



QUARTERLY FINANCIAL UPDATE

Quarter 1 (Jan – Mar 2019)

May 27, 2019

Finance

OPERATING BUDGET VS. ACTUAL

For the three-month period ending March 31, 2019

	Actuals (3 months)	Budget (12 months)	Variance \$ (Budget Remaining)	Variance % (Budget Spent)	Notes
Revenues					
Net Municipal Taxes	\$ 2,840,054	\$ 36,139,139	\$ 33,299,084	8%	(1)
User Fees & Sale of Goods	7,799,055	33,315,111	25,516,057	23%	
Government Transfers	270,442	3,800,898	3,530,456	7%	(2)
Penalties and Cost of Taxes	212,991	1,586,300	1,373,309	13%	
Licenses and Permits	617,398	1,033,814	416,417	60%	(3)
Franchise Fees and Concession Contracts	1,113,029	6,067,903	4,954,874	18%	
Investment Income	434,832	1,110,500	675,668	39%	(4)
Other Income	(263)	240	503	-110%	
Transfers from Reserves	-	5,151,611	5,151,611	0%	(5)
Total Revenues	\$ 13,287,538	\$ 88,205,516	\$ 74,917,978		
Expenditures					
Salaries, Wages & Benefits	\$ 5,867,471	\$ 31,081,635	\$ 25,214,164	19%	(6)
Contracted Services	4,288,342	19,795,693	15,507,351	22%	
Goods and Materials	499,225	3,449,798	2,950,573	14%	(7)
Cost of Sales	-	1,294,259	1,294,259	0%	(8)
Transfers to Local Boards or Agencies	731,742	1,852,965	1,121,223	39%	(9)
Interest on Long-Term Debt	108,926	978,884	869,959	11%	
Principal Debt Payments	612,047	2,218,362	1,606,315	28%	
Bank Charges	394	91,190	90,796	0%	
Utilities	954,648	6,148,590	5,193,942	16%	
Transfers to Reserves	-	21,234,139	21,234,139	0%	(10)
Other	905	60,000	59,095	2%	
Total Expenditures	\$ 13,063,701	\$ 88,205,516	\$ 75,141,815		
Surplus/(Deficit)	\$ 223,837	\$ (0)	\$ (223,837)		

Notes:

- (1) 2019 taxes are due in Q2. Prepaid taxes collected between July 2018 and March 2019 are recognized in Q1.
- (2) Majority of operating grants not yet received in Q1 (SK Revenue Sharing; AB Police Grant; FCSS).
- (3) Annual business licenses are due in Q1 and the majority have been collected.
- (4) Investment income budget is conservative due to the volatility of interest rates.
- (5) Re-allocation from operating reserves and internal departments not yet allocated.
- (6) Salaries and wages increase in Q2/Q3 due to hiring of summer students and seasonal workers.
- (7) Goods and materials increase in Q2/Q3 due to increased seasonal activity and construction.
- (8) Land development costs typically accrued on an annual basis.
- (9) The majority of FCSS transfers are paid in Q1.
- (10) Transfers not yet allocated; Includes transfers to capital reserves (\$14.2M), operating reserves (\$2.2M), and internal departments (\$4.8M).

OPERATING BUDGET VS. ACTUAL BY DEPARTMENT

For the three-month period ending March 31, 2019

	Actuals (3 months)	Budget (12 months)	Variance \$ (Budget Remaining)	Variance % (Budget Spent)	Notes
Revenues					
General Government	\$ 5,397,723	\$ 51,971,213	\$ 46,573,491	10%	(1)
Protective Services	234,902	2,227,718	1,992,816	11%	
Transportation Services	184,005	835,145	651,140	22%	
Environmental Services	5,927,329	24,559,073	18,631,744	24%	(2)
Public Health and Welfare	205,377	698,578	493,201	29%	
Planning and Development	162,754	2,709,364	2,546,610	6%	(3)
Recreation and Culture	1,175,449	5,204,425	4,028,976	23%	
Total Revenues	\$ 13,287,538	\$ 88,205,516	\$ 74,917,978		
Expenditures					
General Government	\$ 3,183,646	\$ 26,438,092	\$ 23,254,446	12%	
Protective Services	2,818,794	14,301,208	11,482,415	20%	
Transportation Services	2,029,008	12,033,404	10,004,396	17%	
Environmental Services	1,235,870	14,474,614	13,238,744	9%	
Public Health and Welfare	552,874	1,275,894	723,020	43%	(4)
Planning and Development	611,049	5,276,139	4,665,090	12%	
Recreation and Culture	2,632,460	14,406,164	11,773,704	18%	
Total Expenditures	\$ 13,063,701	\$ 88,205,516	\$ 75,141,815		
Surplus/(Deficit)	\$ 223,837	\$ (0)	\$ (223,837)		

Notes:

- (1) 2019 taxes are due in Q2. Prepaid taxes collected between July 2018 and March 2019 are recognized in Q1.
- (2) Includes Water Services, Wastewater Collection and Landfill.
- (3) Minimal amount of lot sales and building permits issued in Q1.
- (4) Includes FCSS transfers; the majority of FCSS transfers are paid in Q1.

STATEMENT OF FINANCIAL POSITION

As at March 31, 2019

	Mar 31, 2019	Dec 31, 2018	Notes
Financial Assets			
Cash	\$ 25,386,825	\$ 24,646,225	
Short-Term Investments	29,017,952	31,580,567	(1)
Land and Inventories for Resale	17,522,953	17,514,243	
Taxes Receivable and Grants in Lieu	2,109,518	2,022,546	
Trade and Other Receivables	5,023,160	6,818,783	(2)
Long-Term Investments	7,036,755	7,036,755	
Total Financial Assets	\$ 86,097,162	\$ 89,619,119	
Financial Liabilities			
Accounts Payable and Accrued Liabilities	\$ 4,576,905	\$ 8,550,276	(3)
Deferred Revenue	5,791,754	7,957,497	(4)
Deposit Liabilities	971,139	962,631	
Employee Benefit Obligations	928,704	1,363,774	(5)
Other Current Liabilities	21,119	20,988	
Long-Term Debt	34,460,121	35,072,168	
Contaminated Sites	305,824	305,824	
Provision for Landfill Closure	1,219,223	1,219,223	
Total Financial Liabilities	\$ 48,274,790	\$ 55,452,380	
Net Financial Assets	\$ 37,822,372	\$ 34,166,739	
Non-Financial Assets			
Inventory for Consumption	\$ 570,703	\$ 685,902	
Prepaid Expenses	307,175	209,567	
Tangible Capital Assets	745,163,675	745,163,675	
Accumulated Depreciation	(274,999,498)	(274,999,498)	(6)
Work in Progress	4,017,392	2,122,026	(7)
Total Non-Financial Assets	\$ 475,059,447	\$ 473,181,671	
Accumulated Surplus	\$ 512,881,819	\$ 507,348,410	
Accumulated Surplus & Reserves			
Accumulated Surplus	\$ 472,780,405	\$ 467,246,996	(8)
Restricted Reserves	10,251,485	10,251,485	
Unrestricted Reserves	29,849,929	29,849,929	
Total Accumulated Surplus & Reserves	\$ 512,881,819	\$ 507,348,410	

Notes:

- (1) Investment(s) reached maturity in Q1.
- (2) Receivables due from 2018 collected in Q1.
- (3) Payables accrued from 2018 paid in Q1.
- (4) Deferred revenue includes prepaid taxes; taxes collected between July 2018 and March 2019 were recognized as revenue in Q1.
- (5) Employee benefit obligations include employee leave which are accrued on an annual basis, such as vacation and sick leave.
- (6) Accumulated depreciation is calculated on an annual basis.
- (7) Work in progress from 2018/2019 capital projects.
- (8) Accumulated surplus is subject to change; true surplus/deficit will be calculated at year-end.

CAPITAL BUDGET VS. ACTUAL BY DEPARTMENT

For the three-month period ending March 31, 2019

	Project Count	Actuals (3 months)	Budget (12 months)	Variance \$ (Budget Remaining)	Variance % (Budget Spent)
Projects					
Complete	6	\$ 106,797	\$ 107,768	\$ 971	99%
In Progress	33	3,567,907	28,212,987	24,645,080	13%
Not Started	160	-	20,952,638	20,952,638	0%
Total Projects	199	\$ 3,674,704	\$ 49,273,393	\$ 45,598,689	

For a detailed list of the capital budget vs. actual, please refer to appendix 1.

APPENDIX 1 - CAPITAL BUDGET VS. ACTUAL DETAILED LIST

For the three-month period ending March 31, 2019

	Actuals (3 months)	Budget (12 months)	Variance \$ (Budget Remaining)	Variance % (Budget Spent)
Capital Projects & One-Time Expenditures				
1713601 - Engineering - 2017 Street Improvement Program Carry-Over	-	20,000	20,000	0.00%
1813204 - IT - Carry Over - AMI Water Meter Reads	-	10,000	10,000	0.00%
1813205 - IT - Network Hardware	-	5,000	5,000	0.00%
1813207 - IT - Server and Storage Hardware	16,050	20,000	3,950	80.25%
1813210 - IT - Desktop Hardware	51,035	68,400	17,365	74.61%
1813212 - IT - Application Software (Recreation Software)	-	55,000	55,000	0.00%
1813213 - IT - Secondary 911 Location	-	55,000	55,000	0.00%
1813214 - IT - Carry Over - Diamond Financial System	22,804	52,000	29,196	43.85%
1813217 - IT - Application Software (Pearl Timesheet Enhancement)	-	10,000	10,000	0.00%
1813401 - Finance - Office Furniture	3,312	-	(3,312)	N/A
1813602 - Engineering - Wastewater Treatment Plant	27,545	9,000,000	8,972,455	0.31%
1813603 - Engineering - Drainage Channel Improvements (52 St & 62 Ave)	2,114,062	3,978,316	1,864,254	53.14%
1813604 - Engineering - Neale Edmunds Control Structure Improvements	-	64,130	64,130	0.00%
1813605 - Engineering - 2018 Street Improvement Program	-	368,800	368,800	0.00%
1813606 - Engineering - 2018 Water & Sewer Replacement Program	96,581	428,590	332,009	22.53%
1813607 - Engineering - Carry Over - Landfill Cell 1.3	19,440	380,000	360,560	5.12%
1813608 - Engineering - 2018 Traffic Signal Hardware Replacement	-	203,000	203,000	0.00%
1813610 - Engineering - GIS Aerial Photo Update	-	100,000	100,000	0.00%
1813612 - Engineering - East Storm Channel Rehabilitation	572,357	1,148,246	575,889	49.85%
1813613 - Engineering - Street Rehabilitation (12-44 St/40 Ave)	9,933	2,591,980	2,582,047	0.38%
1813615 - Engineering - River Intake Dam Construction	22,306	230,000	207,695	9.70%
1813616 - Engineering - Sanitary Main Replacement (36-40 St/48 Ave)	39,038	1,314,000	1,274,962	2.97%
1813618 - Engineering - Drainage Channel Improvements (East, Lake K)	45,867	585,000	539,133	7.84%
1813619 - Engineering - Traffic Signal Installation (25 St & 59 Ave)	-	20,000	20,000	0.00%
1813620 - Engineering - Leachate Management System	23,176	2,170,000	2,146,824	1.07%
1813621 - Engineering - Grading & Ditch Work (67 St)	-	4,851	4,851	0.00%
1813622 - Engineering - Parkview Storm Water Management Pond	-	116,760	116,760	0.00%
1823001 - Fire Services - Equipment Replacement	-	40,000	40,000	0.00%
1823002 - Fire Services - #14 Pumper Replacement	-	424,833	424,833	0.00%
1823003 - Fire Services - Fire Station #1 Renovation	14,278	20,000	5,722	71.39%
1832004 - Roadway Services - LED Traffic Light Upgrade	-	50,000	50,000	0.00%
1834001 - Airport - Generator	-	300,000	300,000	0.00%
1834004 - Airport - Taxiway Rehabilitation	-	250,000	250,000	0.00%
1834005 - Airport - Runway Rehabilitation	-	5,790,274	5,790,274	0.00%
1841001 - Water Services - Water Meter Replacement Program	239,146	266,523	27,377	89.73%
1841103 - Water Treatment Plant - Turbidity Meters	-	5,000	5,000	0.00%
1841107 - Water Treatment Plant - Chemical Feeder System (Carbon)	-	205,000	205,000	0.00%
1841108 - Water Treatment Plant - Chemical Feeder System (Lime)	-	195,000	195,000	0.00%
1842002 - Wastewater Collection - Neale Edmunds Refurbishment	-	120,000	120,000	0.00%
1842102 - Wastewater Treatment Plant - Lagoon Desludging	8	1,880,400	1,880,392	0.00%
1842103 - Wastewater Treatment Plant - Cell 2 Diffuser and Airline Upgrade	-	241,800	241,800	0.00%
1842106 - Wastewater Treatment Plant - SCADA Historian Set-Up	-	27,000	27,000	0.00%
1842107 - Wastewater Treatment Plant - Baffle Curtain Replacement	-	92,000	92,000	0.00%
1843003 - Landfill - Operations Review	-	17,000	17,000	0.00%
1843004 - Landfill - Residential Limit Program	-	10,000	10,000	0.00%
1854001 - Cemetery - Cemetery Study	-	50,000	50,000	0.00%
1854003 - Cemetery - Concrete Cemetery Ribbons	-	20,000	20,000	0.00%
1861202 - Land Division - Landscaping (Fencing)	3,187	-	(3,187)	N/A
1861203 - Land Division - Landscaping	60,191	79,836	19,645	75.39%
1861204 - Land Division - North East Area Structure Plan	7,577	230,000	222,423	3.29%
1861307 - BM - Furniture Replacement	-	3,737	3,737	0.00%
1861314 - BM - Vehicle	-	40,000	40,000	0.00%
1861317 - BM - RCMP - Concrete Island and Bollards	-	4,902	4,902	0.00%
1871003 - BMASP - Amphitheatre Rehabilitation	2,400	20,000	17,600	12.00%
1871203 - Parks - Beautification Projects	-	30,000	30,000	0.00%
1871204 - Parks - Fencing Replacement	-	20,000	20,000	0.00%
1871210 - Parks - Playground Replacement Program	-	60,000	60,000	0.00%
1873001 - BAC - Storage Shed	3,650	5,000	1,350	73.00%
1873003 - BAC - Spray Park Mechanical Storage Building Upgrade	-	23,000	23,000	0.00%
1873004 - BAC - Waterslide Upgrade	-	90,000	90,000	0.00%
1873009 - BAC - Sound System	-	20,000	20,000	0.00%
1873101 - LGCC - Irrigation System Upgrade	-	626,000	626,000	0.00%
1873103 - LGCC - Exterior Renovations	-	150,181	150,181	0.00%
1873118 - LGCC - Interior Renovations	-	7,000	7,000	0.00%
1873123 - LGCC - Carry Over - Exterior Building Upgrade	68,784	434,047	365,263	15.85%
1873207 - ODP - Pool Deck Drainage Project	24,675	100,000	75,325	24.68%
1873208 - ODP - Exterior Renovations	-	10,000	10,000	0.00%
1873210 - ODP - Replacement Sand for Filters	-	3,125	3,125	0.00%
1873308 - SSC - Fitness Equipment	17,603	30,649	13,046	57.44%
1873309 - SSC - Interior Renovations - Fitness Desk Replacement	-	4,200	4,200	0.00%

	Actuals (3 months)	Budget (12 months)	Variance \$ (Budget Remaining)	Variance % (Budget Spent)
Capital Projects & One-Time Expenditures				
1873315 - SSC - Security (Card Access)	-	7,000	7,000	0.00%
1873316 - SSS - Facility Lighting Replacement Phase 2 (LED Project 1 of 2)	-	150,000	150,000	0.00%
1873319 - SSC - Interior Renovations - Fitness Gym Turnstile	-	15,000	15,000	0.00%
1873403 - AM - Interior Renovations	-	4,737	4,737	0.00%
1873506 - CCC - Electrical Panel Upgrade	-	60,000	60,000	0.00%
1873601 - Plant Operators - RR - Chiller Replacement	-	160,000	160,000	0.00%
1873602 - RR - Cooling Floor Header Replacement	-	82,572	82,572	0.00%
1874001 - Programming - Event Tents	5,468	5,768	300	94.80%
1912001 - Study/Plan - Document Management Review	-	30,000	30,000	0.00%
1913211 - IT - Application Software (Golf Course Management Software)	-	15,000	15,000	0.00%
1913212 - IT - Security Upgrades (LFILL - Cameras)	-	15,000	15,000	0.00%
1913213 - IT - Security Upgrades (River Intake - Cameras)	-	15,000	15,000	0.00%
1913215 - IT - Security Upgrades (SSC - Cameras)	-	15,000	15,000	0.00%
1913216 - IT - Security Upgrades (LGCC - Maintenance Shop)	-	6,500	6,500	0.00%
1913217 - IT - Multi-function printers	-	16,000	16,000	0.00%
1913607 - Engineering - GIS Strategic Plan	-	75,000	75,000	0.00%
1913609 - Engineering - Traffic Signal Network Timing & Coordination	-	225,000	225,000	0.00%
1913610 - Engineering - Drainage Improvement (75 Avenue / 29-44Street)	-	300,000	300,000	0.00%
1913611 - Engineering - Neale Edmunds Storm System Improvements	-	250,000	250,000	0.00%
1913612 - Engineering - Permanent Rain Gauge Installations	-	10,000	10,000	0.00%
1913613 - Engineering - NW Drainage Channel	5,000	25,000	20,000	20.00%
1913620 - Engineering - 2019 Street Improvement Program	18,714	3,000,000	2,981,286	0.62%
1913621 - Engineering - 2019 Water & Sewer Replacement Program	-	2,500,000	2,500,000	0.00%
1913623 - Engineering - Traffic Signal Installation -Commercial Development (75 Avenue)	-	250,000	250,000	0.00%
1913624 - Engineering - Dangerous Goods /Truck Route Establishment	-	150,000	150,000	0.00%
1913632 - Engineering - 2019 Traffic Signal Hardware Replacement	-	250,000	250,000	0.00%
1913640 - Asset Management - Sidewalk Condition Survey	-	31,000	31,000	0.00%
1913651 - Study/Plan - Road Condition Survey	-	31,000	31,000	0.00%
1913701 - Assessment & Taxation - SUV (2)	55,769	56,000	231	99.59%
1921001 - RCMP - Drug Screening Devices	-	25,000	25,000	0.00%
1922001 - Bylaw - In Car Digital Evidence Cameras	-	25,100	25,100	0.00%
1923001 - Study/Plan - Operational Review	-	75,000	75,000	0.00%
1923002 - Fire Master Plan	-	60,432	60,432	0.00%
1924101 - 911 Services - AFRRCS Communication Consoles	-	135,000	135,000	0.00%
1925003 - Public Safety - AFRRCS Portable Radios	-	32,000	32,000	0.00%
1931200 - Fleet - ATV Replacement	-	26,500	26,500	0.00%
1931201 - Fleet - F150 Truck (1) (Unit 22-70)	-	43,000	43,000	0.00%
1931202 - Fleet - Lease Buy-out (2017 Dodge)	28,925	28,500	(425)	101.49%
1931203 - Fleet - F250 Truck (1) (Unit 23-42)	-	45,000	45,000	0.00%
1931204 - Fleet - Ice Resurfer	-	135,000	135,000	0.00%
1931205 - Fleet - Emission Testing Equipment	-	4,000	4,000	0.00%
1931206 - Fleet - F850 Tandem Truck (2) (Units 27-12 and/or 27-13 and/or 27-14)	-	620,000	620,000	0.00%
1931210 - Fleet - F150 Truck (1) (Unit 22-73)	-	43,000	43,000	0.00%
1931211 - Fleet - F150 Truck (1) (Unit 22-71)	-	43,000	43,000	0.00%
1931212 - Fleet - F150 Truck (1) (Unit 22-74)	-	43,000	43,000	0.00%
1931213 - Fleet - F150 Truck (1) (Unit 22-56)	-	43,000	43,000	0.00%
1931214 - Fleet - F250 Truck (1) (Unit 23-45)	-	45,000	45,000	0.00%
1931215 - Fleet - Replace Truck converted to Photo Radar (Unit 21-33)	-	45,000	45,000	0.00%
1932008 - Roadway Services - Milling Machine	-	20,000	20,000	0.00%
1932009 - Roadway Services - Banner Poles	-	30,000	30,000	0.00%
1934004 - Airport - Boiler	-	18,000	18,000	0.00%
1934005 - Airport - Parking Lot Painting	-	25,000	25,000	0.00%
1941101 - River Intake- LLP 102 Motor and Pump Rebuild	-	35,000	35,000	0.00%
1941102 - Water Treatment Plant - Clarifier Drive Replacement	-	190,000	190,000	0.00%
1941104 - Water Treatment Plant - Vault#5 Control Valve Replacement	10,748	35,000	24,252	30.71%
1941106 - West End Reservoir - Chlorine System Replacement	-	30,000	30,000	0.00%
1941108 - Water Treatment Plant - SCADA and Automation Improvements	-	20,000	20,000	0.00%
1941110 - Husky Pumphouse - Communication Improvements	-	54,000	54,000	0.00%
1941111 - River Intake - Site Access Road Improvement	-	86,000	86,000	0.00%
1943003 - Landfill - F250 Trucks (2)	-	86,000	86,000	0.00%
1943004 - Landfill - Reclassification & Conceptual Closure Plan	-	58,000	58,000	0.00%
1961001 - Study/Plan - Annexation	-	90,000	90,000	0.00%
1961002 - Study/Plan - Downtown Area Redevelopment Plan (DARP)	-	150,000	150,000	0.00%
1961003 - Study/Plan - Joint Growth Study	-	100,000	100,000	0.00%
1961006 - Study/Plan - Joint Growth Study (Financial Impact Assessment)	-	50,000	50,000	0.00%
1961203 - Land Division - Martin Browne/Outdoor Redevelopment Plan	-	100,000	100,000	0.00%
1961208 - Land Division - Contaminated Lot Cleanup (Old City Shop)	-	300,000	300,000	0.00%
1961209 - Land Division - Martin Browne School Demolition	-	250,000	250,000	0.00%
1961305 - BM - City Hall - Washroom Rehabilitation	685	60,000	59,315	1.14%
1961318 - BM - Furniture Replacement	6,703	15,000	8,297	44.69%
1961319 - BM - Safety - Furniture Replacement SP2019.03	1,950	15,000	13,050	13.00%
1961325 - BM - Scissor Lift Trailer	-	17,000	17,000	0.00%
1963004 - Economic Development - Entrance Signs & Placemaking	-	250,000	250,000	0.00%

	Actuals (3 months)	Budget (12 months)	Variance \$ (Budget Remaining)	Variance % (Budget Spent)
Capital Projects & One-Time Expenditures				
1963005 - Study/Plan - Business Survey	-	25,000	25,000	0.00%
1963006 - Study/Plan - Lloydminster Regional Airport Aerotropolis Viability Study	-	75,000	75,000	0.00%
1971005 - BMASP - Bobcat Broom Replacement	-	8,000	8,000	0.00%
1971006 - BMASP - Tennis Court Resurfacing	-	44,000	44,000	0.00%
1971007 - BMASP - Parking Lot Pavement Improvement	-	50,000	50,000	0.00%
1971206 - Parks - Garbage Receptacle Replacement	-	20,000	20,000	0.00%
1971209 - Study/Plan - Ball Diamond Complex Site Plan	-	100,000	100,000	0.00%
1971301 - Weaver Park - Picnic Table Replacement	-	50,000	50,000	0.00%
1973004 - BAC- Sump Pumps on Back up power	-	15,000	15,000	0.00%
1973005 - BAC- Sauna Upgrades	-	40,000	40,000	0.00%
1973011 - Study/Plan - Aquatic Centre Feasibility Study	-	110,000	110,000	0.00%
1973012 - Study/Plan - BioClean Aquatic Centre Building Assessment	-	30,000	30,000	0.00%
1973102 - LGCC - Overhead Door Replacement (Maintenance Shop)	4,930	5,500	570	89.64%
1973108 - LGCC - Dishwasher Replacement	-	6,500	6,500	0.00%
1973110 - LGCC - Bar fridge Replacement	-	15,000	15,000	0.00%
1973112 - LGCC - Practice Green Reconstruction	-	40,000	40,000	0.00%
1973113 - LGCC - PA System	-	35,000	35,000	0.00%
1973116 - LGCC - Prep Table Cooler Replacement	-	10,000	10,000	0.00%
1973117 - Plant Operators - LGCC - Chiller Replacement	-	90,000	90,000	0.00%
1973118 - Plant Operators - LGCC - Ammonia Detection System Upgrade	-	14,000	14,000	0.00%
1973121 - Plant Operators - LGCC - Plant Room Renovation	-	25,000	25,000	0.00%
1973122 - LGCC - Lift & Automatic Door Upgrade	-	55,565	55,565	0.00%
1973206 - ODP- Replace Waterslide	-	45,000	45,000	0.00%
1973207 - ODP-Replace Chlorine Pumps	-	5,000	5,000	0.00%
1973208 - Study/Plan - Outdoor Pool Building Assessment	-	15,000	15,000	0.00%
1973305 - SSC - Chair Replacement	9,341	10,000	659	93.41%
1973307 - SSC - Custodial Washer & Dryer	-	8,000	8,000	0.00%
1973309 - SSC - Basketball Nets	12,379	15,000	2,621	82.53%
1973314 - Plant Operators - SSC - Heat Exchanger Rebuilds (Plant Room)	-	30,000	30,000	0.00%
1973315 - Plant Operators - SSC - Compressor Cooling Upgrade	-	6,000	6,000	0.00%
1973316 - Plant Operators - SSC - Variable Frequency Drive	-	6,500	6,500	0.00%
1973317 - Study/Plan - SSC Building Assessment	-	45,000	45,000	0.00%
1973350 - SSC - Security Desk	2,364	2,000	(364)	118.20%
1973351 - SSC - Fitness Centre Storage Cabinetry	-	7,000	7,000	0.00%
1973352 - SSC - Commercial Main Entrances Floor Mats	6,725	15,000	8,275	44.83%
1973360 - SSC - Compressor 1 Complete Rebuilt (On-going)	-	17,000	17,000	0.00%
1973404 - AM - Overhead Door Replacement	-	10,000	10,000	0.00%
1973405 - AM - Electric Control Panel Replacement	-	65,000	65,000	0.00%
1973406 - AM - Parking Lot Expansion	-	100,000	100,000	0.00%
1973502 - CCC - Dehumidifier Replacement	-	50,000	50,000	0.00%
1973503 - CCC - Compressor 2 (Rebuild)	-	18,000	18,000	0.00%
1973504 - CCC - Pole Drapes	-	7,000	7,000	0.00%
1973511 - CCC - Sound System	-	8,000	8,000	0.00%
1973513 - CCC - Condenser Fan Blades Replacement	-	12,000	12,000	0.00%
1973514 - CCC - Concession Flooring Replacement	-	10,000	10,000	0.00%
1973515 - CCC - Bleacher Handrails	-	20,000	20,000	0.00%
1973516 - CCC - Dressing Room Renovation	-	55,000	55,000	0.00%
1973517 - Study/Plan - Centennial Civic Centre Building Assessment	-	40,000	40,000	0.00%
1973600 - RR - Furnace Replacement	-	27,000	27,000	0.00%
1974020 - Recreation & Culture - 2020 Summer Games	-	750,000	750,000	0.00%
1976115 - LCSC - Roof Replacement	-	62,533	62,533	0.00%
1976119 - Study/Plan - Cultural Facility Plan	-	75,000	75,000	0.00%
1976120 - Study/Plan - LCSC Building Assessment	-	22,000	22,000	0.00%
1976121 - LCSC - Artifact Management Project	-	55,106	55,106	0.00%
2013620 - Engineering - 2020 Street Improvement Program	-	300,000	300,000	0.00%
2013631 - Engineering - 2020 Water & Sewer Replacement Program	-	150,000	150,000	0.00%
Total Capital Projects & One-Time Expenditures	3,674,704	49,273,393	45,598,689	