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# QUARTERLY FINANCIAL UPDATE

Quarter 2 (Apr – Jun 2021)

July 19, 2021

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Finance Department

## STATEMENT OF FINANCIAL POSITION

As at June 30, 2021

	<i>(unaudited)</i>		
	Jun 30, 2021	Dec 31, 2020	Jun 30, 2020
<b>Financial Assets</b>			
Cash	\$ 18,787,942	\$ 17,652,422	\$ 29,445,435
Investments	59,730,014	66,478,745	47,585,510
Land and Inventories for Resale	18,878,224	17,632,437	17,431,047
Taxes Receivable and Grants in Lieu	40,328,427	2,975,254	31,720,575
Trade and Other Receivables	11,805,426	7,610,751	3,759,791
<b>Total Financial Assets</b>	<b>\$ 149,530,033</b>	<b>\$ 112,349,610</b>	<b>\$ 129,942,358</b>
<b>Financial Liabilities</b>			
Accounts Payable and Accrued Liabilities	\$ 18,136,866	\$ 7,524,413	\$ 15,107,885
Deferred Revenue	19,153,628	11,742,374	6,506,565
Deposit Liabilities	979,150	969,672	1,015,111
Employee Benefit Obligations	157,435	1,928,928	123,123
Contaminated Sites	336,550	336,550	304,824
Provision for Landfill Closure	1,458,606	1,458,606	1,194,050
Long-Term Debt	30,911,802	32,074,682	31,971,945
<b>Total Financial Liabilities</b>	<b>\$ 71,134,037</b>	<b>\$ 56,035,225</b>	<b>\$ 56,223,503</b>
<b>Net Financial Assets</b>	<b>\$ 78,395,996</b>	<b>\$ 56,314,385</b>	<b>\$ 73,718,855</b>
<b>Non-Financial Assets</b>			
Inventory for Consumption	\$ 992,830	\$ 960,106	\$ 942,308
Prepaid Expenses	430,113	294,269	329,874
Tangible Capital Assets	790,374,205	790,719,596	776,223,520
Accumulated Depreciation	(323,664,525)	(313,624,545)	(306,337,916)
Work in Progress	14,751,549	6,733,756	8,104,745
<b>Total Non-Financial Assets</b>	<b>\$ 482,884,172</b>	<b>\$ 485,083,182</b>	<b>\$ 479,262,531</b>
<b>Accumulated Surplus</b>	<b>\$ 561,280,168</b>	<b>\$ 541,397,567</b>	<b>\$ 552,981,386</b>
<b>Accumulated Surplus &amp; Reserves</b>			
Accumulated Surplus	\$ 493,416,436	\$ 484,439,309	\$ 487,264,775
Restricted Reserves	12,451,205	12,451,205	13,231,842
Unrestricted Reserves	55,412,527	44,507,054	52,484,769
<b>Total Accumulated Surplus &amp; Reserves</b>	<b>\$ 561,280,168</b>	<b>\$ 541,397,567</b>	<b>\$ 552,981,386</b>

**OPERATING BUDGET VS. ACTUAL**

For the six-month period ending June 30, 2021

	Current Year				Prior Year
	2021 Actuals	2021 Budget	Variance \$	Variance %	2020 Actuals
	(6 months)	(12 months)	(Budget Remaining)	(Budget Spent)	(6 months)
<b>Revenues</b>					
Municipal Taxes	\$ 36,736,958	\$ 36,702,569	\$ (34,389)	100%	\$ 35,998,403
Local Improvements	34,272	34,272	-	100%	-
Education Taxes	12,812,629	-	(12,812,629)	-	-
Seamless Taxes	2,403,520	-	(2,403,520)	-	-
User Fees & Sale of Goods	14,213,538	32,247,088	18,033,550	44%	13,725,323
Government Transfers for Operating	888,722	4,049,735	3,161,013	22%	2,952,992
Investment income	611,628	1,350,000	738,372	45%	735,725
Penalties and Cost of Taxes	508,194	1,470,400	962,206	35%	526,672
Licenses and Permits	746,450	827,430	80,980	90%	627,956
Franchise and Concession Fees	2,511,305	6,130,752	3,619,447	41%	2,674,290
Gain (Loss) on Disposal	142,017	-	(142,017)	-	-
Other Income	30,058	-	(30,058)	-	14,549
Transfers from Reserves	32,000	316,520	284,520	10%	-
<b>Total Revenues</b>	<b>\$ 71,671,291</b>	<b>\$ 83,128,766</b>	<b>\$ 11,457,475</b>	<b>86%</b>	<b>\$ 57,255,910</b>
<b>Expenditures</b>					
Education Requisition	\$ 15,283,137	\$ -	\$ (15,283,137)	-	\$ -
Salaries, Wages & Benefits	14,203,063	35,113,341	20,910,278	40%	13,266,513
Contracted Services	7,700,395	19,730,081	12,029,686	39%	8,205,443
Goods and Materials	1,222,853	3,437,396	2,214,543	36%	1,415,618
Cost of Sales	105,640	808,956	703,316	13%	23,728
Transfers to Local Boards or Agencies	919,692	1,836,283	916,591	50%	910,119
Interest on Long-Term Debt	437,362	1,112,544	675,182	39%	457,244
Principal Debt Payments	1,162,880	2,709,769	1,546,889	43%	1,131,861
Bank Charges	81,133	136,768	55,635	59%	27,805
Utilities	2,591,256	5,996,340	3,405,084	43%	2,434,547
Provision for Landfill Closure	-	150,000	150,000	0%	-
Transfers to Reserves	10,937,473	11,933,489	996,016	92%	15,189,701
Bad Debt	(3,015)	30,000	33,015	-10%	(2,020)
<b>Total Expenditures</b>	<b>\$ 54,641,869</b>	<b>\$ 82,994,967</b>	<b>\$ 28,353,098</b>	<b>66%</b>	<b>\$ 43,060,559</b>
<b>Surplus/(Deficit)</b>	<b>\$ 17,029,422</b>	<b>\$ 133,799</b>	<b>\$ (16,895,623)</b>		<b>\$ 14,195,351</b>
<b>Other</b>					
Government Transfers for Capital	\$ 1,173,777	\$ -	\$ (1,173,777)		\$ -
<b>Surplus/(Deficit)</b>	<b>\$ 18,203,199</b>	<b>\$ 133,799</b>	<b>\$ (18,069,400)</b>		<b>\$ 14,195,351</b>

## OPERATING BUDGET VS. ACTUAL BY DEPARTMENT

For the six-month period ending June 30, 2021

	Current Year				Prior Year
	2021 Actuals	2021 Budget	Variance \$	Variance %	2020 Actuals
	(6 months)	(12 months)	(Budget Remaining)	(Budget Spent)	(6 months)
<b>Revenues</b>					
General Government	\$ 56,326,663	\$ 47,989,299	\$ (8,337,364)	117%	\$ 42,964,259
Protective Services	425,377	2,049,540	1,624,163	21%	484,265
Transportation Services	342,645	823,520	480,875	42%	324,271
Environmental Services	11,595,260	24,356,394	12,761,134	48%	11,264,383
Social Services	293,057	694,011	400,954	42%	282,472
Planning and Development	738,254	2,137,167	1,398,913	35%	206,501
Recreation and Culture	1,950,035	5,078,835	3,128,800	38%	1,729,759
<b>Total Revenues</b>	<b>\$ 71,671,291</b>	<b>\$ 83,128,766</b>	<b>\$ 11,457,475</b>	<b>86%</b>	<b>\$ 57,255,910</b>
<b>Expenditures</b>					
General Government	\$ 24,142,409	\$ 15,833,620	\$ (8,308,789)	152%	\$ 16,204,637
Protective Services	8,040,404	16,523,241	8,482,837	49%	6,986,671
Transportation Services	4,049,196	11,968,178	7,918,982	34%	5,463,820
Environmental Services	9,043,728	15,967,313	6,923,585	57%	6,431,613
Social Services	470,818	1,060,759	589,941	44%	578,964
Planning and Development	2,247,315	4,953,145	2,705,830	45%	1,428,632
Recreation and Culture	6,647,999	16,688,711	10,040,712	40%	5,966,222
<b>Total Expenditures</b>	<b>\$ 54,641,869</b>	<b>\$ 82,994,967</b>	<b>\$ 28,353,098</b>	<b>66%</b>	<b>\$ 43,060,559</b>
<b>Surplus/(Deficit)</b>	<b>\$ 17,029,422</b>	<b>\$ 133,799</b>	<b>\$ (16,895,623)</b>		<b>\$ 14,195,351</b>
<b>Other</b>					
Government Transfers for Capital	\$ 1,173,777	\$ -	\$ (1,173,777)		\$ -
<b>Surplus/(Deficit)</b>	<b>\$ 18,203,199</b>	<b>\$ 133,799</b>	<b>\$ (18,069,400)</b>		<b>\$ 14,195,351</b>

## RESERVES FORECAST

As at June 30, 2021

	(unaudited)		Forecast
	Dec 31, 2020	Jun 30, 2021	Dec 31, 2021
<b>Restricted Reserves</b>			
Business Improvement District (BID)	\$ 158,969	\$ 158,969	\$ 113,969
Grants	1,313,301	1,313,301	1,528,812
Offsites	8,744,368	8,744,368	8,744,368
Public Municipal	169,186	169,186	169,186
Subdivision Prepaid Improvements	2,065,381	2,065,381	2,065,381
	<b>\$ 12,451,205</b>	<b>\$ 12,451,205</b>	<b>\$ 12,621,716</b>
<b>Unrestricted Reserves</b>			
General Government	\$ 15,359,764	\$ 18,405,251	\$ 11,627,586
Protective Services	2,561,825	3,096,415	2,291,415
Transportation Services	9,673,546	17,811,995	9,201,657
Environmental Services	11,588,968	9,574,529	4,851,137
Social Services	360,000	386,895	386,895
Planning and Economic Development	1,440,760	2,228,015	718,015
Recreation and Culture	3,522,191	3,909,427	3,391,115
	<b>\$ 44,507,054</b>	<b>\$ 55,412,527</b>	<b>\$ 32,467,820</b>
<b>Total Reserves</b>	<b>\$ 56,958,259</b>	<b>\$ 67,863,732</b>	<b>\$ 45,089,536</b>

## RESERVE FUNDING VERIFICATION

In reference to the Reserves Policy, the finance department has verified that the reserves are funded by demonstrating that cash and investments are greater than the total reserve balance.

	Jun 30, 2021
Cash	18,787,942
Investments	59,730,014
<b>Total Liquid Assets</b>	<b>\$ 78,517,956</b>
Restricted Reserves	12,451,205
Unrestricted Reserves	55,412,527
<b>Total Reserves</b>	<b>\$ 67,863,732</b>

As at June 30, 2021, the balance of total liquid assets (cash and investments) \$78,517,956 is greater than the balance of total reserves (restricted and unrestricted) \$67,863,732, which demonstrates that the reserves are adequately funded.

## CAPITAL BUDGET VS. ACTUAL

For the six-month period ending June 30, 2021

Project Count	Actuals (6 months)	2021 Budget		Variance \$ (Budget Remaining)	Variance % (Budget Spent)
		Budget (12 months)			
<b>Projects</b>					
Complete	16	\$ 400,134	\$ 597,095	\$ 196,961	67%
In Progress	109	8,927,075	75,509,149	66,582,073	12%
Not Started	38	-	8,161,372	8,161,372	0%
<b>Total Projects</b>	<b>163</b>	<b>\$ 9,327,209</b>	<b>\$ 84,267,616</b>	<b>\$ 74,940,407</b>	<b>11%</b>

For a detailed list of the 2021 capital budget vs. actual, please refer to Appendix 1.

Project Count	Actuals (6 months)	2020 Budget		Variance \$ (Budget Remaining)	Variance % (Budget Spent)
		Budget (12 months)			
<b>Projects</b>					
Complete	22	\$ 842,869	\$ 1,705,295	\$ 862,426	49%
In Progress	117	2,690,165	44,234,579	41,544,413	6%
Not Started	39	-	4,870,811	4,870,811	0%
<b>Total Projects</b>	<b>178</b>	<b>\$ 3,533,034</b>	<b>\$ 50,810,685</b>	<b>\$ 47,277,650</b>	<b>7%</b>



## APPENDIX 1 - CAPITAL BUDGET VS. ACTUAL DETAILED LIST

For the six-month period ending June 30, 2021

	Actuals	Budget	Variance \$	Variance %	Project Status
	(6 months)	(12 months)	(Budget Remaining)	(Budget Spent)	
<b>Capital Projects &amp; One-Time Expenditures</b>					
1813212 - IT - Application Software (Recreation Software)	3,950	32,000	28,050	12%	In Progress
1813602 - Engineering - Wastewater Treatment Plant	2,279,406	36,306,202	34,026,796	6%	In Progress
1813618 - Engineering - Drainage Channel Improvements (East, Lake K)	-	66,328	66,328	0%	In Progress
1813622 - Engineering - Parkview Storm Water Management Pond	-	39,336	39,336	100%	In Progress
1841107 - Water Treatment Plant - Chemical Feeder System (Carbon)	673	642,961	642,288	0%	In Progress
1841108 - Water Treatment Plant - Chemical Feeder System (Lime)	673	699,921	699,248	0%	In Progress
1842106 - Wastewater Treatment Plant - SCADA Historian Set-Up	-	12,649	12,649	0%	In Progress
1843004 - Landfill - Residential Limit Program	-	10,000	10,000	0%	In Progress
1854001 - Cemetery - Cemetery Study	2,858	5,150	2,293	55%	Complete
1913610 - Engineering - Drainage Improvement (75 Avenue / 29-44Street)	-	285,948	285,948	0%	In Progress
1913621 - Engineering - 2019 Water & Sewer Replacement Program	-	10,000	10,000	0%	Complete
1913640 - Sidewalk & Road Condition Survey: 2-3 & 3-3	7,393	72,309	64,916	10%	In Progress
1941111 - River Intake - Site Access Road Improvement	-	85,000	85,000	0%	Not Started
1961208 - Land Division - Contaminated Lot Cleanup (Old City Shop)	-	300,000	300,000	0%	Not Started
1963004 - Economic Development - Entrance Signs & Placemaking	20,600	49,500	28,900	42%	In Progress
1971209 - Study/Plan - Ball Diamond Complex Site Plan	-	100,000	100,000	0%	Not Started
1973112 - LGCC - Practice Green Reconstruction	-	40,000	40,000	0%	Not Started
2013201 - GIS Software & Implementation	-	50,000	50,000	0%	Not Started
2013601 - 2020 Sanitary Main Replacement Program – Phase II - Construction	-	20,000	20,000	0%	Complete
2013602 - River Intake Dam - Construction	14,543	100,000	85,457	15%	In Progress
2013604 - Central Business District Replacement Program - Planning and Design Servi	-	300,000	300,000	0%	In Progress
2013606 - Northwest Drainage Channel – Phase II - Construction	-	104,442	104,442	0%	In Progress
2013607 - East Drainage Channel Improvements (Lake J Control Structure) – Phase II -	651,335	1,578,284	926,949	41%	In Progress
2013608 - 2020 Street Improvement Program – Construction	15,553	15,553	0	100%	Complete
2013610 - 50 Avenue (Highway 17) – Timing and Coordination Improvements - Constru	34,839	129,314	94,475	27%	In Progress
2013611 - 2020 Traffic Signal Hardware Improvement Program – Construction	31,041	154,753	123,712	20%	In Progress
2013613 - Lloydminster Helipad Crossing Improvements - Construction	-	20,000	20,000	0%	In Progress
2013615 - Trails and Sidewalk Master Plan	-	50,259	50,259	100%	Complete
2013621 - 2020 Water and Sewer Replacement Program – Construction	-	10,000	10,000	0%	Complete
2021001 - RCMP - ALERT Retrofit	411,181	570,000	158,819	72%	In Progress
2023002 - Fire - Fire Station #1 Construction	390,883	8,410,666	8,019,783	5%	In Progress
2031201 - Fleet - GPS for Units	7,605	47,773	40,168	16%	In Progress
2032003 - Concrete Intersection Construction (44 Street and 62 Avenue)	83,319	3,495,872	3,412,553	2%	In Progress
2032004 - Road Rehabilitation (44 Street between 62 Avenue and 75 Avenue)	104,038	3,480,802	3,376,764	3%	In Progress
2032005 - Roadway Services - Streetlight Acquisition	-	21,000	21,000	0%	Not Started
2032050 - Roads - 1/2 TON TRUCK	44,211	39,000	5,211	113%	In Progress

	<b>Actuals</b>	<b>Budget</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>Project Status</b>
	<i>(6 months)</i>	<i>(12 months)</i>	<i>(Budget Remaining)</i>	<i>(Budget Spent)</i>	
<b>Capital Projects &amp; One-Time Expenditures</b>					
2032055 - Roads - TANDEM TRUCK	250,546	310,000	59,454	81%	Complete
2035001 - Stormwater - Neale Edmunds Downstream User Impact Study	4,893	18,990	14,097	26%	In Progress
2035002 - Stormwater - Neale Edmunds Hydraulic Assessment	4,138	6,465	2,327	64%	Complete
2041002 - Water Services - Water Meter Replacement Program	119,124	143,052	23,928	83%	In Progress
2041051 - Water Services - 3/4 TON TRUCK	48,391	39,000	9,391	124%	Complete
2041107 - Water Treatment Plant - Front End Engineering Design of SCADA Syster	93,824	265,000	171,176	35%	In Progress
2041108 - Water Treatment Plant - SCADA Replacement	-	85,000	85,000	0%	In Progress
2041109 - River Intake - Flow Meter Replacement	-	25,000	25,000	0%	In Progress
2043004 - Landfill - Historic Landfill Closure Study	17,379	25,476	8,097	68%	In Progress
2061203 - Land Division - Landscaping Final Inspection	3,885	10,000	6,115	39%	In Progress
2061312 - BM - Legacy Centre - HVAC Replacement	194,299	282,559	88,260	69%	In Progress
2061313 - BM - Bud Miller Park Centre - Internal Upgrades Design	-	30,000	30,000	0%	Not Started
2071004 - BMASP - Spray Park Repairs	-	26,703	26,703	0%	In Progress
2071102 - LBP - Sanitary Sewer Replacement	-	10,000	10,000	0%	Complete
2071207 - Parks - Beautification	6,854	10,312	3,458	66%	Complete
2071251 - Parks - FRONT MOUNT RIDING MOWER	26,350	34,000	7,650	78%	In Progress
2073008 - BAC - 1/2 Ton Truck	44,211	45,000	789	98%	In Progress
2073111 - LGCC - Electrical Controls Replacement	4,146	56,151	52,005	7%	In Progress
2073118 - LGCC - Pond Bank Restoration	6,277	22,086	15,809	28%	Complete
2073121 - LGCC - Restaurant Equipment Replacement	-	13,650	13,650	0%	Not Started
2073124 - LGCC - Tee Box Restoration	-	40,000	40,000	0%	Not Started
2073205 - ODP - Exterior Renovations - Store Front - Roll Top, Painting, Close Off	-	10,000	10,000	100%	In Progress
2073206 - ODP - Replace Equipment Shed 10x10	4,678	7,500	2,822	62%	In Progress
2073303 - SSC - Roof Replacement	10,219	108,000	97,781	9%	In Progress
2073305 - SSC - Heat Exchanger Upgrade	13,070	13,070	-	100%	Complete
2074008 - Recreation & Culture - Building Designs	-	600,000	600,000	0%	Not Started
2076000 - Recreation & Culture - Future Capital	990,749	1,616,012	625,263	61%	In Progress
2076107 - LCSC - Building Relocation	490,269	1,500,000	1,009,731	33%	In Progress
2113201 - IT - Application Software (Recreation software TV displays)	-	15,000	15,000	0%	Not Started
2113208 - Pictometry & Airphoto Update	-	35,000	35,000	0%	In Progress
2113212 - IT - Council Chambers Audio/Video and Meeting Webcasting Upgrade	21,370	140,000	118,630	15%	In Progress
2113224 - IT - Network Hardware	855	57,000	56,145	2%	In Progress
2113225 - IT - Desktop Hardware	61,985	74,000	12,015	84%	In Progress
2113226 - IT - Multi-Function Printers	61,973	76,500	14,527	81%	In Progress
2113601 - 2021 Water and Sewer Replacement Program – Construction	8,158	2,900,000	2,891,842	0%	In Progress
2113605 - Northwest Drainage Channel – Phase III - Construction	112,201	1,800,000	1,687,799	6%	In Progress
2113606 - East Drainage Channel Improvements (Lake K Pond and Control Structu	-	2,500,000	2,500,000	0%	Not Started
2113607 - 2021 Street Improvement Program – Construction	1,575	1,700,000	1,698,425	0%	In Progress



	<b>Actuals</b>	<b>Budget</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>Project Status</b>
	<i>(6 months)</i>	<i>(12 months)</i>	<i>(Budget Remaining)</i>	<i>(Budget Spent)</i>	
<b>Capital Projects &amp; One-Time Expenditures</b>					
2113610 - 2021 Street Improvement Program – Design Services	28,633	50,000	21,367	57%	Complete
2113626 - 67 Street Water Line Extension - Design and Construction	32,496	1,500,000	1,467,504	2%	In Progress
2113627 - Water Treatment Plant Fibre Optic Line Connection - Design and Constr	-	215,000	215,000	0%	Not Started
2113628 - Dangerous Goods and Truck Route Signage Procurement and Implemen	-	150,000	150,000	0%	In Progress
2122001 - Unit 21-34 - Emergency Equipment Addition	16,489	17,000	511	97%	In Progress
2122002 - Bylaw Services - Pedestrian Safety Awareness	24,509	44,100	19,591	56%	In Progress
2122003 - Bylaw Services - Electronic Ticketing	-	20,000	20,000	0%	Not Started
2122050 - Bylaw - Unit 21-34 - SUV	52,725	55,000	2,275	96%	In Progress
2122051 - Bylaw - Unit 22-51 - 1/2 Ton Truck	-	46,000	46,000	0%	In Progress
2123004 - Fire - SCBA Replacement Program	296,854	315,000	18,146	94%	In Progress
2123010 - Fire - Fire Hall 2 - Exhaust Filtration System	7,071	10,000	2,929	71%	In Progress
2132051 - Roads - Unit 17-60 - Grader	-	580,000	580,000	0%	In Progress
2132052 - Roads - Unit 22-60 - 1/2 Ton Truck	-	46,000	46,000	0%	In Progress
2134001 - Airport - Replace Boiler System	28,319	50,000	21,681	57%	In Progress
2134003 - Airport - Airport Signage	-	50,000	50,000	0%	In Progress
2134004 - Airport - Snow Plow Truck Replacement	-	253,000	253,000	0%	Not Started
2134005 - Airport - Grader	-	329,000	329,000	0%	Not Started
2134006 - Airport - De-icing Equipment	-	180,000	180,000	0%	In Progress
2134007 - Airport - Terminal building maintenance	20,406	50,000	29,594	41%	In Progress
2135004 - Neale Edmunds Complex Easement Plan	-	50,000	50,000	0%	Not Started
2135005 - East Drainage Channel Improvements (40 Avenue to Lake K Drainage C	-	1,500,000	1,500,000	0%	Not Started
2135006 - Stormwater - Overland Drainage Repair	-	51,300	51,300	0%	In Progress
2135007 - Stormwater - Culvert Installation RR3273 & Sec 4-50-27-W3	73,532	73,532	-	100%	In Progress
2141002 - Water Distribution - Electric Valve Exerciser	13,214	15,200	1,987	87%	Complete
2141004 - Pressure Monitoring Device	-	34,400	34,400	0%	Not Started
2141050 - Water Services - Unit 22-64 - 1/2 Ton Truck	-	46,000	46,000	0%	In Progress
2141053 - Water Services - Unit 23-47 - 3/4 Ton Truck	-	50,000	50,000	0%	In Progress
2141101 - Water Treatment Plant - SCADA Replacement	-	400,000	400,000	0%	In Progress
2141105 - Water Treatment Plant - Rectifier	-	20,000	20,000	0%	In Progress
2141108 - River Intake - High Lift Pump #102 Overhaul	-	100,000	100,000	0%	Not Started
2141113 - Water Treatment Plant - Building Assessment	-	35,000	35,000	0%	In Progress
2141116 - Water Treatment Plant - Ultraviolet Light Disinfection System (UV System	-	200,000	200,000	0%	Not Started
2141151 - Water Treatment Plant - Unit 22-72 - 1/2 Ton Truck	-	46,000	46,000	0%	In Progress
2142003 - Manhole Installation Program	-	60,000	60,000	0%	In Progress
2143001 - Landfill - Historic Landfill Closure Remediation	-	835,822	835,822	0%	Not Started
2143004 - Landfill - Integrated Solid Waste Management Plan	-	100,000	100,000	0%	Not Started
2143005 - Landfill - Transfer Station and Weigh Scale (WMF-4)	-	50,000	50,000	0%	In Progress
2143007 - Landfill - Maintenance Building	533	100,000	99,467	1%	In Progress

	<b>Actuals</b>	<b>Budget</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>Project Status</b>
	<i>(6 months)</i>	<i>(12 months)</i>	<i>(Budget Remaining)</i>	<i>(Budget Spent)</i>	
<b>Capital Projects &amp; One-Time Expenditures</b>					
2154001 - Cemetery Development	5,900	100,000	94,100	6%	In Progress
2161008 - Municipal Development Plan Update	-	150,000	150,000	0%	Not Started
2161202 - Land Division - Land Acquisition	1,365,000	1,500,000	135,000	91%	In Progress
2161309 - BM - Building Maintenance - Furniture Replacement	23,282	30,000	6,718	78%	In Progress
2161310 - BM - Safety - Furniture Replacement	12,918	15,000	2,082	86%	In Progress
2161315 - BM - City Hall - Parking Lot Repair	1,031	50,000	48,969	2%	In Progress
2161316 - BM - Atrium - Parking Lot Repair	188	33,000	32,813	1%	In Progress
2171004 - BMASP - Asphalt Trail Upgrades	-	80,000	80,000	0%	In Progress
2171005 - BMASP - Refurbish Lawn Bowling Green	-	200,000	200,000	0%	In Progress
2171007 - BMASP - Picnic Shelter Concrete Pad and Fireplace rehabilitation	31,366	40,000	8,634	78%	In Progress
2171050 - BMASP - Unit 18-42 - Utility Side-by-Side	22,750	25,000	2,250	91%	In Progress
2171101 - LBP - Ball Diamond Reurbish	2,982	20,000	17,018	15%	In Progress
2171201 - Parks - Playground Installation	-	100,000	100,000	0%	Not Started
2171203 - Parks - Beautification Projects	-	20,000	20,000	0%	Not Started
2171211 - Parks - Martin Browne Area Improvements	-	80,000	80,000	0%	Not Started
2171259 - Parks - Unit 11-26 - Front Mount Mower	26,350	34,000	7,650	78%	In Progress
2171261 - Parks - Unit 11-14 - Wing Mower	143,016	126,000	- 17,016	114%	In Progress
2173001 - BAC- Whirlpool Skimmer Replacement & Concrete Repairs	-	100,000	100,000	0%	In Progress
2173004 - BAC - Blinds	-	10,000	10,000	0%	In Progress
2173005 - BAC- Interior Painting	-	50,000	50,000	0%	Not Started
2173006 - BAC - Exterior Renovations	8,894	50,000	41,106	18%	In Progress
2173102 - LGCC - Backflow prevention system	4,416	10,000	5,584	44%	In Progress
2173106 - LGCC - Irrigation System Upgrade	317,678	597,300	279,622	53%	In Progress
2173111 - LGCC - Resurface Outdoor Stairs	-	30,000	30,000	0%	Not Started
2173116 - LGCC - Roofing upgrades to Maintenance shop	-	20,000	20,000	0%	In Progress
2173122 - LGCC - Sanitary Lift Station	6,273	65,414	59,141	10%	In Progress
2173311 - SSC - Internal Mechanical Duct Cleaning	-	90,000	90,000	0%	In Progress
2173312 - SSC - Floor Scrubber	28,710	40,000	11,290	72%	In Progress
2173314 - SSC - Asphalt Parking Lot Rehabilitation	1,303	156,000	154,697	1%	In Progress
2173315 - SSC Electrical Panels Relocation to Admin Office (from Alta/Sask)	-	46,000	46,000	0%	In Progress
2173316 - SCC - Admin Office Heating Upgrades	-	32,000	32,000	0%	In Progress
2173401 - AM- Exterior Door Replacement	-	12,000	12,000	0%	Not Started
2173402 - AM - Facility Assessment	-	10,000	10,000	0%	Not Started
2173601 - RR - Facility Assessment	-	10,000	10,000	0%	Not Started
2174002 - Plant Operators - Updating Plant Drawings	-	50,000	50,000	0%	In Progress
2174010 - Plant Operators - Compressor Rebuilds	-	35,000	35,000	0%	In Progress
2174012 - Plant Operators - SSC Condenser Fan Replacement	10,127	15,000	4,873	68%	In Progress
2174013 - Plant Operators - SSC Plant Vibration Analysis/Monitoring and Repairs	-	25,000	25,000	0%	In Progress

	<b>Actuals</b>	<b>Budget</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>Project Status</b>
	<i>(6 months)</i>	<i>(12 months)</i>	<i>(Budget Remaining)</i>	<i>(Budget Spent)</i>	
<b>Capital Projects &amp; One-Time Expenditures</b>					Not Started
2174014 - Plant Operators - SSC VFD Replacement	-	7,500	7,500	0%	In Progress
2174015 - Plant Operators - SSC Glycol Pumps Replacement	-	15,000	15,000	0%	In Progress
2174016 - Plant Operators - Integrity Management System	-	15,000	15,000	0%	In Progress
2174017 - Plant Operators - SSC Condenser Walkway	-	35,000	35,000	0%	In Progress
2174018 - Plant Operators - Spray Park Sand/Filters & Equipment Upgrad	4,121	10,000	5,879	41%	Complete
2174019 - Plant Operators - Archie Miller R-22 Refrigerant	10,600	10,000	- 600	106%	Not Started
2176105 - LCSC - Log Church Restoration Plan	-	35,000	35,000	0%	In Progress
2176106 - LCSC - Compound Fencing Improvements	-	25,500	25,500	0%	Not Started
2213603 - 2022 Water and Sewer Replacement Program – Design Service	-	100,000	100,000	0%	Not Started
2213606 - 2022 Street Improvement Program – Design Services	-	100,000	100,000	0%	Not Started
2242002 - Wastewater Collection - Inflow/Infiltration Reduction Program	-	25,000	25,000	0%	In Progress
2273101 - LGCC - Golf Carts	-	100,000	100,000	0%	Not Started
Engineering - Neale Edmunds Stormwater Management Project	-	-	-	0%	Not Started
<b>Total Capital Projects &amp; One-Time Expenditures</b>	<b>\$ 9,327,209</b>	<b>\$ 84,267,616</b>	<b>\$ 74,940,407</b>	<b>11%</b>	