decision by: City Council
 Recommended Time Frame: 1-3 Months
 Description: There will likely be a required budget to provide these services of \$300K to \$500K over the life of the project. 50% of this will be required for the development of a design plan and proper cost estimate.

10.2 Mid Term Strategic Actions (13-60 Months)

Evaluate the Impact of Commissioning the Cenovus Energy Centre on Ice Utilization

Decision by: City Administration
 Recommended Time Frame: 12-24 Months
 Description: Perform and internal analysis of ice utilization based on the operations of the Cenovus Energy Centre to validate the continuation of the Archie Miller Arena based on demand for available ice. This should have limited cost and can be performed internally.

Detailed Design of Archie Miller Modernizations

Decision by: City Administration
 Recommended Time Frame: 4-8 Months
 Description: A consultancy team should be engaged to complete the detailed design of the proposed modernizations including confirmation of final scope inclusions, supplemental site investigations, and production of documents to be issued to contractors for tender pricing and construction. There will be a need for \$150K to \$200K to support this process.

Source Funding Partners and Grant Possibilities to Support the Necessary Phased Capital Investment Strategy

Decision by: City Administration
 Recommended Time Frame: 12 Months
 Description: There will likely be a need a capital fund of \$3.0-\$3.5M to support the investment. This can be managed over multiple years based on final direction. The total project scope should seek grants and investment partners to support cost management. **This process should additionally consider the potential to fundraise within the local community.**

Phase One: Replace the Ice Plant

Decision by: City Administration
 Recommended Time Frame: 6-8 Months
 Description: Remove the current ice plant and replace the ice plant with a modern refrigeration system. This anticipated cost based on 2024 rates is \$1.5M.

Phase Two: Replace the Ice Slab Replacement and Dasherboards

Decision by: City Administration
 Recommended Time Frame: 4-6 Months
 Description: Remove the current sand ice slab and refrigeration lines, replace with modern piping and concrete base, and install new dasher boards and glass shielding. The expected cost based on 2024 rates are \$1.3M.

10.3 Long Term Strategic Actions (60+ Months)

Initiate an Ice Utilization and Need Assessment Study for all ice surfaces in Lloydminster

Decision by: City Administration
 Recommended Time Frame: 6 Months
 Description: A consultancy team should be engaged to understand operational and long-term planning for the performance, utilization, and long-term growth needs of ice surfaces in Lloydminster. This process should be initiated based on the utilization performance of current facilities, and population growth impacting facility availability and service levels (evaluate the current standard of 1 Indoor Arena for 6,262 community members). The anticipated cost of this study, pending exact scope definition, should be between \$50,000 and \$80,000.

10.4 Maintaining Service Levels Across Lloydminster

As this report has examined the Archie Miller Arena in isolation (as the existing asset that it is as well as the service it provides to the overall community and network of facilities) the diagram below represents the schedule projection on known milestones or projected dates where future works should be initiated to maintain service levels to the community.

Figure 63 Arena Life Cycle Modeling

Arena Life Cycle Modeling - Lloydminster

Proposed Timeline for Arena Management based on Population Growth and Facility Age.



10.5 Preservation of Legacy

The results of the community engagement clearly articulate the passion that the community has for maintaining the Archie Miller as an indoor Ice Facility within the City of Lloydminster. There is a sense of place, community, and heritage that exists with the Archie Miller Arena. This should be preserved in any future design enhancements with a focus on community storytelling and heritage. Simply continuing the operations of this facility and maintaining the beautiful ceiling and some of the unique quirks of the facility will be positive outcomes.

As the project team investigated the current state of indoor ice in the City of Lloydminster, the advantages of maintaining the Archie Miller Arena became increasingly evident. This process also brought to light the significant improvements being implemented or planned for existing arena facilities, along with the addition of the new Cenovus Energy Hub. With substantial investment and enhancements to the indoor ice offerings in the City of Lloydminster, it will be essential to closely monitor performance in the coming years. This will help develop a comprehensive understanding of financial performance, usage, and service levels. Ultimately, there will be a need to establish the "new" baseline performance for indoor arena facilities in the City and to strategize for future growth through a long-term planning exercise.

11 APPENDICIES

A Full Engagement Report



Archie Miller Arena Plan

2025 Public Engagement Results

MAY, 2025

Leisure Services Department



Disclaimer

The statements made in this report are based solely on the information obtained to date. Orange Crow Leadership (OCL) has used its professional judgement in assessing the information and formulating its opinions and recommendations. New information may result in a change in these opinions. OCL's mandate is to perform the tasks prescribed by the client with due diligence. No warranty or representation, expressed or implied, as to the accuracy of the information or recommendations is included or intended in this report.

OCL disclaims any liability or responsibility to any person or party, other than the party to whom this report is addressed, for any loss, damage, expense, fine, or penalty that may arise or result from the use of any information or recommendations contained in this report.

Any third party use or reliance on this report is at their sole responsibility.

Commentary sections in the digital survey are unedited except for cases where derogatory comments aimed at an individual or those containing personal information have been removed.

TABLE OF CONTENTS.



1.	INTRODUCTION	Page 4
2.	METHODOLOGY & PROCESS	Page 5-12
3.	ONLINE SURVEY RESULTS	Page 11-45
4.	OPEN HOUSE & STAKEHOLDER MEETINGS	Page 46-58

1. Introduction.



As the City of Lloydminster prepares for the next 10–20 years of community development, it recognizes that future planning must be guided by the community’s needs and aspirations.

While honoring its historical legacy, the City must also consider long-term strategies spanning the next 20–50 years to provide high-quality recreational opportunities that attract new residents and businesses.

A **plan for the Archie Miller Arena** is essential to align infrastructure investments with community needs while maintaining fiscal responsibility.

The City of Lloydminster Leisure Services Department commissioned a report to develop a **comprehensive, visionary, and sustainable** plan for the future of the Archie Miller Arena. This plan will assess the current condition of the arena, evaluate its potential for continued use, and explore opportunities for enhancement or redevelopment.

The City of Lloydminster Council and Administration recognized the **importance of public and stakeholder engagement** in shaping this plan.

To ensure informed decision-making, a public and stakeholder engagement process was launched to gather community input.

The engagement initiative was launched in January 2025 and ran until mid February, 2025 allowing residents ample time to share their thoughts.

Orange Crow Leadership (OCL) was engaged to support this process in alignment with the International Association for Public Participation (IAP2) Standards.





2. Methodology & Process.



Engagement Methodology.



Creating a comprehensive community engagement process is crucial to ensuring that any plans for the Archie Miller Arena reflects the community's needs, priorities, and values. Here is an overview of the process that Orange Crow Leadership led:

1. Engagement Objectives

- **Objective:** gather community input to identify current and future recreational needs, understand preferences, and prioritize investments.
- **Goals:** inform the community, listen to their needs, encourage active participation, and build a sense of shared ownership in the plan.

2. Identify Stakeholders

- **Residents:** engage all age groups (youth, adults, seniors), families, newcomers, and long-time residents.
- **Community Groups and Organizations:** engage with local sports clubs and recreational organizations.
- **Key Decision-Makers:** engage elected representatives and administration.

3. Select Engagement Methods

Use a mix of in-person, digital, and remote methods to ensure wide reach and accessibility.

- **Online Survey:** digital survey that can capture quantitative and qualitative data about residents' recreational needs, current usage of facilities, and improvement suggestions.
- **Focus Groups:** conduct targeted sessions with specific demographics or interest groups (e.g., youth, seniors, sports clubs) to delve deeper into their needs and expectations.
- **Open Houses:** host interactive events where community members can provide input and engage in group discussions.
- **Stakeholder Interviews:** conduct one-on-one or group interviews with leaders from local organizations, sports leagues, and community groups for more in-depth insights.
- **Social Media Campaigns:** use the City website, Facebook, Instagram, and X to engage digitally, sharing updates, collecting comments, and reaching residents who may not attend in-person events.

4. Engagement Timeline

- **Phase 1- Information Gathering**
 - Develop digital survey.
 - Develop materials needed for open houses.
 - Announce the engagement process via social media, municipal website, flyers and newsletters.
 - Go live with survey and social media. Conduct open houses, focus groups, and stakeholder interviews.
- **Phase 2- Analysis and Concept Development**
 - Analyze community input to identify key themes and develop initial concepts.
 - Discuss preliminary findings with City administration.
- **Phase 3- Finalization and Approval**
 - Develop the plan with strong consideration for community feedback.
 - Share the finalized plan with the public and seek formal approval from municipal leaders.



The project teams plan for engagement included the use of on-line and in-person strategies and opportunities that endeavored to maximize the accessibility of engagement while concurrently maximizing the data and information to support future decision making. Engagement needed to be accessible, safe and welcoming to ensure participants have the opportunity to contribute. It was the intent of the project team to engage with user groups and the public throughout the various stages of the project. To encourage broad participation, various methods were used to gather feedback. The City communications department advertised the engagement process through their social media channels, local news, a dedicated page on the website and printed material that was displayed in various high-traffic community centres.

The digital survey went live on January 6, 2025 and closed on February 16, 2025 giving community members over 40 days to participate. The team also hosted in-person meetings with various stakeholders and two full-day open houses at the Servus Sports Centre in the City on the 15th and 16th of January.

All participants across the engagement spectrum were encouraged to complete the survey either on-line or by using a paper copy. Participants were also encouraged to write open comments on boards that were made available at the open house sessions.

Based on the public interest assessment, participation was centered on the Inform and Consult dimensions on the IAP2 Spectrum for Public Participation (see below) to gain feedback on the needs, visions and aspirations for the Archie Miller Arena.

		Increasing level of participation				
		Inform	Consult	Involve	Collaborate	Empower
Public Participation Goal		To provide the public with balanced and objective information to assist them in understanding the problem, alternatives, opportunities and/or solutions.	To obtain public feedback on analysis, alternatives and/or decisions.	To work directly with the public throughout the process to ensure that public concerns and aspirations are consistently understood and considered.	To partner with the public in each aspect of the decision including the development of alternatives and the identification of the preferred solution.	To place final decision making in the hands of the public.
Promise to the Public		We will keep you informed.	We will keep you informed, listen to and acknowledge concerns and aspirations, and provide feedback on how public input influenced the decision.	We will work with you to ensure that your concerns and aspirations are directly reflected in the alternatives developed and provide feedback on how public input influenced the decision.	We will look to you for advice and innovation in formulating solutions and incorporate your advice and recommendations into the decisions to the maximum extent possible.	We will implement what you decide.
Example of Tools		Fact sheets, websites, open houses, mailings, social media	Public comment, focus groups, surveys, public meetings	Workshops, deliberative polling	Stakeholder advisory committees, consensus-building, participatory decision-making	Stakeholder Resident juries, ballots, delegated decisions

Engagement Process.



Public Engagement Summary

- A focused stakeholder engagement process was established by OCL and City Administration.
- The community was consulted about their needs and aspirations for the future of the Archie Miller Arena through a comprehensive engagement process that ran from January 6 to February 16, 2025.
- Citizens could participate digitally via a QR code-based survey accessible through on-site marketing, a dedicated webpage, and the City communication and social media channels. Additionally, they could join one of two full-day in-person open houses hosted on January 15th and 16th. For those who preferred, feedback could also be submitted through a dedicated email address available on the City website or complete a hard copy that was made available at various City owned facilities.
- The public was assured that all feedback would be reviewed and considered. This input, along with survey results, would be compiled as data points and shared publicly once the findings were communicated to the decision-makers. The process maintained transparency, and public opinion significantly influenced the outcomes. The views of the community were vital in shaping the City's future decisions and were an essential part of the planning process.
- Responses were monitored to ensure that the community felt their needs and aspirations were adequately captured, addressing any perceived gaps.

The community engagement process brought forward valuable insights into the recreational needs and priorities of residents. Through various channels, we identified key themes that reflect the community's desires for accessible, high-quality, and inclusive recreational opportunities.

These findings will be instrumental in shaping the Archie Miller Plan, ensuring it reflects the community's values, addresses key concerns, and aligns with long-term goals.

Our thanks go to everyone who contributed to this process, helping us create a plan that will benefit the community for years to come.

Digital Survey - Statistically Relevant Feedback

The goal for the Archie Miller Arena Plan community engagement was established at a 95% confidence level, based on the amalgamated population size of 31,582 (2021 Census) with a 5% margin of error to support a statistically relevant outcome. The results in this case required the participation of **381** residents.

The process delivered **1,887** survey respondents as well as **216** in person engagements resulting in a total of **2,103**. The results of this sample set support the desired outcome.

The survey was open for just over 40 days and resulted in an average completion rate of 76% and a time to complete of five minutes. The majority of survey responses were collected between January 6th - January 16th 2025.

Engagement Process.



Public Engagement Goals

The overarching goal is to engage the public and stakeholders noted by Administration in helping define a sustainable and community relevant solution for the future of this beloved facility. Specific participation goals are to:

- Gather regional representative feedback about needs and aspirations for the future of the facility; and
- Share a full report of findings with decision makers to be considered in developing a long-term strategic plan that outlines future plans for the Archie Miller Arena.

Public Engagement Objectives

- Educate stakeholders about the reason for this public engagement and the opportunities to provide feedback.
- Solicit broad and diverse feedback from stakeholders and the public through interactive and inclusive modes.

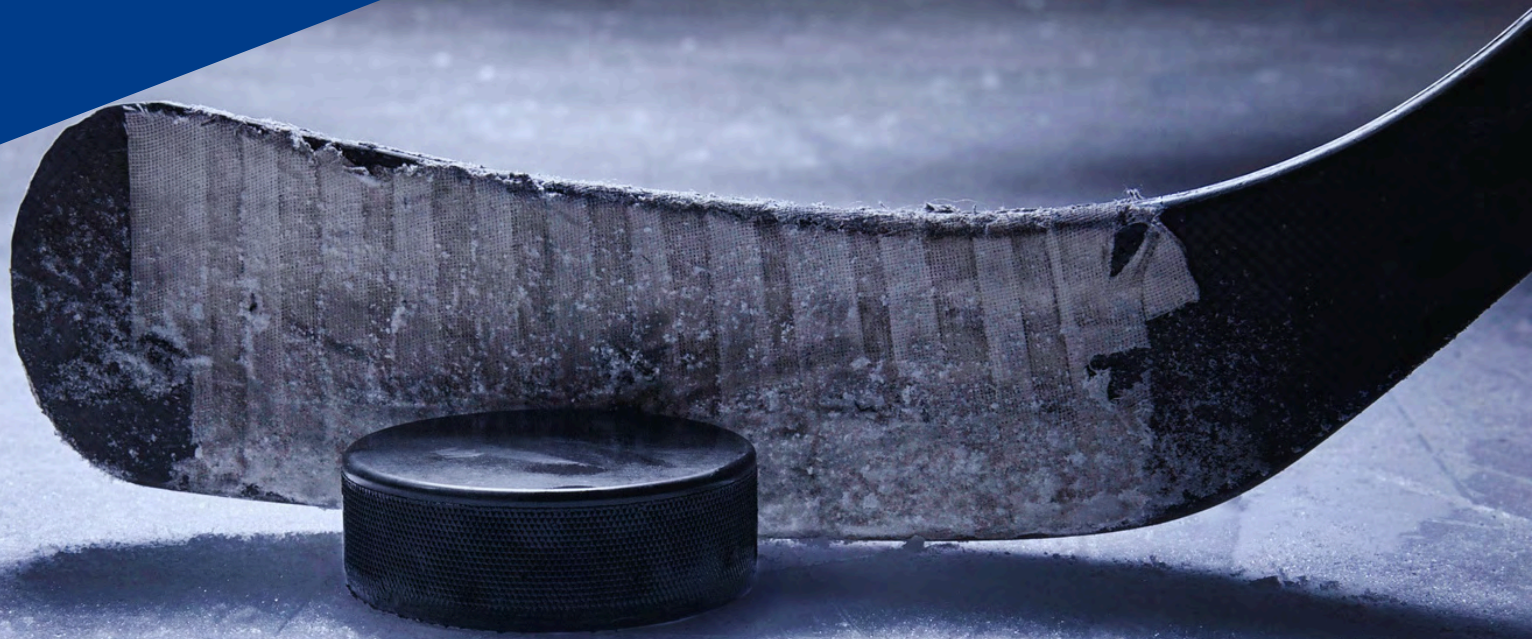
Research Objectives

- Identify the need in the community
- Identify opportunities/risks for the future of the facility
- Determine the public's needs and aspirations for the future of the the Archie Miller Arena.

The Public Engagement process launched on January 6th with a press release that was distributed to all media outlets announcing the initiative. The online survey launched on the same date.

Participants in both stakeholder and public engagement sessions were encouraged to complete the online survey. Additionally, they were invited to share their comments on boards provided at the open house events.

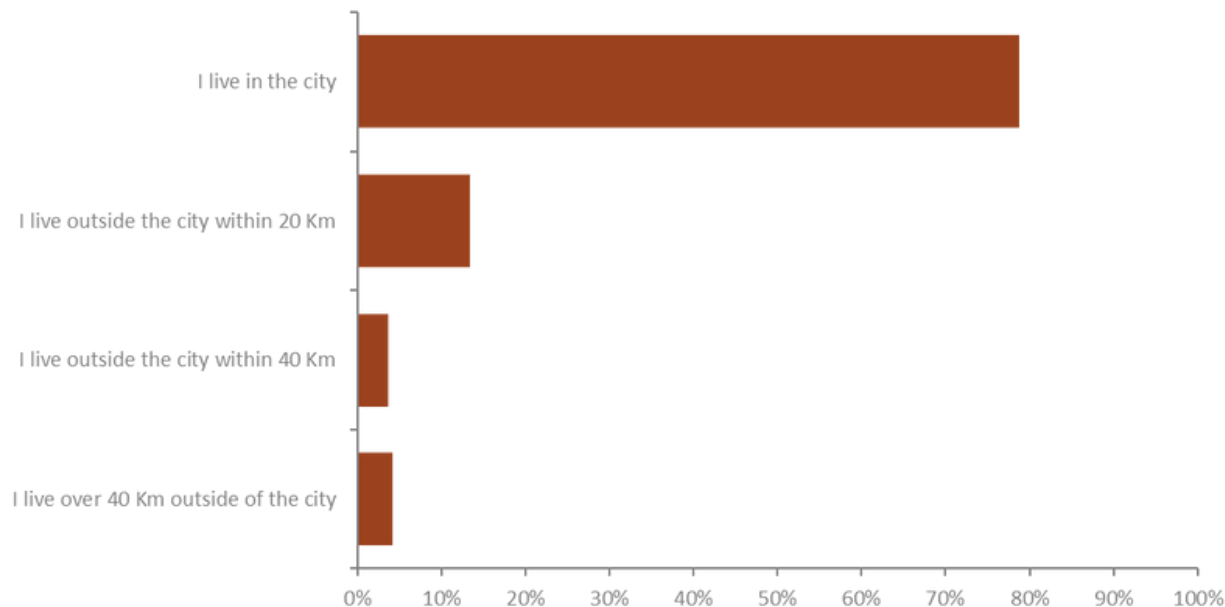
The public engagement process was assessed to determine if the team met the target number of participants and effectively informed the community about the current state and future of the Archie Miller. Evaluations also focused on the perceptions of transparency and the overall effectiveness of the engagement process.



3. Digital Survey Results.

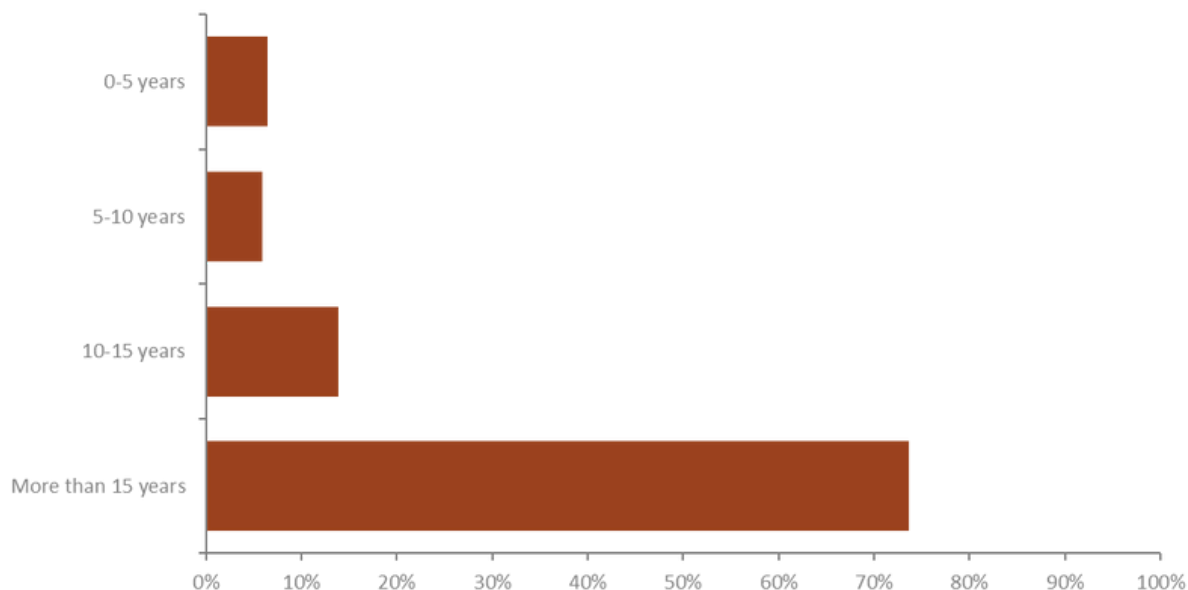


Q1: Do you live in the City of Lloydminster or outside of it?



Q2: How long have you been a resident of the local community?

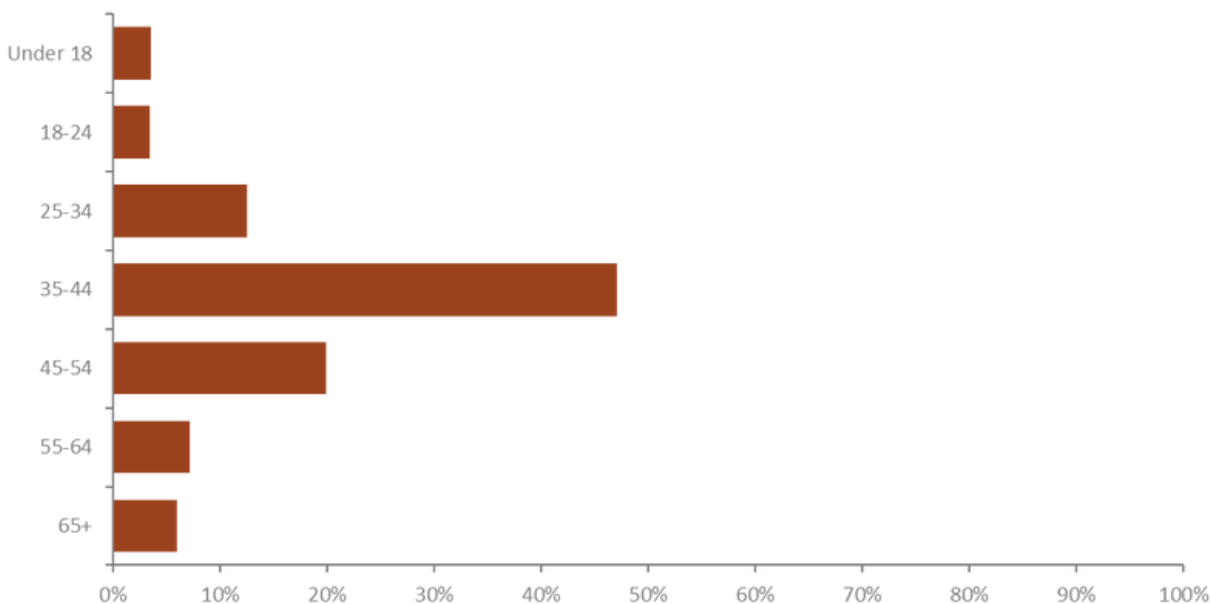
The vast majority of participants have lived in the community for 15 years or more, this group of participants represented over 73% of total survey engagements. The results of this question highlights the importance of engaging new members of the community in future discussions. The results of this question also suggests that participants have great familiarity with the community and experience in the area.



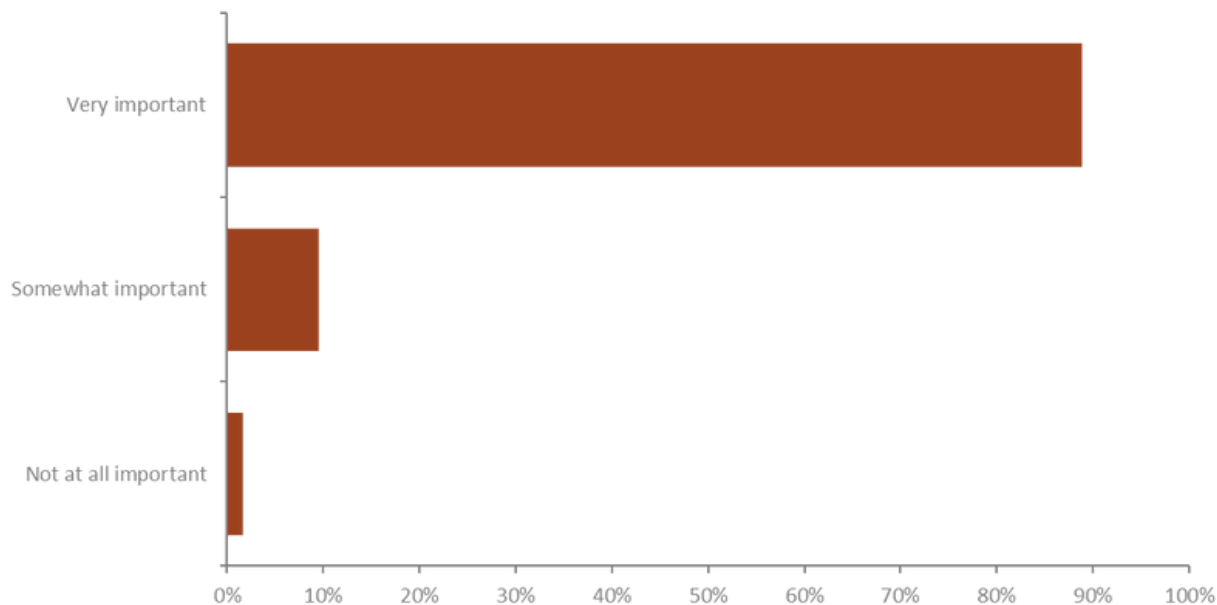


Q3: What is your age group?

47% of participants were between 35-44 years of age, with 20% between 45-54, and 13% between 25-34. There was low participation from youth (u18) at 3.6% and 3.5% between 18-24. Those between 55-64 represent 7% of respondents while 6% were 65+. Creative strategies that engage the younger aged community members will be important as this group will be key to any long term plans.



Q4: In your opinion, is the Archie Miller Arena and important community asset?





Q4: In your opinion, is the Archie Miller Arena and important community asset?

Comment Section - Here are the 1,159 UNEDITED comments received:

It is a useable ice surface which is sorely needed in this community.
It's part of Lloydminster history and it's an old fashioned barn arena. Not many around anymore.
there are other rinks
We already have an arena and tons of outdoor space for hockey and sports the money could have been invested somewhere more useful
It's good to have facilities in varied areas of the city
It is a historic building with character that has been well maintained and could be repurposed.
Hosts many sporting events and games. Great arena for smaller teams with a decent location.
Ice time is hard to come by
Great location, great parking best dressing rooms
It's historical to Lloyd and a good ice surface for younger teams to play on
it is a place for community gatherings to support city teams
Its history, all our children played hockey there. Its an important part of our community and for the hockey association
We are already short on rinks. Hockey is a staple of our community
Hockey is the main sport in our community, enjoyed by all ages within our community. The Archie Miller Arena had the history and function to assist all community members enjoy hockey and skating.
I played hockey in that rink for over 20 years and it provided many hrs of recreation to many citizens for ma years and if the structure is somewhat structural sound why not use, even if the artificial ice is going to be costly to repair or to costly to operate let go back to natural ice. I have been observing all the outdoor rinks for years and for the most part this is a complete waste of our tax payers money to operate. For ex: I travel past three rinks twice a day and in the last 3 years alone i haven't seen any activity on them except for several boys running around one in their shoes, and this was only one time. I travel to a church every day in the late after noon and come home in the early evening. Please do recommend some over site on this issue and and act accordingly. if
Has been around for a long time and from all reports it is in not bad shape for its age. Provides all ages of people to skate and play hockey in a sheltered facility. Way better than putting up all those out door rinks which I. Ever see anyone using them.
It's a great place for younger people to start their hockey career!
it is no longer a viable building as a community sport center
We have a shortage of ice time for all sports requiring ice time.
Classic old school arena look
The city needs more ice surfaces. Not less. It's a perfectly good arena snd everybody knows it.
It's a needed facility
It's an older arena. It's been here for a very long time. It is a historical arena.
It's a needed facility
It is a piece of Lloydminsters history
Having played on this ice for decades, it is still the best ice in the city to play on. I coached minor hockey for 14 years and now I am watching my grandchildren use this arena. The population of the city continues to increase and we have always been behind the requirements of ice time for hockey in our community. The improvements that ha e been done over the years have been a great asset to the spectators and participants. We will be gaining two ice surfaces with the Cenovus Center, but with the loss of the Civic Center an potential loss of the Archie arena, there is no gain in this loss. How about looking to the future and step out from always being behind when it comes to our ice surfaces. My civic vote will depend on this decision.
It's a needed facility
Already a shortage of ice surfaces. Important historical building as well
Everybody is wanting ice times
It has always had great ice to skate on and with ice surfaces at a premium it is well used.
It is a piece of history within the community. It is a beautiful building. Many people can use it!
It will be the only arena north of highway 16. Ice and Field surfaces are very difficult to book. More are needed not less. Renovations were done not too long ago. Change rooms a big, parking is great. Keep this facility.
Some of the best ice in town
There's not enough rinks for the amount of teams in town. The civic will probably be torn down once that waste of money arena is built.
It is a beautiful piece of Lloyd's history. It needs to be preserved
it's been around forever !
For practices, extra ice time, and the pond hockey groups that play there.
Itis one of the staples arena's that every kid starts playing hockey in or at.
Hockey is a vital part of the community I. The rink has been there for a long time and that shouldn't change
We don't have enough ice as it is. We need the Archie to stay as an active rink for all hockey. All she's used this ice and programs. Pond hockey is an amazing program that my son absolutely loved and they definitely need this ice.
important for city to have but NOT important for city to own
Itis well used. We are there often for hockey. And what a beautiful arena it is.
There isn't enough ice time for the teams we currently have. City league teams are practicing at 6am with terrible attendance and kids are quitting hockey because of it.
Ice surfaces in Lloydminster are all very important for Lloydminor hockey.
Iconic landmark in the city. The updated made 10 or so years ago make it a nice arena for our youth to utilize.
luse to play hockeythere!!
It's a great arena, with tons of memories.
The Archie Miller is a valuable asset to the community because it offers a place for children and their families to get exercise that is much needed entity nowadays that they need. Kids spend too much time indoors on computers and socialmedia. Children/adults need a placeto interact and socialize with each other that everyone can afford. For years there have been limited affordable places sports facilities to interact act
It's been a staple in the community.
City is short on all sport facilities



Q4: In your opinion, is the Archie Miller Arena and important community asset?

Comment Section - Here are the 1,159 UNEDITED comments received:

This rink is beautiful and we need as many ice surfaces as we can get.
It is a staple for history and gathering. It is the best ice surface in all of Lloydminster, it is where many of us learned to skate.
Lloyd needs active ice surfaces for rec hockey
My kids do not play hockey.
It's unique. It has aesthetic value. It's the favourite ice among peers. It has historical value and someday it'll be revered as a landmark for the city.
It's been around for many years, an awesome hockey rink, has so many memories behind it, and it's cozy and gives old rink vibes
Great option for community sports
It's an arena that serves a wide range of Lloyd citizens
I grew up in this neighborhood and learned how to skate in the Archie Miller! My son was a hockey player and in all our travels across Alberta, there has never been an arena like the Archie Miller
Growing up in the area it was a staple arena for all levels of hockey being played and is an extremely important location to the area, just like the outdoor pool is and Martin Browne was
Great place for hockey
Limited surfaces, historical significance
Hockey is huge in this city, we need more ice! It's also historic site in Lloydminster
It is an important asset to the city plus the city can't afford to do anything to it. They are spending money on that new hockey rink that was extremely unaffordable and unnecessary
It's a great ice surface. Simple, not a busy place like the others
Lloyd needs more rinks
Ice brings people together. The history itself is a tribute to that.
Best ice surface for great hockey games
We need at least 5 arenas to sustain hockey needs!! It is still so viable!
It is historical but also nice to have an arena in that area for the residents close by, we also can use as many of these facilities as possible
It's been here forever and provided years of use by attendees
I played hockey there growing up and still do as an adult. The ice surface is so nice to skate on, the dressing rooms are spacious and warm. Love the Archie.
This arena is so important to families across Lloydminster and the surrounding area. Having an arena like this that feels like home to so many is rare.
A place for kids to go enjoy activities together and make friends and find new interests and hobbies.
A frequently used ice surface for youth and adult hockey
Need more ice surfaces
It is a space for families to do something together, which is needed! It would be a great indoor skate park/playground/ roller skating track, birthday party rental space/etc.
It's old & beautiful
The best ice surface to skate on and a "Lloydminster landmark"
The Archie is the BEST arena in Lloydminster
Always good to have extra options available for activities in winter
It is the best hockey watching experience, it is an Amazing part of Lloydminsters history and it would be a huge loss to the hockey community when there is so much need for ice/ice time for the growing sport
Because it was one of Lloyd's first arenas
The history of the arena is a huge part of Lloydminster. Generations of hockey players in our home, we love watching our grandchildren play there.
It's been around forever and the dressing rooms are nice and big and it's a great rink with great ice my kids say
There is not enough ice surfaces in Lloydminster right now
Been there for years. Historical. They don't build them like that anymore.
It holds many memories of childhood hockey games and learning to skate there myself
We fight for ice time for hockey and the Archie is a perfect rink to play in.
Landmark, best rink for recreational hockey
There is not a lot that is old and beautiful in this town. It would be a serious shame to see something so beautiful and historic torn down.
It is a city landmark
We are short facilities and to tear down and re built makes no sense.
It provides ice time to teams for practices or games. Until something else is built it is very useful.
Minor hockey teams NEED the practice ice. User groups, beer leagues and skating clubs NEED this ice. Without it, hockey and skating is much too congested to be reasonable.
It's a very economical ice surface compared to most arenas we have. The city spent good money with the renovations they did to the Archie in the early 2000's and as long as it's maintained properly, this rink will serve Lloydminster better than building another new one at this point.
Growing up playing hockey in Lloyd the Archie was always the best ice in town and, coolest rink in town. There are not many old rinks like the Archie left and it would be a shame if Lloyd was to get rid of it
It's important to the community
For the growth of hockey and skating
It provides additional ice for practices and allows rec teams to base themselves out of Lloydminster
We seem to never have enough arenas. For hockey broom ball lacrosse etc
We need it until there are replacement facilities in place
Not enough ice surfaces as it is to house all the current hockey teams efficiently
It gives young hockey players a place to practice and play
Lack of ice surfaces
For the ice time
It is a landmark within the community, making it somewhat important, but as a hockey player I can also understand and accept that there are other rinks to play in.
It's a historical landmark, me and my family members grew up playing hockey in that facility, making lasting memories



Q4: In your opinion, is the Archie Miller Arena an important community asset?

Comment Section - Here are the 1,159 UNEDITED comments received:

Our kids are fighting for ice time as it is. Keeping the rink as well as the addition to the new arena is necessary. We shouldn't have to travel an hour out of town for hockey practice.

I live close to the Archie. This is a busy rink all winter with many people using it. I go to watch games of relatives and friends on a regular basis. Often you see kids out playing in the outdoor rink also. This subject has been answered in several previous surveys. Why is there a need for another? It might not be a modern hockey facility but it could be put to use in other ways: horse back riding facility, roller dorm etc

Hockey is a huge part of the community. Every ice surface is critical

Best ice most will ever play on, an artifact for all who grew up in Lloyd

It's one more facility that groups can use. Ice times are precious

It's a heritage monument with lots of memories

Our community is already hurting to have enough ice facilities that getting rid of another would put more pressure on the other existing facilities and also drive teams to search for ice in other communities.

The Equine Community needs a community arena

Place to gather.

All facilities used by the community are equally important

Slows kids to play on extra ice surface

The Archie has been a landmark in this NW quadrant of the city and continues to provide vitality to its neighborhood as well as recreational space for various users.

It's a needed ice surface in a growing community

It's a place for kids and families to play sports.

Activities like skating, hockey and figure skating keep people active and engaged in positive activities. I also think the Archie Miller facility is important to the neighborhood.

We have a shortage of rinks. To build two, and destroy 2 doesn't make any sense.

It's a building that could be used for a variety of recreational activities for both adults and children. There is not enough of that in growing cities.

This facility has been used consistently by members of the community.

To maintain enough ice surfaces

It's a facility that should be updated and has been here my whole life.

Not enough ice around the city

This one of many arenas in Lloydminster that the various hockey teams practice in. There are a lot of teams at various ages and they need places to practice. The Archie Miller Arena is also very well taken care of so it has many years left!

Sure it's important for families who use it. We do not.

The building can continue to provide an opportunity for the community

brings people together.

It can be used as a dual purpose facility, I have shared there for many years, there is never enough rink space in the winter time. I played broom ball there as well..years

Great location

Men's league games and kids ice time are so hard and expensive to come by, every ice surface in this town is so important. Plus the cost of replacement is growing every day. Life span should be extended as long as possible on existing infrastructure

It could be turned in to an Equine Centre for public riding, clinics, etc horse related

We already don't have enough hockey rinks, make it rentable for off-season

It has been a place where the community can gather without breaking the bank for years.

Strong building that has many more years in it to house say equestrian sports or dog sports

It hosts valuable ice time and more than adequate amenities for players and spectators. It's always been lacking heat, that is not a must have.

I think that it's lacking importance currently because it is not being used to its full potential. I think it could be turned into a great facility for another purpose. There are lots of hockey rinks in town that are mainly used and are of bigger degree and I think it would be beneficial for the Archie Miller to become an indoor riding arena for equestrians just like the very popular Wainwright Equine Center that also started off as an old hockey rink

It's a beautiful building

It's a building costing money

So normal people can play hockey hopefully not at 10pm

It's a cherished landmark that is heavily utilized during the winter months

very old and not worth the money to maintain it

We have limited ice availability

There's enough spend that's directed to the Hockey/ Arena spend. It's time to reel in the spending and support other sports related fields. Consider the already developed foot prints. We have a complex that in comparison to other regions is sub par. We need a new pool build on the complex area or new arena or demolish the old civic center and build a facility that ties into the exhibition lands.

Any time you have places for youth and adults to utilize for fun it's ideal to keep and maintain

Historical value there is so little in Lloydminster if renovated and kept up with the proper maintenance the old barn would last forever. Also it was the history that was hoarded on to hockey Canada by the rink staff that got Lloydminster in with them

It's been around for years and provides a place for all age groups to participate in skating.

People are having to travel to far for their kids to play hockey

There is already a shortage of hockey rinks.

For minor hockey

The Archie has been a staple arena in Lloyd for many many years. Lloyd has limited ice time so it is a necessity to keep it.

We need ice surfaces

The Archie Miller has always been my favourite arena. I grew up in Lloyd and played many games/tournaments there. I can continue to play there in an adult league. I think the Archie is an asset because it provides more ice time for several groups, including my men's league. The dressing rooms are fantastic, the ice is great. This can allow for teams to find ice time to practice and play. It would be a shame to lose such a great facility that can allow residents to play the game they love.



Q4: In your opinion, is the Archie Miller Arena and important community asset?

Comment Section - Here are the 1,159 UNEDITED comments received:

Good old hockey rink. Shortage of ice surfces warrants this rink being kept open.
Great history and a valued asset to the community and crucial for minor hockey
For one Roger is asset to the community and its still used a lot!
Itis an extra ice surface and historic building
It's the only ice skating arena in our area.
I think this because it is needed to accommodate all of the minor hockey participants. If you choose to close the Archie Miller arena, then with the Civic Centre being demolished we are not gaining a thing except it has cost \$100 plus million dollars and this doesn't make any sense. We would loose in the long run.
Don't use it
Losing the civic center will limit ice availability. Losing two will make availability even more of a struggle.
Historical significance, good structure, important for LMHA
We have so many Hockeys Leagues Adults & Kids and so many that are just 'Fun' leagues and struggles to get ice time as it is, we can't give up the ice space.
I think it's important to keep the Archie miller running, there is a shortage of ice time and arenas due to all the different kids of hockey teams.
It's in great shape and we could use the extra ice, especially if we continue to grow.
It has the best ice surface. We need this rink. So many go out of town for practice.
Itis the best arena to play in and makes sense to keep another ice service.
Holds many hockey games for multiple teams in the city. offers public skating as well as a tobogganing hill
Need more ice surfaces. Need more public skating time.
More ice surfaces are need for all minor hockey.
it's built and functional
not enough ice
The Archie Miller is a great community arena, especially with its updates. It serves as a great rink for all ages, especially since the city is losing an ice surface (Civic Centre) and only gaining two ice surfaces with the new arena. To continue serving the hockey and non hockey events, competitive and especially recreational, I believe we still need the Archie Miller to serve the community.
We need the ice surface in the community. Although the Cenovus Energy Hub will be opening up with the decommissioning of the Civic Center we wouldn't be ahead with ice surfaces if we decommission two rinks. The younger kids tend to use this facility and it would be a shame if their ice times were reduced or more difficult to obtain.
Archie Miller Arena is loved by the Lloydminster community because of its rustic feel and the beams that run across the roof. For a lot of people, it brings back childhood memories whenever they play in this arena.
It provides a much needed ice surface for minor hockey
Not worth dumping a significant amount of finances into it, they all went to the new rink, let this go.
The city does not have enough facilities for the growing community
The availability of any ice surface in town helps the hockey community
Replacing the ice plant is relatively cheap compared to replacing an entire arena, sell it to a private owner could be an option.
The city is already short of ice surfaces , as teams already have to practice out of town. Can't afford to lose it
More ice time
Itis an additional ice surface in a city that has a severe shortage
Community facilities especially hockey arenas are essential to have good programs and hockey is very important in our community
Not enough ice time for hockey teams we have now
Itis a unique rink and holds a lot of memories for a lot of people
Ice time is busy across the city
The city has a shortage of ice surfaces
hockey people say we don't have enough ice, newspaper says Hub ice isn't paid for enough to build yet, I used to try to public skate there but too often it was cancelled for hockey stretching into Sunday supper time.
Provides another arena, and different experience for players from out of town
We are very limited on ice time and need the extra ice space
Historic structure that adds value to the community.
It caters to a new generation of families who live in that area, not just for recreational skating but to host games (along side Cenovus hub)
My husband, children, and now grandchildren have played hockey in this rink since it was built up until present. As early as 6am and as late as 10pm, without this facility it's possible there wouldn't have been ice time available! We all feel a deep connection with the comraderies developed at The Archie
It provides a neighbourhood rink and a needed ice surface. As Lloydminster grows it needs to maintain amenities in all neighbourhoods not just south of Highway 16.
The Archie Miller has been an important icon and playing space for numerous young players in Lloydminster, which will hate to see it be demolished. It also has a great opportunity to be renovated into a great area.
It's an extra ice surface
Very needed ice surface
We need the ice
Great ice surface; great upgrades.
Never enough ice for everyone
It is a great ice surface arguably the best in LLoydminster. Maintenance wise probably the most economically rink to operate and in these times we need it and not another overly expensive replacement. More ice = more and better ice times.
With the numbers registered for our city hockey leagues, there is not enough ice even when new facility is complete. The young 5-11 year olds are playing at 7:45 am.
Very important for the youth in the community



Q4: In your opinion, is the Archie Miller Arena an important community asset?

Comment Section - Here are the 1,159 UNEDITED comments received:

More available ice time for minor hockey and recreation leagues
It's had good run but when I'm on the hook for a 100million dollar ice surface don't ask for more money for the same thing again
It has helped create many cherished memories for a large amount of people
I've skated there since I was a child and it holds memories that I cherish everyday.
Many people have grown up skating in the Archie Miller Arena. It would be a shame to take that away from future generations, especially from parents who grew up with it
Special place for many memories and families, serves as a space to connect with others
This is important to my friend, therefore important to me
We always need more ice time and it's an awesome facility for the young kids as well as rec hockey and a perfect practice facility for all age groups
My son plays hockey there twice a week
It is important to offer a variety of rinks to the community, and offer more ice surfaces for public skating.
People in the city have a hard time getting enough ice-time. It would be foolish to further reduce the opportunity to do so by demolishing another rink.
We are lacking ice surfaces
The Archie miller may be an old rink but I have been playing there since I was 5 I'm on my last year of hockey and still attend practice there. The people who work the place are extremely nice and the building is way more up-kept than others. It holds many memories, not just for people included in hockey, but the history of Lloydminster.
An old hockey arena has nothing to do with my household or family. Not every citizen in town does hockey!
By far my favourite rink to play in. Ice is always perfect, never soft like the multiplex. Heated floors in the dressing room are a nice touch. I grew up playing there and now my kid is growing up playing there. The Archie and the Russ are also his favourite spots to skate. Small town rink feel to it is a nice nostalgic feeling too. And the friendliness staff there by far compared to the other rinks in town.
Best rink to play at
we never have enough ice for the people of Lloyd to use.
It's a part of our Lloydminster heritage.
Well known space in the community
It's an additional ice space that is desperately needed
It is essential we invest to save older infrastructure. With building costs today it will take years to replace. Not to mention the wonderful memories and service the rink has provided the community.
another ice surface provides more access to ice time, in addition to better ice times
We need more ice rinks, not less
It's another community venue for an increasing population
We need all the ice space we can get
As we have a brand new facility coming in it will be superfluous.
We still need the ice so teams are not having to practice and play home games out of town.
It's old, costly and time to be retired
This facility is always busy with hockey games both local and from out of town guests.
It is the nicest arena to play in for the adult leagues, there is a shortage of ice time in the city
Brings back memories of how this building supported the community when it was needed the most
Lack of rinks
It is a great facility just the way it is.
Great for kids and rec hockey
It is a nice ice surface and we need as many rinks as possible in a town with this much hockey.
There is never enough ice time and during the warmer weather it could be used by many different organizations
Because we are always short ice surfaces during decent hours. As an avid hockey player in many leagues getting ice slots that aren't 9:30 on a Tuesday is next to impossible and when guys gotta get up for work in the mornings at 6am being up until 11:30pm to play hockey is tough
Ice times are already hard to come by in the city. With the demolition of the Civic Center and if the Archie were to also be decommissioned we would be left with the same number of ice surfaces once the Cenovus Hub opens. Having the additional ice surface available should help alleviate scheduling conflicts.
Most people don't use the arena or recreational facilities. It's a very unequal distribution of services.
Ice times in the winter are hard to find so nice to have a facility for more ice times or skating
Ice times hard to get
Having a rink that is accessible to both youth groups and adult recreation groups that is affordable and has reasonable ice times is crucial for all age groups to remain active within the community.
Best ice in town
I played in the Archie Miller Arena for about 10 years, I will never forget.
We need more ice time for the children
It is important to have a local rink to encourage physical activities as well as providing young people to play organized sports to keep them from getting into trouble elsewhere in the absence of sports
There is so much minor hockey and already not enough rink space for them all.
Hard to place a "level" of importance on this facility. It's nostalgic and for whatever reason I love playing my men's league hockey games there. It's great ice and provides the community with one more ice surface that I understand is needed in town. With the new arena coming the Archie is likely not as essential, however, my level of importance leans towards the enjoyment of playing in the arena.
Allows community members to partake in different activities on the ice. It allows all age ranges to participate. Lloydminster already struggles with providing enough ice time for everyone, so this is another rink to allow these activities to continue to happen without parents/children having to drive to other out of town ice surfaces for their sports practice.
Lloyd has a lack of ice time in the winter. Adding 2 ice surfaces with the new rink and removing 2 does not improve the ice time situation. The Archie is still a great facility especially for practices and rec hockey. It is a great building and the dressing rooms are some of the nicest in town. Getting rid of the Archie makes zero sense and would be a total waste



Q4: In your opinion, is the Archie Miller Arena an important community asset?

Comment Section - Here are the 1,159 UNEDITED comments received:

Historical building

History. The rink was built in the 60s

It provided ice time for hockey players, public skating and for my daughter to go and practise figure skating. She loves that rink!!

Promotes sport and exercise in a community that does not have a lot of other options.

Each rink is important!

I'm watched a lot of family members & friends play hockey here

Everybody fights for ice time

The rink is important because the side of the city that the rink is on need facilities in the area so family don't have to drive across town to use an arena facility and it helps keep value to properties in the surrounding areas

Fantastic rink for the number of hockey teams in town. Would love to see it used as well as a recreational rink

always short of ice surfaces

Great place for hockey.. young and old

I think it's a beautiful arena and my daughter plays hockey there

There is many hockey teams and we need more ice to skates on

3 grandsons play hockey there

It is a great rink for hockey practice and rec leagues. Could be used for other sports in the summer?

Not enough indoor ice surfaces in town

We need ice surfaces. Most used facilities in town.

We need the ice surface, as there is never enough ice for youth!

There is a lack of ice surface in Lloydminster

Useful ice facility that serves the local and entire community at large. Recreational skating, minor hockey.

Kids need as many places to play the game they love as we can provide

It provides many different age groups with ice during the season. It is a city pillar with history!

It's a staple in the community and a great rink to play in

It's a great community rink. As a parent whose kids have played hockey in Lloydminster I realize that ice time can be hard to come by.

Need more ice surfaces

For practice time and games Feel there will be a of time slots available if it's gone

Helps keeps our kids active as well as allows additional ice for adult recreational teams and more opportunities for public skating

Nobody likes playing there when it's cold out

Needed for youth hockey

Allows community members to come together for recreation / exercise

It provide an ice surface for kids to play hockey on

Architecture of the building, ice for kids

My son and husband both played hockey there

Iconic, needed ice, updated and remains usable

We have such limited arena space. We rely on the Archie to keep our skaters in the city

Ice rinks are not cheap to run but with the lack of ice times around. One more ice surface would not be a completely bad option.

Served as an ice my hockey teams would practice and play on

Need more arenas not less. Discourages a lot of kids from playing sports if they have to practice at 6:00am because that's the only ice that is available.

I play hockey. Need more ice surfaces.

Because hockey teams are having to drive outta town for local games and taking two ice surfaces away while adding two new ones does nothing to help the situation

We need small areas for the youth to skate and play hockey in

I grew up playing there and have a lot of memories. Cities make the mistake of bringing in new and typically realize after a few years that another ice surface is required to accommodate the growing sport and other activities that take up scheduling time..

Ice is a precious commodity and we need every rink available to help users have the space to access it. Plus it's got such a historic feel.

Do the local residents use it for skating?

Great local rink for young minor hockey and Rec leagues

The more ice slots there are, the better, I have a son that's 8 years old that plays hockey in Lloydminster, and I play on a rec team in Lloydminster as well. There's always issues with ice time in Lloyd, and even with the new rink being built, having the Archie would still be nice. It's some of the best ice to skate in and I know several different age groups that love the ice there, it's perfect for practices and rec games. I'd hate to see it go.

Valuable history and also core memories for me

Ice slots are hard to come by, and Lloyd is growing

Ice time seems to be at a premium and the Archie helps to fill this need.

Every ice surface is important to the number of minor hockey in Lloydminster

Lloyd doesn't have enough ice surfaces for everyone

It's extra ice for hockey plus it's an old iconic building with history

It's extra ice

because its another ice surface for hockey teams to play at. and more rinks means more time for people to have ice time

Valuable history and also core memories for me

Traditional Canadian recreation activity

Teams already have to have 6am practices or source ice elsewhere. If the building is structurally sound it is more than adequate.

Need the ice

Location with the outdoor pool and hill for tobogganing my other kids can go on while the ones in hockey

I was born and raised in Lloydminster and spent many hours at the Archie Miller Arena as a child growing up then my children also spent hours there also



Q4: In your opinion, is the Archie Miller Arena an important community asset?

Comment Section - Here are the 1,159 UNEDITED comments received:

Gaining Cenovus Hub but losing the Civic + Archie would be a net loss for the funds spent. The ice in the Archie is the best of all the rinks to play on, and the more favourable time slots for Rec League that it offers is nice. The ability to park close as it is a sole purpose facility is also nice. I enjoy the rink in its current state for as long as that is able to continue.

Its a good sheet of ice with good dressing rooms. Something the community is short of

It is hard to find available ice. Having more surfaces to play on not only helps have more allowable ice times for kids but also allows for better ice times for working parents. Our son plays in Lloyd and we have used the Archie a lot.

We already don't have enough ice surfaces, we need to keep this. Even if it is only for rec hockey or free skate for families (not shinny)

There's not enough rink time for the amount of hockey teams we have especially the JPHL HSL we have local kids having to travel outside of town for hockey practice

It's been part of the community for almost 60 years. It would be nice to keep some of the original facilities available. With the tear down of Martin Browne school. And now the civic center set to be demolished. It's sad to see some of the original structures disappearing. Although expensive to upkeep it's understandable. Hopefully we can keep the Archie as a part of our community !

It's a Lloydminster institution. Everyone knows "The Arch". Plus, this growing city can't afford to lose any ice surfaces.

There is always a shortage of ice available in the community. With the civic shutting down and if the Archie were to shut down the city would be in the same spot for ice surfaces with adding Cenovus Centre

We need ice times for all our minor hockey teams. Without this rink we may have kids practicing at absurd times. Maybe even give kids more ice time for development.

The Archie Miller plays a vital role in keeping enough ice surfaces going for all our minor hockey teams.

Kids use it a lot

Grassroots community hub

A great ice surface

We have limited arena's which makes ice times difficult to get.

Ice is always at a premium and it's stupid to throw away an arena - one that has had some recent improvements done, only to cause more shortages of ice.

I've never been in it for any reason in 30 years

Great ice and historical build. Serves a great purposes with available ice when larger events are I. Town

I pay property taxes and my 3 boys play hockey. But not under minor hockey and we can never get ice in Lloyd. I travel 5 days a week to Paradise Valley or Lashburn just to practice. Which is ridiculous! We need more ice surfaces to accommodate more than minor hockey and Lloydminster skating club!

It's an ice surface? Hockey is huge in this city

It is a needed ice surface for hockey and it is great facility

Albeit the Oldest Arena it's probably more cost effective than saving the Civic Centre.

Ice time availability

Ice hockey is apart of the community so having ice available for the children is important

Ice time is hard to find, and the city is already spending way too much on a new arena.

Even though you are building new rinks you are also taking the Civic and Archie away, it makes no sense.

Ice surface is always at a premium and always has been

Rinks are limited in town

because i play hockey

If there's more ice surfaces then there could be more opportunities for open ice or free skate events

We need more space for growing hockey players

It's been used heavily during its entire lifetime. It's valuable ice for the community and its hockey community.

It's been a pillar in our city

Because Lloyd is already short of ice time and it keeping it open would help with that problem

If you remove the Archie arena you are going to run a deficit in ice availability, in a city where there is already a shortage

Rinks are important for kids & it's good right beside the outdoor rink.

Provides hockey for surrounding area

Gives a skating rink for my kids and family

Perfect for youth hockey. Has a good ice surface

Because it is an ice surface that could be added to allow lloydminster teams to use instead of having to go to other communities to practice or have home games. It would also be good in the summer for lacrosse or floor hockey if it had a concrete pad

History

Brings the community together

Because of the history

Important to give kids an opportunity to play hockey and develop as athletes and people

another place for minor hockey and figure skating

History

Sweet barn

Cause you need the ice surfaces for minor hockey kids

Not enough ice surfaces in town

Provides another arena, providing more ice time for groups

We need ice rinks. I was of the opinion we should have had 4 ice surfaces when we built the multiplex

This is just my opinion as our family does not use nor has used recently the arena. If there are user groups who still use the rink then great. But I don't think they even do school class fun skates there anymore because it's so cold.

We need enough rinks in the city to support the winter sports. The city has spent a large portion of capital, a few years back, on the Archie and I feel its a rink we need to keep long term.

Ice space is limited as it is. Low cost ice space for teams to use is even more limited.



Q4: In your opinion, is the Archie Miller Arena and important community asset?

Comment Section - Here are the 1,159 UNEDITED comments received:

Ice time is hard to come by and we could utilize it in the summer months
Historic building with great memories and community engagement
Historic building
Piece of history. Connection to rural feel even within growing city. Needed ice surface for growing needs of residents.
It's located perfectly in our older area and much needed ice space
We need the ice.
I grew up playing hockey there and kids need to know what it's like playing in the old barns
great place for rec teams and young minor hockey teams
Hockey is big here, and it's the community's landmark
Lloydminster is short of ice surfaces and this building although old is still in relatively good condition.
Ice time; without there are concerns we would play more games during the week instead of the weekend. Kids are going to Kitscoty for ice time because Lloyd doesn't enough
We need the ice surfaces and it's still a good rink
It's a great arena.
There is always a need for sport facilities
It provides a recreation outlet for all our citizens
We keep adding more teams to hockey, speed skating, figure skating etc. but it seems like a struggle to get ice. One of my favourite arena's to play in, the ice is fast and you can have a conversation in the dressing rooms.
It's beautiful, historic, unique location
Need more ice availability
Ice time is at a premium
Best ice in Lloyd, ice shortage
Historic hockey barn. On the ice during the evening, it looks like a cathedral with the lights and wood panelling. Best ice in Lloydminster.
It is a fine facility with upgraded dressing rooms, boards, lobby and washrooms. If the Civic Centre gets demolished and you take away the Archie, you're not gaining any ice surfaces after the Cenovus Hub is completed
Recreational activities for young people of the community is very valuable and important. To provide this facilities are required and the Archie has long provided this opportunity. The Archie is a great facility and appears to still be very usable. Without this facility the recreational opportunities for young people will be diminished.
It provides the areaaa much needed ice surface
Were always short on ice and this is one more ice surface.
Its one of the only arenas in that area of the city, its valuable ice space for sports and the community to gather
Kids hockey and bear league
Great rink in great location.
It is a great arena for skating, practice, rec hockey and young age groups of minor hockey.
Ice time is at a premium for a number of user groups. It is important to keep these facilities active.
It is the perfect size rink. We should have more small ranks in each neighbourhood rather than waste millions on a massive multiplex.
We need the extra rink space
Itis important to keep that area with amenities that attract &retain community members
All users of the ice surfaces in the winter are struggling to find ice time to support the ever growing sport groups that use those surfaces. We need as many indoor ice surfaces we canto help these user groups.
We live across across and the amount of vehicles and families we see getting to enjoy the space fills our heart
It has been somewhere a lot of us have grown up. Would love to see it reused.
We need more ice surfaces in town
Need more ice in Lloyd for minor hockey and recreational hockey
We need ice surfaces.
We need all the ice cream we have
The rink is historical to the community, as well as an additional rink to the Cenovus Hub, without Archie Miller we would maintain the same number of hockey rinks.
Builds up the community, brings the best out those kids, takes the phones out of their hands and the spirit in their heart
It's a very needed ice surface
Good for community
Another rink for hockey.
Great rink to learn the game of hockey within the city
It's a money pit
Years or memories passed down through the generations. Grandparents, parents, kids and grand kids all stepped on the same ice
Another ice surface needed
As this is a hockey based city, ice surface time is hard to find.
Great arena for U13 and under. Great atmosphere, you have all you need for an efficient infrastructure for minor hockey. You could even make it a multi-sport area if the city were to use the Martin Brown lot for additional fields for different sports or more infrastructure for sports.
It's a great rink in town and honestly we don't have enough in lloyd for the amount of hockey we have here.
Short on ice space always.
It's a great rink and provides an extra ice surface for rec. and minor hockey teams.
It offers another arena for hockey and skating activities
It is helpful to keep as many ice surfaces open as possible to avoid having to turn down in town games for our children.
Named after a local. All ice is important
I live in this neighborhood and had hockey daughters and Ho grew up practicing and playing at this historic arena! The best ice in town for hockey!



Q4: In your opinion, is the Archie Miller Arena an important community asset?

Comment Section - Here are the 1,159 UNEDITED comments received:

The growing city needs as many ice surfaces as possible
It's an indoor ice surface. I am still playing hockey and there's always problems trying to find ice times. Having another rink in Lloyd will help with ice times and hopefully have other rinks not so compact.
We need more arenas
Lloyd needs more ice surfaces
Need more ice surfaces
There is limited ice surfaces for the kids. We need to keep arenas running.
We're already losing the civic and yes we are adding two new rinks but if we lose the Archie we are no further ahead. More rinks lead to better ice time slots for all age groups in hockey
I have a boy who plays hockey and in our large city there never seems to be enough ice!!
Always shortage of ice surfaces so why wouldn't we keep it open with the civic centre closing
Capacity
My rechecked team uses it once a week
Lloydminster skaters/hockey players are always short on ice time and we need all the ice surfaces that we have! If we were to lose an ice surface it would hurt all the people who utilize the rinks as ice availability would be even harder to come by.
It allows us women to have ice time in Lloydminster to play Rec hockey that is reasonably priced and not at crazy times. It allows us to keep active. A lot of the other rinks are always booked up, it is clean and well maintained.
Beautiful arena - Has history
Great place for kids to learn to skate
A place for kids and families to get on the ice. Physical activity.
We are already short on ice!
We don't have enough rink space and ice times.
It's old
It allows ample ice for recreation hockey teams to continue to play at
Provides extra ice surface for more availability for ice sports
Hockey and skating is a very big activity in our community. Ice time is always the biggest part of development in younger age. With less facilities means less time available to the kids
It has been here forever everyone in whose lived-in Lloyd for a longtime knows it
An asset to minor hockey and rec teams
I think with the new facility being built, unless this can be utilized for something, I don't think it's worth it.
It's a useful ice surface
For kids in the community within that specific area to have an ice to skate on. All the other arenas are not in the north west area of Lloydminster
Important community asset but not as an ice arena
Its ice surface provides opportunities for children, teens, and even adults to get out and skate. There it is always used for hockey practices for our young kids, as well as rec hockey for adults.
It has been here since I moved here. My kids all had special memories in that rink.
I play women's rec hockey there a few times a year! I have watched family and friends play in minor hockey in this arena.
We need to keep our city facilities that have been recently renovated in good use.
We can't afford to lose another hockey rink
Ice time seems to be very valuable to Lloydminster
It is nice to see the rink a hub of activity in the winter It is a busy place on the weekends & weeknights
We need all the ice surfaces that we can. We lack that in Lloyd
The Archie Miller is showing its age. not a very big veiwing space. it is also only open 6 months of the year.
It is a needed facility and a well loved part of the neighborhood.
Minimal ice time in city, need for more ice time for children
It is a great hockey rink, and importantly, it is a hockey rink. There are so many hockey teams, practices, games, and tournaments that occur in Lloydminster that ice time is at a premium. We need even more ice surfaces than the new Energy Hub will provide so we need to keep the Archie. Because of its location. Its adjacent to the outdoor pool and green space and playground. Residents (especially families) can enjoy and access and within walking distance Families have purchased homes because of these ammenities.
Located in an area experiencing a return if young families who need local recreation
There is not enough ice surfaces in Lloydminster for the teams we have and hopefully with the continuous growth of the sport there will be more need of ice surfaces in the future. Also old hockey barns have character and lots of people like playing in the old barns.
It is a community hub for sport and recreation. We are shot ice surfaces and if updated could be used year round.
Both in historical value and provides much needed additional recreational facility given limited times available at other current spaces
Not enough rinks , have to travel out of town for ice time
It is important based on its recreational use but it is also an important asset in terms of the physical space that it occupies within the Martin Browne area.
It's in good shape and great hard ice to skate on.
More sport facilities are needed in Lloydminster.
It is a community iconic facility, as well even with the addition of the two ice surfaces at the HUB Lloyd needs an additional ice surface with the growth of ice sports.
Not sure how this question would even be asked??
We need all the rinks we can get. How can it not be an asset???
It is important to have close local activities for kids to get them active
I think minor hockey, and adult recreation needs more ice surfaces
Need as many ice surfaces as possible
It holds so many memories of me and my siblings childhood



Q4: In your opinion, is the Archie Miller Arena and important community asset?

Comment Section - Here are the 1,159 UNEDITED comments received:

Opportunities for youth to play

It's been here since I was a kid

We currently have 5 ice surfaces for hockey, there is a lot of pressure on those rinks. 1 is being decommissioned and 2 more are being built. If the Archie went away we would be in the same position. We definitely could use a 6th ice surface.

It's still another ice surface, if the plant goes down keep it as natural ice

It holds a lot of memories for many of its users. And deserves to remain that way

It is important to keep the Archie Miller because if you were to tear it down that is one less arena for hockey one less ice surface and we currently only have 5 so if you take that one away you're not only taking an ice surface but a piece of Lloydminster history

We need all the sheltered ice surfaces we can get.

We need the ice surface.

All assets are important

We are short rinks in Lloydminster. Even with the two new ice surfaces being built, if you were to shut down the civic and Archie, you have not gained anything. My son has played lots of hockey in the Archie-some even AA, it's not ideal but it does give one more ice surface to be used.

It's in a great location to provide access to all for healthy recreational activities

It is an extra ice surface in the city for sports teams, but also for public skating

It's a great ice surface for minor hockey to use or for public skating.

I live in the area in fact Archie is pretty much in my back yard... the history of that place is 2nd to none being the one of Lloydminster oldest rink. The place is always busy during hockey season and probably has the best ice in all of Lloydminster during that time

It's a great old hockey arena. Lloyd needs more ice surfaces.

We have limited rink space - the more ice surfaces we have the less chance of little kids having to have 7am games, which is outrageous

We need more ice surfaces

Community rink that has had the backing of individuals and community businesses through the years

Provides ice space for the many hockey teams in and around Lloydminster.

One of the last quonset arenas left, named after an important resident, and provides valuable indoor space that, while no longer suitable for an arena, could be retrofitted into something the community needs.

When kids are having hockey games at 7:30am multiple times I'd say we have a shortage of ice surfaces!

Other than being historically significant, I have only been there a handful of times. In all fairness, I don't think it is used often.

It is located in the area of the city that needs recreational support. It has been updated into a very useable rink. Sure it isn't the warmest but it never has been and still it creates a great environment for sports

Its history

It makes for a great place for hockey practice.

Lloyd needs more ice surfaces. It is also better to watch a game at the Archie than the SSC because you are closer to the ice surface. At the SSC you are so far away cheering seems useless.

Use it weekly

An another arena

Additional Ice

because it is only used for hockey and is not that well kept

We are short ice surfaces, and need it for more kids / adults to be able to participate in hockey

/ skating

There are so many hockey players and teams. We need ice times to keep up with demand.

It's a great arena.

It's a great arena, especially for younger kids

Space to hold events

Our family doesn't really use it as there are other facilities in the city that we use more.

It's a great sheet of ice! Many many practices could be held there so that teams don't have to practice so late in the evenings.

It's simple. Just a good ice surface with good dressing rooms. Not flashy.

We play at the Archie at minimum twice a week and I feel like the demand for ice times is too high for the city to lose another rink. The Archie is our favorite rink (has great dressing rooms and ice surface) and has the best rink attendant (Roger).

Need as many ice surfaces as possible

I believe it is one of our last historic hockey arenas .. any local NHL players have played here.

We are a growing community and the need for facilities will continue to grow. Removing this facility and replacing it with a new one is not prudent financial management of residents tax dollars.

I have a child currently playing hockey as well as nieces and nephews. I have an older son who also played. The ice surfaces are necessary for what is a continually growing minor hockey association.

residential area skating and hockey facility ideal for practices and younger age group games as well as recreational hockey for adults. City is adding two new ice surfaces with the Cenovus Energy Hub, to remove two (including CCC) would be a step backwards.

There's limited ice for the sport of hockey in the surrounding area

The best hockey memories are in that arena. So cold but a classic.

Winter activities are very important in the Lloydminster community. Arena space is consistently booked full during the winter. The Archie Miller Arena has been a good facility ever since the upgrades were completed. If the building structure is still sound, the Archie Miller should be continued to be utilized.

Per capita, our city does not have enough ice to support all of Lloydminster's hockey requirements.

We need more ice surfaces for all the hockey and other ice sports.

It is a historical building that I grew up in and is in good shape and still has useful life left in it!

Lloyd is a hockey community and I don't think we can lose any ice surfaces.

We need more facilities like this to keep kids busy.

With the growing hockey/skating sports it's important to have as many ice surfaces as possible



Q4: In your opinion, is the Archie Miller Arena and important community asset?

Comment Section - Here are the 1,159 UNEDITED comments received:

need the extra ice surface, perfect rink for rec hockey etc
We are already sending teams to other towns. It's a great place for rec hockey and to fill in the gaps for public skating and when more ice is needed.
There is high demand for ice surfaces for winter sports/activities, the Archie helps supplement the need
Having multiple arenas is important and it marks an important piece of Lloydminster's history honouring a big community member
Lloyd is hurting for ice surfaces, this rink serves its purpose for younger age groups. Removing it would be a mistake
My kids practice at this arena twice a week, my kids play games in this arena and my husband plays rec hockey at the Archie. Our family is at this rink at least 3 times in a week!
Our children practice and play their games at inconvenient times and losing an ice surface would make it harder to find ice times.
One of the best ice surfaces in Lloyd and great for practices and games. It's nice having extra rinks to accommodate the vast growing hockey in our community
It's a great place for kids to play hockey
Important to have enough ice surfaces to meet the needs of the community
Somewhat important in that we need the ice - but less important when the new Arena opens.
The Archie Miller Arena is very important because the demand on arena/ice rental is very high and closing a ice surface that is still usable would be a very big mistake. Currently LMHA has teams playing in PV and Kitscoty for home games. As a taxpayer in this community I should not have to travel to other communities for home ice. LMHA teams also have to practice at 6:00am due to the lack of ice slots available. Maybe if the Archie didn't close, some of the 6:00am practices could be removed. As a taxpayer and user of this facility, I strongly disagree with closing this facility down.
There is a large demand for ice surfaces in this community and every available ice surface is valuable. There is also potential for year round use of this facility with a few upgrades.
We need as many ice surfaces as we can get in Lloyd.
I love old buildings and rinks like this, Its a great old building that suits the neighbourhood and the community in that area. Its easy to get to, and fun to be in as a player or parent.
our rinks are at capacity Monday - Friday during the winter months. If we lose the use of the Archie, and gain events at the Event Centre
Lloydminster user Groups will need to go out of town for ice sports during these times.
It's a landmark, in great shape, and completely usable
Need all the ice surfaces we can get!
We need all the ice surfaces we can get. They are all full
The rink is a staple of the city. It has been around forever and is basically a heritage landmark. We love Roger the rink manager.
we need ice surfaces and Archie is perfectly fine
Lloydminster has limited full sized ice surfaces, its always a shame to watch any full sized athletes have to be forced to play at the Russ.
My kids play minor hockey and ice time is an extremely wanted commodity.
Because we still need the extra ice surface to host all the teams in Lloydminster!
There is a shortage of arenas in Lloyd
I think maintaining historical buildings in our community is important but I do not know if it is responsible use of tax dollars to keep it functioning as an arena.
Its the greatest arena in our city for playing and practicing when a large spectator area is not required. Best dressing rooms, best showers, best ice.
Need more ice surfaces not less.
Very important. This is a perfect rink for minor hockey. The more ice surfaces in town the better!
Ice time in arenas is hard to come by, ice surfaces needed
Lloyd needs ALL the ice surfaces available to them. Ice times are hard to come by.
Because it as a functional hockey asset for all age groups. i have never heard that there are too many ice surfaces
Just concerned that without it there will be no ice time for the pond hockey league
Its apart of Minor Hockey history in the Area. I would have ranked it higher, but the facility needs a lot of work.
*There is already "limited" ice time availability for Elite & Minor Hockey, Rec Hockey, Figure Skating, etc. Removing the Archie Miller would make things even worse.
It was the first rink built in the city and should be deemed historical. It is also one of the kids favourite rinks to play hockey on.
Hockey seems to be the primary sport in Lloydminster. With one less rink in Lloyd makes it extremely difficult for parents that work to travel out of town for hockey.
We need more ice time and therefore more rinks
There has never been enough ice surfaces for recreation in lloydminster
Like the email says, We are highly shot on ice surface's
There is always competition for ice surfaces. The more we have available the more opportunities we have for youth in the community.
Hockey is True Canadian Sport, the city of Lloyd needs more ice surfaces to accommodate it's community
More space for kids to skate and play hockey
Lloydminster needs the ice surface and this is a cheap ice surface that is cheap to operate. This is critical amid the City's ridiculously reckless spending as of late. Even if this facility does require an ice plant, pull the plant from the Civic or buy a used one...the Archie will still be a low cost ice surface and serve the city well. NO MORE REDICULOUS SPENDING!!
It's a nice rink that kids play at. It has character. Its be upgraded and works well for the younger year kids.
We struggle to find enough ice, especially for practices for hockey, keeping this ice open would allow more primetime practices for our younger kids and would prevent teams from having to travel to surrounding areas to practice with full ice.
Need more arenas for hockey
My son plays pond hockey and I feel with the price of fees and the one time "extra ticket cost" that was never a one time thing...I believe the more rinks that are open for non competitive hockey including beer leagues don't need to pay more for ice times. Should be more affordable for everyone.
As well in that area of the community this is the only place that could be used as a community rink.
It is used for a variety of age groups to play hockey and allows for more family skates and stick and pucks
History of half of the residents of Lloyd have a story of the arena
So our little kids don't have to have games or practices at 6am



Q4: In your opinion, is the Archie Miller Arena and important community asset?

Comment Section - Here are the 1,159 UNEDITED comments received:

Need more arenas

We do not have enough ice slots. In the winter it is booked.

Beautiful rink and ice surface

Ice surface available to ice sports

It has some great history and is a great way for young and old to experience a great hockey atmosphere.

Best ice to skate on and having an addition ice surface in the city is important

Just a pillar in this town and the nest rink to play at. Used on this town for family skates and shinnie and rec It definitely gets used.

Having a child in minor hockey and being a team manager, I see the importance of adding ice availability not staying the same or reducing.

Lloyd is short of ice and the building is perfect for the right users

It is old but because the City spends too much on wages, there isn't enough money to replace infrastructure

Because it's a great existing building that has nice dressing rooms and ready to be used.

We need the ice for all the sports that happen in Lloyd.

More ice the better, we're already short

If we lost the Archie Miller it would put more stress on hockey parents and the association to find open ice else where and families would need to travel more. All this would make an expensive sport even more expensive for families. People who play participation would also need to find else where to play or even later at night then they already do.

I have used the facility for over 30years. It always has the best ice in town along with great dressing rooms. The arena does exactly what its supposed to do - support minor hockey in Lloydminster. The facility continues to host meaning minor hockey games creating memories for everyone. Its come along way from chicken wire for glass and square nets, not to mention a lot warmer these days. I believe the city has made a huge mistake with the new arena with that decision we are in jeopardy of losing a second ice surface. Not good. Its only open a short window but an important window of the season - the past 3 years the minor hockey season schedule is a mess until the archie opens so Im not sure how its even being considered closing. We play throughout the year in other communities with rinks in in far worse condition and less fan/player friendly.

Ice time for all sports - speed skating, figure skating, synchronized skating, hockey and recreational skating - is SO hard to come by and our city is growing. Access to ice time for all sports is valuable.

We need ice surfaces so teams don't have to practice out of town

My family doesn't use the facility, but I have friends and neighbours who often complain about ice availability.

There are already not enough ice surfaces for the younger kids to play on

I feel that ice time seems precious in own. The new Cenovus hub will provide the community with 2 new sheets of ice, while closing the civic centre and the Archie will have us lose 2. Net is 0. Sure the Archie comes with challenges and isn't 'new' or 'fancy', I feel like these challenges are being remediated (heaters and carpets to sit on) and it being 'old' doesn't mean it doesn't function for it's indented purpose - to give our kids a place to play hockey!

Best ice in town

Offers no access or operational advantage over any other facility within 30min

It provides a space for young athletes to build their skill levels.

It has been a foundation to our community where most kids start their hockey journey

Accessible

We need ice surfaces

It has been a part of Lloydminster's history for many years and we need the extra ice for our kids! We are short as it is and will continue to be even with the new facility being built.

We need all the ice surfaces

I play at the Archie every week and love this facility! I am concerned that if this arena shuts down it will impact a lot of minor hockey as well as rec hockey

There are many players of all age groups of hockey extra ice surface helps accommodate this

We absolutely love this rink, the extra ice is 100 percent needed. We have small children in hockey and they have some tough schedules times.

We need arenas ice time is hard to get!

Allows for additional ice times that can be hard to come by on the city

We have lack of ice as it is. Our community continues to grow, we absolutely need this arena kept open.

Another Ice service for our community, very hard to find scrimmage/skating during evening and weekends.

I use it regularly

It offers a community space for skating, hockey. It adds to the area, is a positive presence

Because there's not enough ice surfaces in the town. Game times are crappy

We need the ice surfaces for kids and adult hockey

Already hard to get ice time for the growth of our children's social life

Because we are short arenas and you keep taking them away on us

My son plays hockey there every year

Our city doesn't have enough ice surfaces to keep kids in the sport. Lloydminster should not have to travel outside the city to attend practices.

I played a lot of minor hockey there, and it is a great arena and another ice surface that should be used. Lloydminster is short ice surfaces in the first place. Why get rid of another ?

Ice time is already hard to come by and it is still a very serviceable arena

An extra ice surface with decent size change rooms

Due to lack of ice during winter

Hockey is a big part of the community and having ice available is an asset

We watch nieces and nephews play hockey in that facility. Our own son played there years ago

The Archie is a long term arena in Lloyd thatis in nice very niceshape for its age

The community is growing; the recreation facilities are needed for a growing community.

Why lose another ice surface when there is no immediate structural problems

Limited ice surfaces in the community



Q4: In your opinion, is the Archie Miller Arena and important community asset?

Comment Section - Here are the 1,159 UNEDITED comments received:

The city is very short of ice availability for the variousteams in the city.
More ice surface for kids to skate at and play hockey a sport they love
Itis my favourite rink withinLloydminster. Gives you the old small town rink feel.
Weneed more ice surfaces and hopefully some more publicskating options next year
Valuable ice for our kids to play the sport they love
Great ice, great facilities and the city needs more ice availability
For the reasons this survey was created. Although these public venues are expensive to operate and can be sitting idle for long stretches of time during the day we need to figure out a way to provide more ice time so teams have access to more conveniently located arena venues.
I think it's the best because the ice is the best ice in Lloydminster. The Archie has the best staff ever, (Roger) is thebest Zamboni driver everand keeps the icein pristine condition along with the dressing rooms that are very well kept up with and quite updated. The Archie miller has been around for quite a while and it truly holds many memories for me in specific and many others.
It's anice surface available for people whoaren't always signed up forLMHA or figure skating!!! A place families can skate together.
it provides the City with an excellent ice surface and I suspect that it is one of the most cost efficient amenities the City operates
The fees the city charges is already way too high for both seniorand minor hockey. That will only get worse with less ice surfaces in town.
It's another ice surface that is inexpensive to run... it gives many user groups more opportunity for nice... speed skating, figure skating, adult hockey, kids hockey
Good place for minorhockey
That area of town needs an healthy outlet. I grewup there, my kids are growing up there. Healthy outlets for kids and adults of all ages are important.
Too old and outdated and very cold inside.
It's a staple. It's in good shape, carriesyears of historyand is part of old Lloyd
Ice time shortages
Centrally located, good ice!
It is essential in thedevelopment of hopeful hockey players and a placewhere families and friends enjoy bonding together
I have volunteered with my kids' hockey teams through their entireminor hockey time and still continue to volunteer for the Jr B team. I know how much it will negatively affect some programs not having that arena to use.
It's a serviceable rink that does the trick and more ice surfaces available is required in a hockey community like this
Itis utilized alot..needed for the population
Son in u7 hockeyand we use the rink sometimes
With limited ice bookings available, it makes sense to keep the facility and even upgrade it.
Why get rid of a useable ice surface
Need as much arenaspace as possiblefor practices and games
Every ice surface is important in Lloydminster.
Lack of ice surfaces in the city
Not enough rinks for our teams
Another option for ice surface for kids for better ice times and for rec hockey users
Good rink for youngskaters for hockeyand figure skating
Ther is. It enough available icein Lloydminster as is. Elite teams In Lloydminster aregetting less practice time than 10 year old in other communities due to the lack of ice
Youth sports, specifically ice surfaces, are in high demand.
It's a landmark
With the size of Lloydminster we need it to take the pressure off other venues for available skating times. As well it's know for its iconic barn style shape and people love the atmosphere.
We don't have enoughice surfaces as it is to support our community. Losing this would have a large effect on the ice availability for ALL groups.
There is always a shortage of icetime for families, and young hockey players, they need the ice
It's a building forsports. Sports are essential to keep children busy & out of trouble!!!!
Itis a still needed
Itprovides a much needed indoorice surface for residents, even after the new hub is in use
Kids should not have to practice in the am before there school and becomea scheduling burden on the parents because Lloyd is short on ice times
I play ontwo hockey teams. We are at the Archie two times a week. Both teams look at this arena as the best in Lloydminster to play at
More ice for the community to use.
It's a staple. It's a hockey arena that is desperately needed forour association andhockey players!
It's old and cold
It is a good ice surface in a residential area
It's always colder than outside temperatures, it's too small an ice surface for men's games, 2x this year our boys hockey teams have had mice in the dressing rooms, these reasons override all the sentimental reasons to keep it.
Old facility that needs to be demolished and rebuilt from ground up.
Heritage and best ice for hockey
My favourite rink. Its got the best ice. It provides a space for open shinny or family skating. It supports the hockey in the community.
You need the facilities
There isn't enough ice available to play onright now, one less will put astrain on finding enough ice times for teams.
Our kids have all played there. It's almost a heritage piecein lloyd. And Lloydneeds the ice service very badly.
It's an amazing rink that gets lots of use fromus and a lot of my friendsand community.
We are very short ice surfaces in the city of Lloydminster and the Cenovus hub will only replace what is lost with the Civic Centre being retired. If the Archie miller is also retired then we break even on ice surfaces and we are already short on ice time for the amount of teams requiring it. We need to increase the amount of Arena's we have not break even & this is not taking into account population growth. If you added another ice surface to the Servus Centre then I would say we could look at decommissioning the Archie miller.



Q4: In your opinion, is the Archie Miller Arena and important community asset?

Comment Section - Here are the 1,159 UNEDITED comments received:

The history of the building, the architecture, everything doesn't need to be brand new
My kids use it for hockey games
Play a lot of hockey on Sunday nights and the men's league
We can't lose another rink.
It provides a much needed ice surface.
Provides a recreational opportunity for the community
It is still a very useable facility for young teams and rec hockey teams
Community ice shortage.
With a child in minor hockey to get ice time is hard his team did not get a tournament this year due to the lack of ice time
It's a staple of skating/hockey in Lloydminster
It is a useful rink and if you tear it down the city will do something stupid and wasteful in the area instead of helping the area
User groups are using it! We need facilities for kids to use not gigantic useless arenas.
It is an ice surface that is needed in Lloydminster to help facilitate minor hockey, other leagues and skating activities.
We need more rink space for everyone
I believe the Archie Miller is a staple in the community. The moment you walk into that building, nostalgia hits you as you step back in time with its iconic wood structure and the old time arena feel. It's somewhat feels like future generations will miss out on the experience if this facility closes. Also, the number of registrants in extra curricular required ice surface time in the city is very high and if the facility closes the city would be no further ahead with ice surfaces than it was previously. With the Cenovus energy hub hopefully drawing larger multi day events, the ability for user groups to book and hold ice slots will possibly diminish due to the lack of extra facilities to spread the groups out. When the Cenovus energy hub has a large multi day event, they won't be anywhere to put the existing user group bookings.
It is the heart of hockey. Its history needs to be honoured and the facility and its ice is needed for our minor hockey demand
More ice surfaces is better for everyone
We won't have enough ice time without it.
It's the best ice surface in Lloydminster.
Beautiful rink after the last renovation, we need more ice surfaces not less.
The city is short on ice time and we need additional rinks, not the same number.
We need more rinks for winter sports town like Lloydminster! We need more rinks. Centennial is closing, we can't lose another rink. The Cenovus Hub will not add anything to the city if we lose two rinks.
The Archie Miller arena provides children and adults with a place to enjoy the love of ice sports. This is my absolute favourite rink to watch my children play sports and it would be a shame to not longer have it
Kids including our elite programs are practicing at 7am due to lack of prime ice slots
It is essential for pond hockey and to allow teams more ice time
Small, accessible, clean facility used for pond hockey
It's been a staple to the community for decades. Plus we need ice time and isn't a bad ice surface still
Any building that brings community together is an asset.
It's a historic facility in Lloydminster and is an essential part of minor hockey for ice time. The building is a comfortable place now with the updated dressing rooms and heaters.
Another place for kids to skate
Ice surfaces are needed in Lloydminster.
We are already lacking ice availability for hockey teams
Short ice for hockey
Additional ice surface. This town does not have enough to support the high demand
The city needs as many ice surfaces as possible to meet the demand. Too many teams are looking outside of the city for ice. And many improvements have already been made to the facility. It's one of the best ice surfaces.
Fits more hockey in, otherwise the city doesn't have enough ice.
We need the ice surface, if you want to keep minor hockey teams using city facilities.
Staple arena to the local community
Cost of replacement
I think it's important to keep it open due to the lack of space for tournaments and with all the elite programs. Also I believe Imha has recorded numbers of kids so seem crazy to close this rink.
I believe it is an asset as it is an opportunity to keep kids active in our community. The more we can get kids moving and busy in a healthy way, reduces risk of physical mental and emotional health.
For the size of the city we have minimal ice space and Archie is considered an asset to many hockey clubs
We are already desperate for ice in Lloydminster. It's had recent renovations. It's a decent rink to play in though the fan experience isn't the greatest
We already have limited ice surfaces
We have a hard time getting ice times as it is we cannot lose an ice surface
It truly is a hidden gem. The best arena in Lloydminster, the staff is exceptional.
Minor hockey very much so uses this arena and also a great place for rec hockey
Heritage looking barn, ice surfaces are hard to come by.
It's a much needed option for hockey! Great memories there.
We are short ice time already
Classic arena, in town ice surface
We want to keep this area of the city as a family friendly area of the city. The kids of this area deserve to have access to community activities. There is not a lot in the North part of the city that kids can get to easily.
Because we don't have enough ice surfaces
Allows for another ice surface. If we lose it we aren't ahead of where we are now. Great facility for particular age groups and user groups.
Need the ice space
Makes other rinks not as busy and scheduling will be harder without it.



Q4: In your opinion, is the Archie Miller Arena and important community asset?

Comment Section - Here are the 1,159 UNEDITED comments received:

The ice surface is busy every day of the week, keeping kids active, teams on the ice and building a sense of community.

It is a much needed facility for winter sports.

Best arena

The area needs to have a hockey rink

There is not enough arenas in town to support the amount of hockey that we have

It's a good arena that the City needs.

Minor sports are integral to our community and teams are always in need of arenas

I've lived in that area for 24 yrs and we've used that arena lots. It's needed badly. Was upgraded not long ago and it should be a heritage building now.

Will be the only indoor rink for this part of the city. You can't just have amenities in the new parts. Long term tax payers are getting shafted in older neighborhoods. Everything is closing and moving to new. Areas.

As a hockey player, I believe if we took out the Archie Miller there would not be enough ice for youth and commercial hockey. As Lloydminster hockey is growing, we need to ensure we have enough ice time for all

Extra ice is necessary and everyone involved with hockey that I talk to has no issues with the Archie

Need more ice times for our kids not at 6am or after 9pm

Lloyd is already slim on rinks. I play in one of the men's participation leagues in town. The Archie is by far the best rink we play in. The ice surface is the best and they have great dressing rooms and showers. If there's nothing structurally wrong with it I don't know why the city would consider closing it.

Because ice times are so hard to get and it is nice to also have options for family skates and puck & stick

It's a nice surface in the city. It provides a well needed facility. Ice surface and dressing rooms are well maintained and in great shape. It's low maintenance as far as one city employee to maintain the day to day operations.

My kids play hockey there.

Lack of ice in the community

There is never enough ice time for all of the teams/skaters requiring ice time. Small children are getting up too early in the morning to make a practice during the week and still needing to attend school. Very hard on them and the siblings that have to be drug along to the rink as well.

We need more ice time for sports. It is a central location.

More ice the better. The city is lacking on ice surfaces as is.

Another ice surface for the kids. We need the ice!

It's apart of Lloydminster history, and necessary for Lloydminster to accommodate the number of teams we have.

Lack of ice already

People still use it for hockey

The city is short on ice surfaces as it is, even with the new 2 ice surfaces being built.

I have two sons in hockey and my daughter will one day when she's older

Great rink, just a little run down

There isn't enough ice rinks in Lloyd

Coming from a place where ice time and availability was always scarce it was amazing to come to Lloydminster and find out there are so many shiny, family skate and puck and stick sessions. Adding to this would allow more kids to take part in this great winter time activity.

Why get rid of a perfectly good rink. With the new sports center coming if you get rid of that and the multiplex you are no further ahead. Makes zero sense to get rid of it.

Ice surface

ICE TIME!!!!

It's a nostalgic piece of our community and is widely used

It's been here for years and has been a beloved arena with many great memories.

Great ice surface, old school feel!

We don't have enough ice for hockey. When we have to travel to Paradise Valley for home games because there isn't ice available.

We need more ice surfaces

My boys all play hockey there and said it's the best ice to skate on. You have to keep more rinks or quit adding teams and killing the enjoyment of hockey. Having to always play early morning or late, late at night turns more people away every year!

There are not enough ice surfaces in this community! We get crappy times for our games

Pillar of the community. Nostalgic ice surface. More ice surfaces needed

It's a perfectly good ice rink that's been loved for many years. No reason to knock it down.

It's another ice surface in good shape. We require as much ice surfaces as possible. Do not retire the Archie. The ice plant could be used from the civic center if need be.

It has ice that this city is lacking and it is a historic place for the city of Lloydminster

I think it is important for hockey and the Bobcats but it can use some work in it.

Great for minor hockey. Also an important landmark in our community.

It's a great historical arena and they don't make them like that anymore. Our parents and grandparents played in that rink. The ice is also fantastic

The city is already short ice surfaces. There is no place for kids who want to be active and skate.

It's an iconic structure with a small town feel

Prime time ice is hard to come by. An extra sheet would help alleviate that.

My son plays hockey there twice a week!

We need the ice, there is a shortage of ice and times. Kids are not getting the ice they need

More ice surfaces needed

Extra ice would alleviate ice shortages, could possibly get rid of early morning skates and late night rec. As the city grows it sure would be nice to

have the extra ice surfaces

Another ice surface for any hockey team to use

Much needed ice



Q4: In your opinion, is the Archie Miller Arena an important community asset?

Comment Section - Here are the 1,159 UNEDITED comments received:

We need the rink. We don't have enough to retire it.
It gets used almost daily all day long with hockey. Lloydminster does not have enough rinks as it is for its minor hockey leagues
Best ice surface to skate on, great parking.
Arena is always in use
Cause we don't have enough ice surfaces in Lloyd
As an ice surface we use weekly I think it's great to have in the community.
It is my favourite rink to play in
Extra space needed
Shortage of ice surfaces
It is part of Lloydminster's history. Too many historical buildings have been demolished in Lloyd when they could have been preserved.
Historical value to all ice sports enthusiasts
This is a great facility for all groups for practice/Games or public skating.
It's a very good rink and allows for many people to enjoy skating/hockey
We need more rinks, not less.
It is a modern historical facility that is needed for our community.
Great rink & ice surface
We are low on ice surfaces as it is and could use it to have more ice times available.
The pond hockey kids only use that ice. Free ice time happens in that arena where others are booked. We're always short of ice space and taking it away would not benefit the community. Keeping an old building alive under a heritage space shows pride for the next generations that get a chance to play in the old barn
We need the ice services for all age groups of hockey
Building a new arena and taking down this one leaves us ice neutral. The building is fine give it a new ice plant and it will be used year round once the cement floor is in for more than just hockey
With the amount of young people that are involved in minor hockey it is essential to have facilities available for use locally to avoid extensive travel and playing or proving unreasonable hours
It is needed for minor hockey and rec hockey
We need more ice surfaces to match hockey demand. The rink also has a lot of character, which should be preserved.
Gives our kids a chance to be on the ice more
It's a great arena, we need all the ice surfaces possible.
A quality ice surface and arena that gives more ice time options for a growing community.
The Archie Miller is a landmark by in the city of Lloyd. Players would get the chance to play at the arena feel like it's a right of passage. It also is important in providing more ice services for our citizens to use. If we close the Archie and the civic we have made no gains by opening the census energy hub.
It is a landmark for the community
It's a classic venue for Canada's game.
The city does not have enough ice surfaces as it is. Taking away the Archie is only going to make it worse
It's an ice surface in a community that doesn't have enough as it is.
Hard to get ice times as it is
Not enough rinks in town. Lots of teams can't even do full ice practices
There is a lot of Hockey teams in Lloyd with limited ice slots
We do not have enough ice surfaces for all the leagues in the city so the Archie plays a huge role in allowing children to play the sport they love
We don't have enough ice in the city
Even though it's an old building it's a great ice surface to play on.
Been around for a long time
Our city doesn't have enough ice surfaces to keep kids in the sport. Lloydminster should not have to travel outside the city to attend practices.
A great staple in the community! Best ice surface here
There are not many ice surfaces for kids to skate so this is critical in providing that.
There is a shortage of ice in the area. We need to keep as many rinks open as possible
We need ice spaces
Still a great facility and has a lot of memories for our family
For all ice sports and any that require an area type surface in the summer months (ie- lacrosse)
From being a parent of 2 kids in minor sports. I believe we need the extra ice surface for more ice time along with better ice times.
Need more ice surfaces
We need more ice surfaces than what we have
Hockey and skating are super important in our community. Even having somewhere for family/public skating is hard to find with how much hockey takes up ice space
It's a rink that we need
We don't have enough rinks
The rink is needed to accommodate all the very many hockey teams. Nice to not have to have 5am or 11 pm practices
Lloydminster is too large to have this few of ice surfaces.
The ice shortage in town.
Limited ice availability
We are short on rinks!
It's an ice surface for all the athletes
Not enough time ice for teams that n city.
Need the ice
We lack ice surfaces in Lloydminster
We already have limited ice with the Archie



Q4: In your opinion, is the Archie Miller Arena and important community asset?

Comment Section - Here are the 1,159 UNEDITED comments received:

Lloydminster is short on hockey rinks and ice surfaces. Also Players enjoy playing in older rinks.
If we get rid of the Archie where are the kids going to play? Or are they going to make U13 have half ice practices? We need all the ice we can.
It is a very usable ice facility that is much needed
There are never enough open time slots for family skates or pond hockey
The extra rink is needed so we do not have to travel outside of Lloydminster for practices
Because we need to have all the ice surfaces available because there is a lack right now. If we build two new ones and take away the old ones we are no further ahead for availability for ice.
Perfect rink for rec hockey and has the best ice and rooms in the city
With so many kids in minor hockey and Lloyd growing the new arena only replaces ice surfaces and doesn't add any.
Is a great spot for a beginner skater to get the rink experience. A lot of great memories as teenager of watching friends games in that rink
Don't have many rinks
The extra ice is vital
Ice times are hard enough to get in ABMH
It's the only arena my son has ever played hockey at in town. He has played there twice a week for 3 years with the pond hockey program.
We need more ice surfaces for sports
We use it weekly for hockey, drop in skate
All my kids play hockey there.
Archie miller is another surface for our kids to play the game they love.
Lack of ice
More ice surface to use
Need ice surfaces. Why build 2 new rinks then remove 2 rinks?
I think it is because my kids have played hockey there and I still have 1 playing hockey there.
Lloyd needs as many ice surfaces as possible. The Archie is a great place for minor hockey.
Because Lloyd doesn't have enough rinks
Ice time is difficult to get. We can't afford to lose a surface.
Ice surfaces needed, great old building
Lloydminster needs more rinks
It's a great place for kids to go that is safe
We need all the ice we can get in Lloyd
More rinks the better
Ice time is hard to get and expensive. It'll only make it worse having fewer surfaces. It's also nice to have something in that part of town
Lloydminster ice surfaces are at a maximum and the new facility won't help alleviate the strain at all, unless the Archie is kept also
Great to have this arena available for kids and adults alike
It's a great facility and opens up more available ice time
Because it is an ice surface needed to support ALL hockey within Lloydminster
We need more facilities in this city
We don't have enough ice surfaces as it is, even with the new Cenovus hub we still don't have enough space for the amount of organization that need the ice surfaces.
Hockey is a huge pillar in our community and we need ice surfaces in general. The fact that the only public skating/shinny times are during the school week days or the small ice surface at the servus is sad
It is a main rink used for youth hockey
My kid loves playing at this rink. While it's the coldest rink in town, it is the most beautiful. It takes me back to the small town feel.
My son played hockey there it's great rink for kids to have and there always looking for ice time if you take it away it just defeats purpose. My son loved that rink so much he did his grad pics there and inside
Besides the history of it, we are short ice surfaces in Lloydminster.
Great for addition ice surface for all skating sports.
Landmark arena, uniquely built, amazing craftsmanship, none like it in the city. Also, great ice!
Ice availability in Lloydminster is limited enough already.
There is already a lack of ice space! Eliminating the Archie completely would strain sports more than it would help.
It is an old style rink that continues to meet the community's need for ice
It's an extra ice surface
I have lots of friends who use it regularly. It's a beautiful space.
The Archie provides another ice surface. Ice shortage is real. Being a manager of a hockey team this year. I can see that clearly now! Also it's iconic to Lloyd. A lot of history in one building
Ice surface area needed
Many people access this facility for recreational purposes
It is a staple to this community!
We don't have enough rinks and the ones we have seem to be set aside for mostly elite organizations
Seems we are short of ice time
Need the ice!
Perfect facility for minor hockey and Oldtimers hockey. Minimal overhead.
Historical to Lloydminster
It's one of the few rinks in city and the city needs all of them. Ice time is in great demand.
The community desperately needs as many ice surfaces as possible. Adding the Synovus energy hub if we lose the Civic Centre and the Archie Miller doesn't add any eye services, which is definitely going to be a problem in the future.
We already don't have enough ice spaces in town, so taking it away would mean our kids miss out



Q4: In your opinion, is the Archie Miller Arena an important community asset?

Comment Section - Here are the 1,159 UNEDITED comments received:

We are short on ice availability.

We are short ice in the hockey community as it is. If you take this and the civic away we are in a worse situation, we've heard rumours that the new arena won't be for minor hockey players. This is in no way helping the ice shortages for minor hockey players

Historic arena that provides ice time.

Lloydminster needs to expand ice availability and losing the Archie would not help in this struggle to have acceptable ice for minor hockey teams

We are not a hockey family but support many hockey families and love the sport. This town can not lose more ice surfaces. It is short ice time already.

I had a child who played for LMHA, and back then, ice time was hard to get, especially for girls. We spent many hours in the Archie, and it was a perfect facility for kids, especially younger ones. I wish the seating was a little better- it was never as good after the renos. I think that even though the new facility has 2 ice surfaces, it would be foolhardy to eliminate one that already exists in the community. That would make for pretty expensive ice.

More and more teams/activities happening, inappropriate ice times for minor hockey shouldn't be taking away ice surfaces for those who enjoy hockey

We need the icesheets

One of our favorite arenas. Lloydminster needs this extra ice surface for so many reasons. It would be great for more ice practices for LMHA during the week so teams don't have to share ice surfaces with other teams (only using half the ice) on weekends to fit in more games. Also there is never any ice to rent for development. Archie is important to the community!

Not only is the Archie arena an older structure that is a part of the city's history, it is a nice ice surface with feeling of nostalgia. Having a child in hockey, I know we could always use more ice surfaces in this town.

The history that building holds!!! The ice surface is much needed, not every kid wants to play "elite sport" some kids/families just want to go and have fun- this is the perfect space for this!!

The Archie helps our youth and older hockey players come together to learn and play the game. It's in a neighborhood that's in need of as many services as it can get as well.

Our city cannot lose a rink, there is way too much need for rinks

We struggle with ice surfaces already losing this rink would hurt the community

Need more ice surfaces too keep up with amount of teams

It should be considered a heritage site, it's iconic

There is not enough ice surfaces for recreational hockey at decent times.

Lack of arenas for youth in Lloydminster for the population base

Do away with 6 am minor hockey practice! More tournaments

The ice surfaces important to keep our skating and hockey programs running. If a new ice surface can replace the Archie Miller, it would be okay to remove the Archie from use.

It is a piece of Lloydminster history, community connections and recreational hub

My kids play hockey there, practice and games

For minor hockey, participation and twilight league, I believe it would keep the fees at a lower rate. It's a great little venue and i(we) enjoy playing there.

Renovated dressing room area. Often best ice in the city.

We are in desperate need of rinks and the city of Lloyd has failed on all fronts with new development of community rinks.

We need more ice in Lloyd it will always be utilized, my favorite rink, historic, cities are always killing history and old buildings and the Archie has ice which our community is always short on. our culture is so flawed destroying the old to replace with modern, sterile big money buildings

My daughter plays hockey and it's an extra ice surface in this town.

Lloydminster does not have enough ice surfaces as is.

Still a great facility- that has a functional use. Needed for everyone that wants to skate and can't get time in the larger rinks.

We're a hockey family and we see the strain there is on teams for ice times

Provides an ice surface for hockey practices and games

Lloydminster has very limited ice space for youth population

It is a great rink for, especially for younger children! The size of the rink is less intimidating for children to come in. It is also an asset to the neighbourhood!

We are already short of available ice surface

The Archie Miller provides an ice surface on the northwest side of the city, a vital recreation facility, it completes the ball diamond/outdoor pool/hockey rink/park recreation square, and it is a community landmark. You cannot beat the feeling of playing in a historic barn with beautiful rafters like the Archie.

One of the original rinks and still hosts so many wonderful events.

You can find free spot to practice for kids

It's a great place for younger minor hockey and rec hockey.

It's history rich in teaching kids of 'the Canadian way'

Lack of ice time availability

Use it all the time throughout the winter

Ice shortages make it necessary

Very important for arena space and to grow our winter sports.

With multiple kids in hockey we see the lack of ice time in the city

My husband played hockey in the Archie when he moved to Lloydminster in 1967, we watched our sons play hockey in the beautiful building, and now we enjoy watching our grandson play there.

Lloydminster is already short ice surfaces

It is the perfect venue for hockey age groups below U11

We are already fighting for ice surfaces. You gave us one new one (Hub) but are taking two away (civic and Archie) so we're moving backwards. If we at least got to keep the Archie fighting for ice will be manageable.



Q4: In your opinion, is the Archie Miller Arena and important community asset?

Comment Section - Here are the 1,159 UNEDITED comments received:

This area has a lot of young families and seniors that would benefit greatly in having a recreational area .
We need as many ice surfaces as possible
We need more ice space, even with the new arena that is only 2 new surfaces
Historical and we need it
We need the ice surface for the community
we are short ice time now, closing 2 ice surfaces after the HUB opens won't resolve anything
Limited ice surfaces for the number of teams
Ice time is hard to get and Archie is a very decent rink
Arena Ice is a very valuable resource, currently we have just enough ice times for minor hockey. Having 6 ice surface would take the pressure off of limited, early, and competitive teams.
The Archie has been renovated into a perfect arena for u5-u11. The dressing rooms and facility are at a point where it is a perfect place to practice and play young games.
My kids personally love playing at the Archie, enjoying the nostalgic, old time feel. I'm addition, for a city of our size, we do not have enough ice surfaces. If structural issues are not a problem, the Archie needs to remain open as another ice surface in order to allow active family living in our city during the winter months.
We have kids in minor hockey and ice time is at a premium, having the Archie miller in operation is extremely important to all user groups that rent ice in Lloydminster, the Archie while old is still a great rink to play at
We need ice surfaces
It's utilized daily, and an asset to the ice hockey community
We are very short on ice times and the rink has the best ice in town.
We have a shortage of ice available throughout the winter months and loosing this ice surface will cause unneeded problems with mi or hockey, figure skating and speed skating as there will be less ice time available throughout the city.
It's an integral part of the hockey community from youth to rec
The Archie is the only barn style rink in Lloyd and the kids love playing there. They say it's the best ice in town!
We do not have enough hockey rinks.
We NEED the ice surfaces in the town!
Another needed ice surface for sports
Limited ice surfaces in the city
Not enough ice if the rink is not open
It affects ice times.
As a hockey player and parent, every ice surface is important whether it's indoor or outdoor. Hockey is a huge part of the community and teaches kids and grown ups alike life lessons about teamwork and building lifelong friendships.
Lloydminster could use more ice rinks.
More ice time for the kids
Great ice surface that has been renovated and might be the best rink in town
We need more ice surfaces to support minor hockey and to offer public skating in the community
Ice times are so limited. Any extra ice time that can be had for structure or recreation are so important to our children.
For anyone that has played hockey in this community. It is the last of the old barns. It has the best ice in Lloydminster. After renovations were done to upgrade the boards and dressing rooms it is a top notch arena. The heaters work great over the bench and crowd. The ice is well taken care of and never chewed up. It has better viewing than the Russ Robertson. And as a tax payer in this city , with it only being open for the winter months I would think it is cheap to keep it open.
Minor Hockey needs the ice for the amount of teams they have.
It's a great little rink, with a "small town" feel and home to lots of memories.
It's a good old rink that fills a lot of ice time for the residents of Lloyd.
We need all the ice we can get.
Another rink for the kids to play hockey in.
Our children use the rink all the time.
Very well used in winter and absolutely necessary to support the amount of ice time needed for minor hockey
there is not enough ice surfaces, even with this new rink being built
I am from a small town this rink is just like our small town rink, feels like home
We have been involved w the free skate, pond hockey and their hockey programs and love going to the Archie and having the availability of good ice times and ice
History. Necessity of ice surface. Keeps that part of the city alive in the winter months
Already a shortage of ice time
We thrive with hockey and we do not have enough ice surfaces for all the hockey players in the city
The more ice rinks the better. Practice times will get much worse with one less ice sheet
We are lacking in ice surfaces and the Archie is old, cold, and dated, but serves its purpose in giving kids an extra arena and decent ice times
Because without it - hockey wouldn't be feasible .
Because we don't have enough ice surfaces as we sit today, so to lose any of them is detrimental.
We are already short of ice surfaces. This rink is perfectly fine to be utilized for practices, rec hockey, puck and stick, shinny
We need the ice surface
One of the original hockey rinks that all Lloydminster hockey players have played in for years. Lots of memories for all the kids
It is a nostalgic, iconic arena that means a lot to the community. So many people can say their grandparents, parents, themselves, and now their kids have played there.
Many people have great memories of playing hockey in this arena. It is a very well known arena. The atmosphere and feeling you get from being in that arena cannot be replaced by anything new.



Q4: In your opinion, is the Archie Miller Arena an important community asset?

Comment Section - Here are the 1,159 UNEDITED comments received:

Not enough ice available for rentals and city programs
We need as many ice surfaces as possible to accommodate the amount of hockey teams in this city
It's a very iconic rink in Lloydminster
Lack of ice, stop getting rid of buildings that are still valuable
It has a great ice surface and dressing rooms are good size
We need additional rinks and the Archie has dressing rooms and the ice is great.
An additional ice surface for the ongoing ice struggle across many groups
Support community sports with not enough rinks right now in the community.
Useful and part of the heritage
Not enough ice in the city
Useful but not important
It's utilized constantly and is a key part of our community
Places that keep people physically active during winter is very important
Because it's hard to get ice time as it is in Lloydminster, not yet to lose another rink.
Ice time is already short in Lloydminster at youth level to recreational level
The Archie provides a small town feel being an old barn! People love playing here other than when it's -50 outside. The rink could use a revamp with change to seating for the parents but dressing rooms are great. Many families of Lloydminster are on their 2 and 3rd generation of skating in this rink and it holds special memories. The lack of ice time in Lloyd and the amount of fees that will be paid if the Archie isn't around is going to be astronomical for families. We practice here every week, have games here when scheduled and it's a great rink for pond hockey to be played!
We need the ice surfaces, Heritage site
We need more ice surface for hockey/figure skating. It's a perfect practice facility and useful for young age games
The city does not have enough ice surfaces. Lloyd hockey teams are playing "home" games in Paradise Valley. That's ridiculous.
Ice surface, structure
Staple of the community. Provides a place for kids/adults to skate and play a sport they love
Absolutely. It has been renovated in the not too recent past and serves its purpose as another ice surface. We do NOT need to see this rink decommissioned and then see City Council decide to put millions into yet another new arena. The Archie Miller offers a very usable ice surface!
It is a beautiful facility that is perfect for city hockey and can skate programs.
We don't have enough ice as it is and it's a nice rink.
Add a rink to the count
We are short on rink/ ice time in the community
Because it's an extra and still functioning ice surface. We are building new rinks but if you get rid of one's that still work and function then we are no further ahead on ice surfaces that are clearly needed and being used!
We need all the rinks we can get. Ice time for minor hockey continues to be an issue.
Hockey community is big in Lloydminster and the Archie is like a landmark
Gives kids opportunity to play sports and keep out of trouble
Affordable Ice time seems to always be an issue, if the building is still safe and functional and getting lots of use, keep it going.
Multiple teams and lack of ice surfaces and teams having to travel to neighboring communities just to have practices.
We have limited ice time in Lloydminster.
The Archie is a great rink and has been one of our favorite places
Limited ice surface availability in town.
A place for adult recreation players to enjoy reasonable ice times. Very important to our mental health. The city should have as many ice surfaces as possible
Lloyd has a shortage of available ice for hockey at all levels.
The need for rinks is huge! It's been a staple in our community. Why would you edge such a valuable rink
It's a vital part of hockey and ice skating
Our Hockey teams are already sharing ice surfaces, taking another one down will only make our ice schedules even more overbooked
It is a fully utilized ice surface that is needed to accommodate the large amount of youth hockey in our city.
Icesheets are in high demand and I am sure there is extra. It will get booked
There is such a high demand for ice in our community- tearing it down would put a strain on hockey teams to find available ice to play.
We utilize the ice for minor hockey a lot
This facility, albeit an older facility, still provides extremely valuable programming space for our youth hockey programs as well as adult hockey programs. The recent upgrades to the dressing rooms and boards have taken the old facility and brought it into the now. The nostalgia, the look and feel, the ice quality, and simply put the laid back atmosphere must be safeguarded. The Russ Robertson, the Servus Sports Centre, and when the time comes the new Cenovus Energy Hub, provide a great service to that level of hockey with the Archie Miller supporting its special groups that do not want to be at the big facilities. Furthermore, if closed down, it will simply be another asset stripped from the neighbourhood and the fabric of that community.
It is a much needed arena for hockey players. There is not enough ice space for the amount of children and young adults in hockey
Rink space/time is getting scarce. My son played hockey in this rink all his life. We need to keep this rink.
Great rink!!!! Keep kids active.
It is a prime ice surface for minor hockey.
A great original rink in Lloydminster still used everyday
The city needs the rink for all the kids and adults that need ice time for skating or hockey
It is essential for the hockey community in the city. It gives an old school feel. Nostalgia. Also many rec teams are housed there in the evenings.
Perfect for youth hockey practices and games
We need the ice surface.
Great small town rink
Gives extra ice surfaces for public skating and ever growing hockey associations. Limited ice times and access is a huge issue for the City of Lloyd.



Q4: In your opinion, is the Archie Miller Arena and important community asset?

Comment Section - Here are the 1,159 UNEDITED comments received:

We are short ice slots for hockey teams.

Limited ice

After building the new rink we cannot stay the same for ice surfaces with the game growing we need as much ice as possible

The value it serves to the community for hockey is undeniable

It provides the community with another ice surface for practicing/games.

You need places to skate and cheap ice surfaces. They just put money into it

Various age groups use it for hockey

The low amount of ice slots available for hockey teams to practice is brutal and the city keeps growing so there needs to be more ice. Nothing worse than paying hockey fees just to have our scheduled ice slots cancelled for provincial or playoff games.

This is the best ice surface in our town. This is also the only city facility/ park in that neighborhood.

Because it is a great rink to play hockey or practice in

We don't have enough hockey rinks

It is a needed ice surface. Unless its condemned or to much money to operate in a season. There is history in old barns like that so it would be great if we can keep that building going.

It is important because we are in need of ice surfaces!

The amount of use it gets for local hockey

Excellent arena with great ice. Very important surface that's needed to allow adequate ice times for minor hockey.

Ice surface is important for the growing ice needs of the city

We need extra ice surfaces

Our city does not have enough ice surfaces for our needs.

Without it we have even less options for ice.

New rinks are SO expensive. The Archie is an excellent, low-cost facility that should be kept for many more years

I have four kids in hockey, the more rinks, the better in this city. It's be nice to get away from 6am practice as well.

We are in need of more ice surfaces and taking this down when there is nothing majorly wrong with it makes very little sence. It is also part of Lloydminsters history and preserving it for the community to use is important.

Limited ice surfaces

We need the ice surface for hockey, Lloyd's ice time is already overwhelmed

We need ice surfaces in Lloydminster. My understanding is it needs some money put into it but not as much as building a new arena so it's worth the investment. I like the nostalgia of it and would like to preserve it.

Used by many people for many years

There's a huge shortage of affordable ice surfaces for minor hockey already. The community can't afford to lose a facility.

The lack of ice surfaces in the growing community. Teams already have to find ice outside of Lloyd to accommodate their teams.

A great rink for youth sports and we need all the ice space we can get.

The community is short of arena's so it reduces the burden of not enough ice

We need as many rinks as possible

We are very short on ice times in this City and I don't want to have to travel to surrounding towns for ice time in the future if Archie is gone.

We have a very active hockey program here in lloyd and a lot of kids/ adults who use the rinks. We are so short of rink surfaces and it is hard to get extra time. We could anyways use more ice surfaces. The archie has also been a favorite rink among all 3 of our kids

Ice is so valuable to minor hockey

It is a great arena for hockey. The dressing rooms are some of the best in Lloydminster. The ice is great.

The city of lloydminster is short on arenas as it is. An it don't make sense to add two an erase two. Make the up grades an keep all the rinks going they are much needed.

Because we do not have enough usable rinks for the amount of kids in this town who play hockey.

Important to LMHA so kids can have enough ice time

We are a growing community and need all the ice surfaces that we can have. Not to built another facility as we need other sports centres.

Because the city is already short on ice surfaces due to poor planning

Itis unique and modern

We have limited ice we can't afford to lose any!

My enough available ice in Lloydminster

We are desperate for ice surfaces and despite its age it is an ideal arena for many hockey teams as well as being rented out for public purposes

We need the ice surface for minor hickey and thus rink is heritage to Lloydminster

Reasonable ice times for minor sports and another space for adults...especially with the expanding elite programs offered through the schools

Integral part of the lloydminster hockey community for both youth and recreational hockey

This is the traditional "small town barn" that's always fun to skate at, has an awesome feel and is an integral part of the limited ice availability we currently deal with

Not enough ice if we lose it.

We have limited ice surfaces and it's used a lot

This is our neighbourhood arena. We attend public skating there and our family has two children in hockey. We lovethis arena. It's simple, beautiful inside andan integral part of our community.

We cannot afford to loose an ice surface if this facility closes. Ice time for youth sports is already in highdemand and forces some teams to share icefor hockey practices. We also need to keep this as a public city owned facility for all community members to enjoy.

In addition to ice rinks, Lloydminster is very limited or in need of hardwood surfaces that have multiple courts for basketball and volleyball which are brewing supports that are very limited gif court access. The use of Servus is not great surfaces to play on.



Q4: In your opinion, is the Archie Miller Arena and important community asset?

Comment Section - Here are the 1,159 UNEDITED comments received:

We need more rinks in the city

We have limited ice surfaces in Lloydminster and has a hockey parent I would like to keep it.

The more ice the better because it is hard enough to get ice time as it is. We can't afford to lose the Civic and the Archie.

As a hockey parent I am very aware of the limited amount of ice time in Lloydminster. Teams are practicing and playing games late at night, early in the morning or renting ice-out of town to accommodate.

We have a shortage of ice that's not going to be addressed by the new arena if we close this one

It's so great for that side of the community to have some recreation facilities. It contributes to individual and community well being.

We need all the ice surfaces. Building two but removing the Archie and the civic doesn't solve any problems.

We are very short on ice surfaces for our youth programs. 12 year olds should not begetting home from a week night practice after 9:30

There is not ice time available to meet needs

We need as many sheets of ice as possible so the younger kids get ice time.

Its a great facility and one of the best places to play a game of hockey .

This is a well-used amenity for hockey, figure skating, leisure. Both my kids had many practices and games in this facility when they were involved in minor hockey and it does serve the community well!

It's a great building and very needed ice surface

Itis a good extra ice surface to have in the cities inventory.

I have not personally used it in a number of years, but it is well used and loved by the community.

With the amount of user groups, the ice is needed to allow all groups to have access to decent times, with scheduling already thinned out with the amount of groups, we need this surface.

Been a good building for many years. would like to see if used more year round vs just the winter months. However not sure worth the investment to make that happen

need ice time and dry floor space.

Q4: Summary of Responses: Importance of the Archie Miller Arena

The survey responses overwhelmingly indicate that the **Archie Miller Arena is a highly valued community asset**. A significant majority (88.87%) of respondents consider it "very important," while 9.54% rate it as "somewhat important," and only 1.59% believe it is "not at all important." The comments provided valuable insights into why community members feel the arena should or should not be preserved. The responses can be grouped into the following key themes:

1. Ice Availability & Demand

The City Already Faces a Shortage of Ice Surfaces

- Many respondents stated that ice time is already scarce in Lloydminster.
- Losing the Archie Miller Arena, especially alongside the Civic Centre's closure, would not increase ice availability despite the addition of new rinks at the Cenovus Energy Hub.
- Some respondents pointed out that minor hockey teams already have to travel out of town for practice due to a lack of local ice.
- Essential for Hockey, Public Skating & Rec Leagues
- The arena is widely used for minor hockey, recreational hockey, figure skating, and public skating.
- Some parents and players expressed frustration that their teams currently practice at 6:00 AM or late at night due to ice shortages.
- Many emphasized that the city cannot afford to lose another ice surface, especially as Lloydminster continues to grow.

2. Historical & Community Significance

A Historic Landmark in Lloydminster

- The arena has been a part of Lloydminster's hockey culture for decades and is considered a heritage site by many.
- Several respondents said they have fond memories of playing there as children, coaching their kids, or watching family members play.
- "They don't build them like this anymore" was a common sentiment.

A Symbol of Community & Tradition

- Many respondents shared nostalgic memories of their time at the Archie Miller Arena, with several calling it a "staple" of the community.
- Some mentioned the "barn-style" architecture and wooden beams, saying it feels like a classic hockey rink rather than a modern, commercialized facility.
- Respondents felt the arena helps bring the community together and provides an affordable place for families to engage in sports.

3. Accessibility & Cost Considerations

Affordable Ice Time for Families & Rec Leagues

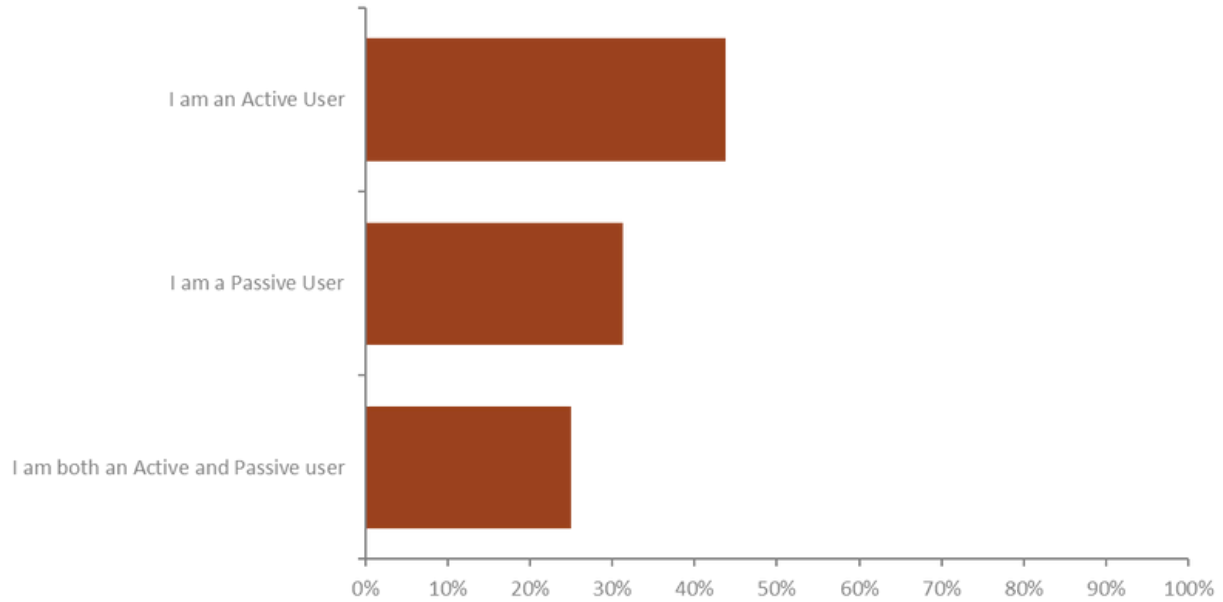
- Many respondents stated that Archie Miller is cheaper to operate than some of the newer arenas.
- A concern was raised that replacing it with a new facility could increase user fees, making hockey even more expensive for families.
- The arena is a cost-effective option for recreational leagues and public skating, which might struggle to secure ice at other facilities.

Convenient Location for Residents

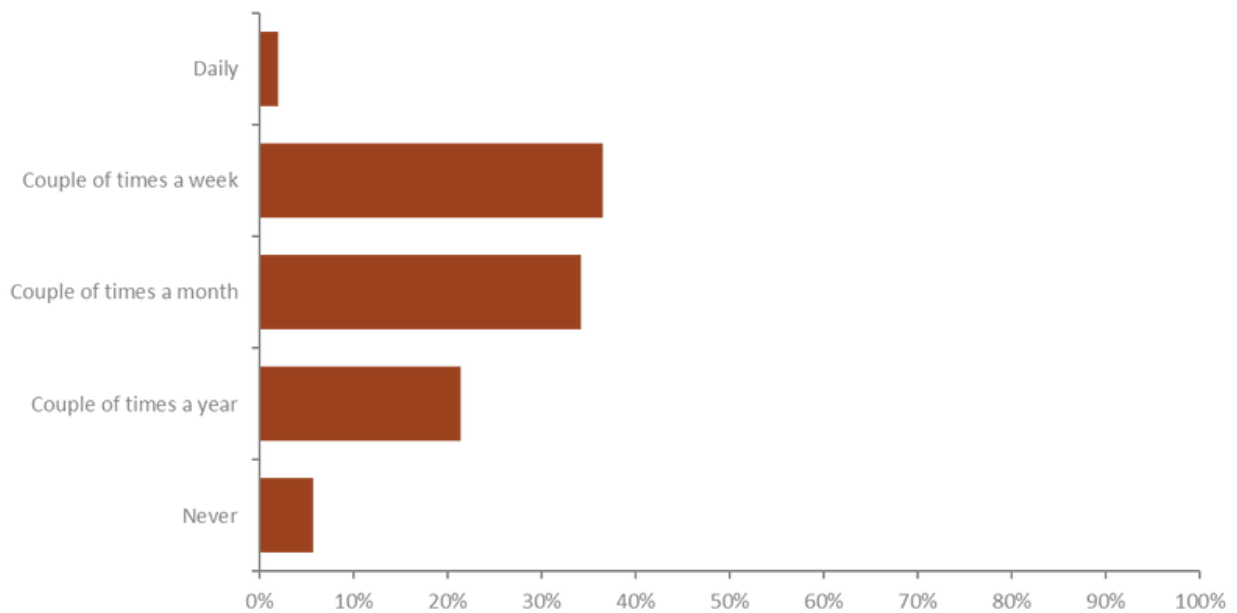
- Some respondents mentioned that the arena serves the north side of the city, where other recreational facilities are limited.



Q5: Would you consider yourself to be an ACTIVE or PASSIVE user of the Archie Miller?

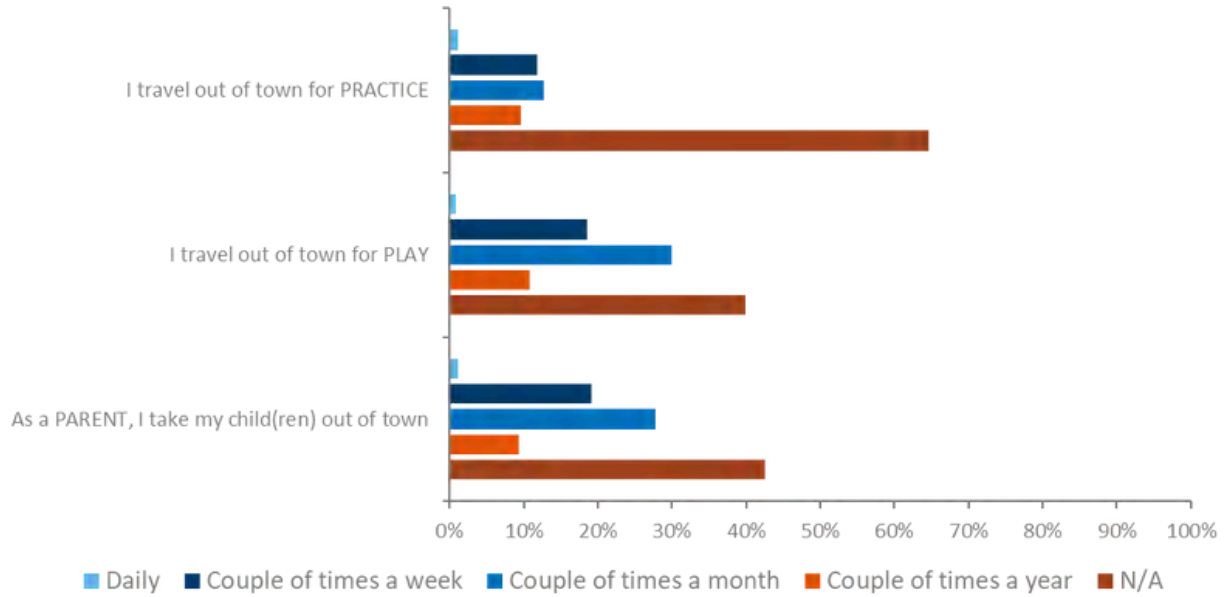


Q6: How often do you go to the arena as an ACTIVE and/or PASSIVE user?

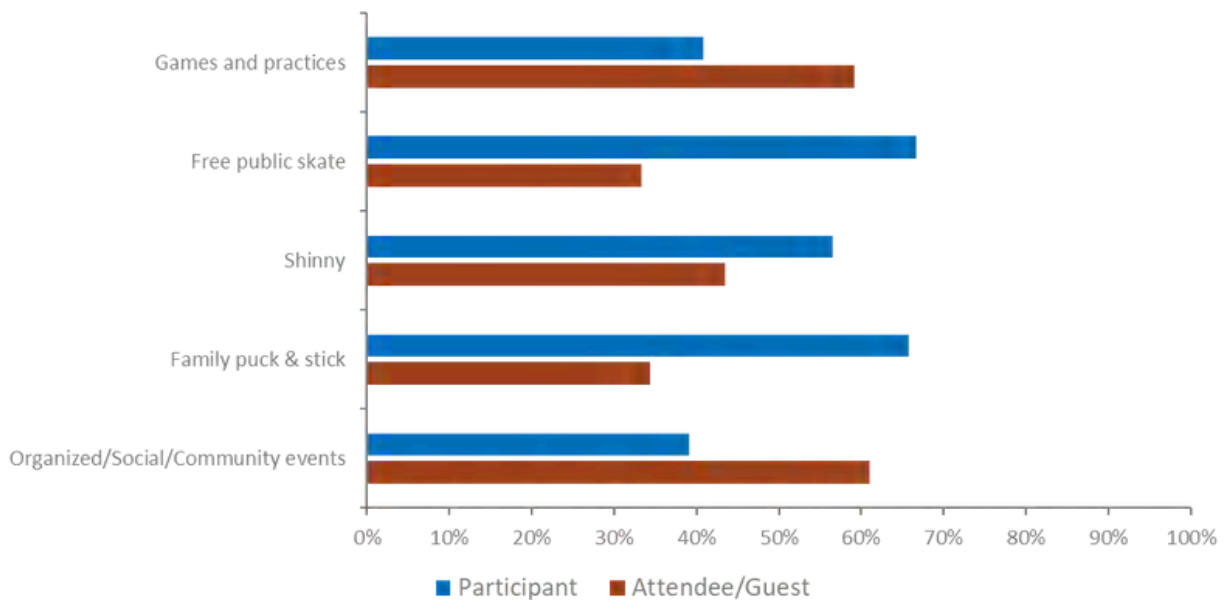




Q7: How often do you travel out of town for play or practice as a player or parent?



Q8: What do you primarily use the Archie Miller for?





Q8: What do you primarily use the Archie Miller for?

Comment Section - Here are the 104 UNEDITED comments received:

My household has never been in this facility
Do go there personally but have friends that use it
I did play a lot of hockey in it for many years.
Watch grandchildren play hockey
N/A
My grandchildren need a place to play hockey. If both the Archie and the Civic Center are knocked down we are very short of ice times.
Used to figure skate here when I was younger
Pond Hockey
Twilight / practices
Was there every wk. when my child played hockey
Watch hockey
Goalie camps!
My hockey days are over but before they were there Archie Miller served my family and friends very well.
Used to practice at the arena when I was younger, but now playing for the Rustlers I don't get the opportunity to practice there anymore.
We used it a lot when our kids were younger
I have never attended Archie Miller for activities. Not a hockey fan. Listening to friends speak of
I do not use the arena
My family would love to have an indoor riding arena in Lloyd instead of hauling away.
nothing
I honestly don't use but I think our city needs to keep these places open for use!
I worked there for seven years and kept it up the best I could for what I was given it is the community
My hockey team plays at the Archie lots and would love more opportunity to play there. Our league has a bunch of ice time there throughout our season.
Uh, what social or community events are scheduled there?
Participation league
Nothing
I coach my son so I am both participant and guest sometimes
Don't use the facility
I spent many years in the Archie Miller arena when my kids were growing up.
Not applicable to me now but my family grew up here and I spent many hours watching them play hockey and skate there
Your computer survey won't let me leave all the circles blank & only fill in this box, so I am clicking every other circle with false inputs to make your program happy. I enjoy it in my
view as my home is in the border ring of the pool, former school & arena with the mature trees we hope you will keep alive until someone is actually about to break ground on the approved residence zone north east of the arena
I do not use the Archie Miller at all
Pond hockey
NEVER USE IT! BOTH ME AND MY FAMILY
I coach a team that practices here and play myself on teams that play there
None of the above
Watching my grandson play the game he loves. Also my won sons have good memories of playing there. My one son even worked there part-time one season
Never
I watch participants at the arena
My kids also Have 1 practice and 1 or 2 games a week at Archie
Rec hockey
Watch family members play hockey.
Grandparent
My son and husband both used the rink
Do not use
I travel to Lloyd for Rec Hockey couple times a year
hockey practices and games
Do not use this arena
I'm a former resident no Longer living in Lloydminster so a few questions aren't applicable to me but rather Family still in town.
I am a Grandpa now - I just need a place to watch my grandkids
I don't use it but I know many that do use it.
spectator
I have a nephew who plays hockey and so I just go when he plays games.
None
Never
Coach minor hockey
This is gem in my neighborhood. The Shine Christian school is located 1 block away and will be using this for physical activities.
Can't play hockey in town no ice times
My son played LMH in Lloyd throughout his school years then bandits now travels to Hillmond to play senior hockey . I have grandkids that will b playing in next couple yrs keep it open for the kids
I do t use this facility, nor attend events there



Q8: What do you primarily use the Archie Miller for?

Comment Section - Here are the 104 UNEDITED comments received:

I'm a non-user
My kids are done hockey now so we don't use
Live in the neighborhood
Games
I've walked around the arena as I live in the neighborhood but I've never been inside.
Grand children's hockey games
My children's hockey games other years practices.
Na
Coaching kids hockey practice and games
I don't attend any more as my children/grandchildren no longer play hockey having said that while they did play minor hockey, I would be in attendance probably weekly
Rec
I currently do not use this facility.
Spectator
my kids have played hockey there in past years
There are no organized social or community events taking place at archie miller.
I do not use the arena for hockey, nor do my children
I'm from out of town but have kids that play sports in Lloydminster. The Archie is an arena that we enjoy going to when games are scheduled there.
Parent of kids who play for Lloyd minor hockey
U9, U11, men's hockey
I didn't know they had public skating, shinny or puck and stick there
My daughter uses it for LMHA games and I use it for participation hockey games. As a family we use it for puck n stick time slots.
Rec hockey games
Kids Hockey
My whole family needs more ice surfaces
It doesn't get used enough
Both the hockey teams I play on are based out of the archie
My kids play pond hockey
Pond Hockey
We only use the Archie for practice and games
My kids have played hockey for years here
N/a in my case, but I feel my opinion still counts as a former active parent.
My 3 kids play at this arena
The Archie Miller is the best practice surface ice Lloydminster has.
Minor Hockey
I play adult on a male hockey team (twilight league)
Sons hockey
Hockey
*all three of my kid have one practice a week at the Archie
I don't attend, but I know plenty of families that use the facility.
Play on sundays there with a group and coach my sons team there once a eek
My kids use the rink weekly to practice
My family does not play hockey but we watch our nephews and niece play.
I have 3 kids and they all practice/play there 3 times a week
Take my child to practice there weekly



Q8: What do you primarily use the Archie Miller for?

SUMMARY OF ALL 104 COMMENTS

Summary of Survey Responses: Primary Use of Archie Miller Arena

The survey responses regarding the primary use of the Archie Miller Arena can be categorized into the following key themes:

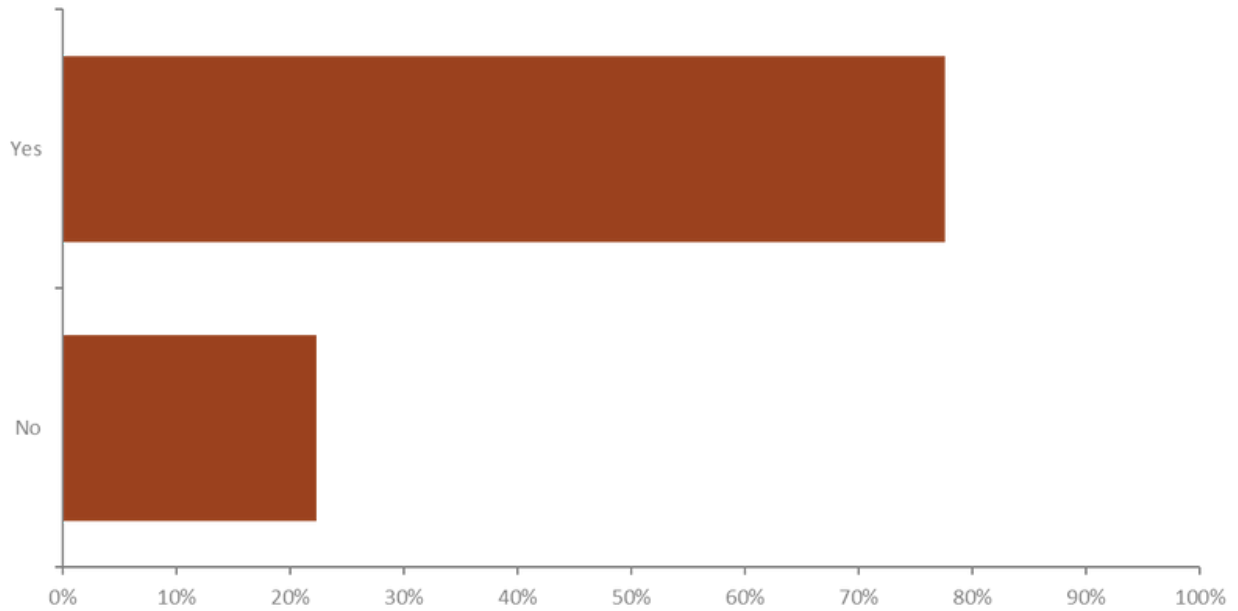
1. Hockey Participation (Players & Coaches)
 - Many respondents actively use the arena for hockey, including minor hockey, rec hockey, and adult leagues.
 - Some mentioned specific leagues such as U9, U11, men's hockey, and the Twilight League.
 - Coaches noted that they bring their teams for practices and games.
2. Spectators (Family & Friends)
 - A large portion of responses indicated attendance as spectators, primarily watching children or grandchildren play hockey.
 - Some respondents no longer have children playing but recall spending significant time at the arena in the past.
3. Former Users
 - Several respondents stated they used the arena in the past, either as hockey players, figure skaters, or parents of players.
 - Some mentioned having positive memories of the facility from their younger years.
4. Non-Users
 - A notable number of responses indicated that they have never used the arena or do not currently use it.
 - Some mentioned that they live nearby but have never entered the facility.
5. Facility Concerns & Community Sentiment
 - Some respondents expressed concerns about a potential loss of ice time if the arena is closed.
 - Others highlighted the importance of keeping such facilities open for the community.
 - One respondent emphasized the need for more ice surfaces, stating, "Both the hockey teams I play on are based out of the Archie."
 - A few comments indicated a lack of awareness about public skating or other non-hockey uses.

Conclusion

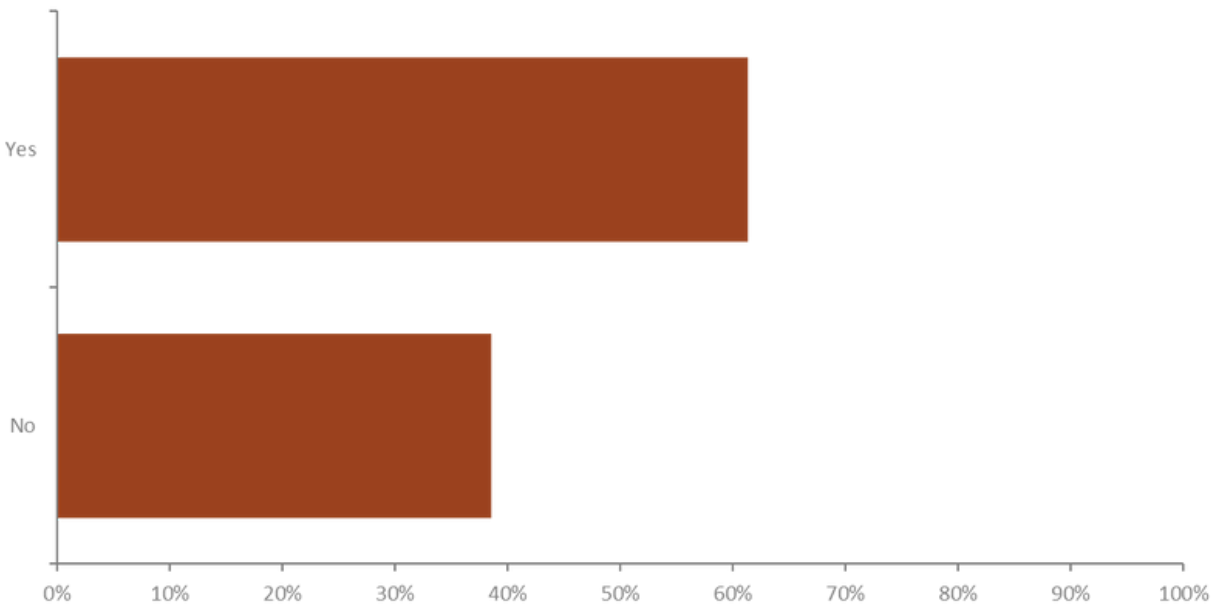
The majority of respondents either use or have used the Archie Miller Arena for hockey, whether as players, coaches, or spectators. While some no longer use the facility, they acknowledge its past significance. A portion of respondents do not use the facility at all, but some still see its value for the community. There is also concern about ice availability if the arena were to close.



Q9: Did you know that the Archie Miller Arena was built in 1966 and is now 58 years old?

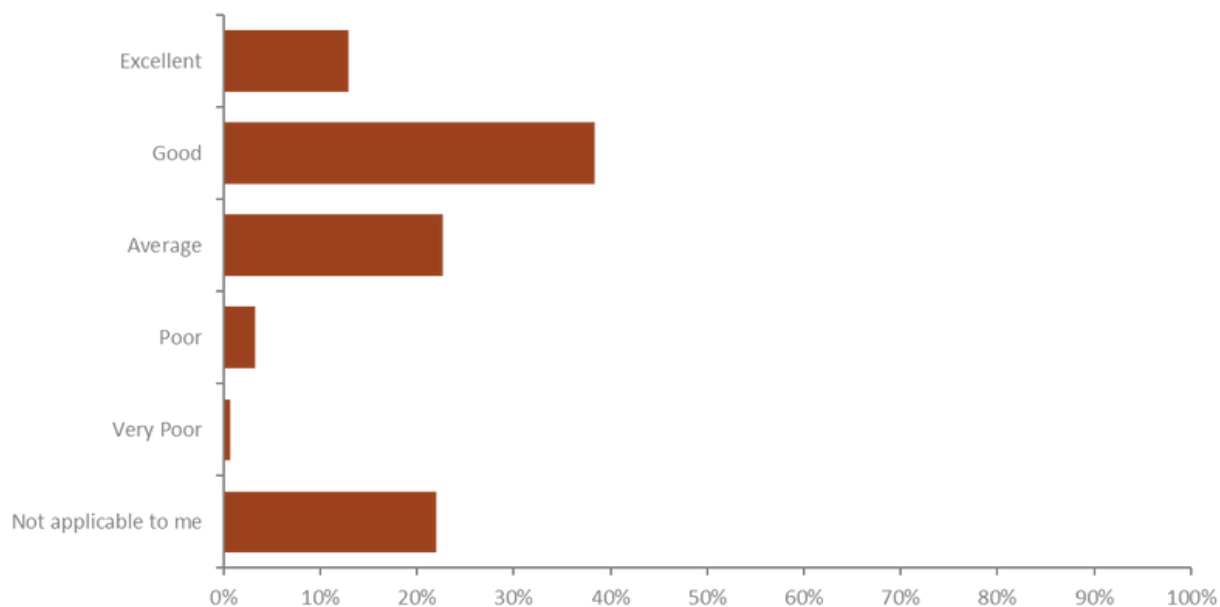


Q10: Did you know that the Archie Miller has a sand floor beneath the playing surface?

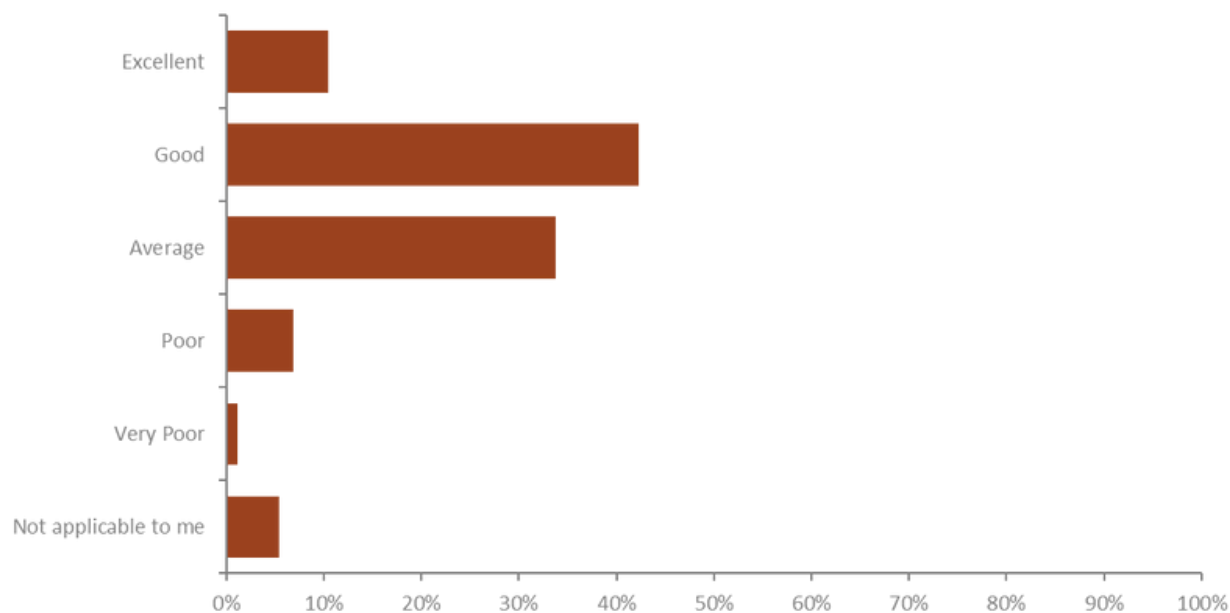




Q11: From a PLAYER/OFFICIAL perspective, how would you rate the current condition of the Archie?

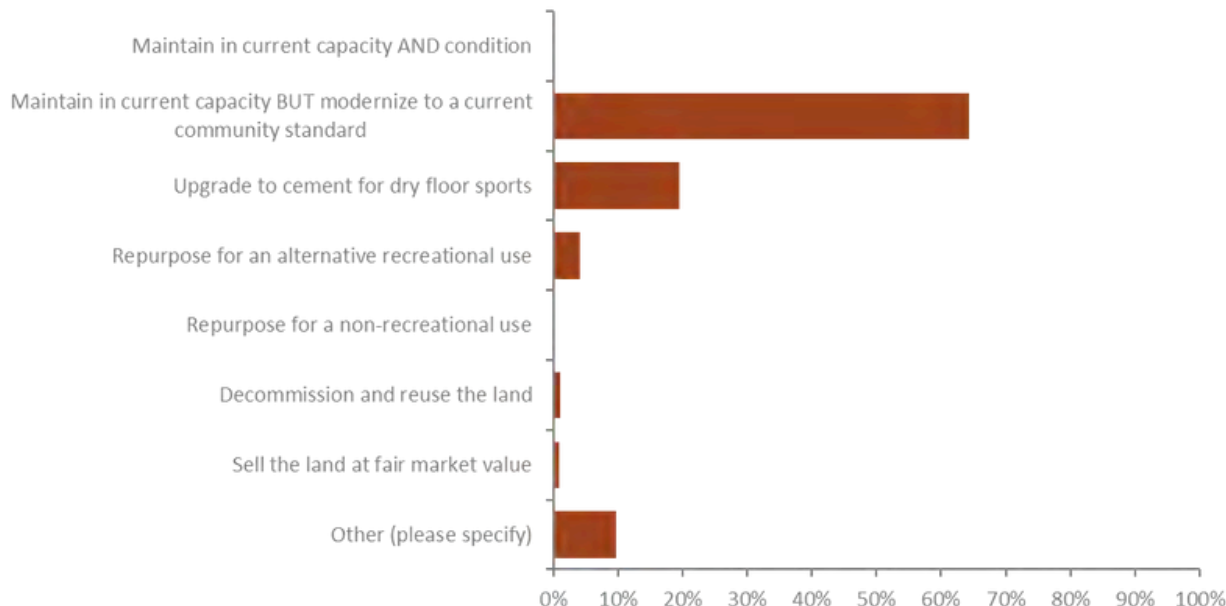


Q12: From a sport parent of VISITOR/ATTENDEE perspective, how would you rate the current condition of the Archie?





Q13: What do you think should happen to the Archie Miller Arena?



Q13: Comment Section - Here are the 183 UNEDITED comments received:

Maintain as is but upgrade
 Anything to maintain current capacity as useful arena. Could be sold to private buyer or upgrade to current standards.
 If feasible maintain for a few more years, then decommission and sell land.
 This question is set up awful. I would upgrade to cement for dry floor sports ONLY if it's used for hockey from October - April.
 Leave it as it is
 Upgrade the floor but also have it so we can have a roller rink.
 Keep updating it and continue to use it as a hockey arena.
 SELL THE PROPERTY AT MARKET VALUE, NOT LAND VALUE
 Maintain in current capacity
 It was not that long ago that the Archie miller was renovated and a lot of money was spent to upgrade it; I feel & think that because there was a push to spend money on this facility it should be kept up and running regardless of the year it was built.
 Field house / dry land turf -
 Update/repair needed infrastructure. Keep the barn alive.
 And use for lacrosse or ball hockey
 I would definitely want to see it stay
 Remodel since hockey for younger children not enough availability
 Keep as it is as long as safe
 Ball hockey and lacrosse need more facilities
 Continue to use for all activity such as I stated before. Broom ball skating hockey lacrosse etc
 Continue use and not modernize
 I'm not sure how many teams still use the arena, especially with the new rink currently being built for the upcoming season, but keeping the structure and modernizing it for the community will be an interesting thing to experience for the future athletes knowing how many players grew up skating in the rink.
 One person suggested a roller rink. I think that would be so fun for the community
 Riding arena
 Indoor riding arena for horses
 Leave it as is.
 Indoor tennis please!
 should turn it into an indoor arena for equestrians.
 Equine riding facility, drop in. Sand base will work great for riding
 Turn it into a riding arena and facility to host dog sport enthusiasts
 I think it should be turned to an indoor horse riding facility just like the wainwright equine Center. Lots of horse people in this town and we as a community have been in desperate need for an indoor public riding arena for years and often have to drive over an hour away to access one.
 This would bring the Archie miller back to life!
 Continue to use as a arena as ice time is that is needed is not always available.
 This idea of a riding arena is not good. Much too small to host any activity
 Needs work yes but the city must be willing to be a part of its new life i



Q13: Comment Section - Here are the 183 UNEDITED comments received:

Whatever is least cost to us as residents
Keep ice in winter, but put in a cement floor for summer activities
maintain with some improvements until the HUB rinks are skatable.
Maintain as is
Also put cement in the floor
Failing an inexpensive means of maintaining an ice surface, repurpose or demolish.
Upgrading the floor so can be utilized year round for sports, markets, private events, etc.
From a users standpoint I believe the facility is fine the way it is. If the refrigeration needs to be replaced than do so, but my main concern is that our community is always growing and just replacing rinks doesn't work we need to add ice surfaces.
upgrade floors to cement and take seats from civic and add.
Could use as a roller rink or other indoor sport
Build a dedicated indoor soccer space.
Leave as is
Other organizations could be utilizing the sand base in the warmer weather and possible in the colder season
Hard question to answer without having all the information and options the city is looking at. If there is a need for more cement floor facilities and it would benefit the hockey season, then that could be an option. I'd like to know more about the viable options the city is looking at and the data behind those benefits.
Leave as is. It does not need gender neutral washrooms. "community standard"
maintain as ice rink
Make a costco
Upgrade heaters for the crowds
Keep for minor hockey or use for equestrian - Don't tear it down so many kids can still use this surface
Keep arena as is.
The rink is great as is
It's a classic style that holds true of hockey barns of the past. Modernize but keep the retro feel
Maintain in current capacity
Modernize it. Upgrade floor and increase seating capacity.
I think you should maintain it but put some upgrades to it. If you put cement floors on it we could diversify the usage and utilize it in spring/summer and Fall for other sports or events.
Put in concrete
Build new or completely modernize
I would need to see the economics on these decisions.
Keep this arena going. Has the best ice to play on!
Should modernize the area but can keep current capacity and should also upgrade to concrete floor
Upgrade the floor and ice system. That way it can be used 12 months a year.
Maintain as is until it is untenable not to upgrade ie. ice plant, cement pad
Put insulation on the roof and side so it's warmer in there
Keep it the way it is
The Archie should stay! It is a fantastic arena.
Minor upgrades but keep it how it is to maintain the small amount of rinks in the community
Put in turf for year round lacrosse/soccer
keep it as is.
The Archie Miller is in a park. Why would you sell part of a green space in Lloydminster?
I agree with the first two statements
Would be cool to support other sports as well. Rugby, lacrosse. Etc.
Nothing wrong with the rink was updated not that long-ago is fine quit wasting money
Do not take it down
Keep the arenas spirit in tact, upgrade as needed for safety and other issues but don't take the charm away. What's an old rink now will be a monument later
Just maintain the rink as it. It does not need to be modernized. The archie does exactly as intended it creates an ice surface for Lloydminster residents. It does not need to be fancy it serves it's purpose.
Use it the same way as now
Works well the way it is. Great rink.
City can't afford to rebuild at this point so keep it open for now
Maintain current capacity & upgrade the seating area, parking lot etc.
Use as a rink in winter and a skateboard facility in summer.
if getting rid of the Archie a new one should go up in its place as this has been around since i was a kid and played hockey in the arena
Unsure
Keep as is
I think eventually it makes sense to repurpose or decommission but the ice sports community probably needs it to be maintained for another 10-15 years.
Keep as is
Or keep as is
Upgrade to cement floor, so it could be used for hockey and other sports year-round, ie pickleball, lacrosse.
Turf for lacrosse and soccer



Q13: Comment Section - Here are the 183 UNEDITED comments received:

Field Lacrosse Arena so kids can play lacrosse all year as it is a growing sport in the community
Maintain in current capacity
Turn it into a lacrosse arena. The sport is growing in Lloyd and could be played year-round with the right facilities.
Maintain and ensure safety requirements are met.
Can you not concrete the floor for hockey and use it in all seasons? The tax payers have put a lot of money into the facility to get it to where it is today. Not everything needs to be the state of the art. It serves as a great minor hockey rink. Better than many rural facilities.
Keep it as is
Maintain it as is. It's a good arena and serves a purpose. If investing, add insulation to the ceiling. Biggest downside is how cold it gets in there during cold snaps
Maintain at current capacity but fix only what's necessary for safety/codes.
This building has a fairly new roof , sand floor makes the building easier to repurpose, relocate and reuse. It would make an excellent farmers market building !! Most cities and towns our size have one. This building could also potentially be used as a second indoor baseball vault .
Upgrade the facility to be used year round by all kinds of user groups sports or otherwise
The only update i feel it could use would be heat regulation. it gets cold in there, but other than that i dont feel it worth dumping a lot of money into modernizing. the old school feel makes it cool. The dressing rooms upgrades done in the past were a welcome change and now that is done i think the rink is in a good spot for what it should be. Sure cement floors would be cool, but this rink has been operating with sand for long enough that shouldn't be an issue. I am not super active in sports requiring the concrete floor however i have not heard a need for extra space.
I don't like this question. Most important - keep the ice surface. Second - upgrade to cement floors to allow for more use.
The building is solid and is useable. Needs to be kept up to date
Ideally continue use as it is now, unless there is a structural problem it is great for Rec and youth hockey
I would like to see it stay as a City asset and preferably used for recreation. I would need to see the costs of upgrades/changes to make an informed choice in this survey for these options.
Maintain, no updates to community standard.
upgrade plant and floor to ensure future use. use for practice and rec sports to game divert traffic to more appealing locations
maintain in current capacity and leave it as is, it works.
It would be nice to stay an ice surface and a cement floor would be huge for summer activities. Cost considered for sure.
Just maintain the facility. No ridiculous spending on modernizing it. Get a grip on the spending already. The Archie serves well as it is for youth hockey games, practices for all ages and rec hockey leagues. Just maintain the facility. No ridiculous spending unless the City can cancel the proposed tax increases. If you can't afford it, don't spend it. Simple. Quit managing the city's finances like children!!
What about maintain operational state. If the floor needs upgrading then budget it.
Would be excellent for lacrosse or other sports other than hockey!
Why do you have to do anything to it for the next 5-10 years. Even then, very simple but effective upgrades would help viewer but it continues to be the best player rink in town. Also has friendliest staff, along with Russ Robertson.
I think leave it as is! But I am unfamiliar with the needs of maintaining the current foundation/flooring situation.
Keep asking is, till can afford to make the change. If you don't have the cash maintain
Leave it alone
Maintain as is. Unless a large demand for summer use.
Keep as is
Keep it as is
Maintain in current capacity and bring back the loft seating.
I think that the rink is in impeccable shape, maybe a little update to the seating but besides that it's excellent in all categories.
The Archie Miller is great the way it is today.
all of your options require change or demolition to the facility. This facility is important to the winter sports program and if it is cost effective as is - why change it. We need cost effective, functioning services, not necessarily all the bells and whistles (which result in more taxes) Not sure what "modernize" it really means - but suspect you elaborate that in question 14? upgrade to cement floor - what does the cost/benefit analysis say. repurpose it for alternative use - The City is building a very overpriced new facility which will eliminate the civic centre - don't think we need to eliminate another ice surface.
One would have to look at possible upgrade like the cement floor to it could be used the rest of the year. There are other sports than hockey in this community. With that being said how much are taxes going to be raised to upgrade the facility, now is not easy times for most people in this community, that needs to be taken into consideration
As far as using it as an arena, minimal money needs to be spent unless there is necessary things.
Maintain as is , updating equipment/ facility as required
Either put a cement floor in and use it for summer sports so it's not so cold, or tear it down. I know we're maxed out on rinks in this city but the Archie shouldn't qualify as a useable rink. If it's too expensive to upgrade(or heat properly or at least keep the mice out of the bathrooms!) then it needs to be torn down or used for summer sports.
Is there a reason it can't stay a same floor? Otherwise a cement floor.
Cement to be used in the summer for activities such as roller skating, concerts, ball hockey, lacrosse, etc
The sand base is what makes it so good
Archie is perfect arena for younger teams and city league to playoff of
Keep it as it is. While a concrete floor would be good for dry floor sports, I don't believe more dry floor sports are necessary in Lloydminster.
Maintain as is.
Leave it till is not fixable or usable then figure it out.
Keep this hockey rink. Fix up if need be. This area needs a hockey rink and accessible for others around. Lots of kids in this area.
Leave the dressing rooms and entry way and complete the work necessary to upgrade the ice plant. Or use it as a natural ice facility



Q13: Comment Section - Here are the 183 UNEDITED comments received:

I honestly don't see why anything needs to be done to it. Complete maintenance if needed. I get wanting the cement floor in order to have dry floor sports but there's plenty of other spaces for that as is. Hockey is one of the most popular sports in the entire region. Losing a rink in the city would be detrimental to the city and all of the hockey leagues that use it.

Maintain the way it is, nothing wrong with the rink

Maintaining current capacity. It is at a good community standard.

Leave it as is

Decommission and then build a new more modern arena there

Not sure it needs much modernization

I would have the roof spray foamed, so it's not as cold in there.

Just maintain it. Keep it simple

Keep it in its current state. Besides adding more seating.

Use the ice times for community skating/events/rec hockey

We are short ice as it is, it needs to stay in place

Keep it as a rink for practicing on

Leave it the way it is and quit spending money it works

Keep as is but also add concrete floor for lacrosse, ball hockey etc.

Why don't we take the ice plant from the Civic Center that is being torn down. Spend the money put cement floor and use for other sports.

Don't build 1 new arena and tear down 2 and think we're better off. Kind of ridiculous the math isn't matching up?

Keep it as is

No need to modernize! It's good the way it is! Use it when it's cold as an extra ice surface for practice and play games.

Combination of leave as is and change to cement for alternative use. I think it would be utilized for field hockey, volleyball, etc. in the off season. With all the club volleyball in town court houses are minimal. We played in old concrete arenas for mega volleyball in Maidstone all the time. Alternatively keeping full ice surfaces through the summer could also have benefit, we need more space.

Excellent option for indoor soccer field. Lots of people have been asking. I know the ice plant is old. Perhaps an update with heating instead would be a better option.

Go back to being natural ice. Or if the ice plant is required just use during the warmer days.

Maintain it as is . Great rink to play in

Input minimal funds to maintain function

Feel it could be upgraded to a surface floor to maintain in its current capacity while opening up to year round use. Some additions of rooms would allow it's use for larger sports events.

Leave as is

If the structure is sound and good for another 20+ years. We should really talk about another update to the Archie. It would be nice to have viewing from above the concession area, like in paradise valley. You could possibly update the floor to cement but I do not think that is a viable option. If it has to be torn down. I have ideas and have researched air domes like they use in Norwegian countries. Same climate as here in Canada. If you would like to reach out to me about it.

Leave as is, best ice in town

Maintain and don't modernize. It's great as is

Leave as is

Maintain as is I don't want to lose an ice surface

Continue to use it the way that it is.

Leave as is and use as is

Maintain it or sell it.

The rink is good, much better than rinks in some other communities. No upgrades are needed at this time. As a player and spectator, our family agrees the Archie is much better experience than the Russ Robertson. Could definitely add some concrete so it can be utilized for other events year round

Don't repurpose. Keep the ice surface.

Keep the facility as is with minor upgrades

Either keep the ice surface or make it a turf surface for soccer and other sports

We need to keep this as an ice surface.

Continue using it in its current condition and only make upgrades if necessary to continue use

Leave it as is

Depends on the cost/what the replacement plan/alternative/best use of the space is

We keep it and use it just like we have been for the last however many years.

Turn it over to a private group to run/maintain to maintain the additional ice surface.

Keep as is, why put more money UNLESS there are actual needs for year round use.

Just maintain would be fine, why does it need to be modernized

Make it into a multicourt hardwood surface similar to the Saville Center in Edmonton

Spray foam the rafters to help prevent heat loss



Q13: Comment Section - SUMMARY

Key Themes

1. Maintain Current Function as an Ice Arena

- Many respondents support keeping the Archie Miller Arena as an ice facility.
- Several comments mention that the facility was renovated recently, and significant money was already invested.
- Some suggest only basic maintenance and necessary updates to keep it operational.
- Others emphasize that the arena is important for minor hockey, youth hockey, and recreational leagues, given the shortage of ice time.

2. Upgrade While Retaining Hockey Use

- A large number of respondents support upgrading the facility while keeping it an ice rink.
- Upgrading the floor to concrete is a common suggestion, as it would allow year-round use for hockey and other sports.
- Improved insulation, heating, and roof updates are mentioned to make the space more comfortable.
- Upgrading the ice plant and refrigeration system is also suggested.
- Some recommend repurposing the seating from the Civic Centre to Archie Miller.

3. Alternative Sports & Multi-Use Facility Suggestions

- Some respondents suggest repurposing the arena for other sports, such as:
 - Lacrosse & Ball Hockey – Many comments highlight a growing need for facilities for these sports.
 - Roller Skating / Roller Hockey – A few respondents propose a roller rink.
 - Indoor Soccer / Turf Surface – Some recommend converting it into a field house or turf facility for soccer and lacrosse.
 - Basketball / Volleyball / Multi-Court Facility – A few people suggest a hardwood surface for a multi-sport gym similar to Edmonton's Saville Centre.

4. Repurpose for Non-Sports Uses

- A small portion of responses suggest completely repurposing the arena for non-hockey-related uses, including:
 - Equestrian Facility – Multiple comments suggest converting it into an indoor riding arena, citing a lack of such facilities in the area.
 - Farmers Market / Event Space – A few people propose repurposing it for community events and markets.
 - Dog Sports Facility – Some respondents mention hosting dog-related events.

5. Sell or Decommission the Arena

- A minority of respondents believe the facility should be sold, decommissioned, or repurposed entirely.
- Some suggest using the land for other community projects, while others believe it should be sold at market value rather than land value.

6. Cost Concerns & Decision-Making Transparency

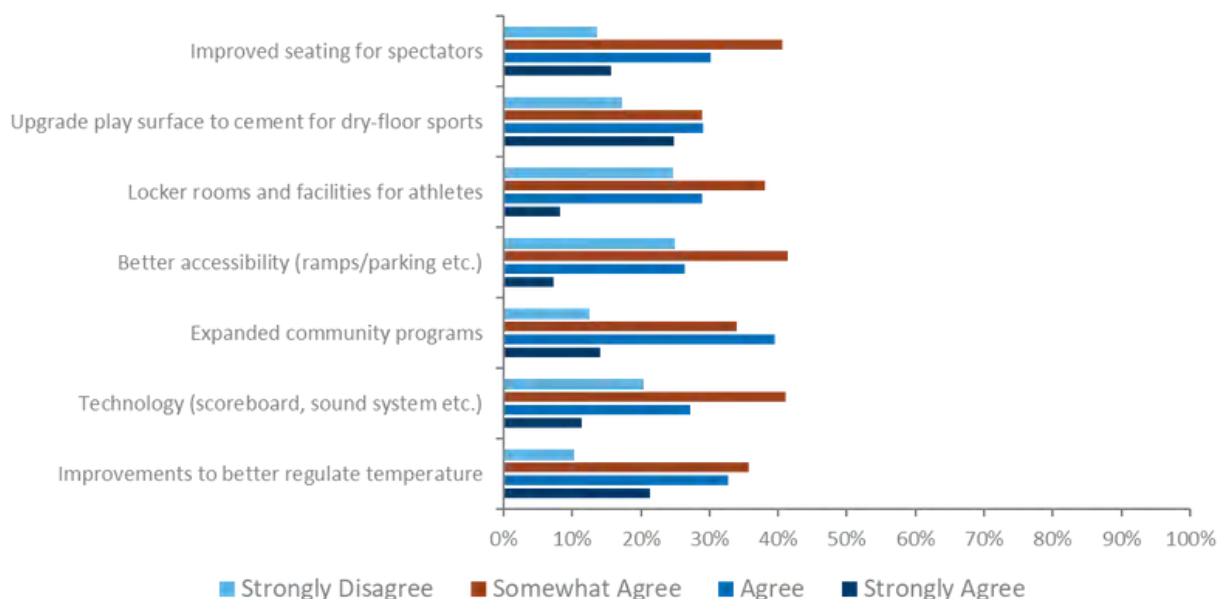
- Many respondents stress the importance of cost-effective decisions.
- Some say modernization should be minimal, focusing only on necessary updates.
- Others question why changes are needed at all, expressing frustration with potential unnecessary spending.
- Some request more transparency regarding the costs and options available before making a decision.

Conclusion

- The majority of respondents favor maintaining Archie Miller Arena as an ice facility, with basic upgrades such as improved heating, insulation, and a concrete floor for year-round use.
- Lacrosse, ball hockey, and roller sports are the most frequently suggested alternative uses if upgrades occur.
- A smaller group advocates for a complete repurposing into an equestrian or event facility.
- Some express frustration over costs and demand more financial transparency before decisions are made.



Q14: If the decision is made to MODERNIZE, what changes or improvements would you like to see at the Archie?



Q14: Comment Section - Here are the 300 UNEDITED comments received:

No other suggestions
 get rid of it
 Upgrade penalty benches and player benches
 Concrete floor would be way better than cement, Cement is very dusty
 I would not upgrade or spend any more money , we played a lot of hockey in the very initial building and it was cold but better then being outside, so please if it could be used for another 5 years then knock it down but I don't have a suggestion. Cost would be a big factor.
 Only upgrade to dry floor if used for ice hockey from Oct - April. New shower heads would go a long way. Other than that don't touch it. The fact that we're doing this survey shows incompetence at the highest level.
 Fix outside air flow that comes in from door areas. That would help to increase the temperature inside the rink area and save on heating costs.
 I love the classic hockey town feel it has.
 A water fountain outside of the dressing rooms
 Insulation!
 DONT MODERNIZE IT, SELL IT
 Additional for canteen area
 Natural ice is the best ice. My favourite hockey games are played at the Archie when it is -30 outside. Makes us feel like true Canadians.
 More room for seating
 No
 No, I honestly think it's fine as is.
 No
 Concessions is needed
 Why spend unneeded money, use as is
 If you kept it as a rink in winter and did a concrete floor in the off season from being an Ice surface you could use as a Lacrosse court.
 I as impressed with cleanliness and upgrades
 More bathrooms and heat inside the arena.
 Expand the lobby (enclosed) right to the north rink glass.
 Put in a new ice plant when needed and run it as is we need the ice
 It definitely was the coldest rink in Lloyd
 Leave it as is. It has the best dressing rooms, showers, ice surface in the city.
 Keep as a hockey practice facility. No huge improvements needed.
 Upgrade the cement floor if there is value in an additional surface for summer sports, but the Archie is set up well for minor hockey practices as is.
 I don't feel that "modernizing" should be a priority. The rink is cold during cold snaps so improvements could be made to regulate temperature on the ice surface.
 People know it's an old building and it appears the functionality is just fine right now
 My kids love the heated floors in the dressing rooms!



Q14: Comment Section - Here are the 300 UNEDITED comments received:

More options for vending/coffee machine

Insulate the roof and walls. The cost to retrofit will be much less than to build a new rink in however many years. If you wonder why it costs so much, it's because the heaters are on, with no insulation to keep it in, and they are on all day.

Put in footing appropriate for horses

I would like to see some tiered seating above waiting& dressing rooms. Waiting room should be bigger

As a worker at this arena, the heating would be something that the public and the workers really want upgraded for sure.

Make it into a community equestrian facility

This is still a very usable and capable arena. People like playing here. Any local with any sense of nostalgia likes watching here.

I would like to see it used as a horseback riding arena, I am not answering based on continued hockey use.

None at this time

Yes it's freezing in there but this rink has the best ice surface around ask anyone who plays hockey there especially rec league

If you put in concrete then you can insulate a bit more, but at the same time you don't want to wreck a good thing.

None

Any lobby expansion if possible to remove congestion after games

A home for the Border brutes lacrosse. It's an 8 week sport from April-June we currently are fighting for floor time with other association's. it would be nice for our kids to have a designated spot to practice.

Update parking

If we put some insulation between the rafters to keep the warmth in it would make a large difference in temperature comfort

Any revisions would have to consider what sports activities would be included - other than hockey

She serves her purpose as is.

Save our tax money!

Use some of the things from the Civic Center to improve things for the Archie instead of just destroying it all.

Do the necessary improvements like put in a cement floor

?? if the blurb before the survey says the dressing rooms WERE recently renovated, why are they in this list generally kind of sounding like they don't exist since proposed "improvements" are not detailed at all the way other categories are??

Suggest leaving it as a last resort ice surface, maintain it so it can still be used regularly but doesn't need to be a top tier place

Because of the base a turf surface would be ideal. Turf is placed over a sand base not concrete.

Possibly expand the area, including active playing and viewer areas and more parking options, such as expanding into the land where Martin Brown School use to be, or expanding towards the outdoor pool.

Sound system

It doesn't have to be modernized for esthetics, just keep it to spec & functional. We will have the Event Centre for the "Elite"

Do enjoy the rink how it currently is

Dressing rooms & bathroom are great. Heated floors are very nice pre and postgame. Some improved seating for spectators / parents would be nice but it is pretty typical of many small town rinks and it works fine.

Don't put a dime in this building

Don't fix what isn't broken. There's nothing wrong with the facility, it's ideal place for practices, rec leagues and the young kids.

None.

Definitely for the dressing rooms to upgrade the girls change room. The only thing I would

change with the rink is for the girls room to have a bathroom and a sink so we don't have to run out to the main building area to fill water bottles or use the bathroom.

DONOT WASTE TAX PAYER\$\$ ON THIS BUILDING!

dont just think hockey, lacrosse, pickleball

Modernization is not as important as having the ice surface to use as it is.

A dedicated indoor soccer space would allow the soccer programs to grow and even bring others into town with the added possibility of tournaments

Dynamite or a wrecking ball..

once the Cenovus hub is up an running all games with large spectator crowds will be there of the multiplex. Modernization here are a waste of tax dollars, when all Lloyd actually needs is ice surfaces for minor hockey and rec

Concrete for pickleball when the ice isn't in. The courts at bud miller are often full and pickleball is the fastest growing sport.

Concession

Better benches and a concession

The rink may need a bit of a facelift but I think primarily it should be focused on rec games, practices and those types of things maybe some smaller kids minor hockey too just seating for parents is limited. It makes little sense to build a new rink with two surfaces and then tear down two existing surfaces. We are no further ahead on sheets of ice

Sell the arena

Bigger lobby

Leave it alone. Its a great practice and youth arena. Could be an alumni arena to honor some of our older players.

No

Not at this time. Really need heaters that work.

It's great for practices and rec hockey.

Don't really care about curb appeal or shiny things. Would appreciate more ice surfaces in town so I don't need to wake my 11 year old up at 5 am for practice and travel 200kms every week for 50% of my children's practices.

Leave as a useable ice surface.

Its fine the way it is, everything can use upgrades but the rink is old and its a great feeling with not everything being so fancy

Upgrade the ice surface to make it feasible

The rink is great!

Make it warmer to play there



Q14: Comment Section - Here are the 300 UNEDITED comments received:

The dressing rooms were done very nicely not so many years ago (& the lobby). A better system to warm penalty box and player box areas would be good
You could put rubber strips on the benches to make more comfortable as well would hold heat from heaters above
Better viewing through glass from the lobby
heating on the benches.
Insulate for a more stable interior temp.
Look into building spectator seating area above the lobby.
With Martin Browne school gone, expand into that land?
No
It does not need big upgrades for how the rink needs to be used.
Insulate the "dome" better lighting and sound system. I am not sure what else can really be done in there. But this city should be getting more ice surfaces and not Building two in the new arena but losing the civic and archie IMO
Dehumidifier and new ice plant
Do we actually need to modernize it for what it is primarily used for or can we just continue to use it and keep the functionality of it working.
Clean bathrooms
Potentially more parking
Concession/cafeteria
Lighting
As a coach I feel dressing rooms are very good. Improvement to the lobby would be beneficial to parents and grandparents who attend games.
Many people attend the games here so parking and a better lobby would make it more enjoyable.
Ensure it can function as a basic ice surface.
Upgraded ice plant.
I feel like with the current economic stand point from the City of Lloyd, dollars that could be spent here should be saved for a new pool or banked.
Don't keep it as similar now as possible
Concession
Put in a cement floor so it can be used year-round leave the rest as is
The ice is the best in the city because of the current temperatures. Do not modernize
Leave it as is
Just keep it running and useable
The rink is honestly working fine as it is, I don't think it needs a lot. Everyone is prepared going to the Archie knowing it is a bit of a colder arena, I think dressing for it is fine.
not sure as i go to watch my grandson play hockey and am quite content with the way it is now any changes should be asked of the players who use it all the time get the players concerns and ideas for changes
Best ice in the city
Make sure that it functions for the participants and not focus on the spectators.
Compared to what the Archie used to be it has come along way. As both a player and spectator it is a good rink.
The expansion of dressing rooms was a major upgrade. The best thing for the community is to add a cement floor to keep this for user groups year round. Make the seating area a bit more enjoyable and this rink should last another 30 to 40 year.
Possibility of turf flooring for lacrosse and soccer
Keep as is
Lacrosse full time
If this is free money to modernize what ever we want , then go for it. Knowing the money is not free lets be responsible and make the just needed changes.
Any scoreboard, seating, etc. should be utilized from the Civic Centre.
Artificial Turf for Field Lacrosse
Bigger waiting area.
spray the inside with insulation
Cement floor and use for ball hockey in spring
It would be nice to have places for other sports to host tournaments. Boxing. Taekwondo. Martial arts. These things tend to get forgotten about.
The Archie is good all around, but could use a better sound system so hook a phone up to for music.
There does need to be food and beverage options on all arenas beyond machines. People come from out of town and should be able to get something decent at any arena. People should also have indoor seating and viewing options.
The Archie serves its current purpose and should be kept as such!
insulate the facility if possible to make the use of the building more diverse (i.e. dry floor could be used for farmers markets or other events (weddings, etc.)
No
Again, see comments in other sections, I dont think modernizing it further than upgrading heating is worth the money. they small town old school rink feel is neat and this rink serves a purpose for younger age groups as is. they dont care about it being 'fancy' just needs to be warm.
If modernizing, do it properly - Insulate the building, add a concrete pad that can be used in the summer. Improve the access road and asphalt the parking lot.
This facility has great dressing rooms and ice there is no need to spend money on these parts. The biggest issue is how cold the Archie is.
Insulate the roof and provide heat for players and spectators. No need to go overboard spending a bunch of taxpayer money on things that don't need to be spent on. Just keep this facility open.
The arena works well for organized sports. Could be broadened to be used for community events
This place is working for what is now, locker rooms work great for the kids teams. If there was a cheap was to make the seating better, great, if not, it works for what it is.
More/updated seating and concession, otherwise it is perfect for what it is used for



Q14: Comment Section - Here are the 300 UNEDITED comments received:

We don't need to dump a bunch of money into it. It's fine as is which is a practice and game facility for younger teams. Maintain the ice. Don't dump a bunch of money into the rink.

No this is my kids favorite rink to skate on, the ice is hard and it's cooler! I think cosmetic updates like paint and flooring would be perfect! Keep ice plant serviced and upgraded if needed,

Seating is fine for what its used for. The locker rooms aren't terrible, the scoreboard is fine, temp is fine. Lloyd NEEDS to stop worrying so much about how things look to visitors and focus more on where our kids can play sports. The definition of "community standards" needs some adjustment in this city. My 4 and 7 year old daughter don't care what the scoreboard looks like and neither do I. We care if its SAFE to be in and they have somewhere to skate. Playing in a cold rink makes them appreciate playing in a warm one. Not everything has to be ELITE. Hockey is Canada

ZERO modernization until the city can afford it without increasing taxes. STOP the dumb spending.

The needs of the facility should be evaluated and assessed. This shouldn't be a questionnaire to acquire votes to get something.

The only thing that should be done to modernize this arena is to upgrade to a cement floor.

Could be used for pickleball in the summer

Beautiful old barn that needs to stay as part of the community great for kids practices and young families. Don't need to shine it up, just need ice in town.

We don't need any amazing upgrades - it just needs to be a useable space for people to use

Add dressing rooms along the opposite side of the Zamboni.

Temp is fine - coaching and timekeepers control their own temps. i would look at extending the lobby out so spectators could watch along north west corner from inside. Would Also make lobby less congested. Also need to upgrade/add flooring to the equipment lockers.

Not everyone in Lloydminster plays hockey. The Archie could be used to recreational skating or other non ice recreation. It would be nice to have a space for casual skating

The most important is the spectator seat if possible, otherwise the rink has been fine for play for the past few years for the age groups it services.

I think it's fine the way it is! Throw a coat on and sit for an hour to watch my kid play POND HOCKEY is a privilege.

Apply Los Angeles style sanitation

Get a concession.

The arena is in good condition for its purpose, younger age minor hockey practices and games, recreation hockey. Seating, technology and dressing rooms meet those uses now and do not need improvement. A cement floor would allow more usage of facility throughout the year with other sports like lacrosse, ball hockey, etc

Upgrade ice freezing

the modernization of the facility should entertain what 4season uses we can add to the facility and at what cost. The council has the responsibility to provide guidance to the administration to provide services at a cost effective level - across the board- not just on a recreational front. This means council may have to make difficult choices to ensure the City has what it NEEDS not necessarily a specific interest group wants.

That rink is great for u5-u7 and senior hockey. No need to upgrade stands as those draw minimal crowds anyway. If concrete was completed then ball hockey could also take place there

The sound system is embarrassing and needs to be upgraded ASAP.

I believe the rink is fine just the way it is.

Larger dressing rooms. Maybe an open concession.

No

Larger foyer/indoor seating

Larger lobby area. In between games you can barely move inside the lobby and I've witnessed it be hazardous to elderly spectators.

Limit modernization. Us forU7-u11 and rec hockey. Would limit amount of seating and upgrades needed while freeing up ice time pressure on other ice surfaces.

It works fine the way it is but insulation and revised lobby with a second story would be nice. Many rural rinks that are the same style have taken this approach to improvement.

No need for major modernization as facility should be used for low spectator events ie. practices, rec hockey, public skating, family puck and stick, shinny etc

Sound system is needed! Concession area. More seats and seat pads.

Canteen

Ice is great, just get a new ice plant to replace the old one.

Do what is necessary but do not spend money where it is not required. Where the function is being met, leave as-is

Dress up its hockey

This facility would benefit from upgrades being used year round.

I like it the way it is actually. I like watching my grandkids there

It would be nice to have heaters turned on during morning practices.

Cement floor , update players benches and spectator area

Make it warmer for sure in the winter

The Archie has a sound strong structure. Rooms were recently renovated. All it needs is an updated ice plant which would include a new floor. Keep it as it is and use it for what it is. I view the Archie as a flex space for Lloyd to provide ice time and alleviate the pressure of the other arenas.

Lobby needs to be bigger and more comfortable.

Cement floor for under the ice. Then when hockey is done the surface could be used for other sports.

I think with some improvements the rink could be used for years to come

Don't modernize at all.

Lobby upstairs viewing area

Insulate roof with white spray foam. Will keep warm and brighten up rink.

Afunctional concession would be nice

Update washrooms and spectator and bench heating. For its purposes, it's fine.



Q14: Comment Section - Here are the 300 UNEDITED comments received:

Upgrade concession

Larger dressing rooms located closer to the ice some players are not walking on the same flooring the attendees/spectators do. Wrecks skates!

Stairway to ice is dangerous.

My kids think this nice is the best in town .

Dressing rooms and rink surface is fine as is. I would like the seats updates but not at a huge cost.

Better hear and seating for winter

Players benches updated

Use ice plant from civic Center if cost effective

Just let it be it has ice and it's inside

Waiting room very crowded

I think they should put more concessions for more food options

Don't do much just try to add more seating. Maybe make space behind benches for a small hallway so timekeepers aren't going on ice

Spray foam the roof

Booth for coffee treats etc.

Insulate the roof and walls. We did this in a similar aged rink and it was immensely better.

Stop tearing everything down to build new...it's a historical building in Lloyd. Fix it and keep it

This rink should be used for practices of all ages and games for young kids. Insulate the building so temperatures can be regulated... maybe install concrete if needed to update ice plant. The dressing rooms and stands are fine. But we NEED another ice surface.

Arena imperfect for what it is made for in the winter. Lots of seating for parents for young player games, heaters are warm when turned on, rooms are always warm and accommodating, a cement floor would allow it to be used for more summer programming.

The dressing rooms are actually very good for the purpose of the arena. Seating is adequate for the young teams using the rink. The Archie serves a great purpose as it is with little improvement needed from a user perspective. It's a reminder to all who use it of how simple hockey rinks were in the past 50 years and I love the charm it has. Some think it's freezing cold, and it is, but I love the rink. Keep it. Give it a cement floor if absolutely necessary, give it what it needs to function properly but it doesn't need a massive expansion. Let it be the rink we all grew up using as kids.

I believe it is fine the way it is with few upgrades for what it should be used for

Upgraded seating. Insulated roof. Better ice surface temperature. Expanded parking. Bigger lobby. Expanded visitor washroom capacity.

Make is a year round usable space similar to the Russ Robertson

Temperature regulation is a huge asset!

Larger foyer.

Looking at some other communities and their older facilities. There could be some relatively minor upgrades to this facility to enhance how bright the lighting is by either painting the ceiling white or covering the ceiling with white tin. Could replace/upgrade the lighting. Score clock could be modernized a bit to ease the parents when running it. Some better heaters for the penalty box. Parents aren't freezing while volunteering in there.

Seating, dressing rooms and lobby is lacking. You don't need much Moore for a secondary facility.

No

The ice itself is fine, the main issue is the lack of seating, temperature and comfort of the seats

Bigger bench's where the doors aren't towards the middle of the bench

Add more cushions so parents can sit on them. Keep that heat cranked when it's really cold outside.

I think it's fine for an extra practice facility.

Leave it alone it works great quit spending money

Personally, I would keep the Archie operating and make only necessary repairs to keep it operating for years to come. With the new facility, I don't think making major upgrades to seating etc is money worth spending.

Tell City council that citizens are angry that the city keeps making up excuses to demolish old buildings

It's honestly fine we have been to worse rinks

Insulate the roof and improve sound system. The rink is perfectly fine as is.

Fitness centre, training area,

I think the seating area and the indoor area could use some help. The rink is cold however I do find with the heaters currently there you definitely stay warm. I would spend money on expanding seating is possible as that place is limited on space and is always crowded for games There is definitely room for upgrades/modernization but, important to main the character and uniqueness of this arena.

If there is room, have a space for "mini stick" play

Insulate roof to make warmer

Showers

Having an area for wheelchair accessibility for spectators. Currently if you are in a wheelchair, you cannot visibly see above the boards and the lack of heat in areas around ice, makes someone that is not mobile a lot colder. Adding in some kind of concession or even just to add a coffee/hot chocolate machine for warm beverages.

The heat in the Archie is incredible. Hands down the best heaters in any older barn I've ever been in.

The only thing I could recommend is to angle the heaters down a bit. They seem to warm the top half of the area and nothing below. No need to heat only the space above where people are sitting.

It needs to be used for sports in both summer and winter, we do not have enough facilities across town

Sell the rink to a private company and let them assume all liabilities, then allow them to run it as desires

Don't go too crazy, it's an old barn and that's why we love it.

Larger lobby/ common area

I love it the way it is, actually.

Don't, leave as is

Player's benches

PLEASE upgrade the seating. It is extremely uncomfortable to sit and watch a game.

Include a concession

Establish a way to utilize the space for other activities if needed in the off season.



Q14: Comment Section - Here are the 300 UNEDITED comments received:

The decision to modernize/repurpose or decommission needs to be one based on what makes the most sense financially. We need more ice surfaces, so we cannot decommission until a plan for additional ice surfaces is made. But, the land is in a valuable location. If it does not make sense financially to serve as an ice surface in the future, then I think it would be great to expand the outdoor pool as our community also has need for a larger ODP surface in the summer and it would be awesome to keep the location.

Better seating for spectators.

Just needs to be warmer.

Improve the facility to accommodate adult league tournaments and league play. Beer gardens and food for tournaments. Better benches for the players.

I think the only complaint I would have is to have an area for players to actively warm up (dryland) before games

Put in a concession and make burgers on the weekends.

No

Concession area

Please hold on to some of the history of the building as well.

Updated sound system and better heaters

The seating and viewing for spectators and parents, the scoreboard and sound system are very important for players during games! The scorekeepers box could be upgraded also!

It is beautiful and could use some ice surface upgrades

Install new ice plant and cement floor

The city doesn't need another fancy rink. It needs an additional ice surface, nothing fancy. Continue using the Archie the way it.

Ice surface is needed. Keep it same as is. No complaints

Put the money into the ice surface first and foremost

No

Just keep it functional

The rink is already great. Modernization is not necessary, most people I know prefer the Archie to the Russ

That rink is what it is. Cannot expect for it to be fancy. Upgrade to cement floor and update ice plant and it's totally suitable.

Keep it operating as a rink and closed in the non-hockey needed months to keep costs down.

Lobby area could use expansion.

Expanding the lobby to accommodate more people and have a concession

The front end of the building is fantastic, does not need to be modernized at all. The locker rooms are also adequate. At times the washrooms and shower facilities can be crowded but it is still very serviceable to its users and as such does not require much to continue to enhance the space. The ice surface is fantastic and as such needs nothing. Player benches could be made deeper but at the same time are still serviceable. Spectator seating is what it should be. All in all I feel the facility is in a great place. Continued building maintenance and up keep coupled with a cement floor for ice preparation, the facility is a GREAT space.

No

My Kids LOVE playing at the Archie! As do I.

Just need to keep the ice surface for practice ice.

We don't need anything fancy, works great for practices. The lobby and locker rooms are great. Put some insulation up to keep the rink a bit warmer.

The dressing rooms are too warm

New ice plant, new heaters, and it's a great rink

Having this ice available to athletes should be a priority over spectator comfort.

Insulate

Insulate it and use as a winter turf field or keep it as an ice surface- adults pay taxes and we don't want to play rec hockey at 11pm!!!

Minimal capital to keep facility in operation. Keep all else as is.

I don't think any is necessary. It's disingenuous to pass the Archie off as 58 years old. The last renovation turned it into a terrific facility - far better than the Russ. The lobby and dressing rooms are far newer than 58 years old.

Don't. Just leave it as is for now. It's perfectly fine for casual sports and skating.

Lighting

As a spectator it's both temperature and visibility that are challenging but not horrible

Heat on benches for players, it gets cold for the little hockey players, modernize the ice surface so it's up to speed with today's technology.

Otherwise it doesn't need a lot of other things/excess money spent

Fix exhaust smell.

Expand for a second ice surface

Add on a second playing surface

Concession open for games. Otherwise the Archie is in better shape than 90% of smaller arenas in other cities and small towns.

Leave it alone, upkeep but don't change except flooring. The world could use a little 60's in their souls!

Whatever it takes to keep it open as an arena! We need the ice surface. If there can be a way to use it year round as something else by all means let's do that too to generate revenue and foster community. This area of town has young families that want a recreational space to stay open. It deserves attention

Brighten it up on the inside of the arena

Better insulation would keep the temperature more normal and prevent heaving

I think it's a structurally sound building. Would not spend too much money on it because eventually it will have to come down.

It's fine the way it is. Except the ice plant I guess

Look into putting a cement floor in. City needs to keep it as a rink or sell it to a user group. Please do not demolish it or turn it into a community hall.

Upgrade the artificial ice system, add a second ice surface, expand the parking area and plan to upkeep this arena for many years to come.



Q14: Comment Section - SUMMARY

SUMMARY

Common Themes:

1. Insulation and Heating:

Many respondents emphasized the need for better insulation and heating to make the arena more comfortable for both players and spectators.

2. Concrete/Cement Floor:

A significant number of responses suggested installing a concrete or cement floor to allow for year-round use and to support other sports like lacrosse and pickleball.

3. Minimal Modernization:

Several respondents expressed a preference for minimal modernization, emphasizing the arena's current functionality and nostalgic value.

4. Seating and Lobby Expansion:

Improved seating and expanded lobby areas were frequently mentioned to reduce congestion and enhance spectator comfort.

5. Concession and Amenities:

There were multiple requests for better concession options, including food and beverage services.

6. Multi-use Facility:

Some respondents suggested making the arena a multi-use facility to accommodate various sports and community events throughout the year.

7. Maintaining Character:

Many people appreciated the arena's classic feel and advised against extensive modernization that could alter its character.

Specific Suggestions:

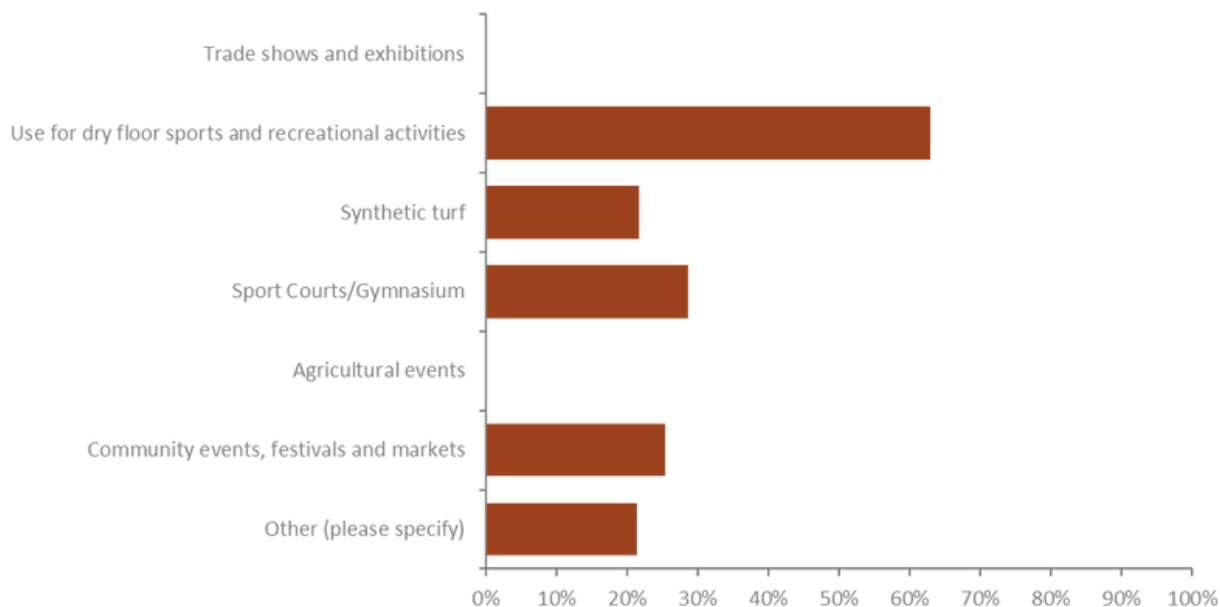
- Upgrade Penalty and Player Benches: Improve the comfort and functionality of benches.
- Sound System: Enhance the sound system for better audio quality during events.
- Additional Bathrooms: Increase the number of bathrooms to accommodate more visitors.
- Better Lighting: Improve the lighting inside the arena for better visibility.
- Wheelchair Accessibility: Ensure the arena is accessible for spectators with disabilities.
- New Ice Plant: Upgrade the ice plant to maintain the quality of the ice surface.
- Community Use: Consider using the arena for community events and other sports during the off-season.

Overall, while there is a desire for some improvements, many respondents value the arena's current state and functionality, suggesting that any changes should be practical and cost-effective.

.



Q15: If the decision is to REPURPOSE, what would your top THREE priorities be for the future on the facility in the community?



Q15: Comment Section - Here are the 403 UNEDITED comments received:

No other suggestions
 anything but more hockey facilities
 Homeless shelter or community event centre or possibly new pool/recreation facility
 money do not spend anymore changes
 Not sure, cost would be a top concern, Rink is not in a good location to hold community events.
 I should stay a rink
 light manufacturing facility combined with secure long term homeless shelter/detox/skills building center with large fence around perimeter
 Hockey from Oct-April. No repurpose.
 Hockey and summer activates
 Hockey and summer activates
 Roller rink
 Hockey and summer activates
 Hockey and summer activates
 Indoor Equine Arena
 I do not repurpose
 Keep it as the hockey arena.
 Don't repurpose
 More surfaces for lacrosse would help
 We could always use a turf for the football and rugby teams to practice on. We lack a good football field for the community.
 SELL IT
 stay as an Ice surface
 Ice surface rink
 Do not repurpose.
 It's a hockey rink. Leave it as it is.
 No
 indoor riding arena for equine events. could still be rented out for other events as long as no glass.
 Prefer ice not enough surfaces in town
 Do not stop hockey!!
 Indoor dog park would be amazing. The only dog park we have is nothing special and hardly maintained. It would be so cool to have An area to go in the winter with the dogs or any kind of pet really.
 Leave as is
 Keep as a rink. We need the ice in Lloydminster.
 If any of these you would have to install air conditioning. If doing this Why the building could be used all seasons.



Q15: Comment Section - Here are the 403 UNEDITED comments received:

It should remain what it is for
Hockey/ice rink
Don't repurpose this rink!!
Kept as hockey rink
Just more ice times
He could as many activities
it would a great place for indoor garage sales, flea markets in the summer. Indoor soccer, or floor hockey.
Stop spending on only hockey for activities.
Roller blading
Riding arena
Don't repurpose. Keep as an updated rink.
Convert to a riding arena
Public Horse back riding arena
Riding arena.
Equine arena
Riding arena
indoor arena for equestrians.
indoor equine riding facility
Equine riding/clinics
Full time lacrosse / indoor soccer facility ?
Horse riding arena
Equine Centre
Use as a community equestrian facility
Upgrade surface which wont take much for horses or dog sports
Equine events
Indoor Equine facility
hockey only
Horseback riding arena, much needed in this City
Not an equine arena
Turn this into a public Riding Arena for the very large horse group that resides in and around Lloydminster. Wainwright repurposed their old hockey arena into a riding arena and it is always used on a daily basis. Lloydminster needs a public riding arena for the horse enthusiasts in our community and surrounding area!
none
Not in agreement
Heating for spectators and participants
We need to quit wasting money in the city. Whatever happens, please don't make it cost millions of dollars
Please dont repurpose, if concrete is put in, it can be multi purpose, so it would not just be hockey but other sports as well.
Hockey
None
Leave it as a hockey rink as it was intended.
Cement floor for summer usage, but strongly feel that it needs to remain an ice surface in the city during the winter months.
Maybe use for in pickle ball in the off ice time.
Keep it as an ice rink - we can't afford to lose an ice surface
This is going to be the most cost effective option, please spend less, this department is spending too much.
Hockey winter / dry floor spring
Keep for ice hockey too
I have no opinion, don't know which type of facilities are most "fought over" in Lloyd.
Don't
Unable to give an informed opinion, depends on where the greatest need is
Keep as an ice rink
Use the land to the north and west and make a massive pool
I think it's fine as an ice surface only
Usable for family events, reunions etc
Why repurpose? Don't see the point
Turn into greenhouse withindoors raised garden beds and exterior garden beds and fruit trees
no comment
Roller rink
I don't think we should as ice times already scarce in Lloyd
the arena wouldn't work as well for dry floor sports
Non profit organization use it for there fundraiser- with a basic charge
Other organizations like the different dog activity clubs could use an inside building
It can be a sport court in the summer if it does get a concrete floor but we still need that ice for winter
The more you spend. The more I consider selling to move out of town
Keep the Hockey rink
Indoor driving range/batting cages
Don't get rid of it keep it the ice
To old to spend money on
Leave it alone. This survey is terrible.



Q15: Comment Section - Here are the 403 UNEDITED comments received:

Does not make sense to spend \$100 million on a fancy ice surfaces just to shut an ice surface down and be no farther ahead. If that's the case Cenovus Hub is one of the dumbest tax funded projects ever in Lloyd

Leave as rink

Equestrian

Ice rink

I do not know, as all things are dependent upon cost and need.

HOCKEY RINK PLEASE!

Keep as a rink

I think the i e surface would be missed greatly

No dry floor

Hockey

Keep as an ice rink as there is not enough

I want the ice to stay for ice hockey

Leave for skating/hockey

Already have enough dry arenas. Keep it as a hockey rink

Leave it alone

I've rink

Don't repurpose. We need ice.

This is a bad option

Just need the ice surface

We must keep the rink standing

None of the listed

None keep it as an ice surface arena! Much needed in the city

Would be a terrible idea.

I don't want it REPURPOSE

leave it

Ice surface

NA

Not in favor. Use as in

sell it

Hockey. Doubt repurposing is the best option

Make it a museum honouring the rink

Keep as arena

Keep ice surface

Repurposing is an excellent idea if the cost to maintain the current facility is going to be a major cost in the next 15 years.

Don't repurpose

Hockey and lacrosse only

Don't repurpose it.

Create indoor pickleball courts. Shortages of courts. Availability during spring and summer hours are in a shortage

The city only has one feild of turf at Holy Rosary and they don't allow teams that aren't from the school to use it. At least that I know of as my team has tried to book it and pay before and they refused

Leave it as is

Hockey

Leave ice surface

Ice

Need to keep for ice surface

use for hockey and in the summer have markets events and other sports played inside

Pickle ball courts

Don't repurpose it keep as is for hockey and skating

No suggestion

Something for indoor soccer, winter ball, football etc would be fantastic. The soccer program never hosts tournaments because there isn't a big enough indoor turf for it. The synergy vault is our only option and it was really catered for football. Having a multi sport center ie: indoor soccer, football, baseball can add to our cities economy.

Leave as is

Just leave it as an ice surface

Roller hockey?

If it does not remain a rink we have then spent over 100 million and still have the same number of rinks. It must stay as a rink then if possible upgraded to use in the summer for summer sports

No need to spend millions on a cement flooring a 60 year old rink

The cement floor would be a huge upgrade for the ice surface as there has been issues with the ice surface because of the sand floor. Plus could use in the summer for lacrosse, ball hockey, and other sports that are being played at other venues

Box Lacrosse

Ice surface is needed. The other could be done in the summer for my selection.

I think we need more ice surfaces

Don't repurposes ... it would be so foolish

The biggest identified need by the community

N/A

Ball hockey

Ice hockey



Q15: Comment Section - Here are the 403 UNEDITED comments received:

Disagree with repurposing
Riding arena (horses, etc.)
Cement floor to use facility for events and sports in spring/summer
Pool
Indoor pool
None.
Farmers market building !!! Close to a playground ,outdoor pool, scoop ..has a new roof
If it had a cement floor and upgraded to artificial ice there is no reason the facility could not be used 12 months of the year. Hockey rink during hockey season and multi-sport/purpose facility the rest of the year. Eg, Badminton, volleyball, indoor soccer, farmers market, etc.
Do not repurpose it.
Soccer
None
Leave it as is!
DO NOT REPURPOSE! Lloyd is short on ice surfaces. if it had to be done, gym/sports style courts for volleyball/pickleball/badminton would be my vote.
DONOT REPURPOSE THIS ARENA. This ice surface is needed in our community
Having a cement floor would be good for floor hockey or lacrosse and indoor practices.
pickleball courts
keep as a rink, put in cement floor for offseason activities
I have no other suggestions other than hockey arena
It should stay a rink. We need the additional ice surface even with the new arena being built.
Leave it as a hockey rink we need it!
Don't repurpose.
Don't care.
DONOT REPURPOSE!!!! Leave it as a rink. Lloyd is already short on ice surfaces!
No need to "repurpose", maintain its current usage with minimal investment to "Modernize".
Synthetic turf is a bad idea, If the ice surface is kept nobody needs indoor grass in the summer. Play outside grass sports outside. If synthetic went in would it stay in place and somehow make ice on top of it (maybe it can be done)I have synthetic grass in my front and back yard and if i rolled up every year it wouldn't last long. Where would you store it?
This facility is best used with ice in it, EXACTLY as it is. No upgrading required because the city can't afford it!
Repurposing a rink into something else is not necessarily cost effective.
Beach volleyball
More hockey
Beautiful old rink that with cement, could be used year round for many activities
I don't think this is a good idea. We need the ice. I have to take my child at least 2 time a week out of town to practice.
lacrosse, hockey, ball
Keep as a rink
Hockey
It's a hockey rink
New rink
Cold storage, equine facility
If repurposed this would be a great facility for indoor baseball training as wet could definitely use another one if those
Anew arena, I suppose!
Vaccination centre
Keep as an ice surface
Ice surface
Continue to use for hockey
Area for football practice
Rink in winter. Dry floor sports in off season
We need to keep this ice surface
just an ice surface
Don't repurpose there is not enough ice in the community.
Hockey use
Hockey
While maintaining ice surface in the winter
None. We need the ice.
Cement floor in summer and ice in winter
We need more indoor ICE surfaces - repurposing it would be a mistake
Concrete floor
None. Leave the Archie alone what is wrong with you people, it is insane how you want to wreck things that are so perfect. There is nothing wrong with the Archie, so many teams constantly play there with no complaints. Why can't we keep a beautiful part of the old Lloydminster.
I hope this facility is not repurposed. This arena has the best ice surface in Lloydminster.
Not to repurpose if it takes out the skating aspect
Leave it the way it is.
Why take away the feeling of what hockey is suppose to be! Why does everything have to be perfected for the complainers!
Put pickleball in there and trap the sound
Keep it for hockey



Q15: Comment Section - Here are the 403 UNEDITED comments received:

The facility could recoup some money by making it usable to associations like lacrosse or other user groups that have a difficult time finding space for their programs.
Keep as a ice surface
Nothing leave Archie where it's at a lot of history put money into as needed as long as structure good!
Leave as is
The City need more ice time for hockey kids, and families.
None of the above. Would not use it as any other facility
Nothing makes sense in a repurpose
Too old to repurpose, keep it solely as an ice surface resource
Softball
Ice rink
I don't think it should be repurposed. Its a rink. New facilities should be built to the right specs for the sports they serve.
I can't make a choice as to repurpose because I'm strongly opposed to it.
Some of the Soccer events could be moved into the Archie
What is most cost effective, and good for a diverse number of options
I wouldn't care bc until another rink is built we need this one
Leave it as an ice surface for the regular hockey season.
Do not repurpose
Anew rink
Keep ice if at all possible
Don't repurpose the Archie
Keep rink
I don't know what all the needs of the community are
Hockey
None.
Nothing. It needs to stay a hockey rink.
Keep it as is
Keep it as an ice surface
Hockey
Hockey
Hockey tournaments
I don't want it repurposed
Gym/training facility.
Pickleball courts
Ice time is the biggest concern I've seen. There is no reason a Community this size has to share ice time for practice. We would see a huge improvement in our kids development we full ice practices.
Hockey rink. I don't think it should be repurposed to not be a rink anymore. If you need courts or whatever maybe that should have been considered when building the multiplex.
Please don't repurpose. Use as is.
Wouldn't use if it wasn't a rink.
Need more ice surfaces
Keep as ice arena with upgrades
Curling rink
Hockey
I don't like this idea
Leave it for Ice
Leave ice and install cement
We do not have enough ice surfaces
Please keep the ice surface. Explore options for no. Winter events/activities
We need the ice surface
Move the curling rink to Archie and use curling area in winter for simulators or a new storage facility.
Should not be repurposed. With the lack of ice time already we need all the ice surface we can get with the growth on hockey in our community.
Curling rink. Then LGCC doesn't have to lose the golf money on curling.
All of the above
Leave as a rink as we need the ice surface!
Something for kids... Lloyd has zero for kids
Needs to be a ice rink
Not repurpose at all
Do not repurpose it. We need the ice in the winter.
Nome
New ice surface
Keeping it as a hockey rink is priority number one
Leave it alone
Bigger girls locker room
DO NOT REPURPOSE
Upgrade it and keep it as a rink
Leave as is



Q15: Comment Section - Here are the 403 UNEDITED comments received:

Tear it down and build something else needed for the community
This rink should not be repurposed
Don't agree to repurpose
Keep the ice in but have options during the off season for other sports events
Leave as a rink space.
I don't agree to repurpose
Storage
Leave it a hockey rink
Football/baseball/soccer facility
Option for more opportunities
Keep it for hockey and dry sports in summer
Keep as ice
Nothing. Leave it as is.
Needs to be a rink. Would be idiotic to get rid of it
Do not repurpose and keep this an arena
Do not repurpose! It's fine as it is as a rink
Don't repurpose the Archie Miller-it is a perfect space for any teams under U11. We need the ice surface.
All of the above? Why can't we make something that is multi beneficial
Why can't it be a rink and multipurpose?
Rebuild
hockey arena
We need more rink surfaces..
Only if you won't maintain an ice surface (which is NEEDED due to poor planning of other city buildings) then we are always short gym space for vball and I'm sure other sports as the school divisions can't seem to communicate effectively to use their gyms. We are constantly cancelled at the time of practise (3 years in a row now). A Lloyd team should not have to go to Marshall, Vermilion and Chauvin for practice time. Also a gym floor could be used for other events with covering.
Hockey
Riding arena
Leave as a ice rink in winter, fall, spring and Dryland in summer
Would be great for ball
Indoor driving range
Leave as is
I would not chose to repurpose. Keep the ice
Unsure
Indoor horseback riding arena
None. Need the ice service
Leave it as is
Use for dry floor sports in the summer, and put the ice in for hockey in the winter
Many court sports like lacrosse that could make use of in summer.
For hockey practice
Ice for the winter
Do not repurpose
Just keep in use as the priority. No extravagant expenditures necessary. Just continue using the ice
Please keep the ice surface. We don't want to travel out of town
It should remain a hockey rink
Make it usable for the summer months
Keep as an arena only
Arena
Continue to have hockey events there
Do not repurpose, keep it and upgrade.
Did not pick to repurpose
Leave it as is. If it makes sense to upgrade to cement, then ball hockey can use it in the spring
None
Leave as ice surface
None
None
Install new ice plant and cement floor use for hockey and summer indoor sports
It needs to stay the way it is, as an arena with an ice surface.
Keep as is please
NONE of the above
Do not repurpose
The more ice the better
No
Not sure
What ever need is most required
Put it up for sale



Q15: Comment Section - Here are the 403 UNEDITED comments received:

For this I would mean to leave it as an ice surface forshinny, public skate, less populated hockey events.
On what planet does it make sense to remove a perfectly good ice surface in a city like Lloydminster.
It should stay an ice rink for mostly public skating
Don't repurpose, keep it ice.
Undecided
This is a great rink in our community!!
I would strongly urge the facility to not be repurposed. Its roots are in hockey, and as such leave it there. This is not said to downplay the need for other recreational/programmable space in City facilities but rather as a way to pay homage to everything that has happened in the building and continues to happen today.
It should be kept as a hockey rink ... no repurposing.
Leave as hockey rink
I think making it multipurpose to include dry sports in the summer is great but getting rid of the ability to use it as an ice surface is a mistake completely
Update the plant and keep the ice surface
Keep the arena as is to alleviate scheduling difficulties the hockey associations face.
Doesn't matter. We need the ice surface
We need the ice surfaces.
Hockey is priority, there are plenty of school gyms and field houses in Lloyd
Don't do this
Do not repurpose! We need the ice surface!
Don't repurpose.
None
Keep building to use for ice surface
It needs to stay an ice surface
Indoor ball practices when it's raining.&
Run adult hockey league out of the facility.
Keep rink going
Needs to stay for ice sports as well as cement floor for other sports/events
Not need to change anything can be done in sand floor
Keep the ice
Leave it we need the rink space
Please keep the rink open if that is feasible.
The ice is necessary.
City should follow area redevelopment plan if there is no intention of retrofitting ice surface.
Absolutely leave this as a arena for hockey, skating, training etc.



Q15: Comment Section - SUMMARY

SUMMARY

A strong majority of respondents expressed opposition to repurposing Archie Miller Arena, emphasizing the need for ice surfaces in Lloydminster. Many believe removing the ice would have a negative impact on the local hockey community and overall recreational programming.

Key Themes from Community Feedback

1. Strong Opposition to Repurposing

- Many respondents explicitly stated: "Do not repurpose," "Leave it as is," and "We need the ice."
- Some expressed frustration over the idea, noting the arena's value to the community and questioning the need for change.

2. Lack of Ice Surfaces in the Community

Many respondents noted that ice time is already limited, with teams struggling to secure adequate practice and game slots. Concern that removing this ice surface would worsen scheduling difficulties for hockey and skating.

3. Historical and Community Value

Several respondents emphasized the history and importance of the rink, stating it has been a long-standing hub for hockey in Lloydminster. Comments included: "This arena has the best ice surface in Lloydminster" and "The Archie is a beautiful part of the old Lloydminster."

4. Support for Improvements Instead of Repurposing

- Some respondents suggested upgrading the facility rather than repurposing it, such as:
 - Installing a new ice plant
 - Upgrading the cement floor for summer activities
 - Improving locker room facilities
- Others suggested a multi-use approach in the off-season, but only if winter ice usage remains a priority.

5. Limited Support for Alternative Uses

A minority of respondents suggested non-ice uses, including:

- Pickleball courts
- Indoor golf driving range
- Gym/training facility

Some proposed relocating the curling rink to Archie Miller Arena to free up space elsewhere.

Many of these suggestions were contingent on maintaining the ice surface during winter months.

Conclusion

The overwhelming community response indicates a preference to retain Archie Miller Arena as an ice facility. Respondents cited a shortage of ice time, hockey development needs, and the arena's historical significance as primary reasons for opposition to repurposing. There is limited support for full conversion, though some respondents are open to off-season multi-use options if ice availability is preserved.

Next Steps for Consideration

- Maintain ice availability to meet community demand.
- Assess infrastructure upgrades (e.g., new ice plant, improved flooring, facility enhancements).
- Explore multi-use options for summer months without removing ice capability.



Q16: If there are any other comments that you would like to share, please do so here.

General Comment Section - Here are the 456 UNEDITED comments received:

Lloyd doesn't need start of the art facilities for everything. An old fashioned cold rink is ok. We need more facilities not the same number maybe we could sell the land and use that money as seed money to improve and upgrade our indoor pool
The fact that this amount of money is being spent to put in a new hockey and sports area is unreal when our city does not have proper public transport, the schools are over capacity and homelessness is on the rise. This money would be better spent in many areas than building something we already have but "fancier" for a very small margin of people who will age out of these sports by college age. Use the money for a public transit or better community services before "fun" and maybe the community would be more happy about living here
Please investigate the out door rinks they are totally useless and a waste of our hard earned money, and no more up grade to the Archie just use it as is, artificial or natural ice, some young hockey player would affricate having a ice to play shinny.
The entire facility could house homeless/addicts for treatment/skills building/light manufacturing etc. The facility should be secure, with a 15ft fence around its perimeter. Zero tolerance for crime/addictions/wandering mentally ill homeless.
the city needs more ice. why would city administration even consider repurposing a perfectly good arena. makes zero sense.
Please don't tear it down. There is many things we can do with this building. Lloydminster needs more "things to do".
KEEP THE ARCHIE!!!
Please keep Archie Miller alive
It is an ideal set up for an indoor Equine Arena! Charge monthly, 6 month or 1 year memberships. Plus the option to private rent daily. The equine community is huge and we have a large lack in available indoor arenas for the public to use.
It would be a shame to tear this building down when it has many beautiful features and is still 100% usable.
Keep the Archie. Do your research. Look at what Cold Lake did in their North Arena. It is ridiculous of a community this size to be considering tearing down an arena. Lloydminster is growing in other sports besides hockey, look at Border Brutes Lacrosse, they are growing but will have to turn players away due to floor time issues. Cement and coat the floor at the Archie.
Too much tax payers money has been spent on the Archie. It would be a waste to tear it down. Especially when the ice surface is needed.
This ice surface is a crucial requirement for the future of the city
SELL, SELL, SELL., THERE ARE PEOPLE &/OR GROUPS WILLING TO BUY IT. WHY PUT GOOD MONEY INTO A BAD ASSET. LET SOMEONE ELSE HAVE THE HEADACHES. THE CITY CAN ALLOCATE THE FUNDS SOMEWHERE ELSE. EXACT SAME THINGWITH THE CIVIC CENTRE. ITS REALLY NOT THAT COMPLICATED
We cannot lose another ice surface. It is hard enough to get ice as it is even with the new rink we would still need this ice for our minor hockey and rec tea
I'm not sure when the latest upgrades and Reno's were done to the Archie miller but at that time I'm sure the future plans were to keep this facility open and going to facilitate community sports and events. I'd like to think that money was spent wisely and not wasted just to destroy it a few years later so the city could build a fancier and more expensive Cenovus hub that the community has issues paying for and running. I'd be very disappointed in our city council and community members were to destroy a historical landmark without a second thought.
Please do not decommission this rink. It is the best one in all of Lloydminster. I'd much rather have my tax dollars go towards the Archie to keep it alive than the Cenovus Hub.
Invest in something beneficial that everyone can use. Not just ice sports. We need a new pool.
We have a small private school just down the street and often it utilize the outdoor rink. We would also be interested in opportunities for the students to use the arena during school hours.
Dressing rooms are good. Updates mostly just needed for heat on spectator side and upgrade of ice plant and surface.
Remain as a rink as need more ice surfaces
We need the ice for hockey! Do not close it!!
We need as many ice surfaces as we can in Lloydminster. This facility serves its purpose as it is so why throw money at it if it can be deemed as safe. Now that the dressing rooms have been upgraded a few years ago it is perfectly fine the way it is.
Please keep the Archie. My Boys love playing in this old barn. The heaters keep the parents warm. That's all that is needed! When events come to town at the Cenovus Hub we will be short ice. Please Keep the Archie :)
The building is an amazing structure, do not as long as it is a solid building remove or tear it down!
This is ahistorical building and made Lloydminster the hockey town it was losing it would not only hurt the city but the hockey community as well
Would like to see more programs offered for the 11-15 year-olds during off season sports
Keep it operating as a hockey arena!
Everyone who plays hockey in Lloydminster Know that the ice is one of the best in town, maybe just set it up for summer sports
There always seem to be shortages of activity space for sports et. In Lloydminster. It's in a good spot with pool and park close. What text it down. If no plans to replace is it in that are. For example tearing down Martin Browne years ago and nothings been done with the land. Elementary school are over crowded and nothing was too wrong with the little school. I survived attending that school in 60s. And my children loved attending that school in the 90's.
whatever is done to it will cost money but Lloyd needs safe places for our youth to be, not all of them want to go to the youth center, Reinvent the Archie during the summer months, leave it as a free place to skate.
I think the rink in winter should be used for 11 and under hockey And not used for 13 and older as the ice surface is to small
If the idea was to change the purpose of the arena, having it used by the community itself and not just hockey/sports related would allow for everyone to use the old structure instead of a certain group.
We need more activities than just hockey in this town. I'm tired of paying high taxes for the rich hockey kids to play on Fancy ice.
I have answered similar questions in other surveys about the Archie Millar. I believe it should be kept as a resident of that area. Improvements would be great to see. It would be a great building to use off season for Lacrosse or other activities. The old school park should be developed as a mini sports area, including the outdoor pool, some soccer fields, updated basketball court, walkways etc. add another dog park. So many ideas I'm sure some have been heard before.



Q16: If there are any other comments that you would like to share, please do so here.

General Comment Section - Here are the 456 UNEDITED comments received:

Give the rink to rec hockey and the Never sweats and let them run it. Let them lease the rink at a reasonable cost so that both lessor and lessee will exist.

We need a riding facility so bad in our community Wainwright and Elk Point have some great equine facilities , we need one in Lloydminster
DONOT TEAR THE BUILDING DOWN!

If it makes sense to fix it do, if fiscally it's not durable, get rid of it.

First of all, thank you for providing this opportunity for us to submit feedback on the Archie Miller Arena. I think it's crucial for this facility to remain functional in the capacity it is, as it's important for the city to have community rinks and spaces like this, aside from the massive complexes like Servus Sports Centre and the upcoming Cenovus Energy Hub.

Furthermore, the venue provides vibrancy to its neighbourhood -- it's important for people to gather at this location and bring energy to this part of the city. The former schoolyard, the park, and the outdoor pool are excellent sources of recreational opportunities, serve to bring people together, and maintain a relevance of the older neighbourhood in which they're located. The Archie Miller is a part of this! We saw how the outdoor pool was thankfully saved from closure by the community, and that invigorated its surrounding neighbourhood, and the pools now one of the most popular and best attractions the city has to offer!! I would love to see the Archie Miller Arena maintain a similar role. (I will add that the outdoor rink in the old schoolyard is a fabulous feature in the immediate area as well!)

If the building is stable and structurally sound, spray foam the ceiling and walls, put a washable paneling on to cover up the spray foam, and upgrade the arena floor. Everything on the north end of the building including dressing rooms are fantastic. Fix the true issues, and be proactive instead of reactive and putting band-aid fixes to structures that get us no further ahead

I would like to suggest that the city of Lloyd and the Lloydminster Exhibition Association work together to provide an indoor riding arena for the community. There are so many events that could be hosted from a facility like this.

I believe it serves the community as it is. Our children have always said the Archie Arena has the best ice ! They played all levels of hockey from Initiation to junior.

Having a community arena would be a great impact on the community! We have a very large number of riders in the area, and it could encourage more interest in local youth, benefitting so many local groups, small businesses, and encouraging community spirit. It's also great physical activity, and boosts mental health.

Drop in riding facility would be well used.

There are many equestrians in and around Lloydminster who would love to have a place within Lloydminster where they could gather for minimal cost to either just ride or host clinics and even schooling jump days.

Please look into the lack of facilities for horse and dog sports in this city . We need more

Wainwright made a old hockey rink into an equine facility, so why can't we? There is no other place in town for this, year round. (Lloyd ex is only 2-3 months of the year)

Recently experienced a Bobcat game with my young son and told him that this building (Civic Centre) will be closed down after this season and he was heartbroken that he would not be able to play at the same arena that I did growing up. It would be a gut punch to lose two community pillars at the same time

From the equine community we would greatly appreciate having the Archie miller become an indoor riding arena for all equestrians. Many of us have to travel over an hour away just to ride indoors in the winter and would greatly appreciate being able to access an indoor arena here in our hometown. I think this would be a great way to utilize the building and arena for a new purpose that is very popular in this town. It would bring the Archie Mille back to life!

Ice time slots are limited in Lloyd so should continue to use as hockey arena.

Hello, the City of Lloydminster needs a year round equine facility. There are no public riding facilities within a 75km radius of Lloydminster. This site offers adequate parking, a sand base, and minimal heat which is appropriate for equine events. No overnight stalling is necessary.

Many clubs in the City would haul in and haul out.

Some rec sports leagues (ie. volleyball) have trouble getting space at other City facilities or schools. Having a space dedicated for certain times of the year for these sports leagues may be beneficial to the community. I'm sure other rec sports may be more active if they had the community space available.

I don't think the city of Lloyd should be tearing down ANOTHER building and leave it to green space. We should be trying to preserve some of these older buildings!!

After the fairly recent modernization of The Archie, it would be sad to see the city repurpose the facility or decommission it altogether. There is value in putting taxpayer dollars into existing facilities, rather than just the newest or latest project (eg Servus Sports Centre, Cenovus Hub). Thank you for soliciting our feedback.

Maybe consider clearing the land in that area and redevelop.

Until we need a joint pool rink and library in one spot put some money into it

Better management of the facilities in the city would see less pressure on the Archie there is to many occasions where another ice service is available but not utilized

We have wasted more than enough tax payer money on Cenovus place. Just leave Archie Miller alone please. Anything done will cost more than it should do please, just don't do anything.

I really hope the Archie stays. It is a great arena and still has a purpose in this community and will continue to be a valuable asset.

City could think about selling the naming rights'. "Company Name" Archie Miller Arena

We need the ice surfaces in town because there are not enough ice surfaces currently in regards to hockey. There should be more puck and stick available. There is basically none available when kids aren't in school right now.

Getting ice times is already hard so removing another arena will put us back to square one even with the new arena coming in.

Our community is growing. We need these rinks to stay open. We just need to be able to use them all year round.

Add the cement floor so it can be used and profitable all year long but keep the ice in the winter.

We are not really at the Archie a lot anymore. When our kids were younger there was always a shortage of rink space. We cannot be knocking everything down and just leaving the new space. It will not be enough for our expanding amount of children to practice or play We are growing and we need to keep up to that.



Q16: If there are any other comments that you would like to share, please do so here.

General Comment Section - Here are the 456 UNEDITED comments received:

We need this facility. We are already low on ice. The number of skaters in LMHA is increasing each year. Our female division is growing at a rapid pace.

We cannot have new swim facilities because ice is always the priority. Why take away usable ice. We need a new lane pool. Hockey is not the only sport.

Please save our tax money, this department is spending out of control on that new rink that is being built. We need to put on a more realistic approach and look at what can we afford. I believe there are many more important projects outside this. What about road and infrastructure? If we are determined to spend more money for recreation, save the money here and put it towards something the community is begging for. A pool. Ensure the structure of the building intact, consider a efficient building envelope to improve the heat regulation in the rink, and Enhance the floor system for multi season use of the facility.

We are considered a younger family, one of I believe many that are moving to the area as the older generation moves out. We do not use the facility as much right now but I can see when our kids get a little older we will use it more and more. Strongly hoping the facility stays around and is updated to continue to have more young families in the area.

Quit tearing down all our historic buildings and destroying our history

The city is in need of more ice surfaces. If you decide to demolish the Archie Miller replace with a double ice surface in its place. The Archie has the best ice in the city!

Keep for ice hockey. It's a fine arena, it's just very cold for players

Ice is always in HIGH DEMAND and I am sure the New centre will not be used for minor hockey. It will not be affordable You are tearing down the Civic Centre's that will decrease ice availability by 2/3. Cities are begging for ice time and we are going to decrease ours does that make any common sense? At the present the new Hub is a big financial problem and we don't know where that issue is going to end up, there will be tax increases for sure so there will be no money for replacement of the Archie. We are famous for tearing down facilities because we Want new .

Please consider that some of the people of this city are having trouble paying their bills .

It's interesting to understand this update that the building has life left in it. With all the "Martin Browne" neighbours & community updates the impression CLEARLY given was a short life span like the old, now gone museum & the old Centennial rink. Are the young new inspectors & city designers perhaps a bit allergic to "old" rather than doing their job & TESTING the buildings??

That rink will last 10 more years. Keep t going. Don't be dumb

It seems a shame to be losing 2 ice surfaces in our city in lieu of the Cenovus hub.

The hockey community has received significant capital support with the Cenovus Hub. I do not believe that any further municipal capital should be employed to serve that group.

Born & raised in Lloydminster I spent every weekend at the Archie Miller watching my 3 siblings play hockey. Back then the only heat was in a room upstairs. Even the dressing rooms were barely heated; but my sibling still say best arena they played in. This December I took my grandson to practice at Archie on a -28windy evening. I was pleasantly surprised with the dress g rooms, lobby and heat on bleachers. It is a solid functional fixture of the community that should be preserved and utilized!!!!!!

I believe we are already short on ice surfaces in Lloydminster even with Cenovus place being built. Would be a shame to lose another one Most communities struggle with limited access to ice time. It's a luxury to now have the amount of ice surfaces Lloydminster now has once the Cenovus hub is completed. Losing the civic center also impacts this if it is shutdown

How much does the city spend on a survey for a building that was deemed 5-10 yrs away from end of life in 2019. If this costed more than \$5 then shame on the city for wasting again.

The updated lighting and glass make this arena perfect for what is attended for. I would say leave it be and continue to maintain it.

The city lacks flexible amenities. Make the decision to add value to the city.

Even though we are building two more rinks we are not increasing our ice surfaces. We need this facility.

PLEAE STOP PRIORITIZING ICE SURFACES AT THE EXPENSE OF OTHER COMMUNITY OPPORTUNITIES LIKE OTHER SPORTS AND ARTS SPACES

Don't get rid of this rink, you're already getting rid of the civic center and even with those two rinks working it seems like finding time for sharing the ice among the whole city during the hockey season can be a gong show. Do the city a solid and keep the rink. Demolishing it to put up another liquor store or Tim's would be retarded.

Pickleball, badminton, floor hockey

good old rink good for 50 more years

Don't tear it down. We don't have the money to replace it. It's an experience to play at the Archie just like smaller towns have. We don't need luxury facilities.

Keep the arena We are already short with ice services , keeping the arena will help with shortage of ice surface. Seating and watching area is not great but it is manageable to watch kids get a chance to play the sport they love . I'd prefer to better the ice surface and use money to maintain that so it is a good ice surface and leave the stands as is if need be

Ice time is expensive and difficult to get in Lloydminster. We often have to go outside of Lloyd for rec hockey as there's such limited options in Lloyd. Eliminating a rink is not going to help that issue.

The cost of replacing the ice plant has to be the cheapest option to keep the arena in operation at any capacity, pouring a concrete floor that can also be used for ball hockey or lacrosse has to be the most economical option. The town of Marwayne recently had their arena upgraded in a similar way. The Archie has had nice new rooms installed in the last 10 years and are perfect for hockey.

It is a beautiful rink with an atmosphere that is hard to find nowadays. If the wooden roof structure is considered in good condition I feel it should be preserved and used as long as it can be. I play rec hockey at all the rinks and the Archie and Civic are my favorites to play at.

The Archie is an iconic rink, We love the size of the ice surface especially compared to the Russ Robertson

Please please please don't build spend 100+ million dollars on a new beautiful facility which I fully support as we are long overdue only to end up with the same amount of ice surfaces in town. An added side note is that if the new facility takes on other events (concerts, curling events) during the winter, that building will be tied up for multadays or even a week or more at a time which would leave us down an additional ice surface for skating. Thanks and hope to see the Archie stay. I should also note that the gentleman that runs the Archie is one of my favourite rink caretakers in the city. Just the nicest guy that goes the extra mile for everyone who goes there!



Q16: If there are any other comments that you would like to share, please do so here.

General Comment Section - Here are the 456 UNEDITED comments received:

These surveys are mal-intentioned where you force an answer that suits your desires at the administration level and as city employees. There needs a major cleanup at the city.

Archie has the best ice in the city

This survey doesn't actually reflect a community want to just leave it as it is. Lloydminster needs this arena and likely needs another small practice arena.

No

I love playing at the Archie. Bester surface in town

We have used the Archie for many years and we still need the ice surface for sport and recreation.

I would like to say that creating two playing surfaces at the new Cenovus hub and closing two doesn't solve the issue of not enough ice surfaces so if the civic is so bad why not put funds into keeping the Archie going so there can be more family skating and reasonable times for youth and participation skating I'm sure our voice as a community won't be heard and decisions will be made regardless of what we say or do

I played in the building many years ago .. it's in great shape got its age and is good enough for beer league and younger age hockey .. the ice is desperately needed in this town Not always needing a huge fancy expensive place to hold sports . Utilize what is here!!

Sports is for community first. High level second. Need more General ice

I think the Archie is a beautiful arena, the only thing I would improves for spectators

It's a great rink with great dressing rooms. Perfect for practices and Rec hockey! If we could utilize the floor for more sports in the summer it would only benefit our city!

Need more ice if anyone bothers to read between the multiple choice questions.

We need more ice surfaces. We shouldn't have to travel to dewberry for practice

Do not tear this building down, as the rink is a staple for kids hockey, and men's rec hockey

The Archie is a fantastic barn to play in and to spectate. They always have the heaters on so I have never been cold watching a game there. As a hockey player myself and a hockey parent, ice in Lloyd is in short supply, having another ice surface available is imperative for our city and growing need for ice rentals! As a player, the Archie is the best ice in Lloyd to play on, and the dressing rooms have been updated and are excellent as well!

I think it would be best if it could be designed or used for all year sports or activities. Ice has been poor there this year. Dressing rooms haven't been the cleanest. Best ice to skate on when it's cold out

Lloydminster is a hockey community and ice time is getting increasingly difficult to secure. Every arena needs to be available to ensure minor hockey can operate at the most appropriate times while also giving adult rec players more options for ice time in the city. The dressing rooms at the Archie are in great shape, I don't think there would need much retrofitting to the arena as long as it's able to run safely in its current capacity.

If it is not feasible to continue as a skating rink then is the cost to renovate this building going to be cheaper than replacing the ice plant and all what it needs to continue in this format?

Save this rink please!

I realize the push is to eliminate this old barn but I think the Archie could be put to use in the summer months with exercise classes Inline skating a course for kids electric cars ,or pickleball courts should a substantial floor be poured Our neighbourhood needs this facility to stay , and be upgraded Just as the Outdoor Pool is a great asset - so is the Archie !!

Again, losing this ice surface does not help change anything, there is a shortage of ice as there is, to take away two more locations does not seem smart

We need to upgrade and keep our older recreation buildings. It is a lot cheaper than building new multi million dollar buildings. The Civic Centre is a prime example.

Keep it regardless! Use it for hockey with upgrades or if you can't then keep the building for events, markets or a rentable hall

The city can always use more ice surfaces for the youth and adults and taking out ice does not make sense. Even though the rink is older and cold at times it serves this city a good ice surface for players to use

Don't modernize..... leave as is

The Archie should be kept as an arena or sold to someone that will keep it as an arena.

This facility has the best dressing rooms and best showers in town. I love playing here.

Whatever you do don't tear it down unless a new arena goes up please. Thank you

We cannot ignore that there is not enough ice in this city to service all the teams and new leagues. It is unfair that the new leagues don't get first dibs or equal ice as Lloyd Minor hockey. So to remove more rinks is going to dramatically affect lots of local parents and players that do not find minor hockey association what they want for their children. We need to have more ice time because hockey is dominating in our city.

Allow the new user groups in town to run their programming out of this rink to open up other sheets for minor hockey user groups speed skating etc.

Great rink for practice and rec hockey

With the closing of the civic centre, could the Archie be used as a venue for wedding and such!

We need to continue to salvage or restore some of the facilities.

By adding the new hub with 2 ice surfaces and removing the civic centre. If you decommission Archie it is not going to help with shortage of available ice tone

Born and raised in Lloydminster , played all my Minor Hockey as well as both Jr & Sr in all the Arena's in the City , even had a key to the Civic Centre at onetime. Keeping the Archie would be critical in getting the Local Minor Hockey program back on track as it does seem to be a bit behind right now , as before it was thriving and Ice Time is the biggest contributor.

I grew up in Lloydminster and played the majority of my hockey there. Losing both the Civic Center and the Archie Miller does not help with the ice time shortage

This is the best ice in town when it is properly taken care of.

I think we need that ice surface

It has been used as is for several years, I see no reason not to carry on. It is a historical facility and serves us well now and into the future.

We have to keep this arena.

The internal appearance with the wooden roof is very unique and I would want to keep that detail intact if the decision is to upgrade the venue.

We need the ice surfaces even after Cenovus hub is built ice slots are still high demand. If we lost the Archie how many millions are we looking to replace it?



Q16: If there are any other comments that you would like to share, please do so here.

General Comment Section - Here are the 456 UNEDITED comments received:

There is a use for this facility and with updates can be used to support sporting activities for large national events.

-I have questions about this arena as well as the civic, what happens when the new ice surface gets built. - it's difficult to just complete a survey without knowing details on the longevity of an arena

We love this rink and love that it's a colder rink surface to play on. Would be great to get a cement floor put in so you could use in the spring for dry land sports but ultimately would love to keep this rink for hockey, even if just for hockey practices but we love having games there! Please keep it up and running!

Does anyone who works on City Council, or with the City actually use this facility? Do they even know great of an ice rink it is and how special it is to have an actual hockey barn in a city?

Unless it's a ball diamond or arena the city of Lloyd powers that be don't have an invested interest to do a proper job or be professional any way. That's been proven.

If this facility is not continued and we lose the Civic Center, we have gained nothing. People talk about how our facilities are not fully utilized. There are times that ice surface remain unused but that is rare and you cannot rent ice during core times. Consider what PA does, a natural ice surface. It at least gains an ice surface for ~4 months.

As I stated before, I think it is beneficial to have small rink in neighbourhoods rather than wasting all of our taxpayers money on one massive multiplex and I think it is good to renovate and keep the Archie Miller going.

I think the Archie Millar is a wonderful part of the community and a building that holds history in our community. I think it would be sad and wasteful to demolish the building. I live in the neighbourhood and the building is used constantly. I think making it useable in the summer would increase revenue for the city. It is the perfect place for beer league/ little league hockey and potentially other sports. This building should be maintained and improved rather than demolished. Brand new is not always better.

We need more available indoor ice surfaces in town for all user groups and all ages. All groups currently struggle to find times to get their teams and clubs in for practice games and tournaments.

I don't want to see the Archie torn down or land sold. I'd like to see the community that the space has grown continue to be nurtured. Lloydminster loves to knock things down when spaces get "old". Why not use the space to build our community stronger and closer .

Keep the Archie Miller Arena for ice hockey as Lloyd needs more ice surfaces. With the purpose to twin the rink in the future to have more accessibility to ice in the winter and summer indoor sports.

To do upgrades without breaking the bank. Tired of our city spending money but this is important for our children.

As it would be nice to keep the Archie Miller in use as a ice hockey rink, we strongly need to consider the cost of future maintenance/upkeep of the facility. I feel like not every hockey rink needs to be a top tier facility, we already have very solid hockey rinks within the City. There are other priorities which should be considered first(Indoor Pool/Outdoor pool/Outdoor recreation)

I honestly think this space would be perfect for something like pickleball. Pickleball has slowly become a true pillar of the Lloydminster community that is mostly chained to the restraints of the Bud Miller courts during the summer. Even at the multi plex pickleball fights to have space, even while so many people support it.

This is part of heritage. Do not demolish. And don't repurpose to an exorbitant amount of money.

Upgrade the facility so it can be used for minor hockey for decades to come. Also, expand the area as a multi-sport/activity facility by using the lot of Martin Brown school that is currently not being used at all by the looks of it.

The neighborhood needs the Archie to sustain young families here. The pickleball courts would add to the older age groups like myself and my neighborhood.

Leave the rink as is works well for younger kids and or senior rec leagues

I urge the city to keep this arena running. Since we are losing the civic center as well, we aren't gaining any extra ice surfaces in the city and we need as many as we can for all the teams in the city.

The rink is fine. Great place for hockey. Agree a concrete floor for summer activities would be good.

Do not sell the land for medium to high density residential!!!! All that will do is lower the value of the area

We need to keep it hockey for now as expenses for LMH is expensive enough and so are taxes . It can just be kept open doesn't have to be modernized . Hillmond arena is an old barn type and hockey is enjoyed all winter out there . It doesn't hurt the kids to see a "Rink" Like they used to b .

It's the sport not the building

We are a local Lloydminster team and travel 2-3 a week out of Lloyd for our hockey team because city of Lloydminster and Lloyd minor hockey say there is no ice time available

We really, really need a new swimming pool.

The following are also great options for repurpose. 1. Indoor BMX/Skate Park 2. Indoor Playground with sports courts etc so families can get out during the winter months 3. Indoor community greenhouse space for growing gardens (similar to one currently in Inuvik.

I believe the community needs this ice surface to keep up with expanding needs. I suggest a plan for replacement prior to decommissioning.

We lack on ice surfaces in Lloyd. Can't host tournaments if we knock this area down. Other teams will go elsewhere for tournaments. Cause we can't host any due to the lack of ice surfaces

Every town has these types of rinks and still I use upgrade a bit and keep the doors open definitely not a teardown

Please do not take more ice surface away. Kids are already having to attend early morning practices before school just to get the time in. You would be doing a disservice to the community.

We need the ice space. Keep it's main function as a hockey rink.

The City planned and developed this area in the late 1950's. It has attracted many residents families over the years. Not long ago there was a primary school next to Archie Miller. Which of course the City has since removed. Impacting students, families etc. The City draws residents into that area, residents invest financially only to loose on their return. The Hub is now on pause. Looking for funding with a ridiculous price tag. Which means property taxes will inflate to provide support and maintenance to the new Hub. The City planning is scrambled, chaotic and short sighted. This too cost the city funds.

Is a local walkable facility. People living here are cut off by Highway 16 from most other City facilities. Combined with the outdoor pools it creates a perfect small community recreation facility. If you can afford the energy o hub monster in the East End you can afford to fix up the Archie



Q16: If there are any other comments that you would like to share, please do so here.

General Comment Section - Here are the 456 UNEDITED comments received:

The city needs an affordable court to rent for court sports such as basketball. Hoop factory, which is privately owned, is over \$100/hour to use 6 nets. This makes club basketball unaffordable for families.

Taking down the Archie is not the answer. Lots of users want to keep it and simply make the "small" upgrades that are needed. Don't blow the budget. The money put into the roof, dressing rooms, and boards was a great decision. It would be sad to see that smart decision wasted. If the idea is to shut it down and move the boards and glass to be the outdoor one at Cenovus hub... I would rather keep the Archie operational and skip the outdoor arena there.

Usage for the Archie to add a turf floor would be a great asset to provide a designated arena for lacrosse as the primary facility and could be used to host tournaments throughout the year, outside its original season, adding to the interest in both growing the sport locally and providing additional revenue for the programs. Could bring the Jr team back into town and allow camps and floor time to be utilized as lacrosse is not allowed in the Servus Sports Center during open floor times which doesn't give the kids or adults who wish to go out and build skills and keep interest in the sport the opportunity to do so. We have traveled a lot for lacrosse in the past few years and have seen this type of facility successful in other communities. The smell of natural gas(?) is something I notice whenever I walk by the arena. I'm certain that it is just normal venting from the building but it still seems concerning. If maintained or repurposed, I would be supportive of the arena being architecturally / landscaped updated to fit with the Martin Brown Park surroundings.

Leave the Archie as is for what it's used for it's perfect Stop wasting money on stuff

Please don't get rid of it

Facilities for sport events are needed in Lloydminster. There is a shortage now. The Archie is adequate. Improve and maintain. Make use of what we have.

Not using products from the Civic Center where possible is such a waste of yours and my money.

This rink has been very busy and is still needed for hockey. Lloyd is growing and the need for hockey rinks is not going to decrease.

I think indoor pickleball courts would be a fantastic idea

The wood supports in the arena look to be in good shape. If you upgraded to have turf floor would you still be able to put ice in the winter. If not just upgrade to cement floor. If you were to better heat the place how would you insulate the building: spray foam, bats of insulation, or another type of insulation. Would this then need to be covered up for appearance. If you put turf in an wanted to use year round what would temperatures be like in the winter, would you have to insulate the building?

I think the dressing rooms and spectator seating is fine for the use it gets for the younger ages. I would suggest adding heat trace under spectator benches and get rid of the carpets squares. Having a concrete floor would allow lacrosse and other sports to use in the spring/summer.

We cannot afford to lose another indoor ice surface in Lloydminster. They are all well used and the population will keep growing. We love our ice sports!!

My thoughts are. Putting in a cement floor or (Plywood floor) And putting in an artificial turf so we can play lacrosse and possibly soccer

It would be amazing if a small amount of improvement could help to prolong the life of the rink! Is natural ice an option for winter? The current heaters make it comfortable enough to watch hockey. The dressing rooms are nice & warm too.

This rink is part of our little community and our park my family and I have been in the community (50th st) for 10 years our house backs right onto the park.. that arena means a lot to us weather it's going to watch the kids play or partake in beer league games I'd love to see Archie get a face lift but to tear down would be doing a disservice to our little community that all of our neighbours hold close to our hearts. Lets start with the little shack that sits on the field that tends to attract some not so welcoming people in the middle of the night

The Archie is great for rec teams, and minor hockey practices. All that is needed is ice and dressing rooms, which are both great at the archie

If it has to be tore down, please use the old Martin Browne school yard for a new indoor ice rink, gym and training centre , and put in a disc golf course outside of it as well...

We really like the Archie miller and think it is a great space for the Rec hockey teams, Young hockey teams, family skates, public skating, etc. would be sad to see it go!

Need more Venue spaces in Lloyd

Keep the beloved Archie!

I think it is still needed in the community to provide a surface for ball hockey practice, lacrosse, etc - maybe even roller skating. Rent out the surface for small events. If it was a cement floor the uses are endless. And if it could be a cheaper more affordable rent that would be even better. The Lloyd lacrosse team practices in Hillmond because they can't afford the rental cost of the Servus Center.

Hockey is great. But there are other sports that could bring in ppl from all over the place if clubs could have support and affordable places to rent.

. This building has a fairly new roof , sand floor makes the building easier to repurpose, relocate and reuse. It would make an excellent farmers market building !! Most cities and towns our size have one. This building could also potentially be used as a second indoor baseball vault . This should be landmarked .. most or all NHL players native to Lloydminster have played there. It would be a shame to demolish one of our last historic hockey rinks. In such a hockey rich and enthusiastic city.

We are a growing community. The building is still functional and requires far less funding and tax dollars to upgrade and/or maintain than continually building new facilities. Until city council (all government bodies for that matter) stop spending money like it grows on trees and gets their budgets in order we should always look at cost efficiencies over building new. I grew up in a time where we fixed things rather than tear them down and throw them away. Fiscal responsibility is a must. Removing two ice rinks (Archie & Civic Centre) and adding 2 new facilities does nothing to reduce the burden or alleviate the current supply and demand issue. Please, I implore you to use fiscal responsibility and common sense. Let's live within our means - continually increasing taxes to pay for shiny new things is NOT the answer!

this facility is a huge asset to our community and it's stakeholders.

The facility functions fine in its current form, I don't think many upgrades are required to continue utilization of the facility.

I think we are already tearing down many facilities and this facility can be saved because it is still in good condition, just update it and keep it. Can be done in stages though as needed, thinking cement is top priority and insulating the building so it can be used year round.

Please keep the Archie, it serves its purpose in the community. Its a old school small town rink that many of us grew up playing in and otherrinks similar.

It not worth spending the money on it, but until the building is no good I feel like it can serve as a valuable asset to minor hockey. It has to be cheaper then building a new rink which we would need if the Archie is removed.

I think it is important that we do not lose a rink surface. Hockey is HUGE in Lloyd and it is important to keep our kids in our community to play, and if we do not have the rink surfaces to accommodate this, families will have to take their kids elsewhere.



Q16: If there are any other comments that you would like to share, please do so here.

General Comment Section - Here are the 456 UNEDITED comments received:

Please keep the Archie Miller open. The ice surface is one of the best intown and the scheduling of young kids hockey is erratic enough as it is. We CANNOT lose this facility as an ice surface for our community.
DO NOT CLOSE THE ARCHIE MILLER ARENA
Keep the ice for hockey practices. As far as other improvements - yes it would be great to get more use out of the facility. But this survey is very difficult to respond to without any information regarding financial benefits of upgrading floor, allowing for event use, synthetic turf, gymnasium. 100% proceed with any upgrade that will pay off over an acceptable period of time.
The Archie Miller should be kept, used and maintained for the community, hockey teams and users. One concern is why Orange Crow is being hired for this survey and assessment when they are unneeded and overpriced. As a community we should be able to do this survey on our own and figure out what to do with information and save on hiring consultants.
can't build an arena for close to what it would cost for improvements
The city needs the Archie for its ice surface
Keep the rink active. The ice is one of the best ice surfaces in the city even though it is natural ice.
Keep the Archie as an arena to keep up with demand for ice in Lloydminster.
Lloydminster needs more arenas
Maintain the facility as it is. It is near perfect at the moment. Its our greatest arena in the city for users. The upgrades years back to the dressing room addressed the short comings of the facility at that time. Keep it maintained, but don't change it.
The bottom line is that Lloyd needs more ice hockey sheets not less. Adding two and subtracting two make no sense.
Lloyd needs as many ice surfaces as possible. The Archie serves its purpose as a practice facility. Repurposing would be a mistake.
limit spend by improving the plant and floor. once a cement floor is in, it can be used in the off winter months.
None
Canada needs Hockey! and Obviously a new Government!!!
I don't think the Archie needs to be Top of the line. As long as the building is safe to use it's fine in its current condition.
Just maintain the facility. No ridiculous spending on modernizing it. Get a grip on the spending already. The Archie serves well as it is for youth hockey games, practices for all ages and rec hockey leagues. Just maintain the facility. No ridiculous spending unless the City can cancel the proposed tax increases. If you can't afford it, don't spend it. Simple!! Quit managing the city's finances like children!!
Do the right thing for the facility. If rink is part of the plans then do what is required to maintain its state.
The rink attendants at the Archie are amazing.... especially Roger
Keep the beautiful old barn around and keep it for as many activities as possible. There are so many options for the facility for the community. Hockey in the winter, everything from ball to lacrosse to field houses, etc for the summer. Community activities all year as it's right beside the pool. Beautiful facility that has had some wonderful upgrades.
Please keep rink
Few upgrades to that place and it'll be awesome. But it also has its uses now. To tear it down would be a shame.
The usage should stay the same.
I personally think the Archie is a great arena and looks to be in great shape. The biggest concern I have heard from people is that during the cold snaps it is no fun to play in or even to watch games in. The lobby could be made bigger. During games when teams are coming and going it is very tight in the lobby. Seating is very limited.
Sell the rink to a private company- let them take it as is where is. Keep land sell building. - make money. Lower taxes.
Not everything in Lloyd has to be expensive. It is important to have facilities available that are lower cost. Not everyone can afford hockey, but many would like to skate and play for fun.
Shouldn't be used for hockey whether it is minor hockey or athletics. Selling for athletics to use is a major mistake and would be competing for selling ice and that's inappropriate. Move on from that facility for that purpose.
This is a rink that no team wants to practice at or play in. Upgrades are throwing good money after bad. Why spend capital and incur the maintenance liability when other options exist.
Some of the questions The questions in this survey were needlessly leading and biased. I'm just tired of seeing n tax dollars squandered. Lloydminster hasn't had a competitive elite team in 10years. Why are we pushing for top notch hockey facilities when other sports and options are becoming more desirable.
We need the ice surfaces
The reason why the ice is so good at the Archie is because of the temperature in there. A lot of athletes comment on that.
Keep the civic Centre open too
thank you all for your service to Lloydminster. We need this facility.
best rink for rec hockey in town
The Archie miller is my favourite rink to play in. It has the best ice, dressing rooms, rink attendants and washrooms. Please don't take it away.
The Archie should be utilized and upgraded some what for hockey to keep our local players in town and avoid travel for practices and routine games.
Stop wasting tax payers money, with the ones paying taxes and gaining nothing. Focus more on your long time residence need
I don't feel we should tear down this facility. It still has a lot of potential and can still see a lot of enjoyment coming from there.
Losing the Archie and the civic would offset the new Cenovus hub, not increasing ice surfaces in town that are already over stressed. Keeping the Archie would allow for an extra ice surface once Cenovus hub is complete and a great asset for lower age minor hockey, and recreation hockey. While adding concrete floor would expand its use and allow the facility to be used year round for multiple sports, activities for better usage
Everyone in Lloyd has a memory at the Archie. In loosing the civic, not everything needs to be shiny and new. Some improvements would be nice, but we need to hold onto history and extra ice.
The community needs to maintain the use of the ice surface of the Archie! We are so short of ice surfaces, and loosing the civic and the Archie would be detrimental to the city. The new arena has 1 ice surface for younger sports teams to use, that was a mistake. Taking the civic and the Archie away is a bigger mistake.



Q16: If there are any other comments that you would like to share, please do so here.

General Comment Section - Here are the 456 UNEDITED comments received:

ICE surfaces are needed in Lloyd! Figure skaters and hockey skaters both need more public skating times - the public tiny rink at SSC is much too small and unsafe for a figure skater trying to get more practice time in! Outdoor rinks are not good for figure skaters as the ice is too damaged and unsafe! The Lloyd skating club is growing and more ice is needed to keep up with growth and support their skaters!
Keep the Archie, it is a favorite rink among us rec league players and we need to increase ice availability, not break even when the Hub is complete. Get it together. Nothing needs to be done to the Archie. The thought that you would even consider ripping down a beautiful part of the old Lloydminster and a place where so many memories are held. There is tons of practices that go on at the Archie weekly, leave it alone. TAKE DOWN THE CIVIC CENTRE.

This arena is my favourite rink to play hockey in. Ice is always excellent, dressing rooms are fantastic and the staff there (Roger I think his name is) does an amazing job keeping the arena in amazing shape.

Seems like every time there is an issue, there is a survey. The survey is conducted by consultants. The consultants provide a document without truly understanding the fabric of the community - as they are not local. (but yet they take money out of the community). They base their decisions on the interactions/survey results of a very small sample group. The results are then mixed with the consultant's external influences to produce a report, which really is a document that at best has some credible guidance for our City and at worst is a piece of paper in a file that protects administration/council's supposed "due diligence" on a subject. We have a large number of administrators employed by our City - if they cannot figure out our City's needs are - maybe we have the wrong administration team

Na

This has to be one of the biggest mistakes that the City of Lloydminster can do. How is it that the City thinks its a good idea to build a \$100 million area and then remove 2 sheets of ice.

Who in their right mind thinks this is a good idea to be net natural with ice sheets and spend \$100 million.

The larger downtown core has been suffering for quite sometime. With the demolition of Martin Brown (and no replacement), the road closure at 55 ave, the suggested removal of the Archie, and the expansion of services in other areas of Lloyd, this area is not only lacking, but is harboring negative consequences for the youth and area as a whole. This becomes a lower- income and a has-not community. Please do not neglect existing residents in hopes of attracting new residents. Our community needs your support.

Keep Roger at that specific rink. He knows that rink like the back of his hand. He's takes care of it like it's his own personal piece of property.

It would-be good to keep the extra ice surface to provide more ice slots. Early morning hockey practices for lower tiered teams/players reduces the number of potential kids that would join and continue to play in the community.

Use for Rec Hockey, allow Rec Teams to purchase or rent dressing rooms to help with the costs, build on another hallway with rooms behind the seating area towards the hill, could probably sell numerous dressing rooms, or rent them out year to year.

Keep the ice surface. We need it

Or repurpose the civic center. Would be a shame to loose the upstairs banquet facilities as well

Keep Arena put a bit of money into it but all and all we can use all the ice surfaces we got

No

If you choose to close 2 ice surfaces to open 2 ice surfaces, we are no further ahead as a community and our kids will continue to have 9:00 and 10:00 pm ice times.

My kids enjoy hockey, ball hockey & soccer. All 3 sports are lacking enough surfaces causing practices to be way too late. They need sleep! So better Lloydminster!!!! And get another pool!!!!!!

The archie is a good rink that serves the purpose. It should be put into service sooner like Oct 1.

It may not be the prettiest or fan friendly arena, but using it as a low key indoor ice facility is immensely important for a growing and active community

Please keep the Archie for rec hockey

I know numerous people are attached to the Archie but for the rest of us stuck in a cold mouse infested small rink on a regular basis, it's not worth it.

Only one opinion, but it could be better used as a gym or literally anything other than a rink. Or maybe an SPCA, so their extra cats can catch the mice .

No issues with the staff that run it though-they've been doing a great job and are always friendly.

Need to keep this rink all other rinks will be located South of 36 street once the Civic closes.

Great practice and rec hockey rink.

We need to keep the rink! My son, and a lot of his friends, plays pond hockey there and we regularly go to the public skates.

We cannot afford to lose an ice surface and with the civic center being decommissioned we are only breaking even when ice demands are only increasing. I would also like to see another ice surface be added to the Servus Centre. Archie miller would greatly benefit from being a facility that could be utilized year round for multiple sports aside from just hockey in the winter time.

Keep the Archie going

I hope we keep it as arena.

If the decision is not to save the arena. Could it possibly be sold to private investors to keep it going

Please stop leaving things to long and having to tear down, we need to keep the rinks that have been a part of our community

The city still can't decide what to do with the Martin Brown land, they won't listen to the to the people in the area, they install some ugly shack just so kids can trash it it's ugly and useless. The people at the rink don't even use it.

We also need a better pool!

If the Archie miller is closed the city will be at net zero with ice surfaces and will have gained nothing for year groups in the city. Lpsd as announced a new school that will cater to the needs of high performance athletes and people who would like to pursue sports in a stronger capacity. This will potentially mean some of the free mid day slots at arenas being booked by user groups who have children in this school. This will mean more revenue for the city if the ice slots are available.

Quit tearing shit down without replacement plans. When you do build something new build it right. We messed up with the multiplex and messed up with Cenovus hub. It should have the capacity for whl team. Multiplex should have had 4 ice surfaces

Please don't close another rink, putting money into rinks to modernize them is a lot cheaper than building a new rink. We need rinks for a hockey/skating town like Lloydminster. Thank you



Q16: If there are any other comments that you would like to share, please do so here.

General Comment Section - Here are the 456 UNEDITED comments received:

The Archie's charm is what makes it so special. Newer is not always better. I would rather watch my kids play hockey at the Archie than a fancy arena. The demand for ice time in Lloydminster has always been high. Investing in the Archie can keep another ice surface open and keep costs down for players of all ages.

The Archie is exactly what it needs to be, it offers a flex space for ice time, alleviates the pressure from the other arenas and allows practices to be at reasonable times for families. It's not supposed to be a big arena with big bleachers and have the latest bells and whistles, that's what the Russ/Multiplex/Cenovus are for. Aside from maintenance, don't complicate the facility by throwing money at modernization. The Archie is perfect as it is, the locker rooms are great, the bleachers are comfortable, the foyer offers a spot to warm up.

Probably best ice in town. But lobby and spectator viewing are not optimal.

Keep it! Just heat it!

The community needs this ice surfaces. Getting two new ice surfaces to only close the Archie and Civic does not help the community. We need these facilities open to support minor hockey in this community.

As a multi hockey family that plays on all the ice surfaces in Lloydminster Archie has the best ice in town. SSC is the worst.

Just leave this rink alone. Get rid of the civic instead. And keep Roger (the best Zamboni Driver ever) at the Archie.

This building is easy to maintain an ice surface. Keep Roger there full time.

We need the ice! Keep this Lloydminster classic!

Lacrosse/ball hockey usage

This arena has been a staple in Lloyd for many generations and needs to stay as an ice rink. It has a strong history

Please consider the residents when deciding what happens here. We already did the area redevelopment plan, and basically nothing has come of it.

Why bother asking if it's just doing to be dead in the water.

We need the ice surfaces in Lloydminster. There was to be a way to repurpose the ice plant what is better and cheaper than building a new area or loosing the Archie entirely

This is a great facility. Don't fix what's not broken. Not everything needs to be a Cadillac and cost tax payers money for. I reason. Leave as is. It's serves a purpose and fits the needs it's meant to. Administration needs to take a step back and realize kids and user groups care more about getting decent ice times then having fancy curves over priced walls and universal bathrooms .

With what I/we pay for hockey registration compared to other cities, this could have been bulldozed and rebuilt three times over. LMHA is an organized criminal organization. Taking my kids out of hockey after this season

Donate the Archie to the curling club and turn the LGCC curling rink into a shop/storage facility to golf course equipment and staff office space.

Leave the Archie and have an extra ice surface.

Should be used for a public use ice arena as well as other sports in the summer. Keep hockey to the other arenas, but have the Archie for public skating, shinny etc so there is always a surface available at reasonable hours for athletes to practice in temperature controlled space.

Archie Miller has been a great rink for many years. Lloydminster always needs more ice surfaces.

Some of your questions were very open ended. Very hard to give a clear answer.

Would be nice to have a facility with arenas and pool all together.

Increasing use for spring/summer activities would be great.

The Archie is in good enough shape maybe pour a concrete floor and use ice plant from civic

We need the Archie. We don't have enough ice surfaces in the city even with the new facilities. We could use two more facilities

This building is beautiful and the kids enjoy playing in it. The cold gives them an advantage over other teams. Stop tearing everything down for something shiny and new. There isn't many places left that people can say "my grandpa and my dad played here now I can too"

Don't get rid of the Archie as an arena ! You already taken away the school And the park from that area and now this.

If the city doesn't want to keep this rink then sell it to HSL then at least that will give those kids a place to play and then minor hockey can maybe rent ice off them. Bottom line... Lloyd NEEDS another ice surfaces.

Also would like a survey to keep the civic center

The Archie Miller Arena is a very important piece of our hockey community. Please keep it open and functioning as a winter ice surface. If the need arises to use it for ball hockey or lacrosse in the summer it can surely be upgraded to support those sports. I love the Archie. I love that it's a cold arena. Part of me thinks our kids need a story for themselves about playing in a cold barn like the Archie. It's my favourite rink in town, and brings me back to when I used to play there in the late 80's and 90's. Preserves it. Use it. Enjoy it.

None

The rink is cold, no doubt. But it's important to maintain as many indoor ice surfaces in Lloyd as possible. I would be very disappointed if it were closed. It's crazy to take this building down. It's needed. Redo the plant and all upgrades that are needed to do that and keep it going

We need to keep the ice surface for hockey. Our younger minor hockey teams are having to practice with as many as 3 teams due to the lack of ice times

Thank you

The Archie is a great family rink, we need to keep it going. We need as many rinks as we can get to keep ice times reasonable time wise for younger kids.

Please keep open for hockey

Please maintain the Archie, our community needs it. Though we are looking forward to the opening of the Cenovus Hub, losing the Civic Arena is a huge loss for our community and we don't want to lose the Archie too.

We need extra ice surfaces in Lloyd so fix what needs fixed and keep arena

The city is always too reactive instead of proactive. The fact that the plan was to destroy the Archie and this civic and then build Cenovus energy hub leaves us no further ahead and our population keeps growing. Twin the Russ Robertson, or do something else. But if we are eliminating 2 rinks to build 2 rinks, we are no further ahead.

I feel like Lloydminster can't afford to lose an ice surface for kids in the community. And this is perfect for younger kids for practice/play / recreational use !

Minor sports need thisspace. There are not near enough arenas available.

This is still a great facility, best ice in town. We are already short rinks, maintain it as is.



Q16: If there are any other comments that you would like to share, please do so here.

General Comment Section - Here are the 456 UNEDITED comments received:

Keeping this arena open would aid in ice time for all the sports teams. These tier teams struggle to compete against other communities where there teams get to have full ice practices and ours do not.

The city would be silly to decommission this building. We are short ice as it is and have ridiculous practice times for Lloydminster minor hockey. We could use 2-3 more ice surfaces than what we currently have!

We have had many practices and home game the last couple years that needed to be outside city limits. I don't mind supporting surrounding communities but it shouldn't be due to a lack of ice in the city.

The Archie has always been the coldest rink in town. It has history, I'm sure anyone whose played hockey can remember the feeling of frozen toes and fingers. The recent renovations are a huge improvement. It's cheaper to keep it than to lose it or replace it and the odds of replacement are probably slim to none.

What is wrong with this arena as is? It is a useable rink space with old charm. It can get ridiculously cold for coaches and players and box staff that said we all know that and dress for it as much as possible. We have played in facilities in much worse shape. It is a very much needed ice surface for our community.

Keep it as an arena for ice practice. Having the extra rink keeps teams from having to practice excessively late at night or early in the day. It may be older but it continues to add value to the hockey community for all ages.

Don't mess with what works.

Thank you

The Archie is very hockey families favourite rink. Update the heating so kids don't freeze while they play in cold temperatures but keep the building as it is used. Add more seating at the ends of the rink with heat. Lots of parents choose to stand there but it is cold! Needs a new sound system. Don't kill this rink!

Best ice in town. Great building for its age Can't decommission Civic and Archie and only have Cenovus hub 2 ice surfaces. You have not improved ice availability.

I think it should be still used for hockey practices and maybe floor hockey or other stuff.

Lloydminster minor hockey needs this facility. Ice is always good. A few years ago we had to

travel to PV to play other Lloyd teams for league play. The Archie is a better facility than PV without the added travel as well. Taking the rink away is a terrible idea.

Lloydminster doesn't have enough ice time for all of the teams. Taking away the Archie is only going to make that worse.

The Archie Miller provides a much needed ice surface in our community. It is a gorgeous, nostalgic building. The dressing rooms and lobby have been renovated. It would cost our city so much to build a new structure in comparison to renovating and our community would be able to keep a little bit of our history.

Upgrade the carpet to sit on and call it good! We need to keep it. It's the best ice in the City.

Save the Archie! We need the ice space and it's a beautiful building.

Don't get rid of ice surface. I have lived here my whole life and we have always been short of ice surfaces. Maybe take the ice out of the Archie and make the multiplex 4 ice surfaces use the Archie for whatever they use it for at the multiplex. Use the ice plant from the civic center into the Archie?

Keep the Archie Miller and the Civic Centre. They are BOTH worth keeping

We are already experiencing a shortage of ice with a high number of ppl wanting to use the facilities. Removing another rink would be dumb and would lead to less kids having access to ice to play the game they love

I don't think there is anything wrong with how the Archie is for what it does. What I would like to see is a concession in it and in the Russ Robertson. I do not understand why we don't offer what every other rink has as far as a concession is concerned

Do not shut this rink down.

It is a city icon. It is still in decent shape after all of these years. Maintain it and keep using. We need it with the growing population and if you ask the users it is one of their favorite arenas to play in.

I would love to see the spectator area upgraded as it can be quite cold. And more seating.

Archie should be kept for hockey and other community events during the spring and summer

Ice surface is important! We travelled out of town regularly for practice and would have appreciated the surface.

Need more handicap parking

It would be a travesty to repurpose this rink. It's perfect for minor hockey practice and games

Keep as ice rink. It does not need to be top tier rink for shinny, Rec hockey or even regular hockey and practice. For spectating you need to put on a coat to watch.

Keep the rink going. We need the surfaces so we don't have to travel to surround towns for a practice. The condition is fine. The rooms are good.

Please do not sell this so it's another empty lot. Living near this facility it would be a shame to have an empty building or field

I felt bound by some of the multiple choice questions. I feel the Archie has its place in the community. It seems everyone needs big and fancy, but there is nothing wrong with the community, home town feel of a smaller arena like the Archie. I would love to see it preserved and cared for and improvements made as required. I also like that in a smaller area, kids are easier to watch, etc.

This ice surface is important to Lloydminster and the community. I do not wish to see the facility demolished. However should that be the route that is taken Lloydminster desperately needs a new indoor pool. Should the decision be made to demolish it then I feel an indoor pool should replace it. Again I do not feel this is what's best. The Archie is extremely valuable as an ice surface. But having another green space isn't beneficial. Martin brown school location was supposed to be turned into a useable community space and nothing has happened other than an outdoor rink. If the city is going to be removing things then a concrete plan to do something about that space should be established before such spaces are closed and demolished. OR keep it open and use it for its intended purpose.

We have younger kids involved in a few different spots in town. None of which are ice hockey. I still see the need for more ice surfaces during the winter and more space for dry court sports. Which they are involved in. The infrastructure is there and nothing wrong with the building seeing a piece of history removed when it's still functional seems silly

Cenovus place will be great but if we close the Archie we are not gaining any ice surfaces!! Not to mention the history that lies in that rink!! My kids would rather play at the Archie than the Russ!!!



Q16: If there are any other comments that you would like to share, please do so here.

General Comment Section - Here are the 456 UNEDITED comments received:

Leave as is, save money, this council needs to find ways to save money because of the high spending and high taxes that are coming to support the new arena and other infrastructure in the city

This is a great facility with so much history and character. We love the archie

I have a handicapped dependent. Currently he attends sessions for various activities at the multi plex. Instructors of these activities are getting an increase in rental fees for this facility and can't afford it. The activities are for all handicapped individuals and they are at times when the venue sits empty anyway. Should not be happening!! Ridiculous!!!!

If the arena is shut down where in Lloyd do kids play organized hockey? The City does not have the facilities to be able to shut down the arena. Big budget spending instead of common sense spending has led to this by our city. It's embarrassing that.

Keep the ice surface

With the lack of ice surfaces in Lloydminster with current demand it would be detrimental to lose one

The Archie is a charming arena, great place for kids to practice and play hockey games, love watching games there. Why spend money when it is functional?

We do not need another area there is so much money wasted when other facilities are failing. Question to Council, when are you actually going to listen the residences same on you all

We are already so short on ice surfaces in Lloydminster, even with the construction of the Hub, we cannot afford to lose the Archie. The Archie is a nostalgic rink to play in, the ice is cold and fast, and it is a vital ice surface on the north side of town. Once the Civic is gone, the Archie will be the last arena on the north side. It would be unfair to the kids in this area to take away their ice. It would be a complete disservice to our community to take away the Archie!

Would remove a very much needed space in the city for our strong hockey enrollments... by making multipurpose can generate more revenue to assist with the upgrades.

Please, renew that building. This is good for kids

Please see a way to keep this beautiful piece of history

Please keep it going. It's very special to so many people.

The limited amount of ice surface in Lloydminster is already concerning and if the city loses the Archie it will be worse... my 8 year old is already having hockey games at 7:30am some weekends...it doesn't make it appealing for people to continue to participate in the sport with the ridiculous expectations for the kids to play a sport

We need the ice surface, plain and simple. I sincerely hope whoever has oversight of this survey has kids that play hockey; that way they would know the need for ice. We are gaining 2 surface at the new arena, but we are also losing 1 with the closing of the Civic Centre. The age and history of the Archie should be embraced, not try and find a way to close it. As a parent with 3 kids in minor hockey, we need the Archie Miller

While we are at it, we NEED to do something about the seating at the Russ Robertson. Its top row needs the backrest moved back. Simple but it would make a huge difference. It's so uncomfortable

This parcel of land including the outdoor pool and the old Martin Brown playground needs to have the city fulfill their promise in upgrading the park. This recreational area is needed for all residents that live in this area no matter what age but especially for the young families that live in this part of the city.

If the city is wanting to have a healthy vibrant community they need to

make all areas of the city accessible with recreational opportunities . This area of the city is lacking but has so much potential with this parcel of land.

Making it multipurpose throughout the year is the direction I feel the city needs to go in. Promises were made 3 years ago and nothing has happened. It is disappointing that the city does not follow through. There is always a lot of surveys but they seem to not make a difference. A lot of talk but no action from the city . The city needs to follow through in a timely matter .

There's nothing like skating on a real ice surface. It's a gem that needs to be kept

It would-be a shame to tear down this arena. If it isn't in great shape, repurposing it would be the best idea. The Archie Miller is a big part of Lloyd history.

It would be sad to demolish this nostalgic arena that has many years of usable life. Hockey is by far the most popular sport in the community and the ice times will always be utilized. The community is not losing people to my knowledge and will likely just continue to grow.

The Archie Miller in its current state is very valuable resource. Being a coach of minor hockey, 4 ice surfaces greatly limits availability and the ability for teams to complete try-outs and get started early. 5 ice surfaces is just enough ice although it requires early morning practices and half ice practices for competitive U11 teams. If the Archie stayed as it is, a seasonal ice surface that would be great. It doesn't need a huge investment and refurbishment.

The city of Lloydminster would be crazy to give up an ice arena like the archie considering the cost of replacement. Demand for ice time won't be going down.

As stated prior, the priority needs to be whatever makes the most sense financially. But, kids and adults of Lloydminster need recreation opportunities.

We need more ice surfaces. If we can keep the Archie running for a few that makes sense, then we should do that. If not, then we need to have a conversation about whether it is more fiscally responsible to repurpose the building, or demolish and rebuild a newer building, but the land is in a valuable location and we should not sell. If the building is no longer her usable, then I think the best use of that space is expansion of our outdoor pool area.

The Archie should be kept as an arena in the winter, to get a brand new rink and not gain any useable ice time in this city would be sad, there are many user groups trying to get ice in Lloydminster, keep the Archie, make it a cement floor and use it for lacrosse and ball hockey in the spring and summer as well

With the lack of ice time already. It would be a detriment to the community to get rid of another ice surface. With the potential delay in the Cenovus hub, we need to maintain what we already have. We as a hockey family already lose weekends of hockey in the community due to lack of ice space.

I believe we need to start taking care of the facilities we have rather than tearing them down and paying to rebuild in the future

Although the Archie is dated it is a major asset to Lloyd minor hockey. Ice times are difficult to obtain and it would be detrimental to lose another ice surface.

We can't afford to lose any more ice surfaces.

Keep the Archie as is...

This place could be promoted as an adult league facility for evening play that would open up the better surfaces for youth hockey.

This is a great rink that is heavily used. Everyone talks about how much they enjoy it.



Q16: If there are any other comments that you would like to share, please do so here.

General Comment Section - Here are the 456 UNEDITED comments received:

The community needs this ice surfaces instead of a ridiculously expensive arena

Would be a shame to take it down. I grew up in that arena and my are growing up in that arena. It's still one of the best arenas in Lloyd.

Can we replace the ice plant with the ice plant from the Civic Center when it's torn down? Is this an option to utilize items from the Civic ? Maybe even seats etc.

The Archie has the best ice in the city. The slightly cooler temperature makes the ice harder and faster. The dressing rooms are great. It is in way better condition than many small town rinks that would never consider being shut down. There is high demand for ice time in the city and the Archie has many years of life left in it.

We currently use the facility for some hockey games. Year by year this changes as it's dependent on the team our kids play. Overall the rinks a great asset and would be nice in the future to have additional ice for practices etc. no real big issues for us for the rink as a whole - great extra ice surface to help accommodate teams.

We need to maintain ice surfaces.

If we close the Archie then we will be short on ice surface again. We have to have hockey practice at 4:00pm already so can't be any shorter for ice time.

I don't want to spend a lot of money on Archie but don't want the city to lose an ice surface

The need for ice surfaces is huge and we are already short so we should keep as is and make improvements

Please keep it! Ice time is already difficult to get dirsports teams and our city is growing! Our kids already don't get full ice options in minor hockey. We can't afford to lose another rink.

It would be nice to have more open ice time for shinny. For families to go. We need more rec ice in Lloydminster.

Archie miller should be used as much as possible for youth practice and rec hockey

We need all the ice surfaces we have...

Can the ice plant from the civic be used at the Archie?

Please keep this ice surface. We need it. Born and raised in Lloydminster. Learnt to skate on the Archie as a student at Martin Browne. My kids love it too.

Please save the Archie. It is a beautiful facility!

Even with the new rinks being built we still could use more ice surfaces. The more ice times the better

I truly think it was be disappointing to lose this rink. It's perfectly fine being used now as is and would continue to be in the future as well.

When the Civic Center was built, many neighborhood outdoor rinks were closed, leaving many kids without long time well used neighborhood ice. It seemed bigger and fancier meant sacrifice of smaller rinks that were well used. The Civic Center was too far and too busy so many families lost the opportunity to skate or play shinny on a daily basis. Is the same fate being cast with the new arena opening in the fall of 2025?

To spend over \$100 million on a new facility and not gain an ice surface would be a silly decision. The structure of the Archie is still in good condition and could be upgraded for a legitimate 6th ice surface for the city. This would allow non-hockey families to have better times for public skating.

Please do not repurpose the archie miller. This is a very bad idea

Some front entrance work could be done for players and coaches and referees coming in and out of the arena and not having to walk through all the spectators with their equipment.

Kids hockey times are constantly being changed and rescheduled due to the sheer volume of participants and games in this city. The Archie is used daily and we would not be able to maintain the level of kids sports with one less ice surface after the civic is gone. The events center is not going to fill that void.

Lloydminster can't afford to lose another ice surface. If we lose the Archie, we are not ahead once the civic is gone. The practice times are already difficult for working parents. If we reduce ice surfaces, the times may be more difficult, or these kids will lose ice time.

The Archie Miller is still a great place to play hockey and from my view is a low cost facility to continue to operate. Keep it in the community.

I think doing anything to get rid of the Archie as an ice surface is a terrible decision. It may not be the greatest rink but we have been to worse. There is not way the minor hockey program can continue when you get rid of two ice surfaces in town and only add one or two back. As it is we have had to travel to Kitscoty paradise valley etc for home games because we cannot get local ice. For the amount of money we pay it is ridiculous that this is even a conversation.

We are always short on Ice surfaces. Would be nice to keep this one going along with the new arena.

Cement floor would be fantastic to utilize the arena for Lacrosse and ball hockey

The Archie Miller arena serves its purpose as is. Maintenance is important but a major modernization is not required. The rink is great for youth hockey practices to alleviate the scheduling difficulties the minor hockey associations face.

The Archie is a great rink still, I am unsure of the city has ever visited other small town arenas in the area (PV, Kitscoty) but these rinks service a large amount of teams with definitely less options than the Archie has. I've heard of people interested in building private facilities (such as the Canlan arenas in Saskatoon) and this would not be good for the City or for minor hockey. Fees would drastically increase for families.

We need all the ice surfaces we can get. With the addition of 2 surfaces that only makes it adequate. Very tough to find open ice in Lloydminster. Would hate to then get rid of 2 rinks. Civic and Archie. Arenas are most used venues/facilities in Lloydminster

The Archie is a valuable ice surface to Lloydminster. No need to spend a lot of money. Put some insulation up to keep the rink a bit warmer and it will serve great for hockey practices.

The Archie miller is a great facility for my two boys in minor hockey. We practice and have games there weekly. I love this rink and would be extremely disappointed if we lost the facility. Priority is to keep the facility and upgrade possibly spectator viewing, but also not necessary if using for the young age groups. Maybe, paving the parking lot. Repurposing this facility would be a giant waste of a piece of history in Lloyd that some communities would love to have.

Keep this facility as is with minor upgrades! Do not repurpose!!

Need ice surfaces so either keep this one going or build another facility.

The Archie is a historical building, please update and keep this arena! Thank you

Because its always about what makes your jobs easier. DO BETTER AND INVEST MONEY IN THIS NIEGHBORHOOD PARK! LIKE YOU SAID YOU WOULD 3 YEARS AGO! You have been failing for too long. The mayor promised my 8 year old (during a school visit) that something would be done at this park. That too was a lie. Embarrassing and sad for everyone that calls this area home.



Q16: If there are any other comments that you would like to share, please do so here.

General Comment Section - Here are the 456 UNEDITED comments received:

It is a good rink still, there is ice shortages and this is the perfect rink to host practices in as well as playing senior hockey. The Archie is a great rink and it's nice to have another ice surface in town. My kids are almost done with hockey, but I hope it remains accessible for all. It is still a valuable asset and I wouldn't want to see it sold for short term gain or repurposed. Rinks been around for 50+ years there's no reason it can't be around for another 50+ Keep the ice in the winter and make dry floor sports for summer

The Archie is a very important ice surface utilized by many families in Lloydminster. It would be a travesty for the city to lose the ice surface. The city did not fix the ice surface problem but building this massive expensive building. They only built the same amount of rink space we are closing down. This city needs to listen to the needs of the residents who live here and use these buildings almost daily. Spend as little as possible to keep the facility in operation. No other upgrades necessary. The dressing rooms are some of the best in the city. I have watched and participated in these open houses and surveys in the past. My voice for this specific park and arena. The city should be absolutely ashamed of the work that has NOT happened at this park. You name it Ken Baker park and do nothing to honor his memory. You sell the naming rights to the pool, and do nothing. You sell the parcel of land next door (Martin Brown), against peoples wishes and announce nothing. I think everyone involved is neglecting their responsibilities to the neighborhood and its residence. You should all be ashamed. As city planners I can assume you want to convert this arena to a tool shed for the city staff.

This is a poorly constructed survey. It's improper to include 3 different agree options with only a "strongly disagree" option. It should be yes/no/no opinion or have equal positive and negative options and in all cases should have a "no opinion option. Doing standard maintenance on the building to be able to keep the Archie arena open. Lloydminster needs ice surfaces & closing it down with me a huge disservice to our community.

I appreciate that this survey leaves room for open dialogue!
Try to keep it functional at a budget and quit increasing my taxes
Do not shut this rink down.

This is a facility that is utilized by so many people and I would love to see it utilized year round for sports, municipal events, and craft markets. We are also losing the ice surface at the civic centre soon and cannot lose another rink as there is a strong need for ice time in this hockey community. It is a great facility! Would hate to see the community lose it!
I've played or been in older rinks and I think it should be kept as the rinks are needed.

The Archie is my kids favourite place to play
Building a new rink does not facilitate the need to get rid of the Archie Miller, it's a staple of this community and hope it is for many years to come
I think this massive new arena is missing the point of adding ice surfaces to the community. Places like the Archie Miller need to stick around with the growing demand for the on ice sports.

Our greenspace in and around the Archie has been largely ignored. We walk through this space daily as we use the hill. We go to the outdoor ice surface and we definitely use the rink whenever possible. It is not neglected or under used. It deserves attention and care and thought and funding. The City needs to look at all facilities for recreational use not strictly hockey. We have many talented athletes and clubs developing in our city with limited or no access to sports courts that are hardwood. Servus sport centre surfaces are not great for volleyball and basketball. The ice at the Archie is very needed to accommodate the high needs of ice rental in Lloyd. It is my son's favourite rink to play the ice is the best in town. If we build 2 new ice surfaces just to close 2 down we aren't preparing for any future growth. This arena could be made more pleasing and economical by some simple repairs and insulating.

It seems fairly straight forward at some point in the future the City of Lloydminster will need another ice surface. Likely in 10 years. To tear down a working facility in the next 5 years to build another in 10 years seems like a waste. It doesn't need to be top of the line, high end, or brand new. It will cost significantly less to change the sub surface and a new ice plant than building a new arena or adding on to an existing facility. Use the facility for cold storage until the need for ice surface becomes an issue assuming that the structure of the building is good for another 30 years with proper maintenance. \$6-9 million for an ice surface is a much more prudent investment than \$20 million or more for a new facility. The facility does not need to change what it is to the community. If the city has no interest in doing either the city should consider reaching out to service clubs or non-profits that would continue running it until end of life. This would mean that there is one net new ice surface in the community after the Hub is complete and teams will not need to play as early or travel as far for practices/games. Leasing the rink as is to a non-profit would be a better option than tearing the rink down while it is still technically operational.

Grandparents are not included as a category in this survey. We are very involved in children's sports. Knowing the cost to build the Cenovus Energy Hub is \$100M+, it would be a shame for the city to decommission the Archie Miller as this would mean an ice surface would be gone and to build another would cost the city a significant amount of money. This facility serves its purpose and losing an ice surface would upset many who use the space (parents would be travelling out of town for practices and games, etc). Yes there are upgrades required that would cost money, but that would be much cheaper than having to replace the ice surface and build new. Improvements such as a dry floor would make it an even a better facility year round for other sports including, floor hockey, lacrosse, etc!
Could it be sold at fair market value to a sports academy or elite program? Revenue for the city and free up ice time for minor hockey, etc. or lacrosse and/or ball hockey could rent if cement floor upgrade completed. Lloydminster is a tear down and build new city. We have almost no heritage buildings. Repurposing should be a first priority in this economy. New isn't always better.

#savehearchie The dressing rooms are fine this rink needs to continue to serve the city of Lloydminster either through the city or sell it to a user group. There are many teams in Lloydminster that currently travel to PV, dewberry and lashburn to use ice. Another option...Has the city reached out to user groups to start a fundraising initiative to replace the ice plant and place a concrete slab? You need to think outside the box to save the Archie without going to the taxpayer trough as we all know the city of Lloyd loves to do.
I think it would be a shame to lose a rink when it is so hard to get ice time already.

This community should NOT be letting this ice surface go. With the Energy hubs additional 2 surfaces and removing this one and the civic it puts us no further ahead and is a terrible plan for the future. Either this location or the Russ should have two indoor ice surfaces. It would be unfortunate to lose entirely if the structure truly is sound. Understanding that the costs to upgrade to current standards could be large, I am happy to see that consideration is being given to alternate uses that could mitigate these costs while maintaining a community asset in a new capacity.

Understand the community feel for the history but need to ensure cost to retrofit matches how much use it gets. Interesting to see if we need an additional ice surface in the community or do we have enough.



Q16: SUMMARY of comments received:

1. Strong Support for Keeping the Arena as an Ice Facility

A significant portion of respondents were vocal about maintaining the Archie Miller Arena as an ice facility. Their arguments centered around demand, historical significance, and cost-efficiency.

A. Demand for Ice Time

- Lloydminster already struggles with ice shortages, and losing Archie Miller would make it worse.
- Many noted that the closure of the Civic Centre has already reduced available ice time, making Archie Miller even more essential.
- Several respondents mentioned that minor hockey, recreational leagues, and figure skating clubs would be impacted by the loss.

B. Historical & Sentimental Value

- The arena is one of the oldest and most beloved facilities in Lloydminster.
- Families have generations of memories tied to the rink—many respondents spoke about playing there as kids and now bringing their own children.
- A few people mentioned that losing another historic building (after the Civic Centre) would erase a piece of Lloydminster's identity.

C. Cost-Effective Option

- Many respondents argued that it would be cheaper to refurbish the Archie than to build something new.
- Some suggested that equipment from the Civic Centre, such as the ice plant, could be repurposed at Archie Miller to save costs.
- Rather than a full-scale renovation, many people believed targeted upgrades (like insulation, new boards, and minor structural fixes) would be sufficient.

2. Opposition to Major Spending & Repurposing

While some supported changes, a significant portion of respondents opposed large-scale spending or repurposing the arena.

A. Frustration with City Spending & Priorities

- Many residents feel the city is spending too much money on new projects while neglecting existing facilities.
- Several people brought up concerns over increasing taxes and questioned whether this project was financially responsible.
- The cost of the new arena was a major sore point, with some arguing that instead of adding new projects, the city should focus on maintaining what it already has.

B. Opposition to Repurposing the Arena

- Some respondents rejected the idea of converting Archie Miller into a different type of facility, saying it is needed as an ice rink first and foremost.
- Others worried that any new use would be redundant, given that the city already has non-ice facilities like gyms and community centers.
- Some saw repurposing as a waste of taxpayer money, given that many groups rely on it as a hockey/skating rink.

3. Suggested Improvements & Alternative Uses

While many wanted to keep the facility as an ice rink, some respondents offered suggestions for improvements or alternative uses.

A. Minor Upgrades Instead of Major Renovations

- Many people agreed that the arena needs some work, but they did not support a complete overhaul. Some affordable improvements suggested:
- Fixing the insulation to make the rink warmer.
- Upgrading the lobby and dressing rooms to make them more functional.
- Repaving the parking lot to improve accessibility.

B. Multi-Purpose Use in Summer

- A few respondents suggested keeping the ice in the winter but making use of the space in the summer for:
- Lacrosse, ball hockey, or roller hockey.
- Training programs for hockey players (dryland training, skills development).
- Community events or recreational programs.

C. Concerns About Ice Rental Costs

- Some users, particularly those involved in community leagues and adaptive sports (e.g., sledge hockey, youth programs), worried about rising rental fees if the arena underwent major changes.
- A few people noted that Lloydminster needs to keep some rinks affordable and accessible for all users, rather than just focusing on elite or competitive programs.

4. Broader Concerns About City Engagement & Planning

Many respondents expressed frustration with the city's engagement process and questioned whether their feedback would actually influence the decision.

A. Lack of Follow-Through on Past Promises

- Some people mentioned that the city has a history of conducting surveys but not taking action based on responses.
- A few recalled previous commitments from the city to upgrade nearby parks and recreation spaces, which never materialized.

B. Need for Long-Term Planning

- Many called for better strategic planning, rather than just reacting to facility closures and ice shortages as they happen.
- Some suggested that Lloydminster needs to develop a long-term recreation strategy to ensure that ice time and facility access remain sustainable.

Conclusion

The overwhelming sentiment from the responses is that Archie Miller Arena should remain an ice facility due to the high demand for ice time, the historical connection residents have with it, and the belief that minor upgrades would be more cost-effective than repurposing it. However, there is also significant frustration with the city's spending and decision-making. Many residents feel that their concerns have not been heard in past consultations and want better financial responsibility and long-term planning for recreation facilities.



4. Open Houses & Stakeholder Meetings.



Open Houses.

To effectively address the community's needs and aspirations, public engagement is crucial. The public open house and stakeholder engagement process invited community members and stakeholders to actively contribute to shaping the future of the Archie Miller Arena. This inclusive approach ensured that a variety of voices were heard, allowing plans to truly reflect the community's desires and requirements.

During the open house events, residents were given the chance to provide feedback, share ideas, and discuss their preferences directly with planners and decision-makers. This collaborative process not only fosters transparency and trust but also gathers valuable insights that can shape the development of a beloved and frequently used recreational space.

Through these interactive sessions and feedback opportunities, the public open house events facilitated a dialogue between the community and planners.

The project team conducted two open houses: the first lasted five hours on Wednesday, January 15, 2025, and the second ran for seven hours on Thursday, January 16, 2025, allowing for comprehensive public participation and consultation. These sessions provided an informal setting to share information with the public while also collecting input. Participants had the chance to engage cafeteria-style, moving through various display boards and discussing specific topics of interest with the project team, Councillors, and City Administration staff.

The overwhelming sentiment expressed at the open houses was that the Archie is a vital and cherished asset in the community. There was a balanced representation of both passive and active users among attendees, with fewer than 10% of participants indicating they never visit the Archie. The remaining 90% attended as either passive or active users, with approximately 30% visiting a couple of times each week, another 30% a few times each month, and the final 30% a few times a year.

Most participants visit the Archie for play and practice, with free public skating, shinny, and family puck and skate being popular reasons for attendance.

Feedback on the facility's condition from both passive and active users generally indicated that the building is in excellent to average shape. The most commonly selected response regarding the future of the Archie was to "Maintain as is with some upgrades." Following this, "Upgrade to a cement floor" emerged as a popular choice for dry-floor sports.

When asked about potential modernizations, the most favored responses included upgrading to a cement floor for dry-floor sports, enhancing spectator seating, and improving the heating system.

In terms of repurposing, about 50% of participants favored dry-floor sports, while 20% opted for synthetic turf and 23% for sports courts or gymnasium facilities.



Stakeholders.



Orange Crow Leadership and TBD Architecture, working with City Administration also developed an approach to the engagement of key stakeholder groups. These focused stakeholder meetings took place between January 15 – 17, 2025.

As part of the assessment of the Archie Miller Arena's future, focused discussions were held with key stakeholders, including representatives from youth hockey, adult recreational hockey, private leagues, lacrosse, and the equestrian community.

These conversations provided valuable insights into the current challenges, future vision for the Archie Miller Arena, and the anticipated impact of the new Cenovus Energy Hub ice sheets.

1. Current Challenges Facing User Groups

Across all stakeholder groups, there was a strong consensus that ice time in Lloydminster is already in short supply, making scheduling difficult for both youth and adult sports organizations. The primary challenges identified include:

a) Ice Availability & Scheduling Constraints

- Demand Exceeds Supply: Many teams struggle to secure adequate ice time for games, practices, and player development.
- Inconvenient Practice Times: Some teams must schedule early morning or late-night practices due to the lack of available ice.
- Traveling for Ice: Certain leagues are forced to travel to neighboring communities for ice time, increasing costs and logistical challenges.
- Competition for Ice Time: Youth hockey, adult leagues, and private leagues often compete for the same limited resources.

b) Accessibility & Cost Concerns

- Affordability: Stakeholders expressed concern that if Archie Miller Arena is removed, ice rental fees at newer facilities could be higher, making hockey and other ice sports less accessible.
- Geographic Considerations: The loss of Archie Miller would limit access to ice in certain areas of the city, requiring users to travel farther to other facilities.

c) Non-Hockey Ice Users Face Additional Challenges

- Lacrosse & Off-Season Sports: Lacrosse and other dry-floor sports have limited access to multi-use indoor facilities.
- Equestrian Community Needs Indoor Riding Space: The equine community noted a lack of an indoor arena in Lloydminster and suggested that the Archie Miller Arena could be repurposed for year-round riding.

2. Stakeholders' Vision for the Archie Miller Arena

Despite some operational and maintenance concerns, all stakeholder groups were overwhelmingly in favor of keeping the Archie Miller Arena open. Key reasons included:

- Additional Ice Surfaces Are Needed, Not Fewer: Given Lloydminster's hockey demand, removing Archie Miller would negate any benefits from adding two ice sheets at the Cenovus Energy Hub.
- Well-Loved, Functional Facility: Many stakeholders praised the quality of ice at the Archie Miller Arena, its large dressing rooms, and its strong community feel.
- Historical & Community Value: The arena has been a staple in Lloydminster for decades, with generations of families using it for hockey and recreation.
- Potential for Multi-Use Adaptation: While maintaining it as an ice facility was the primary preference, some stakeholders suggested that in the future, it could be repurposed for other recreational uses, such as indoor lacrosse, roller hockey, or equestrian activities.

Stakeholders.



3. Impact of the New Ice Sheets at Cenovus Energy Hub

While the addition of two new ice sheets at the Cenovus Energy Hub was seen as beneficial, stakeholders did not believe this would fully address the community's ice needs. Key points included:

- **Not a Net Gain in Ice Surfaces:** With the planned closure of the Civic Centre, the total number of ice sheets in Lloydminster would remain the same, meaning ice shortages would persist.
- **Demand Will Continue to Outpace Supply:** The city's growing hockey community, along with other ice sports, means the new ice sheets will not create surplus availability.
- **Concerns About Accessibility & Cost:** There was speculation that ice time at the Cenovus Hub could be more expensive than at older facilities, which might limit access for recreational leagues and lower-income families.
- **Potential Scheduling Conflicts:** While the new ice sheets will help accommodate some of the demand, stakeholders worry that high-level teams will take priority, leaving local leagues and recreational players still competing for limited ice slots.
- **Geographic Considerations:** With the Cenovus Energy Hub located on the south side of the city, some stakeholders expressed concerns about accessibility for residents in the north and central areas, especially for families with young players.

Overall, while the two new ice sheets are welcomed additions, they do not fully resolve the existing and growing demand for ice time. Stakeholders stressed that losing the Archie Miller Arena would result in no net gain in ice availability and could further exacerbate scheduling challenges for various user groups.

4. Ideal Booking Schedules: If Ice Availability Was Not an Issue

To better understand user demand, stakeholders were asked what their ideal booking schedule would look like if ice time was not restricted by availability. Key themes included:

- **Youth Hockey & Youth Development:** More weekday afternoon and early evening slots for practices to avoid late-night or early-morning ice times for young players.
- **Adult Recreational Leagues:** More consistent evening slots, as many currently get limited or inconvenient time slots due to competition with minor hockey.
- **Competitive Leagues:** Additional time for team practices, skills development, and conditioning that is currently difficult to schedule.
- **Non-Hockey Users (Lacrosse & Equestrian Groups):** More multi-use scheduling options to accommodate off-season sports and indoor riding needs, particularly in the spring and summer months.

Stakeholders agreed that if the Archie Miller Arena remains operational, it could help alleviate scheduling pressures by providing an additional venue for practices, development sessions, and community skating activities.

Conclusion

The stakeholder discussions confirmed that ice time is already in high demand, and the loss of the Archie Miller Arena would significantly impact user groups. While the new ice sheets at the Cenovus Energy Hub are seen as a positive step, they will not fully resolve the current scheduling issues or increase overall ice availability.

There was a clear and unanimous preference for retaining the Archie Miller Arena, either as a dedicated ice facility or, in the long term, as a multi-use community space. Stakeholders emphasized the arena's historical value, affordability, and importance to local sports, reinforcing its continued role in supporting Lloydminster's growing recreation needs.

What We Heard.



Breakdown of Key Recommendations

1. Maintain & Upgrade (64.39% Support)

The majority of survey respondents favor retaining the arena as an ice facility while making necessary upgrades. Key areas of improvement include:

Facility Upgrades

Heating & Insulation Improvements:

- Many respondents mentioned that the arena is too cold for spectators and players.
- Better insulation could enhance comfort and energy efficiency.

Upgrading to a Cement Floor:

- A cement base would allow for dry-floor sports in the off-season (lacrosse, ball hockey, pickleball).
- Respondents noted that a sand base limits versatility, making it difficult to repurpose the space in warmer months.

Seating & Spectator Comfort:

- Many respondents requested improved seating and expanded lobby space to reduce congestion.
- Enhanced concessions and amenities were also suggested.

Ice Plant & Refrigeration System Updates:

- A common concern was the need to upgrade the ice plant to maintain high-quality ice.
- Some suggested reusing equipment from the Civic Centre to reduce costs.

Accessibility & Player Facilities

Locker Room Improvements:

- Many players and parents highlighted cramped and outdated locker rooms.
- Requests included additional rooms, better showers, and improved ventilation.

Better Accessibility:

- Respondents advocated for wheelchair-accessible seating, ramps, and improved parking.
- The lack of sufficient public skating times was also mentioned as a barrier to accessibility.

Expanded Community Use

More Open Ice Time for Public Use:

- Many feel that minor hockey dominates the ice schedule, leaving little availability for public skating.
- Suggestions included dedicated times for family skate, shinny, and stick & puck sessions.

Technology & Infrastructure Enhancements:

- Better lighting, a new sound system, and an upgraded scoreboard were suggested.

What We Heard.



2. Alternative Uses (Limited Support)

A smaller percentage of respondents supported repurposing the arena but only if ice time remains available in winter. Suggestions included:

Dry-Floor Sports & Recreation (62.85%)

Convert the arena for summer sports, including:

- Lacrosse
- Ball hockey
- Roller skating & roller hockey
- Pickleball & indoor soccer

Synthetic Turf (21.73%)

- Some respondents proposed installing removable turf for soccer, flag football, and multi-sport training.

Event & Community Space (25.33%)

Several suggested using the arena for:

- Farmers' markets, trade shows, and concerts.
- Exhibitions and cultural events to create a community hub.

Non-Sport Uses (Minority Support)

Equestrian Facility:

- Some respondents recommended repurposing the arena into an indoor riding facility due to a lack of equestrian spaces in Lloydminster.

Dog Sports Facility:

- A few respondents suggested using the space for dog agility competitions and training programs.

3. Strong Opposition to Closure or Repurposing

A large portion of respondents opposed any proposal to remove the ice surface, citing:

Lack of Ice Surfaces in Lloydminster

- The closure of the Civic Centre already reduces ice availability.
- Hockey teams and figure skating clubs struggle to secure practice time.

Historical & Emotional Value

- Many emphasized that the arena has been a community hub for decades.
- Strong personal connections, with generations of families using the facility.

Concerns Over City Spending

Respondents expressed frustration with city spending priorities:

- Feeling that new projects get funding while older facilities are neglected.
- Wanting more transparency on costs and funding options before decisions are made.

Final Takeaways

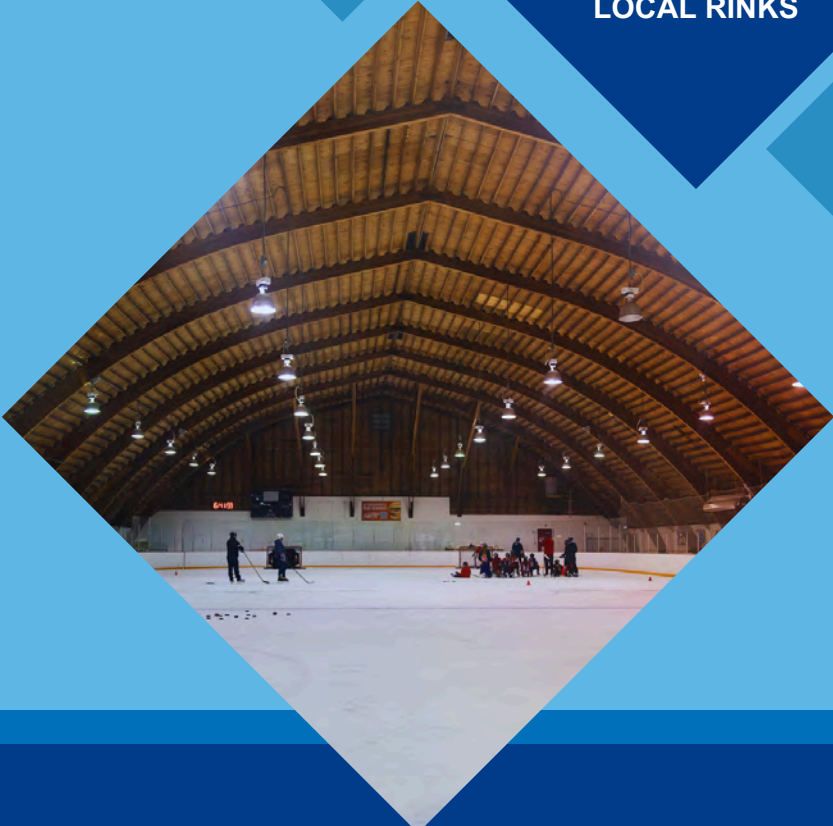


ARCHIE MILLER IS WIDELY REGARDED AS AN ESSENTIAL COMMUNITY HUB

OVERWHELMING SUPPORT TO KEEP AS AN ICE FACILITY

HIGH DEMAND FOR ICE TIME - CONCERNS ABOUT SHORTAGE OF LOCAL RINKS

PRIORITIZE COST-EFFECTIVE IMPROVEMENTS & BETTER CITY PLANNING



FREQUENT USE BY LOCAL RESIDENTS BUT MANY TRAVEL OUTSIDE LLOYD FOR ICE ACCESS

STRONG SUPPORT FOR A MODERNIZATION APPROACH RATHER THAN REPURPOSING

Thank you!

