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# QUARTERLY FINANCIAL UPDATE

**Quarter 1 (Jan – Mar 2021)**

April 14, 2021

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Finance Department

## STATEMENT OF FINANCIAL POSITION

As at March 31, 2021

	<i>(unaudited)</i>		
	Mar 31, 2021	Dec 31, 2020	Mar 31, 2020
<b>Financial Assets</b>			
Cash	\$ 14,143,850	\$ 17,652,422	\$ 19,375,280
Investments	64,595,436	66,478,745	47,030,509
Land and Inventories for Resale	17,569,972	17,632,437	17,438,077
Taxes Receivable and Grants in Lieu	2,401,798	2,975,254	2,139,624
Trade and Other Receivables	4,651,782	7,610,751	3,140,402
<b>Total Financial Assets</b>	<b>\$ 103,362,839</b>	<b>\$ 112,349,610</b>	<b>\$ 89,123,892</b>
<b>Financial Liabilities</b>			
Accounts Payable and Accrued Liabilities	\$ 5,061,884	\$ 7,524,413	\$ 3,847,217
Deferred Revenue	11,063,218	11,742,374	6,239,598
Deposit Liabilities	972,243	969,672	996,213
Employee Benefit Obligations	1,083,253	1,928,928	1,032,993
Contaminated Sites	336,550	336,550	304,824
Provision for Landfill Closure	1,458,606	1,458,606	1,194,050
Long-Term Debt	31,427,150	32,074,682	32,224,271
<b>Total Financial Liabilities</b>	<b>\$ 51,402,905</b>	<b>\$ 56,035,225</b>	<b>\$ 45,839,166</b>
<b>Net Financial Assets</b>	<b>\$ 51,959,934</b>	<b>\$ 56,314,385</b>	<b>\$ 43,284,726</b>
<b>Non-Financial Assets</b>			
Inventory for Consumption	\$ 955,686	\$ 960,106	\$ 971,514
Prepaid Expenses	294,458	294,269	555,117
Tangible Capital Assets	790,719,596	790,719,596	776,031,520
Accumulated Depreciation	(318,833,365)	(313,624,545)	(301,132,704)
Work in Progress	9,093,874	6,733,756	5,677,519
<b>Total Non-Financial Assets</b>	<b>\$ 482,230,249</b>	<b>\$ 485,083,182</b>	<b>\$ 482,102,966</b>
<b>Accumulated Surplus</b>	<b>\$ 534,190,183</b>	<b>\$ 541,397,567</b>	<b>\$ 525,387,692</b>
<b>Accumulated Surplus &amp; Reserves</b>			
Accumulated Surplus	\$ 476,705,448	\$ 484,439,309	\$ 476,331,577
Restricted Reserves	12,451,205	12,451,205	11,761,047
Unrestricted Reserves	45,033,530	44,507,054	37,295,068
<b>Total Accumulated Surplus &amp; Reserves</b>	<b>\$ 534,190,183</b>	<b>\$ 541,397,567</b>	<b>\$ 525,387,692</b>

## OPERATING BUDGET VS. ACTUAL

For the three-month period ending March 31, 2021

	Current Year				Prior Year
	2021 Actuals	2021 Budget	Variance \$	Variance %	2020 Actuals
	(3 months)	(12 months)	(Budget Remaining)	(Budget Spent)	(3 months)
<b>Revenues</b>					
Net Municipal Taxes	\$ 2,103,798	\$ 37,022,890	\$ 34,919,092	6%	\$ 2,181,253
User Fees & Sale of Goods	6,284,745	32,250,688	25,965,942	19%	7,128,018
Government Transfers for Operating	156,242	4,069,779	3,913,537	4%	291,482
Investment income	285,217	1,350,000	1,064,783	21%	440,551
Penalties and Cost of Taxes	205,348	1,470,400	1,265,052	14%	251,677
Licenses and Permits	596,854	827,430	230,576	72%	555,111
Franchise and Concession Fees	1,117,643	5,989,684	4,872,040	19%	1,203,366
Other Income	-	-	-	0%	17,806
Transfers from Reserves	-	50,000	50,000	0%	-
<b>Total Revenues</b>	<b>\$ 10,749,847</b>	<b>\$ 83,030,871</b>	<b>\$ 72,281,024</b>	<b>13%</b>	<b>\$ 12,069,264</b>
<b>Expenditures</b>					
Salaries, Wages & Benefits	\$ 6,431,450	\$ 35,207,067	\$ 28,775,617	18%	\$ 6,607,964
Contracted Services	3,762,377	19,438,489	15,676,112	19%	3,882,969
Goods and Materials	475,360	3,405,398	2,930,038	14%	648,163
Cost of Sales	66,084	808,956	742,872	8%	2,312
Transfers to Local Boards or Agencies	483,082	1,846,283	1,363,201	26%	429,715
Interest on Long-Term Debt	213,555	1,112,544	898,989	19%	230,413
Principal Debt Payments	647,531	2,709,769	2,062,237	24%	629,535
Bank Charges	21,663	136,768	115,105	16%	2,184
Utilities	1,293,356	5,995,740	4,702,384	22%	1,075,827
Provision for Landfill Closure	-	150,000	150,000	0%	-
Transfers to Reserves	526,476	12,147,271	11,620,795	4%	-
Bad Debt	(1,539)	30,000	31,539	-5%	-
<b>Total Expenditures</b>	<b>\$ 13,919,395</b>	<b>\$ 82,988,285</b>	<b>\$ 69,068,889</b>	<b>17%</b>	<b>\$ 13,509,082</b>
<b>Surplus/(Deficit)</b>	<b>\$ (3,169,548)</b>	<b>\$ 42,586</b>	<b>\$ 3,212,135</b>		<b>\$ (1,439,818)</b>
<b>Other</b>					
Contributed assets	-	-	-		-
Government transfers for capital	(2,493)	-	-		-
<b>Surplus/(Deficit)</b>	<b>\$ (3,172,041)</b>	<b>\$ 42,586</b>	<b>\$ 3,212,135</b>		<b>\$ -</b>

## OPERATING BUDGET VS. ACTUAL BY DEPARTMENT

For the three-month period ending March 31, 2021

	Current Year				Prior Year
	2021 Actuals	2021 Budget	Variance \$	Variance %	2020 Actuals
	(3 months)	(12 months)	(Budget Remaining)	(Budget Spent)	(3 months)
<b>Revenues</b>					
General Government	\$ 4,281,445	\$ 48,324,098	\$ 44,042,653	9%	\$ 4,806,880
Protective Services	174,375	2,053,140	1,878,765	8%	225,967
Transportation Services	73,842	823,520	749,678	9%	171,970
Environmental Services	5,303,711	24,324,394	19,020,683	22%	5,521,372
Public Health and Welfare	128,008	694,011	566,003	18%	148,287
Planning and Development	196,686	1,732,873	1,536,187	11%	146,901
Recreation and Culture	591,780	5,078,835	4,487,055	12%	1,047,887
<b>Total Revenues</b>	<b>\$ 10,749,847</b>	<b>\$ 83,030,871</b>	<b>\$ 72,281,024</b>	<b>13%</b>	<b>\$ 12,069,264</b>
<b>Expenditures</b>					
General Government	\$ 3,003,259	\$ 15,770,904	\$ 12,767,645	19%	\$ 2,559,388
Protective Services	3,455,105	16,219,440	12,764,335	21%	3,231,927
Transportation Services	1,708,101	11,968,178	10,260,077	14%	1,846,683
Environmental Services	1,872,344	15,935,313	14,062,968	12%	1,870,533
Public Health and Welfare	228,777	1,060,759	831,982	22%	259,493
Planning and Development	820,419	5,350,027	4,529,608	15%	710,162
Recreation and Culture	2,831,390	16,683,664	13,852,274	17%	3,030,896
<b>Total Expenditures</b>	<b>\$ 13,919,395</b>	<b>\$ 82,988,285</b>	<b>\$ 69,068,889</b>	<b>17%</b>	<b>\$ 13,509,082</b>
<b>Surplus/(Deficit)</b>	<b>\$ (3,169,548)</b>	<b>\$ 42,586</b>	<b>\$ 3,212,135</b>		<b>\$ (1,439,818)</b>
<b>Other</b>					
Contributed Assets	-	-	-		-
Government Transfers for Capital	(2,493)	-	-		-
<b>Surplus/(Deficit)</b>	<b>\$ (3,172,041)</b>	<b>\$ 42,586</b>	<b>\$ 3,212,135</b>		<b>\$ -</b>

## RESERVES FORECAST

As at March 31, 2021

	(unaudited)		Forecast
	Dec 31, 2020	Mar 31, 2021	Dec 31, 2021
<b>Restricted Reserves</b>			
Business Improvement District (BID)	\$ 158,969	\$ 158,969	\$ 113,969
Grants	1,313,301	1,313,301	943,422
Offsites	8,744,368	8,744,368	8,744,368
Public Municipal	169,186	169,186	169,186
Subdivision Prepaid Improvements	2,065,381	2,065,381	2,065,381
	<b>\$ 12,451,205</b>	<b>\$ 12,451,205</b>	<b>\$ 12,036,326</b>
<b>Unrestricted Reserves</b>			
General Government	\$ 15,359,764	\$ 15,359,764	\$ 12,078,387
Protective Services	2,561,825	2,561,825	2,471,415
Transportation Services	9,673,546	10,200,022	8,251,656
Environmental Services	11,588,968	11,588,968	8,881,067
Social Services	360,000	360,000	386,895
Planning and Economic Development	1,440,760	1,440,760	1,436,765
Recreation and Culture	3,522,191	3,522,191	3,191,115
	<b>\$ 44,507,054</b>	<b>\$ 45,033,530</b>	<b>\$ 36,697,300</b>
<b>Total Reserves</b>	<b>\$ 56,958,259</b>	<b>\$ 57,484,735</b>	<b>\$ 48,733,626</b>

## RESERVE FUNDING VERIFICATION

In reference to the Reserves Policy, the finance department has verified that the reserves are funded by demonstrating that cash and investments are greater than the total reserve balance.

	Mar 31, 2021
Cash	14,143,850
Investments	64,595,436
<b>Total Liquid Assets</b>	<b>\$ 78,739,286</b>
Restricted Reserves	12,451,205
Unrestricted Reserves	45,033,530
<b>Total Reserves</b>	<b>\$ 57,484,735</b>

As at March 31, 2021, the balance of total liquid assets (cash and investments) \$78,739,286 is greater than the balance of total reserves (restricted and unrestricted) \$57,484,735, which demonstrates that the reserves are adequately funded.

## CAPITAL BUDGET VS. ACTUAL

For the three-month period ending March 31, 2021

	Project Count	Actuals  (3 months)	2021 Budget		Variance \$  (Budget Remaining)	Variance %  (Budget Spent)
			Budget			
			(12 months)			
<b>Projects</b>						
Complete	3	\$ 77,014	\$ 67,623	\$	(9,391)	114%
In Progress	104	2,283,637	72,772,777		70,489,140	3%
On Hold	2	-	4,000,000		4,000,000	0%
Not Started	54	-	7,395,184		7,395,184	0%
<b>Total Projects</b>	<b>163</b>	<b>\$ 2,360,651</b>	<b>\$ 84,235,584</b>	<b>\$</b>	<b>81,874,933</b>	<b>3%</b>

For a detailed list of the 2021 capital budget vs. actual, please refer to Appendix 1.

	Project Count	Actuals  (3 months)	2020 Budget		Variance \$  (Budget Remaining)	Variance %  (Budget Spent)
			Budget			
			(12 months)			
<b>Projects</b>						
Complete	8	\$ 605,334	\$ 736,875	\$	131,541	82%
In Progress	98	471,389	31,245,134		30,773,745	2%
Not Started	69	11,710	16,794,929		16,783,218	0%
<b>Total Projects</b>	<b>175</b>	<b>\$ 1,088,433</b>	<b>\$ 48,776,938</b>	<b>\$</b>	<b>47,688,504</b>	<b>2%</b>

## APPENDIX 1 - CAPITAL BUDGET VS. ACTUAL DETAILED LIST

For the three-month period ending March 31, 2021

	Actuals	Budget	Variance \$	Variance %	Project Status
	(3 months)	(12 months)	(Budget Remaining)	(Budget Spent)	
<b>Capital Projects &amp; One-Time Expenditures</b>					
1813212 - IT - Application Software (Recreation Software)	3,950	32,000	28,050	12%	In Progress
1813602 - Engineering - Wastewater Treatment Plant	754,167	36,306,202	35,552,035	2%	In Progress
1813618 - Engineering - Drainage Channel Improvements (East, Lake K)	-	66,328	66,328	0%	In Progress
1813622 - Engineering - Parkview Storm Water Management Pond	-	39,336	39,336	100%	In Progress
1841107 - Water Treatment Plant - Chemical Feeder System (Carbon)	-	642,961	642,961	0%	In Progress
1841108 - Water Treatment Plant - Chemical Feeder System (Lime)	-	699,921	699,921	0%	In Progress
1842106 - Wastewater Treatment Plant - SCADA Historian Set-Up	-	12,649	12,649	0%	In Progress
1843004 - Landfill - Residential Limit Program	-	10,000	10,000	0%	In Progress
1854001 - Cemetery - Cemetery Study	2,858	5,150	2,292	55%	In Progress
1913610 - Engineering - Drainage Improvement (75 Avenue / 29-44Street)	-	285,948	285,948	0%	In Progress
1913621 - Engineering - 2019 Water & Sewer Replacement Program	-	10,000	10,000	0%	In Progress
1913640 - Sidewalk & Road Condition Survey: 2-3 & 3-3	1,908	72,309	70,401	3%	In Progress
1941102 - Water Treatment Plant - Clarifier Drive Replacement	-	190,000	190,000	0%	Not Started
1941111 - River Intake - Site Access Road Improvement	-	85,000	85,000	0%	Not Started
1961208 - Land Division - Contaminated Lot Cleanup (Old City Shop)	-	300,000	300,000	0%	Not Started
1963004 - Economic Development - Entrance Signs & Placemaking	-	49,500	49,500	0%	Not Started
1971209 - Study/Plan - Ball Diamond Complex Site Plan	-	100,000	100,000	0%	Not Started
1973112 - LGCC - Practice Green Reconstruction	-	40,000	40,000	0%	Not Started
2013601 - 2020 Sanitary Main Replacement Program – Phase II - Construction	-	20,000	20,000	0%	In Progress
2013602 - River Intake Dam - Construction	12,599	100,000	87,401	13%	In Progress
2013604 - Central Business District Replacement Program - Planning and Design Servi	-	300,000	300,000	0%	In Progress
2013606 - Northwest Drainage Channel – Phase II - Construction	-	104,442	104,442	0%	In Progress
2013607 - East Drainage Channel Improvements (Lake J Control Structure) – Phase II -	28,100	1,578,284	1,550,184	2%	In Progress
2013608 - 2020 Street Improvement Program – Construction	15,553	15,553	-	100%	Complete
2013610 - 50 Avenue (Highway 17) – Timing and Coordination Improvements - Constru	24,523	129,314	104,791	19%	In Progress
2013611 - 2020 Traffic Signal Hardware Improvement Program – Construction	31,041	154,753	123,712	20%	In Progress
2013613 - Lloydminster Helipad Crossing Improvements - Construction	-	20,000	20,000	0%	In Progress
2013615 - Trails and Sidewalk Master Plan	-	50,259	50,259	0%	In Progress
2013621 - 2020 Water and Sewer Replacement Program – Construction	-	10,000	10,000	100%	In Progress
2021001 - RCMP - ALERT Retrofit	30,500	470,000	439,500	6%	In Progress
2023002 - Fire - Fire Station #1 Construction	194,083	8,410,666	8,216,583	2%	In Progress
2031201 - Fleet - GPS for Units	7,605	47,773	40,168	16%	In Progress
2032003 - Concrete Intersection Construction (44 Street and 62 Avenue)	24,192	2,675,872	2,651,680	1%	In Progress
2032004 - Road Rehabilitation (44 Street between 62 Avenue and 75 Avenue)	44,934	4,300,802	4,255,868	1%	In Progress
2032005 - Roadway Services - Streetlight Acquisition	-	21,000	21,000	0%	Not Started
2032050 - Roads - 1/2 TON TRUCK	-	39,000	39,000	0%	In Progress

	<b>Actuals</b>	<b>Budget</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>Project Status</b>
	<i>(3 months)</i>	<i>(12 months)</i>	(Budget Remaining)	(Budget Spent)	
<b>Capital Projects &amp; One-Time Expenditures</b>					
2032055 - Roads - TANDEM TRUCK	250,546	310,000	59,454	81%	In Progress
2035001 - Stormwater - Neale Edmunds Downstream User Impact Study	-	18,990	18,990	0%	In Progress
2035002 - Stormwater - Neale Edmunds Hydraulic Assessment	1,488	6,465	4,977	23%	In Progress
2041002 - Water Services - Water Meter Replacement Program	95,513	143,052	47,539	67%	In Progress
2041051 - Water Services - 3/4 TON TRUCK	48,391	39,000	9,391	124%	Complete
2041107 - Water Treatment Plant - Front End Engineering Design of SCADA System	22,382	265,000	242,618	8%	In Progress
2041108 - Water Treatment Plant - SCADA Replacement	-	85,000	85,000	0%	In Progress
2041109 - River Intake - Flow Meter Replacement	-	25,000	25,000	0%	In Progress
2043004 - Landfill - Historic Landfill Closure Study	589	25,476	24,887	2%	In Progress
2061005 - DARP Implementation Plan	-	45,000	45,000	0%	Not Started
2061203 - Land Division - Landscaping Final Inspection	-	10,000	10,000	0%	In Progress
2061312 - BM - Legacy Centre - HVAC Replacement	45,798	282,559	236,761	16%	In Progress
2061313 - BM - Bud Miller Park Centre - Internal Upgrades Design	-	30,000	30,000	0%	Not Started
2071004 - BMASP - Spray Park Repairs	-	26,703	26,703	0%	In Progress
2071102 - LBP - Sanitary Sewer Replacement	-	10,000	10,000	0%	In Progress
2071207 - Parks - Beautification	-	10,312	10,312	0%	Not Started
2071251 - Parks - FRONT MOUNT RIDING MOWER	-	34,000	34,000	0%	In Progress
2073008 - BAC - 1/2 Ton Truck	-	45,000	45,000	0%	In Progress
2073111 - LGCC - Electrical Controls Replacement	-	56,151	56,151	0%	In Progress
2073118 - LGCC - Pond Bank Restoration	-	22,086	22,086	0%	In Progress
2073121 - LGCC - Restaurant Equipment Replacement	-	13,650	13,650	0%	Not Started
2073124 - LGCC - Tee Box Restoration	-	40,000	40,000	0%	Not Started
2073205 - ODP - Exterior Renovations - Store Front - Roll Top, Painting, Close Off	-	10,000	10,000	0%	Not Started
2073206 - ODP - Replace Equipment Shed 10x10	4,200	7,500	3,300	56%	In Progress
2073303 - SSC - Roof Replacement	10,219	108,000	97,781	9%	In Progress
2073305 - SSC - Heat Exchanger Upgrade	13,070	13,070	-	100%	Complete
2074008 - Recreation & Culture - Building Designs	-	600,000	600,000	0%	Not Started
2076000 - Recreation & Culture - Future Capital	143,663	1,441,012	1,297,349	10%	In Progress
2076107 - LCSC - Building Relocation	355,318	1,500,000	1,144,682	24%	In Progress
2113201 - IT - Application Software (Recreation software TV displays)	-	15,000	15,000	0%	Not Started
2113208 - Pictometry & Airphoto Update	-	35,000	35,000	0%	In Progress
2113212 - IT - Council Chambers Audio/Video and Meeting Webcasting Upgrade	-	140,000	140,000	0%	Not Started
2113224 - IT - Network Hardware	-	57,000	57,000	0%	Not Started
2113225 - IT - Desktop Hardware	61,985	74,000	12,015	84%	In Progress
2113226 - IT - Multi-Function Printers	-	76,500	76,500	0%	Not Started
2113601 - 2021 Water and Sewer Replacement Program – Construction	845	2,900,000	2,899,155	0%	In Progress
2113605 - Northwest Drainage Channel – Phase III - Construction	49,593	1,800,000	1,750,407	3%	In Progress
2113606 - East Drainage Channel Improvements (Lake K Pond and Control Structure)	-	2,500,000	2,500,000	0%	On Hold



	<b>Actuals</b>	<b>Budget</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>Project Status</b>
	<i>(3 months)</i>	<i>(12 months)</i>	(Budget Remaining)	(Budget Spent)	
<b>Capital Projects &amp; One-Time Expenditures</b>					
2113607 - 2021 Street Improvement Program – Construction	-	1,700,000	1,700,000	0%	In Progress
2113610 - 2021 Street Improvement Program – Design Services	28,633	50,000	21,367	57%	In Progress
2113626 - 67 Street Water Line Extension - Design and Construction	-	1,500,000	1,500,000	0%	In Progress
2113627 - Water Treatment Plant Fibre Optic Line Connection - Design and Constr	-	215,000	215,000	0%	Not Started
2113628 - Dangerous Goods and Truck Route Signage Procurement and Implemen	-	150,000	150,000	0%	In Progress
2122001 - Unit 21-34 - Emergency Equipment Addition	-	17,000	17,000	0%	Not Started
2122002 - Bylaw Services - Pedestrian Safety Awareness	24,397	44,100	19,703	55%	In Progress
2122003 - Bylaw Services - Electronic Ticketing	-	20,000	20,000	0%	Not Started
2122050 - Bylaw - Unit 21-34 - SUV	-	55,000	55,000	0%	In Progress
2122051 - Bylaw - Unit 22-51 - 1/2 Ton Truck	-	46,000	46,000	0%	In Progress
2123004 - Fire - SCBA Replacement Program	-	315,000	315,000	0%	Not Started
2123010 - Fire - Fire Hall 2 - Exhaust Filtration System	7,350	10,000	2,650	74%	In Progress
2132051 - Roads - Unit 17-60 - Grader	-	580,000	580,000	0%	In Progress
2132052 - Roads - Unit 22-60 - 1/2 Ton Truck	-	46,000	46,000	0%	In Progress
2134001 - Airport - Replace Boiler System	-	50,000	50,000	0%	In Progress
2134003 - Airport - Airport Signage	-	50,000	50,000	0%	Not Started
2134004 - Airport - Snow Plow Truck Replacement	-	253,000	253,000	0%	Not Started
2134005 - Airport - Grader	-	329,000	329,000	0%	Not Started
2134006 - Airport - De-icing Equipment	-	180,000	180,000	0%	Not Started
2134007 - Airport - Terminal building maintenance	-	50,000	50,000	0%	In Progress
2134008 - Airport - Parking Lot Design	-	50,000	50,000	0%	Not Started
2135004 - Neale Edmunds Complex Easement Plan	-	50,000	50,000	0%	Not Started
2135005 - East Drainage Channel Improvements (40 Avenue to Lake K Drainage C	-	1,500,000	1,500,000	0%	On Hold
2135006 - Stormwater - Overland Drainage Repair	-	51,300	51,300	0%	In Progress
2141002 - Water Distribution - Electric Valve Exerciser	-	15,200	15,200	0%	In Progress
2141004 - Pressure Monitoring Device	-	34,400	34,400	0%	Not Started
2141050 - Water Services - Unit 22-64 - 1/2 Ton Truck	-	46,000	46,000	0%	In Progress
2141053 - Water Services - Unit 23-47 - 3/4 Ton Truck	-	50,000	50,000	0%	In Progress
2141101 - Water Treatment Plant - SCADA Replacement	-	400,000	400,000	0%	In Progress
2141105 - Water Treatment Plant - Rectifier	-	20,000	20,000	0%	In Progress
2141108 - River Intake - High Lift Pump #102 Overhaul	-	100,000	100,000	0%	Not Started
2141113 - Water Treatment Plant - Building Assessment	-	35,000	35,000	0%	In Progress
2141114 - Water Treatment Plant - Clarifier Structural/Mechanical Repairs and Cath	-	350,000	350,000	0%	Not Started
2141151 - Water Treatment Plant - Unit 22-72 - 1/2 Ton Truck	-	46,000	46,000	0%	In Progress
2142003 - Manhole Installation Program	-	60,000	60,000	0%	In Progress
2143001 - Landfill - Historic Landfill Closure Remediation	-	835,822	835,822	0%	Not Started
2143004 - Landfill - Integrated Solid Waste Management Plan	-	100,000	100,000	0%	Not Started
2143005 - Landfill - Transfer Station and Weigh Scale (WMF-4)	-	50,000	50,000	0%	In Progress

	<b>Actuals</b>	<b>Budget</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>Project Status</b>
	<i>(3 months)</i>	<i>(12 months)</i>	(Budget Remaining)	(Budget Spent)	
<b>Capital Projects &amp; One-Time Expenditures</b>					
2143007 - Landfill - Maintenance Building	533	100,000	99,467	1%	In Progress
2154001 - Cemetery Development	5,310	100,000	94,690	5%	In Progress
2161008 - Municipal Development Plan Update	-	150,000	150,000	0%	Not Started
2161202 - Land Division - Land Acquisition	-	1,500,000	1,500,000	0%	Not Started
2161309 - BM - Building Maintenance - Furniture Replacement	4,626	30,000	25,374	15%	In Progress
2161310 - BM - Safety - Furniture Replacement	-	15,000	15,000	0%	In Progress
2161315 - BM - City Hall - Parking Lot Repair	-	50,000	50,000	0%	In Progress
2161316 - BM - Atrium - Parking Lot Repair	-	33,000	33,000	0%	In Progress
2171004 - BMASP - Asphalt Trail Upgrades	-	80,000	80,000	0%	Not Started
2171005 - BMASP - Refurbish Lawn Bowling Green	-	200,000	200,000	0%	Not Started
2171007 - BMASP - Picnic Shelter Concrete Pad and Fireplace rehabilitation	-	40,000	40,000	0%	In Progress
2171050 - BMASP - Unit 18-42 - Utility Side-by-Side	-	25,000	25,000	0%	In Progress
2171101 - LBP - Ball Diamond Refurbish	-	20,000	20,000	0%	Not Started
2171201 - Parks - Playground Installation	-	100,000	100,000	0%	Not Started
2171203 - Parks - Beautification Projects	-	20,000	20,000	0%	Not Started
2171254 - Parks - Dirt Screener	-	25,000	25,000	0%	Not Started
2171259 - Parks - Unit 11-26 - Front Mount Mower	-	34,000	34,000	0%	In Progress
2171261 - Parks - Unit 11-14 - Wing Mower	-	126,000	126,000	0%	In Progress
2173001 - BAC- Whirlpool Skimmer Replacement & Concrete Repairs	-	100,000	100,000	0%	Not Started
2173004 - BAC - Blinds	-	10,000	10,000	0%	Not Started
2173005 - BAC- Interior Painting	-	50,000	50,000	0%	Not Started
2173006 - BAC - Exterior Renovations	-	50,000	50,000	0%	Not Started
2173102 - LGCC - Backflow prevention system	4,416	10,000	5,584	44%	In Progress
2173106 - LGCC - Irrigation System Upgrade	4,000	597,300	593,300	1%	In Progress
2173111 - LGCC - Resurface Outdoor Stairs	-	30,000	30,000	0%	Not Started
2173116 - LGCC - Roofing upgrades to Maintenance shop	-	20,000	20,000	0%	In Progress
2173122 - LGCC - Sanitary Lift Station	1,773	51,914	50,141	3%	In Progress
2173311 - SSC - Internal Mechanical Duct Cleaning	-	90,000	90,000	0%	In Progress
2173312 - SSC - Floor Scrubber	-	40,000	40,000	0%	In Progress
2173314 - SSC - Asphalt Parking Lot Rehabilitation	-	156,000	156,000	0%	In Progress
2173315 - SSC Electrical Panels Relocation to Admin Office (from Alta/Sask)	-	46,000	46,000	0%	Not Started
2173316 - SCC - Admin Office Heating Upgrades	-	32,000	32,000	0%	In Progress
2173401 - AM- Exterior Door Replacement	-	12,000	12,000	0%	Not Started
2173402 - AM - Facility Assessment	-	10,000	10,000	0%	Not Started
2173601 - RR - Facility Assessment	-	10,000	10,000	0%	Not Started
2174002 - Plant Operators - Updating Plant Drawings	-	50,000	50,000	0%	In Progress
2174010 - Plant Operators - Compressor Rebuilds	-	35,000	35,000	0%	In Progress
2174012 - Plant Operators - SSC Condenser Fan Replacement	-	15,000	15,000	0%	In Progress

	Actuals	Budget	Variance \$	Variance %	Project Status
	<i>(3 months)</i>	<i>(12 months)</i>	(Budget Remaining)	(Budget Spent)	
<b>Capital Projects &amp; One-Time Expenditures</b>					
2174013 - Plant Operators - SSC Plant Vibration Analysis/Monitoring and Repairs	-	25,000	25,000	0%	In Progress
2174014 - Plant Operators - SSC VFD Replacement	-	7,500	7,500	0%	In Progress
2174015 - Plant Operators - SSC Glycol Pumps Replacement	-	15,000	15,000	0%	In Progress
2174016 - Plant Operators - Integrity Management System	-	15,000	15,000	0%	In Progress
2174017 - Plant Operators - SSC Condenser Walkway	-	35,000	35,000	0%	In Progress
2174018 - Plant Operators - Spray Park Sand/Filters & Equipment Upgrade	-	10,000	10,000	0%	In Progress
2174019 - Plant Operators - Archie Miller R-22 Refrigerant	-	10,000	10,000	0%	In Progress
2176105 - LCSC - Log Church Restoration Plan	-	35,000	35,000	0%	Not Started
2176106 - LCSC - Compound Fencing Improvements	-	25,500	25,500	0%	In Progress
2213603 - 2022 Water and Sewer Replacement Program – Design Services	-	100,000	100,000	0%	Not Started
2213606 - 2022 Street Improvement Program – Design Services	-	100,000	100,000	0%	Not Started
2242002 - Wastewater Collection - Inflow/Infiltration Reduction Program	-	25,000	25,000	0%	Not Started
2273101 - LGCC - Golf Carts	-	100,000	100,000	0%	In Progress
<b>Total Capital Projects &amp; One-Time Expenditures</b>	<b>\$ 2,360,651</b>	<b>\$ 84,235,584</b>	<b>\$ 81,874,933</b>	<b>3%</b>	