



Re: City of Lloydminster 2011 Budget

The City of Lloydminster is initiating the structure and process necessary to make positive steps forward, and matching it with the people, equipment, facilities and systems to create the City that everyone wants us to be.

Mayor and Council are moving forward, making sure the growth and prosperity of our City is supported for many years to come. Items of priority are:

- salary structure and pay equity systems; recruiting, training, retention and professional development
- capital projects, replacement of infrastructure/ road repair/ RCMP and our Public Works Team
- updated and modern city bylaws and enforcement
- parks improvements
- improved landfill efficiencies
- enhanced traffic handling systems

City government needs to be prepared for the fact that government funding at a provincial level may not be as strong in 2011. We have seen property values and assessments increase, and we will benefit from growth in Lloydminster. City Council has examined operations and determined there aren't many places to cut money out of the operating budget, and for years City Council has held municipal taxes comparatively low.

City taxes amount to only 30% of the annual operating revenue budget. The largest percentage of this money is utilized to provide Protective Services, and services like street maintenance and the operation of our recreation facilities.

Most other expenditures or projects are funded from annual operating and capital grants from the two Provincial Governments. There are several projects and developments which we have on our radar. Mayor and City Council will ensure that every dollar spent is designed to provide enduring value to tax payers and the City.

Attached in this package you will find:

- 2011 Operating Budget – Estimated Revenue and Expenditure (2)
- 2011 Engineering and Transportation Capital Projects
- Impact of: Proposed water rates and tax rates (combined)
Proposed Property Tax rates
Proposed Water rates
- 2011 Engineering Capital Projects
- 2011 Utilities and Environment Capital Projects

Media contacts:

Mr. Don Newlin, Director of Finance, City of Lloydminster

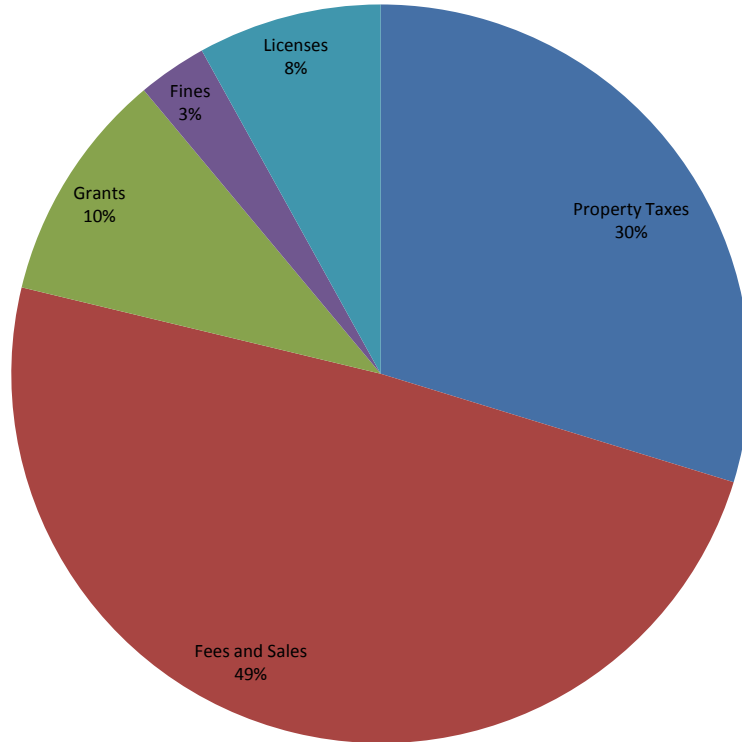
Mr. Jeff Mulligan, Mayor, City of Lloydminster



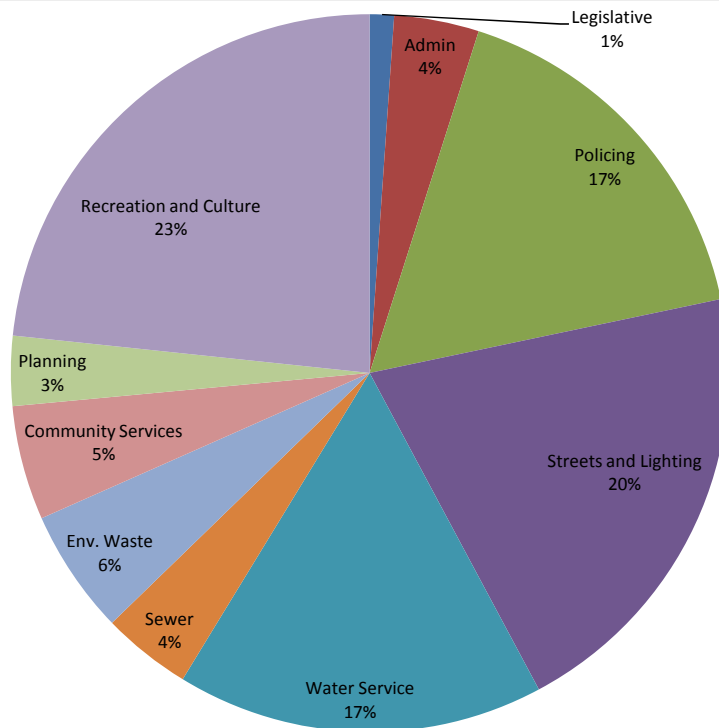
2011 Operating Budget Estimated Revenue and Expenditure

LLOYDMINSTER
Canada's Border City

Where the money comes from



Where the money goes

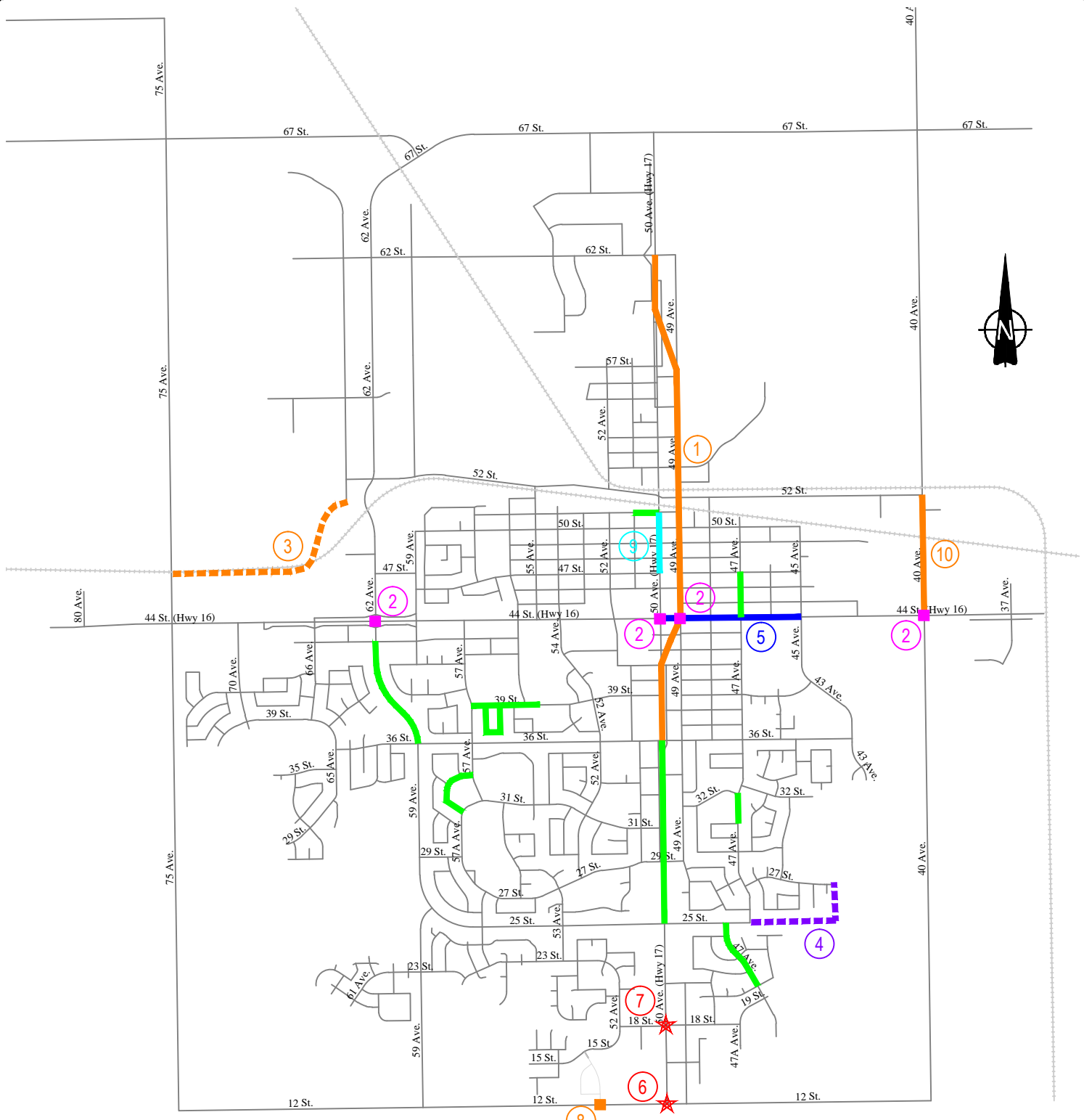


City of Lloydminster
Consolidated Statement Of Operations
 Revised Budget

For the Fiscal Period 2011-12 Ending December 31, 2011

	<u>2011 Budget</u>	<u>2011 Actual</u>	<u>2010 Actual</u>
Revenue			
Net Municipal Taxes	\$ 15,405,735.00	\$ 1,672.00	\$ 14,461,726.39
User Fees and Sales of Goods	25,394,157.30	135,565.04	25,117,305.65
Government Transfers	5,263,470.00	146,607.37	7,331,882.13
Investment Income	122,150.00	(101.38)	181,732.47
Penalties and Costs of Taxes	1,316,500.00	104,539.67	1,115,155.70
Development Levies	0.00	0.00	0.00
Licenses and Permits	4,167,882.80	192,737.90	4,000,188.39
Proceeds from Disposal of Capital Assets	1,000.00	0.00	5,380.14
Donations	50,000.00	0.00	2,630.00
Other	81,073.04	(1,907.37)	126,684.54
Inter Fund Transfer	8,868,419.00	0.00	261,021.13
Total Revenues	<u>\$ 60,670,387.14</u>	<u>\$ 579,113.23</u>	<u>\$ 52,603,706.54</u>
Expenses			
Legislative	\$ 529,728.00	\$ 0.00	\$ 422,557.26
Administration	1,864,843.00	6,281.04	1,657,844.01
Bylaws Enforcement	8,176,078.90	27,342.22	6,710,772.05
Roads, Streets, Walks, Lighting	9,984,420.92	2,440.34	7,658,899.89
Water Supply and Distribution	8,063,668.88	836.31	7,588,275.54
Wastewater Treatment and Disposal	1,958,880.70	160.00	1,848,406.61
Waste Management	2,736,531.00	3,043.87	2,561,362.72
Family and Community Support	2,516,670.00	24,509.27	2,097,390.35
Land Use Planning, Zoning and Development	1,221,674.60	201.50	908,358.16
Subdivision Land Development	310,000.00	0.00	24,356.89
Parks and Recreation	9,958,128.01	32,833.97	9,251,547.80
Culture	1,407,832.00	57,553.37	1,452,851.78
Inter Fund Transfer	5,197,824.14	3,869.93	2,612,513.95
Total Expenses	<u>\$ 53,926,280.15</u>	<u>\$ 159,071.82</u>	<u>\$ 44,795,137.01</u>
Annual Surplus (Deficit)	<u>\$ 6,744,106.99</u>	<u>\$ 420,041.41</u>	<u>\$ 7,808,569.53</u>
Accumulated Surplus (Deficit), beginning of year	<u>\$ 14,114,725.29</u>	<u>\$ 4,779,035.56</u>	<u>\$ (3,029,533.97)</u>
Accumulated Surplus (Deficit), end of year	<u>\$ 20,858,832.28</u>	<u>\$ 5,199,076.97</u>	<u>\$ 4,779,035.56</u>

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- 1. Hwy 17 Couplet Detailed Design. (Carryover)
 - 2. Traffic Signal Emergency Power Backup System.
 - 3. Hwy 16 / Lake 1A Storm Channel. (Carryover)
 - 4. 25 Street Storm Extension.
 - 5. 44 Street Rehabilitation.
 - 6. Traffic Signals / Widen 12 Street & 50 Avenue.
 - 7. Traffic Signals / Widen 18 Street & 50 Avenue.
 - 8. Widen 12 Street & 52B Avenue. (Carryover)
 - 9. Border Sidewalk Rehab.
 - 10. 40 Avenue Build Canada Fund. (Carryover)
- Street improvement program.

The City of Lloydminster

Planning & Public Works



2011 E&T CAPITAL PROJECTS

City of Lloydminster

Drawn by:	LL
Date:	December 8, 2010
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LLOYDMINSTER
Canada's Border City

Impact of Combined Proposed Water Rates and Tax Rates on Various Properties

Revised 1/24/2011 13:12

	City Taxes 2009	Taxes and Utilities 2009	Taxes and Utilities 2010	Change 2010vs2009	Taxes and Utilities 2011	Change 2011vs2009	Taxes and Utilities 2012	Change 2012vs2009
Small SK Residence (17 cu m)	\$ 382.58	\$ 986.60	\$ 1,022.88	\$36.28	\$ 1,131.49	\$144.89	\$ 1,227.89	\$241.29
Small Ab Residence (10 cu m)	\$ 496.62	\$ 930.12	\$ 954.25	\$24.13	\$ 1,050.81	\$120.69	\$ 1,139.03	\$208.91
Medium AB Residence (10.5 cu m)	\$ 1,041.18	\$ 1,486.98	\$ 1,433.89	(\$53.08)	\$ 1,639.18	\$152.20	\$ 1,749.63	\$262.66
Large AB Residence (31 cu m)	\$ 5,195.50	\$ 6,129.22	\$ 6,062.48	(\$66.74)	\$ 5,868.49	(\$260.73)	\$ 6,149.13	\$19.91
SK Senior's Apartment (585 cu m)	\$ 13,023.82	\$ 24,362.08	\$ 29,847.29	\$5,485.21	\$ 32,359.82	\$7,997.74	\$ 35,219.22	\$10,857.14
Large AB Hotel (945 cu m)	\$ 55,181.88	\$ 72,098.94	\$ 77,965.56	\$5,866.62	\$ 77,441.03	\$5,342.09	\$ 83,162.00	\$11,063.06



LLOYDMINSTER
Canada's Border City

Impact of Property Tax Alternatives on Various Properties

Revised 1/24/2011 15:03

	City Taxes 2009	Total Taxes 2009	City Taxes 2010	Total Taxes 2010	City Taxes 2011 Policy 1 3.52 mills Same Mill Rate	Total Taxes 2011	City Taxes 2011 Policy 2 3.66 mills 4.0% added	Est Total Taxes 2011	
Small SK Residence	\$ 382.58	\$ 822.89	\$ 363.26	\$ 764.71	\$ 368.51	\$775.75	\$ 383.17	\$790.41	3%
Small Ab Residence	\$ 496.62	\$ 1,068.18	\$ 469.81	\$ 989.01	\$ 466.22	\$981.45	\$ 484.77	\$1,000.00	1%
Medium AB Residence	\$ 1,041.18	\$ 2,239.45	\$ 937.48	\$ 1,973.50	\$ 1,019.57	\$2,146.31	\$ 1,060.12	\$2,186.86	11%
Large AB Residence	\$ 5,195.50	\$ 11,174.94	\$ 5,056.27	\$ 10,644.02	\$ 4,577.16	\$9,635.44	\$ 4,759.21	\$9,817.49	-8%
SK Senior's Apartment	\$ 13,023.82	\$ 28,012.76	\$ 16,693.25	\$ 35,141.19	\$ 16,693.25	\$35,141.18	\$ 17,357.18	\$35,805.11	2%
Large AB Hotel	\$ 55,181.88	\$ 103,751.73	\$ 57,467.52	\$ 106,037.37	\$ 51,325.05	\$94,703.47	\$ 53,366.39	\$96,744.81	-9%

Policy 1 - Would raise 3.4% more tax revenue for the City than in 2010 (\$14.6 million)

Policy 2 - Would raise 8.3% more tax revenue for the City than in 2010 (\$15.2 million)



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Canada's Border City

Impact of Proposed Water Rates on Various Properties

Revised

1/24/2011 13:07

	Water/Sewer Charge 2009	Total Utilities 2009	Total Utilities 2010	Change 2010vs2009	Total Utilities 2011	Change 2011vs2009	Total Utilities 2012	Change 2012vs2009
Small SK Residence (17 cu m)	\$ 436.02	\$ 604.02	\$ 659.62	\$55.60	\$ 748.32	\$144.30	\$ 831.31	\$227.29
Small Ab Residence (10 cu m)	\$ 265.50	\$ 433.50	\$ 484.44	\$50.94	\$ 566.04	\$132.54	\$ 637.29	\$203.79
Medium AB Residence (10.5 cu m)	\$ 277.80	\$ 445.80	\$ 496.41	\$50.61	\$ 579.06	\$133.26	\$ 652.41	\$206.61
Large AB Residence (31 cu m)	\$ 765.72	\$ 933.72	\$ 1,006.21	\$72.49	\$ 1,109.28	\$175.56	\$ 1,223.34	\$289.62
SK Senior's Apartment (585 cu m)	\$ 11,314.26	\$ 11,338.26	\$ 13,154.04	\$1,815.78	\$ 15,002.64	\$3,664.38	\$ 17,254.54	\$5,916.28
Large AB Hotel (945 cu m)	\$ 16,893.06	\$ 16,917.06	\$ 20,498.04	\$3,580.98	\$ 24,074.64	\$7,157.58	\$ 27,927.78	\$11,010.72

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LEGEND

- 1. Parkview Retention Lake - 6 ha of Landscaping Around Lake
- 2. Lake "O" Hill Industrial VI - 5 ha of Dry Lake w. Discharge Pipe
- 3. Parkview Roadway Construction - 29 St. - 73 to 75 Avenue
- 4. Hill Industrial Phase VI - 16 Industrial Lots
- 5. Sask. Industrial Park - Design Only - 12 Lot Subdivision
- 6. Colonial East Phase 1 - 62 R1 Residential Lots
- 7. Colonial Park Walkway - Construction of Pedestrial Pathway
- 8. Parkview 5-5 Completion - Design Only - 41 Residential Lots
- 9. Hill 7 Industrial - Design Only - 128 ha Industrial Subdivision

The City of Lloydminster

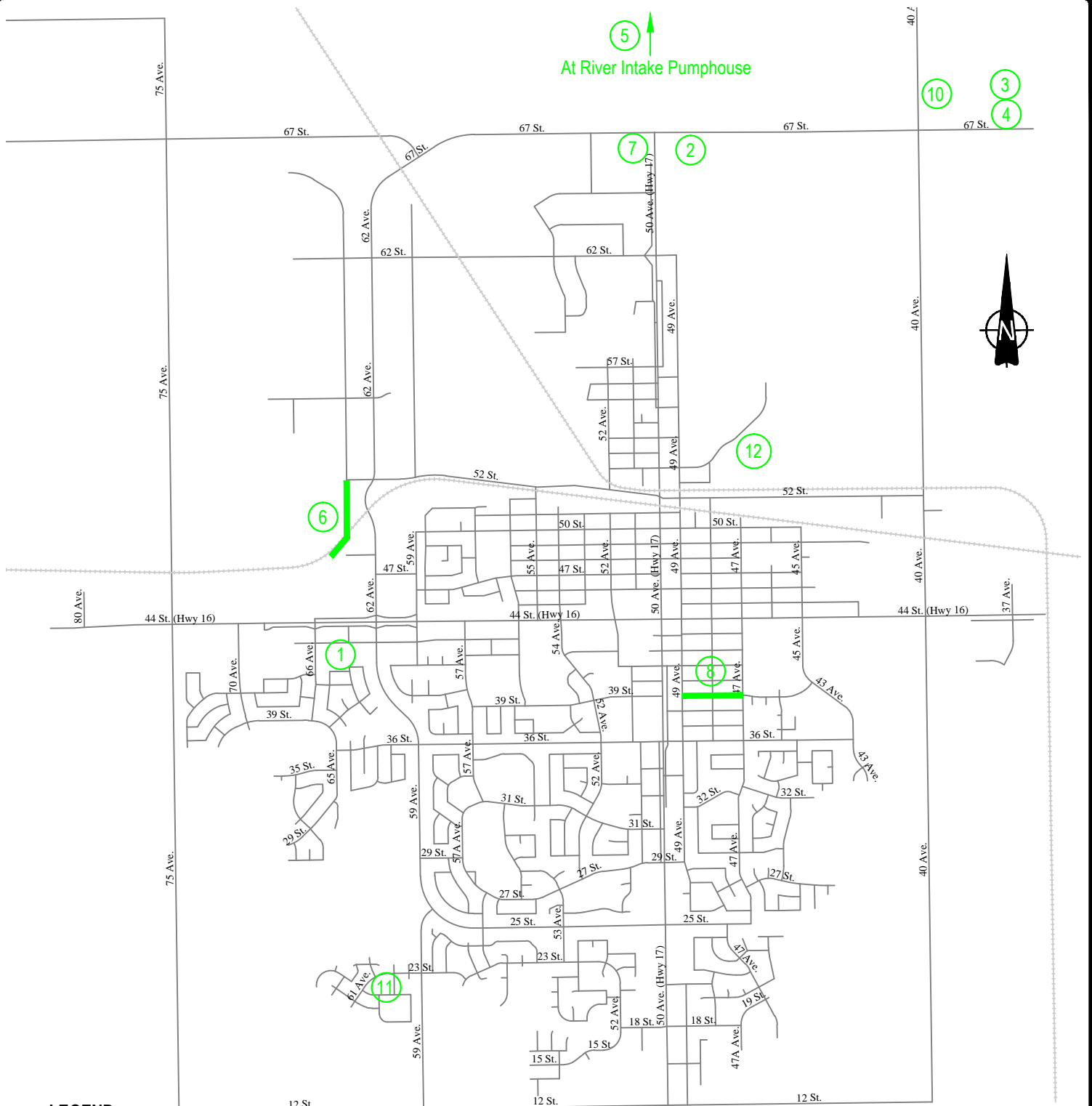
Planning & Public Works



2011 ENGINEERING CAPITAL PROJECTS

City of Lloydminster

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LEGEND

- 1. WTP/WER Restriction Study
- 2. Dedicated Line Design
- 3. STP Headworks Construction
- 4. SAGR Design
- 5. Design Review of Raw Water Intake
- 6. West Sanitary Trunk
- 7. Repair Raw Water Pipeline
- 8. 2010 Water & Sanitary Sewer Main Replacement Program - 39 St., 47 - 49 Ave.
- 9. 2011 Water & Sanitary Sewer Main Replacement Program, TBD
- 10. Construction of New Cell & Wet Cells
- 11. Cart Collection & Organics Bin Pilot Project
- 12. Golf Course - Raw Water Main.

The City of Lloydminster

Planning & Public Works



2011 U&E CAPITAL PROJECTS

City of Lloydminster

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Date:	Dec. 8, 2010
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