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# QUARTERLY FINANCIAL UPDATE

Quarter 3 (Jul – Sep 2021)

October 25, 2021

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Finance Department

## STATEMENT OF FINANCIAL POSITION

As at September 30, 2021

	<i>(unaudited)</i>		
	Sep 30, 2021	Dec 31, 2020	Sep 30, 2020
<b>Financial Assets</b>			
Cash	\$ 60,924,919	\$ 17,652,422	\$ 21,022,161
Investments	37,772,121	66,478,746	63,215,917
Land and Inventories for Resale	17,797,192	17,632,437	17,426,745
Taxes Receivable and Grants in Lieu	4,287,118	2,975,254	20,127,041
Trade and Other Receivables	7,045,805	7,610,751	3,414,283
<b>Total Financial Assets</b>	<b>\$ 127,827,155</b>	<b>\$ 112,349,610</b>	<b>\$ 125,206,147</b>
<b>Financial Liabilities</b>			
Accounts Payable and Accrued Liabilities	\$ 9,315,379	\$ 7,524,413	\$ 9,691,546
Deferred Revenue	19,930,761	11,742,374	7,254,534
Deposit Liabilities	978,605	969,672	998,651
Employee Benefit Obligations	215,417	1,928,928	1,173,284
Contaminated Sites	336,550	336,550	304,824
Provision for Landfill Closure	1,458,606	1,458,606	1,194,050
Long-Term Debt	30,255,077	32,074,682	32,583,476
<b>Total Financial Liabilities</b>	<b>\$ 62,490,395</b>	<b>\$ 56,035,225</b>	<b>\$ 53,200,365</b>
<b>Net Financial Assets</b>	<b>\$ 65,336,760</b>	<b>\$ 56,314,385</b>	<b>\$ 72,005,782</b>
<b>Non-Financial Assets</b>			
Inventory for Consumption	\$ 922,992	\$ 960,106	\$ 945,274
Prepaid Expenses	361,205	294,269	291,023
Tangible Capital Assets	790,374,205	790,719,596	776,223,520
Accumulated Depreciation	(328,857,213)	(313,624,545)	(311,546,745)
Work in Progress	32,518,283	6,733,756	13,386,639
<b>Total Non-Financial Assets</b>	<b>\$ 495,319,472</b>	<b>\$ 485,083,182</b>	<b>\$ 479,299,711</b>
<b>Accumulated Surplus</b>	<b>\$ 560,656,232</b>	<b>\$ 541,397,567</b>	<b>\$ 551,305,493</b>
<b>Accumulated Surplus &amp; Reserves</b>			
Accumulated Surplus	\$ 492,402,347	\$ 484,439,308	\$ 484,029,231
Restricted Reserves	12,506,963	12,451,205	14,791,493
Unrestricted Reserves	55,746,922	44,507,054	52,484,769
<b>Total Accumulated Surplus &amp; Reserves</b>	<b>\$ 560,656,232</b>	<b>\$ 541,397,567</b>	<b>\$ 551,305,493</b>

## OPERATING BUDGET VS. ACTUAL

For the nine-month period ending September 30, 2021

	Current Year				Prior Year
	2021 Actuals	2021 Budget	Variance \$	Variance %	2020 Actuals
	(9 months)	(12 months)	(Budget Remaining)	(Budget Spent)	(9 months)
<b>Revenues</b>					
Municipal Taxes	\$ 36,689,676	\$ 36,702,569	\$ 12,893	100%	\$ 35,939,565
Local Improvements	34,272	34,272	-	100%	-
Education Taxes	12,797,018	-	(12,797,018)	-	-
Seamless Taxes	2,401,173	-	(2,401,173)	-	-
User Fees & Sale of Goods	29,301,136	32,247,088	2,945,952	91%	20,709,958
Government Transfers for Operating	2,356,505	4,049,735	1,693,230	58%	4,313,859
Investment income	900,761	1,350,000	449,239	67%	1,041,124
Penalties and Cost of Taxes	876,319	1,470,400	594,081	60%	692,427
Development levies	55,758	-	(55,758)	0%	1,559,651
Licenses and Permits	1,007,885	827,430	(180,455)	122%	685,646
Franchise and Concession Fees	4,011,552	6,130,752	2,119,200	65%	3,936,696
Gain (Loss) on Disposal	142,017	-	(142,017)	-	29,103
Other Income	47,131	-	(47,131)	-	31,777
Transfers from Reserves	258,081	316,520	58,439	82%	-
<b>Total Revenues</b>	<b>\$ 90,879,284</b>	<b>\$ 83,128,766</b>	<b>\$ (7,750,518)</b>	<b>109%</b>	<b>\$ 68,939,806</b>
<b>Expenditures</b>					
Education Requisition	\$ 15,216,149	\$ -	\$ (15,216,149)	-	\$ -
Salaries, Wages & Benefits	21,948,994	35,113,341	13,164,347	63%	21,277,960
Contracted Services	12,406,525	19,730,081	7,323,556	63%	12,331,983
Goods and Materials	2,120,271	3,437,396	1,317,125	62%	2,241,805
Cost of Sales	1,193,276	808,956	(384,320)	148%	36,811
Transfers to Local Boards or Agencies	1,408,838	1,836,283	427,445	77%	1,328,565
Interest on Long-Term Debt	647,337	1,112,544	465,207	58%	683,026
Principal Debt Payments	1,819,604	2,709,769	890,165	67%	1,770,330
Bank Charges	127,135	136,768	9,633	93%	51,819
Utilities	4,019,494	5,996,340	1,976,846	67%	3,714,044
Provision for Landfill Closure	-	150,000	150,000	0%	-
Transfers to Reserves	11,553,707	11,933,489	379,782	97%	18,220,148
Bad Debt	(4,298)	30,000	34,298	-14%	(3,903)
<b>Total Expenditures</b>	<b>\$ 72,457,032</b>	<b>\$ 82,994,967</b>	<b>\$ 10,537,935</b>	<b>87%</b>	<b>\$ 61,652,588</b>
<b>Surplus/(Deficit)</b>	<b>\$ 18,422,252</b>	<b>\$ 133,799</b>	<b>\$ (18,288,453)</b>		<b>\$ 7,287,218</b>
<b>Other</b>					
Government Transfers for Capital	\$ 2,607,805	\$ -	\$ (2,607,805)		\$ 8,244,306
<b>Surplus/(Deficit)</b>	<b>\$ 21,030,057</b>	<b>\$ 133,799</b>	<b>\$ (20,896,258)</b>		<b>\$ 15,531,524</b>

## OPERATING BUDGET VS. ACTUAL BY DEPARTMENT

For the nine-month period ending September 30, 2021

	Current Year				Prior Year
	2021 Actuals	2021 Budget	Variance \$	Variance %	2020 Actuals
	(9 months)	(12 months)	(Budget Remaining)	(Budget Spent)	(9 months)
<b>Revenues</b>					
General Government	\$ 59,723,565	\$ 48,333,073	\$ (11,390,492)	124%	\$ 45,330,940
Protective Services	1,136,789	2,049,540	912,751	55%	978,565
Transportation Services	538,347	823,520	285,173	65%	497,203
Environmental Services	18,629,153	24,356,394	5,727,241	76%	17,104,179
Social Services	512,432	694,011	181,579	74%	502,482
Planning and Development	7,289,521	1,793,393	(5,496,128)	406%	1,888,822
Recreation and Culture	3,049,477	5,078,835	2,029,358	60%	2,637,615
<b>Total Revenues</b>	<b>\$ 90,879,284</b>	<b>\$ 83,128,766</b>	<b>\$ (7,750,518)</b>	<b>109%</b>	<b>\$ 68,939,806</b>
<b>Expenditures</b>					
General Government	\$ 26,969,197	\$ 15,735,926	\$ (11,233,271)	171%	\$ 20,329,235
Protective Services	11,914,552	16,216,540	4,301,988	73%	10,720,302
Transportation Services	6,448,063	11,968,178	5,520,115	54%	7,239,252
Environmental Services	11,541,982	15,967,313	4,425,331	72%	9,125,886
Social Services	685,757	1,060,759	375,002	65%	820,187
Planning and Development	4,254,889	5,357,541	1,102,652	79%	3,854,442
Recreation and Culture	10,642,592	16,688,710	6,046,118	64%	9,563,284
<b>Total Expenditures</b>	<b>\$ 72,457,032</b>	<b>\$ 82,994,967</b>	<b>\$ 10,537,935</b>	<b>87%</b>	<b>\$ 61,652,588</b>
<b>Surplus/(Deficit)</b>	<b>\$ 18,422,252</b>	<b>\$ 133,799</b>	<b>\$ (18,288,453)</b>		<b>\$ 7,287,218</b>
<b>Other</b>					
Government Transfers for Capital	\$ 2,607,805	\$ -	\$ (2,607,805)		\$ 8,244,306
<b>Surplus/(Deficit)</b>	<b>\$ 21,030,057</b>	<b>\$ 133,799</b>	<b>\$ (20,896,258)</b>		<b>\$ 15,531,524</b>

## RESERVES FORECAST

As at September 30, 2021

	(unaudited)		Forecast
	Dec 31, 2020	Sep 30, 2021	Dec 31, 2021
<b>Restricted Reserves</b>			
Business Improvement District (BID)	\$ 158,969	\$ 158,969	\$ 113,969
Grants	1,313,301	1,313,301	1,528,812
Offsites	8,744,368	8,800,126	8,800,126
Public Municipal	169,186	169,186	169,186
Subdivision Prepaid Improvements	2,065,381	2,065,381	2,065,381
	<b>\$ 12,451,205</b>	<b>\$ 12,506,963</b>	<b>\$ 12,677,474</b>
<b>Unrestricted Reserves</b>			
General Government	\$ 15,359,764	\$ 18,213,170	\$ 11,435,506
Protective Services	2,561,825	3,096,415	2,291,415
Transportation Services	9,673,546	11,579,803	9,201,656
Environmental Services	11,588,968	16,333,197	4,851,137
Social Services	360,000	386,895	386,895
Planning and Economic Development	1,440,760	2,228,015	4,718,015
Recreation and Culture	3,522,191	3,909,427	3,391,115
	<b>\$ 44,507,054</b>	<b>\$ 55,746,922</b>	<b>\$ 36,275,739</b>
<b>Total Reserves</b>	<b>\$ 56,958,259</b>	<b>\$ 68,253,885</b>	<b>\$ 48,953,213</b>

## RESERVE FUNDING VERIFICATION

In reference to the Reserves Policy, the finance department has verified that the reserves are funded by demonstrating that cash and investments are greater than the total reserve balance.

	Sep 30, 2021
Cash	60,924,919
Investments	37,772,121
<b>Total Liquid Assets</b>	<b>\$ 98,697,040</b>
Restricted Reserves	12,506,963
Unrestricted Reserves	55,746,922
<b>Total Reserves</b>	<b>\$ 68,253,885</b>

As at September 30, 2021, the balance of total liquid assets (cash and investments) \$98,697,040 is greater than the balance of total reserves (restricted and unrestricted) \$68,253,885, which demonstrates that the reserves are adequately funded.

## CAPITAL BUDGET VS. ACTUAL

For the nine-month period ending September 30, 2021

	Project Count	Actuals  (9 months)	2021 Budget		Variance \$  (Budget Remaining)	Variance %  (Budget Spent)
			Budget			
			(12 months)			
<b>Projects</b>						
Complete	43	\$ 2,832,775	\$ 3,274,619	\$ 441,844	87%	
In Progress	103	24,268,329	76,744,035	52,475,706	32%	
Not Started	21	-	6,144,372	6,144,372	0%	
<b>Total Projects</b>	<b>167</b>	<b>\$ 27,101,104</b>	<b>\$ 86,163,026</b>	<b>\$ 59,061,922</b>	<b>31%</b>	

For a detailed list of the 2021 capital budget vs. actual, please refer to Appendix 1.

	Project Count	Actuals  (9 months)	2020 Budget		Variance \$  (Budget Remaining)	Variance %  (Budget Spent)
			Budget			
			(12 months)			
<b>Projects</b>						
Complete	60	\$ 2,335,278	\$ 7,236,490	\$ 4,901,212	32%	
In Progress	98	6,480,002	41,105,923	34,625,921	16%	
Not Started	25	-	2,711,488	2,711,488	0%	
<b>Total Projects</b>	<b>183</b>	<b>\$ 8,815,280</b>	<b>\$ 51,053,901</b>	<b>\$ 42,238,621</b>	<b>17%</b>	

## APPENDIX 1 - CAPITAL BUDGET VS. ACTUAL DETAILED LIST

For the nine-month period ending September 30, 2021

	Actuals	Budget	Variance \$	Variance %	Project Status
	(9 months)	(12 months)	(Budget Remaining)	(Budget Spent)	
<b>Capital Projects &amp; One-Time Expenditures</b>					
1813212 - IT - Application Software (Recreation Software)	3,950	32,000	28,050	12%	Complete
1813602 - Engineering - Wastewater Treatment Plant	11,598,552	36,306,202	24,707,650	32%	In Progress
1813618 - Engineering - Drainage Channel Improvements (East, Lake K)	1,190	66,328	65,138	100%	In Progress
1813622 - Engineering - Parkview Storm Water Management Pond	-	39,336	39,336	0%	In Progress
1841107 - Water Treatment Plant - Chemical Feeder System (Carbon)	4,751	642,961	638,210	1%	In Progress
1841108 - Water Treatment Plant - Chemical Feeder System (Lime)	4,751	699,921	695,170	1%	In Progress
1842106 - Wastewater Treatment Plant - SCADA Historian Set-Up	-	12,649	12,649	0%	In Progress
1843004 - Landfill - Residential Limit Program	-	10,000	10,000	0%	In Progress
1854001 - Cemetery - Cemetery Study	2,858	5,150	2,293	55%	Complete
1913610 - Engineering - Drainage Improvement (75 Avenue / 29-44Street)	-	285,948	285,948	0%	In Progress
1913621 - Engineering - 2019 Water & Sewer Replacement Program	-	10,000	10,000	0%	Complete
1913640 - Sidewalk & Road Condition Survey: 2-3 & 3-3	23,260	72,309	49,049	32%	In Progress
1941111 - River Intake - Site Access Road Improvement	-	85,000	85,000	0%	In Progress
1961208 - Land Division - Contaminated Lot Cleanup (Old City Shop)	5,945	300,000	294,055	2%	In Progress
1963004 - Economic Development - Entrance Signs & Placemaking	20,600	49,500	28,900	42%	In Progress
1971209 - Study/Plan - Ball Diamond Complex Site Plan	-	100,000	100,000	0%	In Progress
1973112 - LGCC - Practice Green Reconstruction	1,840	40,000	38,160	5%	In Progress
2013201 - GIS Software & Implementation	-	50,000	50,000	0%	Not Started
2013601 - 2020 Sanitary Main Replacement Program – Phase II - Construction	-	20,000	20,000	0%	Complete
2013602 - River Intake Dam - Construction	14,543	100,000	85,457	15%	In Progress
2013604 - Central Business District Replacement Program - Planning and Design	-	300,000	300,000	0%	In Progress
2013606 - Northwest Drainage Channel – Phase II - Construction	20,200	104,442	84,242	19%	In Progress
2013607 - East Drainage Channel Improvements (Lake J Control Structure) – Phase II	651,335	1,578,284	926,949	100%	In Progress
2013608 - 2020 Street Improvement Program – Construction	15,553	15,553	0	100%	Complete
2013610 - 50 Avenue (Highway 17) – Timing and Coordination Improvements	34,839	129,314	94,475	27%	In Progress
2013611 - 2020 Traffic Signal Hardware Improvement Program – Construction	31,041	154,753	123,712	20%	In Progress
2013613 - Lloydminster Helipad Crossing Improvements - Construction	-	20,000	20,000	0%	In Progress
2013615 - Trails and Sidewalk Master Plan	-	50,259	50,259	0%	In Progress
2013621 - 2020 Water and Sewer Replacement Program – Construction	-	10,000	10,000	0%	Complete
2021001 - RCMP - ALERT Retrofit	747,187	570,000	177,187	131%	In Progress
2023002 - Fire - Fire Station #1 Construction	2,250,450	10,105,666	7,855,216	22%	In Progress
2031201 - Fleet - GPS for Units	7,605	47,773	40,168	16%	In Progress
2032003 - Concrete Intersection Construction (44 Street and 62 Avenue)	1,770,175	3,495,872	1,725,697	51%	In Progress
2032004 - Road Rehabilitation (44 Street between 62 Avenue and 75 Avenue)	895,049	3,480,802	2,585,753	26%	In Progress
2032005 - Roadway Services - Streetlight Acquisition	-	21,000	21,000	0%	Not Started
2032050 - Roads - 1/2 TON TRUCK	44,211	39,000	5,211	113%	Complete
2032055 - Roads - TANDEM TRUCK	250,546	310,000	59,454	81%	Complete
2035001 - Stormwater - Neale Edmunds Downstream User Impact Study	17,093	18,990	1,897	90%	In Progress

	<b>Actuals</b>	<b>Budget</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>Project Status</b>
	<i>(9 months)</i>	<i>(12 months)</i>	<i>(Budget Remaining)</i>	<i>(Budget Spent)</i>	
<b>Capital Projects &amp; One-Time Expenditures</b>					
2035002 - Stormwater - Neale Edmunds Hydraulic Assessment	4,138	6,465	2,327	64%	Complete
2041002 - Water Services - Water Meter Replacement Program	129,697	143,052	13,355	91%	In Progress
2041051 - Water Services - 3/4 TON TRUCK	48,391	39,000	9,391	124%	Complete
2041107 - Water Treatment Plant - Front End Engineering Design of SCADA	166,255	265,000	98,745	63%	In Progress
2041108 - Water Treatment Plant - SCADA Replacement	-	85,000	85,000	0%	In Progress
2041109 - River Intake - Flow Meter Replacement	-	25,000	25,000	0%	In Progress
2043004 - Landfill - Historic Landfill Closure Study	20,380	25,476	5,096	80%	In Progress
2061203 - Land Division - Landscaping Final Inspection	3,885	10,000	6,115	39%	Complete
2061312 - BM - Legacy Centre - HVAC Replacement	271,153	282,559	11,406	96%	In Progress
2061313 - BM - Bud Miller Park Centre - Internal Upgrades Design	-	30,000	30,000	0%	In Progress
2071004 - BMASP - Spray Park Repairs	10,348	26,703	16,355	39%	In Progress
2071102 - LBP - Sanitary Sewer Replacement	-	10,000	10,000	0%	Complete
2071207 - Parks - Beautification	6,854	10,312	3,458	66%	Complete
2071251 - Parks - FRONT MOUNT RIDING MOWER	26,350	34,000	7,650	100%	Complete
2073008 - BAC - 1/2 Ton Truck	44,211	45,000	789	98%	Complete
2073111 - LGCC - Electrical Controls Replacement	4,430	56,151	51,721	8%	In Progress
2073118 - LGCC - Pond Bank Restoration	6,277	22,086	15,809	28%	Complete
2073121 - LGCC - Restaurant Equipment Replacement	-	13,650	13,650	0%	Not Started
2073124 - LGCC - Tee Box Restoration	9,190	40,000	30,810	23%	In Progress
2073205 - ODP - Exterior Renovations - Store Front - Roll Top, Painting, Close Off	1,558	10,000	8,442	16%	In Progress
2073206 - ODP - Replace Equipment Shed 10x10	4,678	7,500	2,822	62%	In Progress
2073303 - SSC - Roof Replacement	10,219	108,000	97,781	9%	In Progress
2073305 - SSC - Heat Exchanger Upgrade	13,070	13,070	-	100%	Complete
2074008 - Recreation & Culture - Major Event Arena	194	600,000	599,806	0%	In Progress
2076000 - Recreation & Culture - Future Capital	1,538,102	1,616,012	77,910	95%	In Progress
2076107 - LCSC - Building Relocation	623,540	1,500,000	876,460	42%	In Progress
2113201 - IT - Application Software (Recreation software TV displays)	-	15,000	15,000	0%	In Progress
2113208 - Pictometry & Airphoto Update	1,250	35,000	33,750	4%	In Progress
2113212 - IT - Council Chambers Audio/Video and Meeting Webcasting Upgrade	63,910	140,000	76,090	46%	In Progress
2113224 - IT - Network Hardware	36,499	65,527	29,028	56%	In Progress
2113225 - IT - Desktop Hardware	61,985	74,000	12,015	84%	In Progress
2113226 - IT - Multi-Function Printers	61,973	76,500	14,527	81%	Complete
2113601 - 2021 Water and Sewer Replacement Program – Construction	1,331,438	2,900,000	1,568,562	46%	In Progress
2113605 - Northwest Drainage Channel – Phase III - Construction	112,201	1,800,000	1,687,799	6%	In Progress
2113606 - East Drainage Channel Improvements (Lake K Pond and Control Structure)	-	2,500,000	2,500,000	0%	Not Started
2113607 - 2021 Street Improvement Program – Construction	532,234	1,700,000	1,167,766	31%	In Progress
2113610 - 2021 Street Improvement Program – Design Services	28,633	50,000	21,367	57%	Complete
2113626 - 67 Street Water Line Extension - Design and Construction	54,293	1,500,000	1,445,707	4%	In Progress
2113627 - Water Treatment Plant Fibre Optic Line Connection - Design and Const.	-	215,000	215,000	0%	In Progress



	<b>Actuals</b>	<b>Budget</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>Project Status</b>
	<i>(9 months)</i>	<i>(12 months)</i>	<i>(Budget Remaining)</i>	<i>(Budget Spent)</i>	
<b>Capital Projects &amp; One-Time Expenditures</b>					
2113628 - Dangerous Goods and Truck Route Signage Procurement	76,725	150,000	73,275	51%	In Progress
2122001 - Unit 21-34 - Emergency Equipment Addition	16,489	17,000	511	97%	Complete
2122002 - Bylaw Services - Pedestrian Safety Awareness	24,509	44,100	19,591	56%	Complete
2122003 - Bylaw Services - Electronic Ticketing	779	20,000	19,221	4%	In Progress
2122050 - Bylaw - Unit 21-34 - SUV	52,725	55,000	2,275	96%	Complete
2122051 - Bylaw - Unit 22-51 - 1/2 Ton Truck	-	46,000	46,000	0%	Not Started
2123004 - Fire - SCBA Replacement Program	299,918	315,000	15,082	95%	In Progress
2123010 - Fire - Fire Hall 2 - Exhaust Filtration System	7,071	10,000	2,929	71%	Complete
2132051 - Roads - Unit 17-60 - Grader	-	580,000	580,000	0%	In Progress
2132052 - Roads - Unit 22-60 - 1/2 Ton Truck	-	46,000	46,000	0%	Not Started
2134001 - Airport - Replace Boiler System	28,319	50,000	21,681	57%	Complete
2134003 - Airport - Airport Signage	-	50,000	50,000	0%	In Progress
2134004 - Airport - Snow Plow Truck Replacement	-	253,000	253,000	0%	Not Started
2134005 - Airport - Grader	-	329,000	329,000	0%	Not Started
2134006 - Airport - De-icing Equipment	-	180,000	180,000	0%	In Progress
2134007 - Airport - Terminal building maintenance	21,794	50,000	28,206	44%	In Progress
2135004 - Neale Edmunds Complex Easement Plan	-	50,000	50,000	0%	In Progress
2135005 - East Drainage Channel Improvements (40 Avenue to Lake K Drainage)	-	1,500,000	1,500,000	0%	Not Started
2135006 - Stormwater - Overland Drainage Repair	19,135	51,300	32,165	37%	Complete
2135007 - Stormwater - Culvert Installation RR3273 & Sec 4-50-27-W3	73,532	73,532	-	100%	In Progress
2141002 - Water Distribution - Electric Valve Exerciser	13,214	15,200	1,987	87%	Complete
2141004 - Pressure Monitoring Device	-	34,400	34,400	0%	Not Started
2141050 - Water Services - Unit 22-64 - 1/2 Ton Truck	-	46,000	46,000	0%	Not Started
2141053 - Water Services - Unit 23-47 - 3/4 Ton Truck	-	50,000	50,000	0%	Not Started
2141101 - Water Treatment Plant - SCADA Replacement	7,659	400,000	392,341	2%	In Progress
2141105 - Water Treatment Plant - Rectifier	-	20,000	20,000	0%	In Progress
2141108 - River Intake - High Lift Pump #102 Overhaul	-	100,000	100,000	0%	Not Started
2141113 - Water Treatment Plant - Building Assessment	-	35,000	35,000	0%	In Progress
2141116 - Water Treatment Plant - Ultraviolet Light Disinfection System (UV System)	-	200,000	200,000	0%	In Progress
2141151 - Water Treatment Plant - Unit 22-72 - 1/2 Ton Truck	-	46,000	46,000	0%	Not Started
2142003 - Manhole Installation Program	-	60,000	60,000	0%	In Progress
2143001 - Landfill - Historic Landfill Closure Remediation	-	835,822	835,822	0%	Not Started
2143004 - Landfill - Integrated Solid Waste Management Plan	-	100,000	100,000	0%	In Progress
2143005 - Landfill - Transfer Station and Weigh Scale (WMF-4)	-	50,000	50,000	0%	In Progress
2143007 - Landfill - Maintenance Building	533	100,000	99,467	1%	In Progress
2154001 - Cemetery Development	8,162	100,000	91,839	8%	In Progress
2161008 - Municipal Development Plan Update	-	150,000	150,000	0%	In Progress
2161202 - Land Division - Land Acquisition	1,365,000	1,500,000	135,000	91%	Complete
2161309 - BM - Building Maintenance - Furniture Replacement	28,460	30,000	1,540	95%	In Progress

	<b>Actuals</b>	<b>Budget</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>Project Status</b>
	<i>(9 months)</i>	<i>(12 months)</i>	<i>(Budget Remaining)</i>	<i>(Budget Spent)</i>	
<b>Capital Projects &amp; One-Time Expenditures</b>					
2161310 - BM - Safety - Furniture Replacement	14,894	15,000	106	99%	In Progress
2161315 - BM - City Hall - Parking Lot Repair	40,441	50,000	9,559	81%	Complete
2161316 - BM - Atrium - Parking Lot Repair	27,468	33,000	5,532	83%	Complete
2171004 - BMASP - Asphalt Trail Upgrades	-	80,000	80,000	0%	In Progress
2171005 - BMASP - Refurbish Lawn Bowling Green	-	200,000	200,000	0%	In Progress
2171007 - BMASP - Picnic Shelter Concrete Pad and Fireplace rehabilitation	35,729	40,000	4,271	89%	Complete
2171050 - BMASP - Unit 18-40 - Utility Side-by-Side	22,750	25,000	2,250	91%	Complete
2171101 - LBP - Ball Diamond Reurbish	15,066	20,000	4,934	75%	In Progress
2171201 - Parks - Playground Installation	-	100,000	100,000	0%	In Progress
2171203 - Parks - Beautification Projects	6,244	20,000	13,756	31%	In Progress
2171211 - Parks - Martin Browne Area Improvements	-	80,000	80,000	0%	Not Started
2171259 - Parks - Unit 11-26 - Front Mount Mower	26,350	34,000	7,650	78%	Complete
2171261 - Parks - Unit 11-14 - Wing Mower	143,016	143,000	- 16	100%	Complete
2171262 - Parks - Unit 13-12 - Double Axle Trailer	5,655	5,650	- 5	100%	Complete
2173001 - BAC- Whirlpool Skimmer Replacement & Concrete Repairs	122,450	100,000	- 22,450	122%	Complete
2173004 - BAC - Blinds	8,894	10,000	1,106	89%	Complete
2173005 - BAC- Interior Painting	11,000	50,000	39,000	22%	In Progress
2173006 - BAC - Exterior Renovations	-	50,000	50,000	0%	In Progress
2173102 - LGCC - Backflow prevention system	5,631	10,000	4,369	56%	In Progress
2173106 - LGCC - Irrigation System Upgrade	437,197	597,300	160,103	73%	In Progress
2173111 - LGCC - Resurface Outdoor Stairs	-	30,000	30,000	0%	In Progress
2173116 - LGCC - Roofing upgrades to Maintenance shop	9,610	20,000	10,390	48%	Complete
2173122 - LGCC - Sanitary Lift Station	63,996	65,414	1,418	98%	In Progress
2173311 - SSC - Internal Mechanical Duct Cleaning	35,183	90,000	54,817	39%	In Progress
2173312 - SSC - Floor Scrubber	28,710	40,000	11,290	72%	Complete
2173314 - SSC - Ashphalt Parking Lot Rehabilitation	169,697	156,000	- 13,697	109%	Complete
2173315 - SSC Electrical Panels Relocation to Admin Office (from Alta/Sask)	39,778	46,000	6,222	86%	Complete
2173316 - SCC - Admin Office Heating Upgrades	29,106	32,000	2,894	91%	In Progress
2173401 - AM- Exterior Door Replacement	-	12,000	12,000	0%	In Progress
2173402 - AM - Facility Assessment	-	10,000	10,000	0%	In Progress
2173501 - CCC - Civic Centre Structural Repairs	-	125,500	125,500	0%	Not Started
2173601 - RR - Facility Assessment	-	10,000	10,000	0%	In Progress
2173602 - RR - Reallce Cold Water Flooding System	37,830	35,733	- 2,097	106%	Complete
2173603 - RR - Dressing Room Utility Connection	-	8,000	8,000	0%	Not Started
2174002 - Plant Operators - Updating Plant Drawings	-	50,000	50,000	0%	In Progress
2174010 - Plant Operators - Compressor Rebuilds	15,807	35,000	19,193	45%	In Progress
2174012 - Plant Operators - SSC Condenser Fan Replacement	10,127	15,000	4,873	68%	In Progress
2174013 - Plant Operators - SSC Plant Vibration Analysis/Monitoring and Repairs	-	25,000	25,000	0%	In Progress
2174014 - Plant Operators - SSC VFD Replacement	-	7,500	7,500	0%	In Progress



	<b>Actuals</b>	<b>Budget</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>Project Status</b>
	<i>(9 months)</i>	<i>(12 months)</i>	<i>(Budget Remaining)</i>	<i>(Budget Spent)</i>	
<b>Capital Projects &amp; One-Time Expenditures</b>					
2174015 - Plant Operators - SSC Glycol Pumps Replacement	-	15,000	15,000	0%	In Progress
2174016 - Plant Operators - Integrity Management System	-	15,000	15,000	0%	In Progress
2174017 - Plant Operators - SSC Condenser Walkway	-	35,000	35,000	0%	In Progress
2174018 - Plant Operators - Spray Park Sand/Filters & Equipment Upgrade	4,121	10,000	5,879	41%	In Progress
2174019 - Plant Operators - Archie Miller R-22 Refrigerant	10,600	10,000	600	106%	Complete
2176105 - LCSC - Log Church Restoration Plan	-	35,000	35,000	0%	Not Started
2176106 - LCSC - Compound Fencing Improvements	16,434	25,500	9,066	64%	Complete
2213603 - 2022 Water and Sewer Replacement Program – Design Services	10,260	100,000	89,740	10%	In Progress
2213606 - 2022 Street Improvement Program – Design Services	8,176	100,000	91,824	8%	In Progress
2242002 - Wastewater Collection - Inflow/Infiltration Reduction Program	-	25,000	25,000	0%	Not Started
2273101 - LGCC - Golf Carts	-	100,000	100,000	0%	In Progress
Engineering - Neale Edmunds Stormwater Management Project	-	-	-	0%	Not Started
<b>Total Capital Projects &amp; One-Time Expenditures</b>	<b>\$ 27,101,104</b>	<b>\$ 86,163,026</b>	<b>\$ 59,061,922</b>	<b>31%</b>	