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# QUARTERLY FINANCIAL UPDATE

Quarter 1 (Jan - Mar 2020)

May 11, 2020

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Finance

## STATEMENT OF FINANCIAL POSITION

As at March 31, 2020

	Mar 31, 2020	Dec 31, 2019	Mar 31, 2019
<b>Financial Assets</b>			
Cash	\$ 19,375,280	\$ 6,716,849	\$ 25,386,825
Short-Term Investments	30,742,884	49,932,575	29,017,952
Land and Inventories for Resale	17,438,077	17,432,256	17,522,953
Taxes Receivable and Grants in Lieu	2,139,624	2,128,790	2,109,518
Trade and Other Receivables	3,140,402	8,312,522	5,023,160
Long-Term Investments	16,287,625	14,101,612	7,036,755
<b>Total Financial Assets</b>	<b>\$ 89,123,892</b>	<b>\$ 98,624,604</b>	<b>\$ 86,097,162</b>
<b>Financial Liabilities</b>			
Accounts Payable and Accrued Liabilities	\$ 3,847,217	\$ 7,714,154	\$ 4,576,905
Deferred Revenue	6,239,598	8,838,300	5,791,754
Deposit Liabilities	996,213	992,405	971,139
Employee Benefit Obligations	1,032,993	1,417,579	928,704
Other Current Liabilities	-	-	21,119
Long-Term Debt	32,224,271	32,853,806	34,460,121
Contaminated Sites	304,824	304,824	305,824
Provision for Landfill Closure	1,194,050	1,194,050	1,219,223
<b>Total Financial Liabilities</b>	<b>\$ 45,839,166</b>	<b>\$ 53,315,117</b>	<b>\$ 48,274,790</b>
<b>Net Financial Assets</b>	<b>\$ 43,284,726</b>	<b>\$ 45,309,486</b>	<b>\$ 37,822,372</b>
<b>Non-Financial Assets</b>			
Inventory for Consumption	\$ 971,514	\$ 950,410	\$ 570,703
Prepaid Expenses	555,117	449,262	307,175
Tangible Capital Assets	776,031,520	776,032,474	745,163,675
Accumulated Depreciation	(301,132,704)	(295,920,360)	(274,999,498)
Work in Progress	5,677,519	4,597,083	4,017,392
<b>Total Non-Financial Assets</b>	<b>\$ 482,102,965</b>	<b>\$ 486,108,870</b>	<b>\$ 475,059,447</b>
<b>Accumulated Surplus</b>	<b>\$ 525,387,692</b>	<b>\$ 531,418,356</b>	<b>\$ 512,881,819</b>
<b>Accumulated Surplus &amp; Reserves</b>			
Accumulated Surplus	\$ 476,331,577	\$ 482,362,241	\$ 472,780,405
Restricted Reserves	11,761,047	11,761,047	10,251,485
Unrestricted Reserves	37,295,068	37,295,068	29,849,929
<b>Total Accumulated Surplus &amp; Reserves</b>	<b>\$ 525,387,692</b>	<b>\$ 531,418,356</b>	<b>\$ 512,881,819</b>

## OPERATING BUDGET VS. ACTUAL

For the three-month period ending March 31, 2020

	Current Year				Prior Year
	2020 Actuals (3 months)	2020 Budget (12 months)	Variance \$ (Budget Remaining)	Variance % (Budget Spent)	2019 Actuals (3 months)
<b>Revenues</b>					
Net Municipal Taxes	\$ 2,181,253	\$35,958,439	\$33,777,186	6%	\$ 2,840,054
User Fees & Sale of Goods	7,128,018	33,254,472	26,126,454	21%	7,799,055
Government Transfers	291,482	4,029,447	3,737,965	7%	270,442
Penalties and Cost of Taxes	251,677	1,380,900	1,129,223	18%	212,991
Licenses and Permits	555,111	938,017	382,906	59%	617,398
Franchise and Concession Fees	1,203,366	5,988,783	4,785,417	20%	1,113,029
Investment Income	440,551	1,500,000	1,059,449	29%	434,832
Other Income	17,807	200	(17,607)	8903%	(263)
Transfers from Reserves	-	759,197	759,197	0%	-
<b>Total Revenues</b>	<b>\$12,069,264</b>	<b>\$83,809,455</b>	<b>\$71,740,191</b>	<b>14%</b>	<b>\$13,287,538</b>
<b>Expenditures</b>					
Salaries, Wages & Benefits	\$ 6,607,964	\$32,505,023	\$25,897,059	20%	\$ 5,867,471
Contracted Services	3,882,969	20,132,924	16,249,955	19%	4,288,343
Goods and Materials	648,163	3,392,370	2,744,207	19%	499,225
Cost of Sales	2,312	1,356,594	1,354,283	0%	-
Transfers to Local Boards or Agencies	429,715	1,836,322	1,406,607	23%	731,742
Interest on Long-Term Debt	230,413	906,394	675,981	25%	108,926
Principal Debt Payments	629,535	2,279,126	1,649,591	28%	612,047
Bank Charges	2,184	65,840	63,656	3%	394
Utilities	1,075,826	5,995,067	4,919,240	18%	954,648
Transfers to Reserves	-	15,231,701	15,231,701	0%	-
Bad Debt	-	100,000	100,000	0%	905
<b>Total Expenditures</b>	<b>\$13,509,081</b>	<b>\$83,801,361</b>	<b>\$70,292,280</b>	<b>16%</b>	<b>\$13,063,701</b>
<b>Surplus/(Deficit)</b>	<b>\$ (1,439,817)</b>	<b>\$ 8,094</b>	<b>\$ 1,447,911</b>		<b>\$ 223,837</b>

## OPERATING BUDGET VS. ACTUAL BY DEPARTMENT

For the three-month period ending March 31, 2020

	Current Year				Prior Year
	2020 Actuals (3 months)	2020 Budget (12 months)	Variance \$ (Budget Remaining)	Variance % (Budget Spent)	2019 Actuals (3 months)
<b>Revenues</b>					
General Government	\$ 4,806,880	\$ 47,386,323	\$ 42,579,443	10%	\$ 5,397,722
Protective Services	225,967	2,614,247	2,388,280	9%	234,902
Transportation Services	171,970	819,521	647,551	21%	184,005
Environmental Services	5,521,372	25,460,927	19,939,555	22%	5,927,329
Public Health and Welfare	148,287	718,928	570,641	21%	205,377
Planning and Development	146,901	1,698,021	1,551,120	9%	162,754
Recreation and Culture	1,047,887	5,111,488	4,063,601	21%	1,175,449
<b>Total Revenues</b>	<b>\$ 12,069,264</b>	<b>\$ 83,809,455</b>	<b>\$ 71,740,191</b>	<b>14%</b>	<b>\$ 13,287,538</b>
<b>Expenditures</b>					
General Government	\$ 2,559,388	\$ 23,215,410	\$ 20,656,022	11%	\$ 3,183,646
Protective Services	3,231,927	14,824,694	11,592,766	22%	2,818,794
Transportation Services	1,846,683	11,896,463	10,049,780	16%	2,029,008
Environmental Services	1,870,533	12,553,006	10,682,473	15%	1,235,870
Public Health and Welfare	259,493	1,221,015	961,522	21%	552,874
Planning and Development	710,162	4,760,414	4,050,253	15%	611,049
Recreation and Culture	3,030,896	15,330,359	12,299,463	20%	2,632,460
<b>Total Expenditures</b>	<b>\$ 13,509,081</b>	<b>\$ 83,801,361</b>	<b>\$ 70,292,280</b>	<b>16%</b>	<b>\$ 13,063,701</b>
<b>Surplus/(Deficit)</b>	<b>\$ (1,439,817)</b>	<b>\$ 8,094</b>	<b>\$ 1,447,911</b>		<b>\$ 223,837</b>

## CAPITAL BUDGET VS. ACTUAL

For the three-month period ending March 31, 2020

### 2020 Budget

	<b>Project Count</b>	<b>Actuals (3 months)</b>	<b>Budget (12 months)</b>	<b>Variance \$ (Budget Remaining)</b>	<b>Variance % (Budget Spent)</b>
<b>Projects</b>					
Complete	8	\$ 605,334	\$ 736,875	\$ 131,541	82%
In Progress	98	471,389	31,245,134	30,773,745	2%
Not Started	69	11,710	16,794,929	16,783,218	0%
<b>Total Projects</b>	<b>175</b>	<b>\$ 1,088,433</b>	<b>\$ 48,776,938</b>	<b>\$ 47,688,505</b>	<b>2%</b>

For a detailed list of the 2020 capital budget vs. actual, please refer to Appendix 1.

### 2019 Budget

	<b>Project Count</b>	<b>Actuals (3 months)</b>	<b>Budget (12 months)</b>	<b>Variance \$ (Budget Remaining)</b>	<b>Variance % (Budget Spent)</b>
<b>Projects</b>					
Complete	6	\$ 106,797	\$ 107,768	\$ 971	99%
In Progress	33	3,567,907	28,212,987	24,645,080	13%
Not Started	160	-	20,952,638	20,952,638	0%
<b>Total Projects</b>	<b>199</b>	<b>\$ 3,674,704</b>	<b>\$ 49,273,393</b>	<b>\$ 45,598,689</b>	<b>7%</b>

**APPENDIX 1 - CAPITAL BUDGET VS. ACTUAL DETAILED LIST**

For the three-month period ending March 31, 2020

	Actuals (3 months)	Budget (12 months)	Variance \$ (Budget Remaining)	Variance % (Budget Spent)	Project Status
<b>Capital Projects &amp; One-Time Expenditures</b>					
1813212 - IT - Application Software (Recreation Software)	-	55,000	55,000	0%	Not Started
1813217 - IT - Application Software (Pearl Timesheet Enhancement)	968	10,000	9,033	10%	Not Started
1813602 - Engineering - Wastewater Treatment Plant	29,361	10,734,483	10,705,122	0%	In Progress
1813604 - Engineering - Neale Edmunds Control Structure Improvements	-	64,130	64,130	0%	In Progress
1813615 - Engineering - River Intake Dam Construction	4,568	62,977	58,410	7%	In Progress
1813616 - Engineering - Sanitary Main Replacement (36-40 St/48 Ave)	484	605	121	80%	Complete
1813618 - Engineering - Drainage Channel Improvements (East, Lake K)	1,683	664,109	662,426	0%	In Progress
1813620 - Engineering - Leachate Management System	9,768	133,845	124,077	7%	In Progress
1813621 - Engineering - Grading & Ditch Work (67 St)	-	4,851	4,851	0%	In Progress
1813622 - Engineering - Parkview Storm Water Management Pond	-	60,436	60,436	0%	In Progress
1834001 - Airport - Generator	28,138	118,484	90,346	24%	In Progress
1834004 - Airport - Taxiway Rehabilitation	5,044	90,968	85,924	6%	In Progress
1834005 - Airport - Runway Rehabilitation	-	1,667,402	1,667,402	0%	In Progress
1841107 - Water Treatment Plant - Chemical Feeder System (Carbon)	-	205,000	205,000	0%	In Progress
1841108 - Water Treatment Plant - Chemical Feeder System (Lime)	-	195,000	195,000	0%	In Progress
1842102 - Wastewater Treatment Plant - Lagoon Desludging	-	504,877	504,877	0%	In Progress
1842106 - Wastewater Treatment Plant - SCADA Historian Set-Up	261	14,110	13,849	2%	In Progress
1842107 - Wastewater Treatment Plant - Baffle Curtain Replacement	-	66,600	66,600	0%	In Progress
1843004 - Landfill - Residential Limit Program	-	10,000	10,000	0%	In Progress
1854001 - Cemetery - Cemetery Study	-	50,000	50,000	0%	In Progress
1861204 - Land Division - North East Area Structure Plan	-	67,021	67,021	0%	Not Started
1861307 - BM - Furniture Replacement	-	3,737	3,737	0%	Not Started
1871203 - Parks - Beautification Projects	-	8,507	8,507	0%	Not Started
1873101 - LGCC - Irrigation System Upgrade	-	93,033	93,033	0%	In Progress
1873319 - SSC - Interior Renovations - Fitness Gym Turnstile	-	15,000	15,000	0%	In Progress
1912001 - Study/Plan - Document Management Review	2,775	7,725	4,950	36%	In Progress
1913211 - IT - Application Software (Golf Course Management Software)	-	15,000	15,000	0%	Not Started
1913212 - IT - Security Upgrades (LFILL - Cameras)	-	15,000	15,000	0%	Not Started
1913213 - IT - Security Upgrades (River Intake - Cameras)	-	15,000	15,000	0%	Not Started
1913215 - IT - Security Upgrades (SSC - Cameras)	14,286	15,000	714	95%	In Progress
1913216 - IT - Security Upgrades (LGCC - Maintenance Shop)	5,845	6,500	655	90%	In Progress
1913607 - Engineering - GIS Strategic Plan	4,000	-	(4,000)	100%	Not Started
1913609 - Engineering - Traffic Signal Network Timing & Coordination	2,399	141,180	138,781	2%	In Progress
1913610 - Engineering - Drainage Improvement (75 Avenue / 29-44Street)	-	285,948	285,948	0%	In Progress
1913611 - Engineering - Neale Edmunds Storm System Improvements	164,003	250,000	85,997	66%	Complete
1913612 - Engineering - Permanent Rain Gauge Installations	-	10,000	10,000	0%	In Progress
1913620 - Engineering - 2019 Street Improvement Program	2,788	1,150,692	1,147,904	0%	In Progress
1913621 - Engineering - 2019 Water & Sewer Replacement Program	-	504,273	504,273	0%	In Progress
1913623 - Engineering - Traffic Signal Installation -Commercial Development (75 Avenue)	23,229	58,773	35,544	40%	In Progress
1913624 - Engineering - Dangerous Goods /Truck Route Establishment	30,123	67,611	37,488	45%	In Progress
1913640 - Sidewalk & Road Condition Survey: 2-3 & 3-3	-	120,000	120,000	0%	In Progress
1922002 - Bylaw - Speed Reduction Initiative	6,368	8,156	1,789	78%	In Progress
1923002 - Fire Master Plan	2,900	22,958	20,058	13%	Not Started
1931203 - Fleet - F250 Truck (1) (Unit 23-42)	-	9,491	9,491	0%	In Progress
1931204 - Fleet - Ice Resurfacers	-	135,000	135,000	0%	In Progress
1931206 - Fleet - F850 Tandem Truck (2) (Units 27-12 and/or 27-13 and/or 27)	116,500	177,983	61,483	65%	Complete
1931214 - Fleet - F250 Truck (1) (Unit 23-45)	38,472	45,000	6,528	85%	Complete
1931215 - Fleet - Replace Truck converted to Photo Radar (Unit 21-33)	-	45,000	45,000	0%	In Progress
1941101 - River Intake- LLP 102 Motor and Pump Rebuild	-	35,000	35,000	0%	In Progress
1941102 - Water Treatment Plant - Clarifier Drive Replacement	-	190,000	190,000	0%	Not Started
1941106 - West End Reservoir - Chlorine System Replacement	-	7,140	7,140	0%	In Progress
1941110 - Husky Pumphouse - Communication Improvements	-	54,000	54,000	0%	Not Started
1941111 - River Intake - Site Access Road Improvement	-	86,000	86,000	0%	Not Started
1943003 - Landfill - F250 Trucks (2)	78,051	86,000	7,949	91%	Complete
1961002 - Study/Plan - Downtown Area Redevelopment Plan (DARP)	-	73,371	73,371	0%	Not Started
1961003 - Study/Plan - Joint Growth Study	-	22,840	22,840	0%	Not Started
1961203 - Land Division - Martin Browne/Outdoor Redevelopment Plan	7,338	40,600	33,262	18%	In Progress
1961208 - Land Division - Contaminated Lot Cleanup (Old City Shop)	-	300,000	300,000	0%	Not Started
1961305 - BM - City Hall - Washroom Rehabilitation	60	33,964	33,904	0%	In Progress
1963004 - Economic Development - Entrance Signs & Placemaking	-	250,000	250,000	0%	In Progress
1963006 - Study/Plan - Lloydminster Regional Airport Aerotropolis Viability Study	35,735	64,102	28,367	56%	In Progress
1971209 - Study/Plan - Ball Diamond Complex Site Plan	-	100,000	100,000	0%	Not Started
1973011 - Study/Plan - Aquatic Centre Feasibility Study	12,596	78,404	65,808	16%	In Progress
1973012 - Study/Plan - BioClean Aquatic Centre Building Assessment	-	6,692	6,692	0%	Not Started
1973112 - LGCC - Practice Green Reconstruction	-	40,000	40,000	0%	Not Started
1973113 - LGCC - PA System	-	25,000	25,000	0%	In Progress
1973122 - LGCC - Lift & Automatic Door Upgrade	6,418	15,865	9,447	40%	In Progress
1973314 - Plant Operators - SSC - Heat Exchanger Rebuilds (Plant Room)	-	21,582	21,582	0%	In Progress
1973360 - SSC - Compressor 1 Complete Rebuild (On-going)	14,952	17,000	2,048	88%	Complete
1974020 - Recreation & Culture - 2020 Summer Games	-	250,000	250,000	0%	Not Started
2013221 - IT - Sharepoint Migration	3,055	45,000	41,945	7%	Not Started
2013222 - IT - Data Centre Refresh	-	300,000	300,000	0%	Not Started
2013223 - IT - Enterprise Backup Software	-	50,000	50,000	0%	Not Started
2013224 - IT - Network Hardware	788	31,000	30,212	3%	Not Started
2013225 - IT - Desktop Hardware	62,176	70,000	7,824	89%	In Progress
2013226 - IT - Multi-Function Printers	-	5,000	5,000	0%	Not Started

	Actuals (3 months)	Budget (12 months)	Variance \$ (Budget Remaining)	Variance % (Budget Spent)	Project Status
<b>Capital Projects &amp; One-Time Expenditures</b>					
2013402 - Finance - Desks & Office	-	15,000	15,000	0%	Not Started
2013501 - Safety - AB One Call - Line Registration	-	15,000	15,000	0%	Not Started
2013601 - 2020 Sanitary Main Replacement Program – Phase II - Construction	-	1,800,000	1,800,000	0%	In Progress
2013602 - River Intake Dam - Construction	-	1,460,000	1,460,000	0%	In Progress
2013604 - Central Business District Replacement Program - Planning and Design Services (Underground Assess.)	-	300,000	300,000	0%	In Progress
2013606 - Northwest Drainage Channel – Phase II - Construction	-	1,200,000	1,200,000	0%	In Progress
2013607 - East Drainage Channel Improvements (Lake J Control Structure) – Phase II - Construction	-	1,600,000	1,600,000	0%	Not Started
2013608 - 2020 Street Improvement Program – Construction	4,087	1,500,000	1,495,913	0%	In Progress
2013610 - 50 Avenue (Highway 17) – Timing and Coordination Improvements - Construction	-	425,000	425,000	0%	In Progress
2013611 - 2020 Traffic Signal Hardware Improvement Program – Construction	-	375,000	375,000	0%	In Progress
2013613 - Lloydminster Heliport Crossing Improvements - Construction	-	20,000	20,000	0%	In Progress
2013615 - Trails and Sidewalk Master Plan	-	150,000	150,000	0%	In Progress
2013616 - Bud Miller All Seasons Park Entrance Walking Trail Adjustments – Design & Construction	-	150,000	150,000	0%	In Progress
2013619 - Lakeland College & 22 Street Walking Trail Rehabilitation - Construction	-	150,000	150,000	0%	In Progress
2013620 - Engineering - 2020 Street Improvement Program	7,728	186,443	178,715	4%	In Progress
2013621 - 2020 Water and Sewer Replacement Program – Construction	-	1,200,000	1,200,000	0%	In Progress
2013622 - VLA (Veteran's Land Act) Soccer Field Parking Lot	-	12,000	12,000	0%	Not Started
2013623 - Community Services Building and Site Demolition	-	350,000	350,000	0%	In Progress
2013631 - Engineering - 2020 Water & Sewer Replacement Program	9,039	54,880	45,841	16%	In Progress
2021001 - RCMP - ALERT Retrofit	-	470,000	470,000	0%	Not Started
2022002 - AFRRCS - Mobile Radios	-	15,825	15,825	0%	Not Started
2022003 - Emergency Equipment	-	16,700	16,700	0%	Not Started
2022050 - Bylaw - SUV	-	40,000	40,000	0%	In Progress
2023001 - Fire - Annual Equipment Replacement	-	55,000	55,000	0%	Not Started
2023002 - Fire - Fire Station #1 Construction	-	8,500,000	8,500,000	0%	Not Started
2023004 - AFRRCS Radio Integration (portables)	-	100,000	100,000	0%	Not Started
2031201 - Fleet - GPS for Units	-	50,000	50,000	0%	In Progress
2032002 - Roads - ATCO Light Retrofit	-	17,380	17,380	0%	Not Started
2032050 - Roads - 1/2 TON TRUCK	-	39,000	39,000	0%	Not Started
2032052 - Roads - 1.5 TON TRUCK	-	70,000	70,000	0%	In Progress
2032055 - Roads - SINGLE AXLE TRUCK	-	310,000	310,000	0%	In Progress
2034001 - Airport - Snow Plow Truck Replacement	-	253,000	253,000	0%	Not Started
2034002 - Airport - Grader	-	329,000	329,000	0%	Not Started
2034003 - Airport - De-icing Equipment	-	180,000	180,000	0%	Not Started
2034007 - Airport - Terminal building maintenance	-	50,000	50,000	0%	Not Started
2034009 - Airport - Taxiway Rehabilitation	-	250,000	250,000	0%	Not Started
2041002 - Water Services - Water Meter Replacement Program	68,698	275,000	206,302	25%	In Progress
2041003 - Water Services - Watermain Upgrade to ACE Pumphouse	160,287	160,287	-	100%	Complete
2041051 - Water Services - 3/4 TON TRUCK	-	39,000	39,000	0%	Not Started
2041107 - Water Treatment Plant - Front End Engineering Design of SCADA System	-	150,000	150,000	0%	Not Started
2041108 - Water Treatment Plant - SCADA Replacement	-	200,000	200,000	0%	Not Started
2041109 - River Intake - Flow Meter Replacement	-	25,000	25,000	0%	Not Started
2041110 - River Intake - Pipeline Repairs	-	90,000	90,000	0%	Not Started
2042002 - Wastewater Collection - Camera Unit	-	25,000	25,000	0%	In Progress
2043002 - Landfill - Wood Chipping	-	300,000	300,000	0%	In Progress
2043004 - Landfill - Historic Landfill Closure Study	-	100,000	100,000	0%	In Progress
2054002 - Cemetery - Cemetery Master Plan	-	30,000	30,000	0%	In Progress
2061005 - DARP Implementation Plan	-	45,000	45,000	0%	Not Started
2061203 - Land Division - Landscaping Final Inspection	-	10,000	10,000	0%	In Progress
2061204 - Land Division - Parkview Area Structure Plan Revisions	-	70,000	70,000	0%	Not Started
2061205 - City Leases - SPCA Parking Lot Upgrade	-	18,000	18,000	0%	In Progress
2061309 - BM - Building Maintenance - Furniture Replacement	325	15,000	14,675	2%	In Progress
2061310 - BM - Safety - Furniture Replacement	575	15,000	14,425	4%	In Progress
2061312 - BM - Legacy Centre - HVAC Replacement	-	300,000	300,000	0%	In Progress
2061313 - BM - Bud Miller Park Centre - Internal Upgrades Design	-	30,000	30,000	0%	Not Started
2063001 - Economic Development - Intermodal Transportation Study	-	100,000	100,000	0%	In Progress
2071004 - BMASP - Spray Park Repairs	2,560	37,500	34,940	7%	In Progress
2071006 - BMASP - Picnic Shelter Rehabilitation	-	60,000	60,000	0%	In Progress
2071102 - LBP - Sanitary Sewer Replacement	-	60,000	60,000	0%	In Progress
2071207 - Parks - Beautification	-	20,000	20,000	0%	Not Started
2071209 - Parks - Playground Replacement	-	140,000	140,000	0%	Not Started
2071251 - Parks - FRONT MOUNT RIDING MOWER	-	34,000	34,000	0%	In Progress
2071252 - Parks - FRONT MOUNT RIDING MOWER	-	34,000	34,000	0%	Not Started
2071301 - Weaver Park - Trailer	84,020	120,000	35,980	70%	In Progress
2073001 - BAC - Railing & Curb Upgrade (Dry Concession)	-	15,000	15,000	0%	In Progress
2073002 - BAC - Heat Exchanger Replacement	-	298,000	298,000	0%	In Progress
2073008 - BAC - Super Crew 3/4 Ton Lift Gate & Rack	-	45,000	45,000	0%	In Progress
2073012 - BAC - Upgrade Electrical Panels & Associated Fixtures	-	130,000	130,000	0%	In Progress
2073013 - BAC - Hot Water Heater (Domestic Showers, Sinks, Taps) Replacement	-	15,000	15,000	0%	Not Started
2073014 - BAC - Toilet Partitions	-	20,000	20,000	0%	In Progress
2073106 - LGCC - Irrigation System Upgrade	3,400	450,000	446,600	1%	In Progress
2073110 - LGCC - North Door (Lower Level) Replacement	-	10,000	10,000	0%	In Progress
2073111 - LGCC - Electrical Controls Replacement	-	60,000	60,000	0%	Not Started
2073113 - LGCC - Triflex Greens Mower	-	45,000	45,000	0%	In Progress
2073114 - LGCC - (2) Light Duty Utility Vehicles	-	36,000	36,000	0%	In Progress
2073115 - LGCC - Toro 3500 Groundmaster Fine Cut Rough Mower	-	55,000	55,000	0%	In Progress
2073117 - LGCC - Golf Carts	-	105,000	105,000	0%	In Progress
2073118 - LGCC - Pond Bank Restoration	-	100,000	100,000	0%	Not Started
2073121 - LGCC - Restaurant Equipment Replacement	-	35,000	35,000	0%	In Progress

	<b>Actuals (3 months)</b>	<b>Budget (12 months)</b>	<b>Variance \$ (Budget Remaining)</b>	<b>Variance % (Budget Spent)</b>	<b>Project Status</b>
<b>Capital Projects &amp; One-Time Expenditures</b>					
2073123 - LGCC - Signage	-	7,700	7,700	0%	Not Started
2073124 - LGCC - Tee Box Restoration	-	40,000	40,000	0%	Not Started
2073125 - LGCC - Pinty's Curling Legacy Project Curling Stones	-	49,878	49,878	0%	Not Started
2073201 - ODP - Pool Chemical Controller	-	10,000	10,000	0%	In Progress
2073202 - ODP - Replace Hot Water Tank	-	7,500	7,500	0%	Not Started
2073204 - ODP - Replace Pumps CO2	-	5,000	5,000	0%	In Progress
2073205 - ODP - Exterior Renovations - Store Front - Roll Top, Painting, Close Off Other Window	-	10,000	10,000	0%	Not Started
2073206 - ODP - Replace Equipment Shed 10x10	-	7,500	7,500	0%	Not Started
2073207 - ODP - Underwater Pool Lights Replacement	-	30,000	30,000	0%	Not Started
2073210 - ODP - New Fencing	-	8,000	8,000	0%	Not Started
2073303 - SSC - Roof Replacement	-	575,000	575,000	0%	In Progress
2073304 - SSC - Ice Plant Repairs	-	64,020	64,020	0%	Not Started
2073351 - SSC - SP ICE RESURFACER	-	118,000	118,000	0%	In Progress
2073400 - AM - Vestibule for Plantroom	-	5,000	5,000	0%	Not Started
2073401 - AM - Fire Alarm System	-	35,000	35,000	0%	Not Started
2073501 - CCC - Emergency - Boiler Repair	32,585	-	(32,585)	100%	Complete
2074005 - Plant Operators - Gas Leak Detection Equipment	-	8,000	8,000	0%	In Progress
2074008 - Recreation & Culture - Building Designs	-	400,000	400,000	0%	Not Started
2076000 - Recreation & Culture - Future Capital	-	1,500,000	1,500,000	0%	Not Started
2113610 - 2021 Street Improvement Program – Design Services	-	150,000	150,000	0%	In Progress
<b>Total Capital Projects &amp; One-Time Expenditures</b>	<b>1,088,433</b>	<b>48,966,638</b>	<b>47,878,205</b>	<b>2%</b>	