



QUARTERLY FINANCIAL UPDATE

Quarter 3 (Jul - Sep 2019)

October 28, 2019

Finance

STATEMENT OF FINANCIAL POSITION

As at September 30, 2019

	Sep 30, 2019	Jun 30, 2019
Financial Assets		
Cash	\$ 20,903,157	\$ 39,596,236
Short-Term Investments	38,283,863	38,488,657
Land and Inventories for Resale	17,504,667	17,477,900
Taxes Receivable and Grants in Lieu	4,469,281	9,875,740
Trade and Other Receivables	4,519,556	4,745,997
Long-Term Investments	19,101,516	15,034,766
Total Financial Assets	\$ 104,782,041	\$ 125,219,295
Financial Liabilities		
Accounts Payable and Accrued Liabilities	\$ 7,944,551	\$ 19,804,162
Deferred Revenue	6,827,619	5,971,202
Deposit Liabilities	987,102	979,505
Employee Benefit Obligations	1,109,374	103,666
Other Current Liabilities	3,643	14,435
Long-Term Debt	33,349,749	33,970,478
Contaminated Sites	305,824	305,824
Provision for Landfill Closure	1,219,223	1,219,223
Total Financial Liabilities	\$ 51,747,085	\$ 62,368,495
Net Financial Assets	\$ 53,034,955	\$ 62,850,800
Non-Financial Assets		
Inventory for Consumption	\$ 620,329	\$ 565,013
Prepaid Expenses	334,155	414,578
Tangible Capital Assets	745,163,675	745,163,675
Accumulated Depreciation	(290,737,874)	(275,010,138)
Work in Progress	19,222,676	9,025,806
Total Non-Financial Assets	\$ 474,602,960	\$ 480,158,934
Accumulated Surplus	\$ 527,637,915	\$ 543,009,735
Accumulated Surplus & Reserves		
Accumulated Surplus	\$ 476,214,376	\$ 491,653,184
Restricted Reserves	10,318,474	10,251,485
Unrestricted Reserves	41,105,066	41,105,066
Total Accumulated Surplus & Reserves	\$ 527,637,915	\$ 543,009,735

OPERATING BUDGET VS. ACTUAL

For the nine-month period ending September 30, 2019

	Actuals (9 months)	Budget (12 months)	Variance \$ (Budget Remaining)	Variance % (Budget Spent)
Revenues				
Net Municipal Taxes	\$ 35,992,449	\$ 36,139,139	\$ 146,689	100%
User Fees & Sale of Goods	23,661,576	33,315,111	9,653,536	71%
Government Transfers	2,632,085	3,800,898	1,168,813	69%
Penalties and Cost of Taxes	833,340	1,586,300	752,960	53%
Licenses and Permits	778,378	1,033,814	255,436	75%
Franchise and Concession Fees	4,006,900	6,067,903	2,061,003	66%
Investment Income	1,488,327	1,110,500	(377,827)	134%
Other Income	162,992	240	(162,752)	67913%
Transfers from Reserves	-	5,151,611	5,151,611	0%
Total Revenues	\$ 69,556,046	\$ 88,205,516	\$ 18,649,470	
Expenditures				
Salaries, Wages & Benefits	\$ 21,465,337	\$ 31,081,635	\$ 9,616,299	69%
Contracted Services	12,747,896	19,795,693	7,047,797	64%
Goods and Materials	2,248,062	3,449,798	1,201,736	65%
Cost of Sales	54,260	1,294,259	1,239,999	4%
Transfers to Local Boards or Agencies	1,406,712	1,852,965	446,253	76%
Interest on Long-Term Debt	729,861	978,884	249,023	75%
Principal Debt Payments	1,722,418	2,218,362	495,944	78%
Bank Charges	56,182	91,190	35,008	62%
Utilities	3,922,386	6,148,590	2,226,204	64%
Transfers to Reserves	11,322,126	21,234,139	9,912,013	53%
Other	22,944	60,000	37,056	38%
Total Expenditures	\$ 55,698,184	\$ 88,205,516	\$ 32,507,332	
Surplus/(Deficit)	\$ 13,857,862	\$ (0)	\$ (13,857,863)	

OPERATING BUDGET VS. ACTUAL BY DEPARTMENT

For the nine-month period ending September 30, 2019

	Actuals (9 months)	Budget (12 months)	Variance \$ (Budget Remaining)	Variance % (Budget Spent)
Revenues				
General Government	\$ 44,311,076	\$ 51,971,213	\$ 7,660,138	85%
Protective Services	1,144,127	2,227,718	1,083,591	51%
Transportation Services	737,381	835,145	97,764	88%
Environmental Services	17,860,398	24,559,073	6,698,674	73%
Public Health and Welfare	567,752	698,578	130,826	81%
Planning and Development	833,347	2,709,364	1,876,017	31%
Recreation and Culture	4,101,965	5,204,425	1,102,460	79%
Total Revenues	\$ 69,556,046	\$ 88,205,516	\$ 18,649,470	
Expenditures				
General Government	\$ 20,974,425	\$ 26,438,092	\$ 5,463,668	79%
Protective Services	9,786,648	14,301,208	4,514,560	68%
Transportation Services	5,789,747	12,033,404	6,243,657	48%
Environmental Services	6,253,349	14,474,614	8,221,265	43%
Public Health and Welfare	945,005	1,275,894	330,889	74%
Planning and Development	2,062,257	5,276,139	3,213,882	39%
Recreation and Culture	9,886,753	14,406,164	4,519,411	69%
Total Expenditures	\$ 55,698,184	\$ 88,205,516	\$ 32,507,332	
Surplus/(Deficit)	\$ 13,857,862	\$ (0)	\$ (13,857,863)	

CAPITAL BUDGET VS. ACTUAL BY DEPARTMENT

For the nine-month period ending September 30, 2019

	Project Count	Actuals (9 months)	Budget (12 months)	Variance \$ (Budget Remaining)	Variance % (Budget Spent)
Projects					
Complete	64	\$ 5,756,199	\$ 9,548,388	\$ 3,792,189	60%
In Progress	104	13,453,992	37,964,472	24,510,480	35%
Not Started	31	12,485	1,760,533	1,748,048	1%
Total Projects	199	\$ 19,222,676	\$ 49,273,393	\$ 30,050,717	39%

For a detailed list of the capital budget vs. actual, please refer to appendix 1.

APPENDIX 1 - CAPITAL BUDGET VS. ACTUAL DETAILED LIST

For the nine-month period ending September 30, 2019

	Actuals (9 months)	Budget (12 months)	Variance \$ (Budget Remaining)	Variance % (Budget Spent)	Project Status
Capital Projects & One-Time Expenditures					
1713601 - Engineering - 2017 Street Improvement Program Carry-Over	-	20,000	20,000	0%	In Progress
1813204 - IT - Carry Over - AMI Water Meter Reads	-	10,000	10,000	0%	In Progress
1813205 - IT - Network Hardware	1,840	5,000	3,160	37%	In Progress
1813207 - IT - Server and Storage Hardware	22,670	20,000	(2,670)	113%	In Progress
1813210 - IT - Desktop Hardware	54,090	68,400	14,310	79%	Complete
1813212 - IT - Application Software (Recreation Software)	-	55,000	55,000	0%	In Progress
1813213 - IT - Secondary 911 Location	13,707	55,000	41,293	25%	In Progress
1813214 - IT - Carry Over - Diamond Financial System	7,288	52,000	44,712	14%	In Progress
1813217 - IT - Application Software (Pearl Timesheet Enhancement)	-	10,000	10,000	0%	In Progress
1813602 - Engineering - Wastewater Treatment Plant	538,453	9,000,000	8,773,507	3%	In Progress
1813603 - Engineering - Drainage Channel Improvements (52 St & 62 Ave)	3,433,649	3,978,316	716,162	82%	In Progress
1813604 - Engineering - Neale Edmunds Control Structure Improvements	-	64,130	64,130	0%	In Progress
1813605 - Engineering - 2018 Street Improvement Program	12,118	368,800	362,802	2%	In Progress
1813606 - Engineering - 2018 Water & Sewer Replacement Program	236,809	428,590	191,781	55%	Complete
1813607 - Engineering - Carry Over - Landfill Cell 1.3	70,477	380,000	309,523	19%	Complete
1813608 - Engineering - 2018 Traffic Signal Hardware Replacement	46,599	203,000	156,401	23%	Complete
1813610 - Engineering - GIS Aerial Photo Update	71,760	100,000	28,240	72%	Complete
1813612 - Engineering - East Storm Channel Rehabilitation	1,044,344	1,148,246	103,902	91%	Complete
1813613 - Engineering - Street Rehabilitation (12-44 St/40 Ave)	2,013,842	2,591,980	610,959	76%	Complete
1813615 - Engineering - River Intake Dam Construction	159,223	230,000	146,717	36%	In Progress
1813616 - Engineering - Sanitary Main Replacement (36-40 St/48 Ave)	583,646	1,314,000	799,537	39%	Complete
1813618 - Engineering - Drainage Channel Improvements (East, Lake K)	45,867	585,000	539,133	8%	In Progress
1813619 - Engineering - Traffic Signal Installation (25 St & 59 Ave)	-	20,000	20,000	0%	Complete
1813620 - Engineering - Leachate Management System	947,908	2,170,000	1,368,992	37%	In Progress
1813621 - Engineering - Grading & Ditch Work (67 St)	569	4,851	4,282	12%	Complete
1813622 - Engineering - Parkview Storm Water Management Pond	-	116,760	116,760	0%	In Progress
1823001 - Fire Services - Equipment Replacement	-	40,000	40,000	0%	In Progress
1823002 - Fire Services - #14 Pumper Replacement	222,419	424,833	285,658	33%	In Progress
1823003 - Fire Services - Fire Station #1 Renovation	14,278	20,000	5,722	71%	Complete
1832004 - Roadway Services - LED Traffic Light Upgrade	-	50,000	50,000	0%	Complete
1834001 - Airport - Generator	44,623	300,000	258,669	14%	Complete
1834004 - Airport - Taxiway Rehabilitation	-	250,000	250,000	0%	In Progress
1834005 - Airport - Runway Rehabilitation	3,211,068	5,790,274	2,579,206	55%	In Progress
1841001 - Water Services - Water Meter Replacement Program	206,052	266,523	60,471	77%	In Progress
1841103 - Water Treatment Plant - Turbidity Meters	682	5,000	4,318	14%	In Progress
1841107 - Water Treatment Plant - Chemical Feeder System (Carbon)	-	205,000	205,000	0%	Not Started
1841108 - Water Treatment Plant - Chemical Feeder System (Lime)	-	195,000	195,000	0%	Not Started
1842002 - Wastewater Collection - Neale Edmunds Refurbishment	-	120,000	120,000	0%	Complete
1842102 - Wastewater Treatment Plant - Lagoon Desludging	1,169,305	1,880,400	1,676,247	11%	In Progress
1842103 - Wastewater Treatment Plant - Cell 2 Diffuser and Airline Upgrade	56,000	241,800	185,800	23%	In Progress
1842106 - Wastewater Treatment Plant - SCADA Historian Set-Up	-	27,000	27,000	0%	In Progress
1842107 - Wastewater Treatment Plant - Baffle Curtain Replacement	-	92,000	92,000	0%	In Progress
1843003 - Landfill - Operations Review	-	17,000	17,000	0%	Not Started
1843004 - Landfill - Residential Limit Program	-	10,000	10,000	0%	Not Started
1854001 - Cemetery - Cemetery Study	-	50,000	50,000	0%	Not Started
1854003 - Cemetery - Concrete Cemetery Ribbons	-	20,000	20,000	0%	In Progress
1861203 - Land Division - Landscaping	61,654	79,836	18,182	77%	Complete
1861204 - Land Division - North East Area Structure Plan	139,873	230,000	90,127	61%	In Progress
1861307 - BM - Furniture Replacement	-	3,737	3,737	0%	In Progress
1861314 - BM - Vehicle	-	40,000	40,000	0%	Not Started
1861317 - BM - RCMP - Concrete Island and Bollards	7,723	4,902	4,277	13%	In Progress
1871003 - BMASP - Amphitheatre Rehabilitation	11,000	20,000	9,000	55%	Complete
1871203 - Parks - Beautification Projects	12,855	30,000	17,145	43%	In Progress
1871204 - Parks - Fencing Replacement	13,228	20,000	6,772	66%	In Progress
1871210 - Parks - Playground Replacement Program	35,486	60,000	24,514	59%	In Progress
1873001 - BAC - Storage Shed	3,650	5,000	1,350	73%	Complete
1873003 - BAC - Spray Park Mechanical Storage Building Upgrade	-	23,000	23,000	0%	In Progress
1873004 - BAC - Waterslide Upgrade	180,026	90,000	(88,400)	198%	In Progress
1873009 - BAC - Sound System	-	20,000	20,000	0%	In Progress
1873101 - LGCC - Irrigation System Upgrade	416,651	626,000	211,349	66%	In Progress
1873103 - LGCC - Exterior Renovations	-	150,181	150,181	0%	Complete
1873118 - LGCC - Interior Renovations	-	7,000	7,000	0%	Not Started
1873123 - LGCC - Carry Over - Exterior Building Upgrade	193,445	434,047	240,602	45%	Complete
1873207 - ODP - Pool Deck Drainage Project	89,700	100,000	14,350	86%	Complete
1873208 - ODP - Exterior Renovations	-	10,000	10,000	0%	In Progress
1873210 - ODP - Replacement Sand for Filters	3,875	3,125	3,125	0%	Complete
1873308 - SSC - Fitness Equipment	23,397	30,649	7,252	76%	Complete
1873309 - SSC - Interior Renovations - Fitness Desk Replacement	10,801	4,200	(6,601)	257%	Complete
1873315 - SSC - Security (Card Access)	-	7,000	7,000	0%	In Progress
1873316 - SSS - Facility Lighting Replacement Phase 2 (LED Project 1 of 2)	181,049	150,000	(31,049)	121%	In Progress
1873319 - SSC - Interior Renovations - Fitness Gym Turnstile	-	15,000	15,000	0%	In Progress
1873403 - AM - Interior Renovations	258	4,737	4,737	0%	Complete
1873506 - CCC - Electrical Panel Upgrade	39,019	60,000	29,385	51%	Complete
1873601 - Plant Operators - RR - Chiller Replacement	87,851	160,000	72,149	55%	In Progress
1873602 - RR - Cooling Floor Header Replacement	77,433	82,572	5,139	94%	Complete
1874001 - Programming - Event Tents	6,482	5,768	300	95%	Complete

	Actuals (9 months)	Budget (12 months)	Variance \$ (Budget Remaining)	Variance % (Budget Spent)	Project Status
Capital Projects & One-Time Expenditures					
1912001 - Study/Plan - Document Management Review	6,215	30,000	23,785	21%	Not Started
1913211 - IT - Application Software (Golf Course Management Software)	-	15,000	15,000	0%	In Progress
1913212 - IT - Security Upgrades (LFILL - Cameras)	-	15,000	15,000	0%	Not Started
1913213 - IT - Security Upgrades (River Intake - Cameras)	-	15,000	15,000	0%	Not Started
1913215 - IT - Security Upgrades (SSC - Cameras)	-	15,000	15,000	0%	Not Started
1913216 - IT - Security Upgrades (LGCC - Maintenance Shop)	-	6,500	6,500	0%	Not Started
1913217 - IT - Multi-function printers	14,435	16,000	1,565	90%	Complete
1913607 - Engineering - GIS Strategic Plan	30,070	75,000	44,930	40%	In Progress
1913609 - Engineering - Traffic Signal Network Timing & Coordination	38	475,000	474,962	0%	In Progress
1913610 - Engineering - Drainage Improvement (75 Avenue / 29-44Street)	-	300,000	300,000	0%	In Progress
1913611 - Engineering - Neale Edmunds Storm System Improvements	227,594	250,000	250,000	0%	In Progress
1913612 - Engineering - Permanent Rain Gauge Installations	-	10,000	10,000	0%	Not Started
1913613 - Engineering - NW Drainage Channel	17,515	25,000	7,485	70%	Complete
1913620 - Engineering - 2019 Street Improvement Program	853,675	3,000,000	2,146,325	28%	In Progress
1913621 - Engineering - 2019 Water & Sewer Replacement Program	498,289	2,500,000	2,001,711	20%	In Progress
1913623 - Engineering - Traffic Signal Installation -Commercial Development (75 Avenue)	15,246	250,000	234,754	6%	In Progress
1913624 - Engineering - Dangerous Goods /Truck Route Establishment	9,747	150,000	140,253	6%	In Progress
1913640 - Sidewalk & Road Condition Survey: 2-3 & 3-3	-	62,000	62,000	0%	In Progress
1913701 - Assessment & Taxation - SUV (2)	55,508	56,000	492	99%	Complete
1921001 - RCMP - Drug Screening Devices	-	25,000	25,000	0%	Not Started
1922001 - Bylaw - In Car Digital Evidence Cameras	22,443	25,100	2,657	89%	Complete
1923001 - Study/Plan - Operational Review	62,470	75,000	12,530	83%	In Progress
1923002 - Fire Master Plan	-	60,432	60,432	0%	In Progress
1924101 - 911 Services - AFRRCS Communication Consoles	-	135,000	135,000	0%	Complete
1925003 - Public Safety - AFRRCS Portable Radios	32,775	32,000	(775)	102%	In Progress
1931200 - Fleet - ATV Replacement	21,893	26,500	4,607	83%	Complete
1931201 - Fleet - F150 Truck (1) (Unit 22-70)	-	43,000	43,000	0%	In Progress
1931202 - Fleet - Lease Buy-out (2017 Dodge)	28,925	28,500	(425)	101%	Complete
1931203 - Fleet - F250 Truck (1) (Unit 23-42)	-	45,000	45,000	0%	In Progress
1931204 - Fleet - Ice Resurfacer	-	135,000	135,000	0%	In Progress
1931205 - Fleet - Emission Testing Equipment	4,195	4,000	(195)	105%	Complete
1931206 - Fleet - F850 Tandem Truck (2) (Units 27-12 and/or 27-13 and/or 27-14)	323,800	620,000	296,200	52%	In Progress
1931210 - Fleet - F150 Truck (1) (Unit 22-73)	-	43,000	43,000	0%	In Progress
1931211 - Fleet - F150 Truck (1) (Unit 22-71)	-	43,000	43,000	0%	In Progress
1931212 - Fleet - F150 Truck (1) (Unit 22-74)	-	43,000	43,000	0%	In Progress
1931213 - Fleet - F150 Truck (1) (Unit 22-56)	-	43,000	43,000	0%	In Progress
1931214 - Fleet - F250 Truck (1) (Unit 23-45)	-	45,000	45,000	0%	In Progress
1931215 - Fleet - Replace Truck converted to Photo Radar (Unit 21-33)	-	45,000	45,000	0%	Not Started
1932008 - Roadway Services - Milling Machine	15,985	20,000	4,015	80%	Complete
1932009 - Roadway Services - Banner Poles	-	30,000	30,000	0%	In Progress
1934004 - Airport - Boiler	17,235	18,000	765	96%	Complete
1934005 - Airport - Parking Lot Painting	-	25,000	25,000	0%	Not Started
1941101 - River Intake- LLP 102 Motor and Pump Rebuild	-	35,000	35,000	0%	In Progress
1941102 - Water Treatment Plant - Clarifier Drive Replacement	-	190,000	190,000	0%	Not Started
1941104 - Water Treatment Plant - Vault#5 Control Valve Replacement	10,811	35,000	24,189	31%	In Progress
1941106 - West End Reservoir - Chlorine System Replacement	-	30,000	30,000	0%	In Progress
1941108 - Water Treatment Plant - SCADA and Automation Improvements	-	20,000	20,000	0%	In Progress
1941110 - Husky Pumphouse - Communication Improvements	-	54,000	54,000	0%	Not Started
1941111 - River Intake - Site Access Road Improvement	-	86,000	86,000	0%	Not Started
1943003 - Landfill - F250 Trucks (2)	-	86,000	86,000	0%	Not Started
1943004 - Landfill - Reclassification & Conceptual Closure Plan	56,538	58,000	1,462	97%	Complete
1961001 - Study/Plan - Annexation	-	90,000	90,000	0%	In Progress
1961002 - Study/Plan - Downtown Area Redevelopment Plan (DARP)	-	150,000	150,000	0%	In Progress
1961003 - Study/Plan - Joint Growth Study	-	100,000	100,000	0%	Complete
1961006 - Study/Plan - Joint Growth Study (Financial Impact Assessment)	-	50,000	50,000	0%	In Progress
1961203 - Land Division - Martin Browne/Outdoor Redevelopment Plan	29,625	100,000	70,376	30%	In Progress
1961208 - Land Division - Contaminated Lot Cleanup (Old City Shop)	-	300,000	300,000	0%	Not Started
1961209 - Land Division - Martin Browne School Demolition	430	250,000	249,570	0%	In Progress
1961305 - BM - City Hall - Washroom Rehabilitation	15,043	60,000	44,957	25%	In Progress
1961318 - BM - Furniture Replacement	20,689	15,000	(5,689)	138%	In Progress
1961319 - BM - Safety - Furniture Replacement SP2019.03	9,715	15,000	5,285	65%	In Progress
1961325 - BM - Scissor Lift Trailer	-	17,000	17,000	0%	In Progress
1963004 - Economic Development - Entrance Signs & Placemaking	-	250,000	250,000	0%	In Progress
1963005 - Study/Plan - Business Survey	4,088	25,000	20,913	16%	In Progress
1963006 - Study/Plan - Lloydminster Regional Airport Aerotropolis Viability Study	3,000	75,000	72,000	4%	In Progress
1971005 - BMASP - Bobcat Broom Replacement	8,115	8,000	(115)	101%	Complete
1971006 - BMASP - Tennis Court Resurfacing	-	44,000	44,000	0%	Complete
1971007 - BMASP - Parking Lot Pavement Improvement	-	50,000	50,000	0%	In Progress
1971206 - Parks - Garbage Receptacle Replacement.	-	20,000	20,000	0%	In Progress
1971209 - Study/Plan - Ball Diamond Complex Site Plan	-	100,000	100,000	0%	Not Started
1971301 - Weaver Park - Picnic Table Replacement	38,600	50,000	11,400	77%	Complete
1973004 - BAC- Sump Pumps on Back up power	3,509	15,000	11,491	23%	Complete
1973005 - BAC- Sauna Upgrades	1,807	40,000	38,193	5%	In Progress
1973011 - Study/Plan - Aquatic Centre Feasibility Study	-	110,000	110,000	0%	In Progress
1973012 - Study/Plan - BioClean Aquatic Centre Building Assessment	23,308	30,000	6,692	78%	In Progress
1973102 - LGCC - Overhead Door Replacement (Maintenance Shop)	4,930	5,500	570	90%	Complete
1973108 - LGCC - Dishwasher Replacement	-	18,217	18,217	0%	Not Started
1973110 - LGCC - Bar fridge Replacement	-	8,000	8,000	0%	Not Started
1973112 - LGCC - Practice Green Reconstruction	-	40,000	40,000	0%	Not Started

	Actuals (9 months)	Budget (12 months)	Variance \$ (Budget Remaining)	Variance % (Budget Spent)	Project Status
Capital Projects & One-Time Expenditures					
1973113 - LGCC - PA System	-	35,000	35,000	0%	In Progress
1973116 - LGCC - Prep Table Cooler Replacement	-	5,283	5,283	0%	Not Started
1973117 - Plant Operators - LGCC - Chiller Replacement	72,292	90,000	17,708	80%	In Progress
1973118 - Plant Operators - LGCC - Ammonia Detection System Upgrade	-	14,000	14,000	0%	In Progress
1973121 - Plant Operators - LGCC - Plant Room Renovation	-	25,000	25,000	0%	In Progress
1973122 - LGCC - Lift & Automatic Door Upgrade	-	55,565	55,565	0%	In Progress
1973206 - ODP- Replace Waterslide	49,500	45,000	(4,500)	110%	Complete
1973207 - ODP-Replace Chlorine Pumps	4,738	5,000	262	95%	Complete
1973208 - Study/Plan - Outdoor Pool Building Assessment	21,780	15,000	(6,780)	145%	In Progress
1973305 - SSC - Chair Replacement	9,341	10,000	659	93%	Complete
1973307 - SSC - Custodial Washer & Dryer	-	8,000	8,000	0%	Not Started
1973309 - SSC - Basketball Nets	12,379	15,000	2,621	83%	Complete
1973314 - Plant Operators - SSC - Heat Exchanger Rebuilds (Plant Room)	-	30,000	30,000	0%	In Progress
1973315 - Plant Operators - SSC - Compressor Cooling Upgrade	-	6,000	6,000	0%	In Progress
1973316 - Plant Operators - SSC - Variable Frequency Drive	-	6,500	6,500	0%	Complete
1973317 - Study/Plan - SSC Building Assessment	23,308	45,000	21,692	52%	In Progress
1973350 - SSC - Security Desk	2,364	2,000	(364)	118%	Complete
1973351 - SSC - Fitness Centre Storage Cabinetry	248	7,000	6,753	4%	Complete
1973352 - SSC - Commercial Main Entrances Floor Mats	6,725	15,000	8,275	45%	Complete
1973360 - SSC - Compressor 1 Complete Rebuild (On-going)	-	17,000	17,000	0%	Not Started
1973404 - AM - Overhead Door Replacement	2,703	10,000	7,297	27%	Complete
1973405 - AM - Electric Control Panel Replacement	-	65,000	65,000	0%	In Progress
1973406 - AM - Parking Lot Expansion	-	100,000	100,000	0%	Complete
1973502 - CCC - Dehumidifier Replacement	605	50,000	49,395	1%	In Progress
1973503 - CCC - Compressor 2 (Rebuild)	13,505	18,000	4,495	75%	Complete
1973504 - CCC - Pole Drapes	-	7,000	7,000	0%	In Progress
1973511 - CCC - Sound System	-	8,000	8,000	0%	In Progress
1973513 - CCC - Condenser Fan Blades Replacement	5,928	12,000	6,072	49%	Complete
1973514 - CCC - Concession Flooring Replacement	-	10,000	10,000	0%	Complete
1973515 - CCC - Bleacher Handrails	-	20,000	20,000	0%	Not Started
1973516 - CCC - Dressing Room Renovation	-	55,000	55,000	0%	Not Started
1973517 - Study/Plan - Centennial Civic Centre Building Assessment	27,157	40,000	12,843	68%	In Progress
1973600 - RR - Furnace Replacement	6,690	27,000	20,310	25%	Complete
1974020 - Recreation & Culture - 2020 Summer Games	500,000	750,000	250,000	67%	Complete
1976115 - LCSC - Roof Replacement	6,270	62,533	56,263	10%	Not Started
1976119 - Study/Plan - Cultural Facility Plan	74,980	75,000	20	100%	Complete
1976120 - Study/Plan - LCSC Building Assessment	22,000	22,000	-	100%	Complete
1976121 - LCSC - Artifact Management Project	-	55,106	55,106	0%	Complete
2013620 - Engineering - 2020 Street Improvement Program	-	300,000	300,000	0%	In Progress
2013631 - Engineering - 2020 Water & Sewer Replacement Program	-	150,000	150,000	0%	In Progress
1922002 - Bylaw - Speed Reduction Initiative	11,611	-	(11,611)	N/A	In Progress
1925004 - Signals & Speed Boards	16,793	-	(16,793)	N/A	Complete
1941112 - River Intake - Emergency Lift Pump	16,728	-	(16,728)	N/A	Complete
42060 - Engineering - 2016 Water & Sewer Replacement Program	2,027	-	(2,027)	N/A	In Progress
Total Capital Projects & One-Time Expenditures	19,222,676	49,273,393	30,050,717	39%	